Registered number: 00897076

# INTERIOR PRODUCTS GROUP LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

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# INTERIOR PRODUCTS GROUP LIMITED

# **COMPANY INFORMATION**

**Directors** D W Johnston

D J Morris J M O Morris C G Sharp

A N Warren (resigned 23 December 2021)

Registered number 00897076

Registered office Madoc Works

Henfaes Lane Welshpool Powys SY21 7BE

Independent auditor MHA MacIntyre Hudson

Rutland House 148 Edmund Street

Birmingham B3 2FD

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#### STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

#### Introduction

The Directors present their Strategic report to the financial statements for the year ended 31 December 2021.

#### **Business review**

During 2021 the Company consolidated its position following the previous year's challenges afforded by the pandemic and the impact of Brexit. Turnover recovered to be in excess of pre-pandemic levels and with the management of margins and costs achieved an acceptable level of profitability.

The Company continued to expand into new markets and to develop new products while making significant investments in the latest equipment. New sales channels have been identified to contribute towards the future growth of sales and minimise any reliance on a particular group of customers or particular market segment. At the start of the year the Company had a headcount of 195 and by the end of the year increased to 209.

The Company continues to fund its closed defined benefit pension scheme at a level which will eliminate any deficit or surplus over an agreed period. This deficit or surplus is recognised in the Company's balance sheet and is subject to the volatility inherent in the accounting valuation from year to year.

#### Principal risks and uncertainties

The risks facing the Company are constantly monitored and assessed.

The Company's business activities, financial condition and trading results could be affected by any or all of the following risks and uncertainties:

# General business conditions and economy

The Directors are of the opinion that the principal risks facing the Company relate to the wider economic conditions, in particular global inflationary pressures which will influence raw material costs, pricing and an anticipated growth in the demand for its products.

The Company seeks to manage these risks by maintaining an appropriate spread of market segments, product range, supplier base, production systems and active cash management.

## **Information Systems**

The Company is reliant upon a number of business systems which, if disrupted for any length of time due to damage or interruption from loss of power, failure of telecommunications, sabotage or vandalism could have an adverse effect on the efficient running of the Company's business. As part of its Business Continuity Plan the Company has put in place a number of contingency plans, utilising the Company's multi-site set up and access to cloud based IT support, to ensure that such system failures could not adversely affect the efficient running of the Company's business.

### Health and safety

In common with all manufacturing businesses the factory environment exposes the Company to health and safety risk. The Directors take the health and safety of its employees and any third party on its sites very seriously and are mindful of health and safety regulatory compliance. Consequently, they have in place stringent policies and procedures which are appropriately communicated and monitored by a designated Health and Safety Compliance Officer.

#### STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

## Financial Risk Management

The Company's operations expose it to a variety of financial risks that include the effects of credit risk, currency risk, liquidity risk and interest rate risk. The Company has in place a risk management programme that seeks to limit any adverse effects on the financial performance of the Company.

#### Credit risk

The Company operates procedures that require appropriate credit checks on potential customers before sales are made. Credit insurance is taken out on major debtors, where available, with credit insurers and credit limits are set in accordance with that insurance. The amount of exposure to any uninsured debtors is also subject to an appropriate limit, which is reassessed on an ongoing basis by using appropriate Credit Reference Agencies.

#### Currency risk

The Company's principal currency exposures are to the Euro and US Dollar. The Company has something of a natural hedge for much of its currency risk as it has sales and purchases in both currencies. When there is an imbalance in the natural hedge for both currencies and this is managed through other hedging techniques such as, but not limited to, forward foreign exchange contracts. The Company continues to monitor potential exposures to risks, and considers effective risk management solutions.

## Liquidity risk

Liquidity risk relates to the Company having sufficient financial resources to pay for the goods and services required to operate.

The Directors are confident that the banking and financing facilities currently in place are more than adequate for the Company's working capital requirements and that the Company will have sufficient available funds for operations, planned expansions and any other opportunity that may arise.

### Interest rate risk

The Company maintains a mix of fixed and variable rate borrowing, all of which are linked to Bank of England Base Rate. The Directors are of the opinion that the Company benefits from competitive interest rates, in comparison to industry averages, by virtue of its strong balance sheet and profitability. The proportions of fixed and variable rate borrowings and any hedging requirement are constantly reviewed in the light of current and anticipated Money Market movements.

### Financial key performance indicators

The Balance Sheet of the business remains strong and profits have been strong over the period. The Statement of Comprehensive Income, Balance Sheet, and associated notes (as detailed on the following pages) adequately show the development, performance and position of the Company over the course of the year ending 31 December 2021. The principal financial KPI's that are monitored on a daily, weekly and monthly basis are the cash position of the business, the turnover and profitability as compared to budget.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

# Other key performance indicators

The Company also uses a suite of non financial KPI's including OTIF, quality of manufacture, lead times for deliveries to customers and lead times for deliveries from suppliers, to monitor and measure success on a weekly basis which cover the whole business operating spectrum reflecting the changing needs of the business.

The Company has a policy to protect the environment wherever it operates or sources materials, with KPI's being used to measure the proportion of timber purchased from forests that are well managed environmentally according to the Forest Stewardship Council (FSC) Standards.

In addition, other non financial areas of the business such as customer service, staff productivity and wellbeing indicators are considered key to the business and are also monitored using KPI's.

This report was approved by the board on

31/08/22

and signed on its behalf.

J M O Morris Director

### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present their report and the financial statements for the year ended 31 December 2021.

#### Directors' responsibilities statement

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Results and dividends

The profit for the year, after taxation, amounted to £2,483,551 (2020 - £614,841).

During the year, dividends of £2,597,351 were paid relating to a transfer of assets to the parent treated as distributions (2020: £NIL).

# Directors

The directors who served during the year were:

D W Johnston D J Morris

J M O Morris

C G Sharp

A N Warren (resigned 23 December 2021)

#### **Future developments**

Trading during 2021 was satisfactory and with careful control over costs produced a pleasing result, the Directors' projections for 2022 have been to see a reasonable amount of growth in sales and the maintenance of profitability.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

#### Post balance sheet events

Many of our customers experienced various supply chain issues in the second half of 2021 and thus delayed placing anticipated orders. In an effort not to contribute to shortages of materials for customers the company placed orders for significant amounts of stock in early 2021 which had lead times in excess of 20 weeks. As customers delayed placing orders the company's stock holding became exceptionally high towards the year end. Towards the end of 2021 and in the early months of 2022 the delayed orders were placed and the stock is gradually being processed and sold.

In late 2021 and in early 2022 the company experienced significant price increases from suppliers and as a consequence had to pass on these increases to customers. We shall be monitoring the inflationary impact on prices we pay and those at which we sell.

## Qualifying third party indemnity provisions

During the year, and at the date of signing this report, the Company maintained liability insurance and third party indemnification provisions for its directors, under which the Company has agreed to indemnify the directors to the extent permitted by law in respect of all liabilities to third parties arising out of, or in connection with, the execution of their powers, duties and responsibilities as directors of the Company and any of its associated companies.

#### Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

# **Auditor**

The auditor, MHA MacIntyre Hudson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

31/08/22

This report was approved by the board on

and signed on its behalf.

J M O Morris Director

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTERIOR PRODUCTS GROUP LIMITED

#### **Opinion**

We have audited the financial statements of Interior Products Group Limited (the 'Company') for the year ended 31 December 2021, which comprise the Statement of comprehensive income, the Balance sheet, the Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTERIOR PRODUCTS GROUP LIMITED (CONTINUED)

#### Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditor's report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTERIOR PRODUCTS GROUP LIMITED (CONTINUED)

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management to identify any instances of non-compliance with laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries
  and other adjustments for appropriateness and reviewing accounting estimates for evidence of management
  bias:
- · Reviewing minutes of meetings of those charged with governance and management; and
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Christopher Barlow BFP FCA FCCA (Senior statutory auditor)

for and on behalf of

MHA MacIntyre Hudson (Statutory Auditors)

Birmingham, United Kingdom

Date: 31 August 2022

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

| Note 4 | 2021<br>£<br>32,864,058<br>(23,823,973)<br>9,040,085<br>(1,622,464)<br>(4,667,981)<br>14,964 | 2020<br>£<br>22,099,015<br>(16,331,894)<br>5,767,121<br>(2,697,461)<br>(2,950,778) |
|--------|--|--|
| 5      | (23,823,973)<br>9,040,085<br>(1,622,464)<br>(4,667,981)                                      | (16,331,894)<br>5,767,121<br>(2,697,461)   |
|        | 9,040,085<br>(1,622,464)<br>(4,667,981)  | 5,767,121<br>(2,697,461)   |
|        | (1,622,464)<br>(4,667,981)   | (2,697,461)  |
|        | (4,667,981)  | • "  |
|        | (4,667,981)  | • "  |
|        | 14,964   |  |
| 0      |  | 875,321  |
| 6      | 2,764,604  | 994,203  |
|        | -  | 7,965  |
| 11     | 245  | 48,747   |
| 1,2    | (9,058)  | (21,941)   |
| 13     | (81,000)   | (74,000)   |
|        | 2,674,791  | 954,974  |
| 14     | (191,240)  | (340,133)  |
|        | 2,483,551  | 614,841  |
|        |  | <del></del>  |
|        | 1,395,000  | (2,199,000)  |
|        | (265,050)  | 395,200  |
|        | 1,129,950  | (1,803,800)  |
|        | 3,613,501  | (1,188,959)  |
|        | 14   | 2,483,551<br>1,395,000<br>(265,050)<br>1,129,950                                   |

The notes on pages 12 to 35 form part of these financial statements.

# INTERIOR PRODUCTS GROUP LIMITED REGISTERED NUMBER: 00897076

# BALANCE SHEET AS AT 31 DECEMBER 2021

|   | Note |             | 2021<br>£   |             | 2020<br>£   |
|---|------|-------------|-------------|-------------|-------------|
| Fixed assets  |      |             |             |             |             |
| Tangible assets   | 16   |             | 1,846,844   |             | 4,534,378   |
| Investments   | 17   |             | 66,124      |             | 66,124      |
| ·   |      |             | 1,912,968   |             | 4,600,502   |
| Current assets  |      |             |             |             |             |
| Stocks  | 18   | 9,000,406   |             | 4,625,793   |             |
| Debtors: amounts falling due after more than            |      |             |             |             |             |
| one year  | 19   | 813,960     |             | 1,079,010   |             |
| Debtors: amounts falling due within one year            | 19   | 7,841,710   |             | 5,549,886   |             |
| Cash at bank and in hand                                |      | 455,120     |             | 4,413,014   |             |
|   |      | 18,111,196  |             | 15,667,703  |             |
| Creditors: amounts falling due within one<br>year       | 20   | (6,318,153) |             | (4,945,882) |             |
| Net current assets                                      |      |             | 11,793,043  |             | 10,721,821  |
| Total assets less current liabilities                   |      |             | 13,706,011  |             | 15,322,323  |
| Creditors: amounts falling due after more than one year | 21   |             | (198,303)   |             | (1,052,279) |
| Provisions for liabilities                              |      |             |             |             |             |
| Deferred tax  | 24   |             | (367,184)   |             | (381,670)   |
| Net assets excluding pension liability                  |      |             | 13,140,524  |             | 13,888,374  |
| Pension liability                                       | 28   |             | (3,915,000) |             | (5,679,000) |
| Net assets  |      |             | 9,225,524   |             | 8,209,374   |
| Capital and reserves                                    |      |             |             |             |             |
| Called up share capital                                 | 25   |             | 1,015,000   |             | 1,015,000   |
| Pension benefit reserve                                 | 26   |             | (4,617,040) |             | (5,746,990) |
| Profit and loss account                                 | 26   |             | 12,827,564  |             | 12,941,364  |
|   |      |             | 9,225,524   |             | 8,209,374   |
|   |      |             |             | :           |             |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 31 August 2022

J M O Morris Director

The notes on pages 12 to 35 form part of these financial statements.

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

| Called up<br>share capital | Pension<br>benefit<br>reserve        | Profit and loss account  | Total equity   |
|----------------------------|--------------------------------------|--|--|
| £                          | £                                    | £  | £  |
| 1,015,000                  | (3,943,190)                          | 12,326,523   | 9,398,333  |
|                            |                                      |  |  |
| -                          | -                                    | 614,841  | 614,841  |
| -                          | -                                    | (1,803,800)  | (1,803,800)  |
| -                          | (1,803,800)                          | 1,803,800  | -  |
|                            |                                      | -  |  |
| 1,015,000                  | (5,746,990)                          | 12,941,364   | 8,209,374  |
|                            |                                      |  |  |
| -                          |                                      | 2,483,551  | 2,483,551  |
| -                          | -                                    | 1,395,000  | 1,395,000  |
| •                          | -                                    | (265,050)  | (265,050)  |
| -                          | -                                    | (2,597,351)  | (2,597,351)  |
| -                          | 1,129,950                            | (1,129,950)  | -  |
| 1,015,000                  | (4,617,040)                          | 12,827,564   | 9,225,524  |
|                            | share capital £ 1,015,000  1,015,000 | Called up share capital reserve £ £  1,015,000 (3,943,190)  (1,803,800)  1,015,000 (5,746,990) | Called up share capital reserve loss account £ £ £ £  1,015,000 (3,943,190) 12,326,523  614,841  (1,803,800) 1,803,800  - (1,803,800) 1,803,800  1,015,000 (5,746,990) 12,941,364  2,483,551 - 1,395,000 - (265,050) - (2,597,351) - 1,129,950 (1,129,950) |

The notes on pages 12 to 35 form part of these financial statements.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1. General information

Interior Products Group Limited is a private company limited by shares incorporated and domiciled in the United Kingdom. Its registered office is located at Madoc Works, Henfaes Lane, Welshpool, Powys, SY21 7BE.

The principal activities are the manufacture and sale of timber-based fit out products including laminated panels, architectural profiles and doors; and the manufacture and sale of wallcoverings.

#### 2. Accounting policies

# 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### 2.2 Financial Reporting Standard 102 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of John Morris Holdings Limited as at 31 December 2021 and these financial statements may be obtained from Madoc Works, Henfaes Lane, Welshpool, Powys, SY21 7BE.

# 2.3 Exemption from preparing consolidated financial statements

The Company is a parent company that is also a subsidiary included in the consolidated financial statements of a larger group by a parent undertaking established under the law of any part of the United Kingdom and is therefore exempt from the requirement to prepare consolidated financial statements under section 400 of the Companies Act 2006.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 2. Accounting policies (continued)

#### 2.4 Going concern

After making enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

#### 2.5 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

### Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

## 2.6 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

#### 2.7 Leased assets: the Company as lessee

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to profit or loss so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

#### 2.8 Government grants

Grants of a revenue nature are recognised in the Statement of comprehensive income in the same period as the related expenditure.

#### 2.9 Interest income

Interest income is recognised in profit or loss using the effective interest method.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 2. Accounting policies (continued)

#### 2.10 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

## 2.11 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

#### 2.12 Foreign currency translation

#### Functional and presentation currency

The Company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of comprehensive income within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. Accounting policies (continued)

#### 2.13 Pensions

### Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the Company in an independently administered fund.

#### Defined benefit pension plan

The Company operates a defined benefit plan for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including but not limited to age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan.

The liability recognised in the Balance sheet in respect of the defined benefit plan is the present value of the defined benefit obligation at the end of the balance sheet date less the fair value of plan assets at the balance sheet date (if any) out of which the obligations are to be settled.

The defined benefit obligation is calculated using the projected unit credit method. Annually the Company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating to the estimated period of the future payments ('discount rate').

The fair value of plan assets is measured in accordance with the FRS 102 fair value hierarchy and in accordance with the Company's policy for similarly held assets. This includes the use of appropriate valuation techniques.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as 'Remeasurement of net defined benefit liability'.

The cost of the defined benefit plan, recognised in profit or loss as employee costs, except where included in the cost of an asset, comprises:

- a) the increase in net pension benefit liability arising from employee service during the period; and
- b) the cost of plan introductions, benefit changes, curtailments and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in profit or loss as a 'finance expense'.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 2. Accounting policies (continued)

#### 2.14 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2.15 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over the estimated useful lives, on a straight line or reducing balance basis.

Depreciation is provided on the following basis:

Plant and machinery - 15% reducing balance
Motor vehicles - 33% reducing balance
Office equipment - 30% straight line

The assets' residual values, useful lives and depreciation rates are reviewed and adjusted prospectively, if appropriate, or if there is a significant change since the last reporting date.

No further depreciation is being provided on the Freehold Property on the basis that the net book value is equal to the residual value of the asset.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. Accounting policies (continued)

#### 2.16 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in unlisted Company shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Statement of comprehensive income for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

#### 2.17 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the Standard Cost of raw materials, work in progress and finished goods as adjusted by variances to actual costs of materials, labour and overheads incurred.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss

# 2.18 Debtors

Short-term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

# 2.19 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

#### 2.20 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 2. Accounting policies (continued)

#### 2.20 Financial instruments (continued)

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 2.21 Creditors

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

# 2.22 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance sheet.

#### 2.23 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 3. Judgments in applying accounting policies and key sources of estimation uncertainty

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Tangible fixed assets

Tangible fixed assets are depreciated over their useful lives, taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors.

#### Stock

Certain factors could affect the net realisable value of the Company's stocks, including customer demand and market conditions. The Company considers usage, anticipated sales price, effect of new product introductions, product obsolescence and other factors when evaluating the value.

#### Defined benefit pension scheme

The directors have appointed Atkin Pension to provide advice relating to the Newmor Group Limited Retirement Benefits Scheme ("the Scheme") in respect of the accounting disclosures required under Section 28 of FRS 102. Assumptions applied to the valuation of the defined benefit scheme have been detailed within note 27, which are subjective and on which the directors have based advice from the scheme actuaries and advisers.

#### 4. Turnover

The whole of the turnover is attributable to the manufacture and sale of timber-based fit out products including laminated panels, architectural profiles and doors; and the manufacture and sale of wallcoverings.

Analysis of turnover by country of destination:

|    |                              | 2021<br>£  | 2020<br>£  |
|----|------------------------------|------------|------------|
|    | United Kingdom               | 29,237,580 | 17,593,453 |
|    | Rest of the world            | 3,626,478  | 4,505,562  |
|    |                              | 32,864,058 | 22,099,015 |
| 5. | Other operating income       |            |            |
|    |                              | 2021<br>£  | 2020<br>£  |
|    | Government grants receivable | 14,964     | 875,321    |

Government grants relate to amounts received in respect of the Coronavirus job retention scheme.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 6. Operating profit

7.

The operating profit is stated after charging:

|  | 2021<br>£         | 2020<br>£ |
|--|-------------------|-----------|
| Loss on disposal of tangible fixed assets  | 36,710            | 9,606     |
| Depreciation on tangible fixed assets  | 303,388           | 285,261   |
| Exchange differences   | 50,466            | 42,215    |
| Other operating lease rentals  | 119,664           | 58,584    |
| Defined contribution pension cost  | 325,459<br>———— = | 211,728   |
| Auditor's remuneration   |                   |           |
|  | 2021<br>£         | 2020<br>£ |
| Fees payable to the Company's auditor for the audit of the Company's annual financial statements | 20,000            | 16,000    |

The Company has taken advantage of the exemption not to disclose amounts paid for non audit services as these are disclosed in the group accounts of the parent Company.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 8. Employees

Staff costs, including directors' remuneration, were as follows:

|                                     | 2021<br>£ | 2020<br>£ |
|-------------------------------------|-----------|-----------|
| Wages and salaries                  | 4,871,162 | 4,972,290 |
| Social security costs               | 548,051   | 417,952   |
| Cost of defined contribution scheme | 325,459   | 211,728   |
|                                     | 5,744,672 | 5,601,970 |
|                                     |           |           |

The average monthly number of employees, including the directors, during the year was as follows:

| 2021<br>No.                 | 2020<br>No. |
|-----------------------------|-------------|
| Production 143              | 113         |
| Sales and Administration 45 | 76          |
| 188                         | 189         |

# 9. Directors' remuneration

|   | 2021<br>£ | 2020<br>£ |
|---|-----------|-----------|
| Directors' emoluments   | 314,321   | 285,102   |
| Company contributions to defined contribution pension schemes | 15,974    | 58,515    |
|   | 330,295   | 343,617   |
|   |           |           |

During the year retirement benefits were accruing to 4 directors (2020 - 4) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £95,613 (2020 - £140,059).

The value of the Company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £8,843 (2020 - £52,879).

| INT | ERIOR PRODUCTS GROUP LIMITED   |           |           |
|-----|--|-----------|-----------|
|     | TES TO THE FINANCIAL STATEMENTS<br>R THE YEAR ENDED 31 DECEMBER 2021 |           |           |
| 10. | Income from investments  |           |           |
|     |  | 2021<br>£ | 2020<br>£ |
|     | Dividends received from unlisted investment                          | <u> </u>  | 7,965     |
| 11. | Interest receivable  |           |           |
| 11, | interest receivable  | 2021      | 2020      |
|     |  | £         | £         |
|     | Öther interest receivable  |           | 48,747    |
| 12. | Interest payable and similar expenses                                |           |           |
|     |  | 2021<br>£ | 2020<br>£ |
|     | Other interest payable   | 3,669     | 15,082    |
|     | Other loan interest payable  | 5,389     | 6,859     |
|     |  | 9,058     | 21,941    |
| 13. | Other finance costs  |           |           |
|     |  | 2021<br>£ | 2020<br>£ |
|     | Net interest on net defined benefit liability                        | 81,000    | 74,000    |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

| 14. | Taxation |
|-----|----------|
|     |          |

|  | 2021<br>£ | 2020<br>£ |
|--|-----------|-----------|
| Corporation tax                                |           |           |
| Current tax on profits for the year            | 439,475   | 146,691   |
| Adjustments in respect of previous periods     | (233,748) | 182,825   |
| Total current tax                              | 205,727   | 329,516   |
| Deferred tax                                   |           |           |
| Origination and reversal of timing differences | (14,487)  | 10,617    |
| Total deferred tax                             | (14,487)  | 10,617    |
| Taxation on profit on ordinary activities      | 191,240   | 340,133   |

# Factors affecting tax charge for the year

The tax assessed for the year is lower than (2020 - higher than) the standard rate of corporation tax in the UK of 19% (2020 - 19%). The differences are explained below:

|   | 2021<br>£ | 2020<br>£ |
|---|-----------|-----------|
| Profit on ordinary activities before tax  | 2,674,791 | 954,974   |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2020 - 19%)  Effects of: | 508,210   | 181,445   |
| Expenses not deductible for tax purposes, other than goodwill amortisation and impairment                               | 20,440    | 2,382     |
| Capital allowances for year in excess of depreciation   | (26,041)  | (12,443)  |
| Adjustments to tax charge in respect of prior periods   | (233,748) | 182,825   |
| Short term timing difference leading to an (decrease)/increase in taxation  | (14,487)  | 10,617    |
| Other differences   | 6,976     | -         |
| Non-taxable income  | -         | (1,513)   |
| Defined benefit pension contribution adjustment   | (70,110)  | (23,180)  |
| Total tax charge for the year   | 191,240   | 340,133   |

| INTERIOR PRODUCTS GROUP LIMITED  |   |
|--|---|
|  | - |
| NOTES TO THE FINANCIAL STATEMENTS<br>FOR THE YEAR ENDED 31 DECEMBER 2021 |   |

# 14. Taxation (continued)

# Factors that may affect future tax charges

In the spring budget 2021, the UK Government announced that the UK corporation tax rate would increase to 25% with effect from 1 April 2023, the effects of which are immaterial in the current year.

# 15. Dividends

|   | 2021<br>£ | 2020<br>£ |
|---|-----------|-----------|
| Assets transferred to parent treated as distributions | 2,597,351 | -         |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 16. Tangible fixed assets

| Freehold<br>property<br>£ | Plant and machinery £  | Motor<br>vehicles<br>£  | Office<br>equipment<br>£                                   | Total<br>£                                     |
|---------------------------|--|---|--|--|
|                           |  |   |  |  |
| 2,648,326                 | 6,213,158  | 85,113  | -  | 8,946,597                                      |
| -                         | 279,692  | 7,350   | 1,633  | 288,675  |
| (2,597,351)               | -  |   | -  | (2,597,351)                                    |
| -                         | (183,703)  | -   | -  | (183,703)                                      |
| 50,975                    | 6,309,147  | 92,463  | 1,633  | 6,454,218                                      |
|                           |  |   |  |  |
| 6,274                     | 4,353,095  | 52,850  | -  | 4,412,219                                      |
| -                         | 250,289  | 9,611   | 163  | 260,063  |
| _                         | 35,264   | -   | <del>.</del>   | 35,264   |
| -                         | (100,172)  | -   | -  | (100,172)                                      |
| 6,274                     | 4,538,476  | 62,461  | 163  | 4,607,374                                      |
|                           | _  |   |  |  |
| 44,701                    | 1,770,671  | 30,002  | 1,470  | 1,846,844                                      |
| 2,642,052                 | 1,860,063  | 32,263  | •  | 4,534,378                                      |
|                           | 2,648,326<br>-<br>(2,597,351)<br>-<br>50,975<br>-<br>6,274<br>-<br>-<br>-<br>6,274 | property £ 2,648,326 6,213,158 279,692 (2,597,351) - (183,703) 50,975 6,309,147 6,274 4,353,095 - 250,289 - 35,264 (100,172) 6,274 4,538,476 44,701 1,770,671 | property £ machinery £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ | property £ E £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ |

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

|                     | 2021<br>£ | 2020<br>£ |
|---------------------|-----------|-----------|
| Plant and machinery | 578,237   | 530,552   |

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 17. Fixed asset investments

Investments in subsidiary and joint venture companies £

#### Cost

At 1 January 2021

66,124

At 31 December 2021

66,124

# Subsidiary undertakings

The following were subsidiary undertakings of the Company:

| Name                     | Registered office   | Class of shares | Holding |
|--------------------------|---|-----------------|---------|
| Designsingle Limited     | Madoc Works, Henfaes<br>Lane, Welshpool,<br>Powys, Wales, SY21<br>7YE | Ordinary        | 100%    |
| Newmor Group Limited     | Madoc Works, Henfaes<br>Lane, Welshpool,<br>Powys, Wales, SY21<br>7YE | Ordinary        | 100%    |
| Newmor Limited           | Madoc Works, Henfaes<br>Lane, Welshpool,<br>Powys, Wales, SY21<br>7YE | Ordinary        | 100%    |
| Newmor Wallcoverings LLC | Al Mashora Building,<br>Office 110 Nadd Al<br>Hamar, Dubai            | Ordinary        | 49%     |

The aggregate of the share capital and reserves as at 31 December 2021 and the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

| •                        | Aggregate<br>of share |               |
|--------------------------|-----------------------|---------------|
|                          | capital and           |               |
| Name                     | reserves              | Profit/(Loss) |
|                          | £                     | £             |
| Designsingle Limited     | (498,154)             | -             |
| Newmor Group Limited     | 1                     | -             |
| Newmor Limited           | 1                     | -             |
| Néwmor Wallcoverings LLC | (696,495)             | (37,516)      |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 18. Stocks

|                                     | 2021<br>£ | 2020<br>£ |
|-------------------------------------|-----------|-----------|
| Raw materials and consumables       | 6,066,235 | 2,883,647 |
| Work in progress                    | 35,470    | 25,445    |
| Finished goods and goods for resale | 1,837,410 | 1,716,701 |
| Stock in transit                    | 1,061,291 | -         |
|                                     | 9,000,406 | 4,625,793 |

The carrying value of stocks are stated net of impairment losses totalling £325,000 (2020 - £60,000). Impairment losses totalling £455,612 (2020 - £140,000) were recognised in profit and loss.

### 19. Debtors

|  | 2021<br>£ | 2020<br>£ |
|--|-----------|-----------|
| Due after more than one year                               |           |           |
| Deferred tax asset   | 813,960   | 1,079,010 |
|  |           |           |
|  | 2021      | 2020      |
|  | £         | £         |
| Due within one year  |           |           |
| Trade debtors 4  | ,367,281  | 3,114,484 |
| Amounts owed by group undertakings 3                       | ,123,894  | 2,112,137 |
| Amounts owed by joint ventures and associated undertakings | -         | 66,065    |
| Other debtors  | 91,869    | 41,167    |
| Prepayments and accrued income                             | 258,666   | 216,033   |
| 7  | ,841,710  | 5,549,886 |

Amounts owed by group undertakings are unsecured with no interest payable on the outstanding balances. There is no fixed date of repayments and the balances are repayable on demand.

An impairment loss of £25,856 (2020: £24,244) was recognised against trade debtors.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 20. Creditors: Amounts falling due within one year

|   | 2021<br>£ | 2020<br>£ |
|---|-----------|-----------|
| Bank loans  | -         | 187,500   |
| Trade finance facility                                      | 456,529   | -         |
| Trade creditors   | 2,259,029 | 3,285,646 |
| Amounts owed to group undertakings                          | 287,503   | -         |
| Corporation tax   | 266,948   | 150,524   |
| Other taxation and social security                          | 937,663   | 782,313   |
| Obligations under finance lease and hire purchase contracts | 95,562    | 117,715   |
| Other creditors   | 520,842   | 64,398    |
| Accruals and deferred income                                | 1,494,077 | 357,786   |
|   | 6,318,153 | 4,945,882 |
|   |           |           |

Amounts owed to group undertakings are unsecured with no interest payable on the outstanding balances. There is no fixed date of repayment and the balances are repayable on demand.

The following liabilities were secured:

| 2021<br>£ | 2020<br>£                   |
|-----------|-----------------------------|
| -         | 187,500                     |
| 95,562    | 117,715                     |
| 456,529   | -                           |
| 552,091   | 305,215                     |
|           | £<br>-<br>95,562<br>456,529 |

Details of security provided:

Bank loans are secured by a first legal charge over specific freeholder properties held by the Group.

Net obligations under finance lease and hire purchase contracts are secured upon the assets to which they relate.

The trade finance facility is secured by a fixed and floating charge over the Company's assets.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

| 21. | Creditors:  | Amounts  | falling due | after mor   | e than d   | one vear   |
|-----|-------------|----------|-------------|-------------|------------|------------|
|     | O. Garcoro. | minounto | ranning auc | aitei iiiei | o ciiaii c | Jiic y ca. |

|  | 2021<br>£    | 2020<br>£          |
|--|--------------|--------------------|
| Bank loans  Net obligations under finance leases and hire purchase contracts | -<br>198,303 | 812,500<br>239,779 |
|  | 198,303      | 1,052,279          |

#### 22. Loans

Analysis of the maturity of loans is given below:

|                                     | 2021<br>£ | 2020<br>£ |
|-------------------------------------|-----------|-----------|
| Amounts falling due within one year |           |           |
| Bank loans                          | -         | 187,500   |
| Trade finance facility              | 456,529   | -         |
| -<br>-                              | 456,529   | 187,500   |
| Amounts falling due 1-2 years       |           |           |
| Bank loans                          | -         | 250,000   |
| Amounts falling due 2-5 years       |           |           |
| Bank loans                          | -         | 562,500   |
| -<br>-                              | 456,529   | 1,000,000 |

The £1,000,000 loan in the prior year was secured under the Coronavirus Business Interuption Loan Scheme (CBILS). The loan was repaid in full in May 2021.

# 23. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

| 2021<br>£ | 2020<br>£         |
|-----------|-------------------|
| 95,562    | 117,715           |
| 198,303   | 239,779           |
| 293,865   | 357,494           |
|           | 95,562<br>198,303 |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

| Deferred taxation                                    |           |           |
|--|-----------|-----------|
|  | 2021<br>£ | 2020<br>£ |
|  |           |           |
| At beginning of year                                 | 697,340   | 312,757   |
| Charged to profit or loss                            | 14,487    | (10,617)  |
| (Credit)/charge to other comprehensive income        | (265,050) | 395,200   |
| At end of year                                       | 446,777   | 697,340   |
| The deferred tax balance is made up as follows:      |           |           |
|  | 2021<br>£ | 2020<br>£ |
| Accelerated capital allowances                       | (367,184) | (381,670) |
| Timing differences on defined benefit pension scheme | 813,960   | 1,079,010 |
| •  | 446,776   | 697,340   |
| Comprising:  |           |           |
| Asset - due after one year                           | 813,960   | 1,079,010 |
| Liability  | (367,184) | (381,670) |
|  | 446,776   | 697,340   |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 25. Share capital

|  | 2021<br>£           | 2020<br>£           |
|--|---------------------|---------------------|
| Allotted, called up and fully paid<br>15,000 (2020 - 15,000) Ordinary shares of £1.00 each<br>1,000,000 (2020 - 1,000,000) Preference shares of £1.00 each | 15,000<br>1,000,000 | 15,000<br>1,000,000 |
|  | 1,015,000           | 1,015,000           |

The Company has the right to redeem the redeemable preference shares at par value upon giving notice.

## 26. Reserves

#### Pension benefit reserve

The pension benefit reserve is used to show cumulative actuarial gains/losses on the defined benefit pension scheme separately from the Company's profit and loss reserve.

# Profit and loss account

The profit and loss account represents accumulated undistributed retained profits since incorporation.

# 27. Capital commitments

At 31 December 2021 the Company had capital commitments as follows:

|   | 2021<br>£ | 2020<br>£ |
|---|-----------|-----------|
| Contracted for but not provided in these financial statements | 512,460   | -         |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 28. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £325,459 (2020: £211,728). Contributions totalling £15,376 were payable to the fund at the balance sheet date and are included in creditors.

The Company operates a pension scheme (Newmor Group Limited Retirement Benefits Scheme) providing defined benefits for employees with pensionable service before July 2005. The scheme is closed to new entrants. Benefits earned after that date are on a defined contribution basis and these benefits have been excluded below.

Reconciliation of present value of plan liabilities:

|   | 2021<br>£    | 2020<br>£    |
|---|--------------|--------------|
| Reconciliation of present value of plan liabilities | ~            | ~            |
| At the beginning of the year                        | (18,245,000) | (17,197,000) |
| Interest cost                                       | (268,000)    | (350,000)    |
| Actuarial (gains)/losses                            | (227,000)    | (1,772,000)  |
| Benefits paid                                       | 699,000      | 1,074,000    |
| At the end of the year                              | (18,041,000) | (18,245,000) |
| Reconciliation of present value of plan assets:     |              |              |
|   | 2021<br>£    | 2020<br>£    |
| At the beginning of the year                        | 12,566,000   | 13,598,000   |
| Interest income                                     | 187,000      | 276,000      |
| Actuarial gains/(losses)                            | 1,622,000    | (427,000)    |
| Contributions                                       | 450,000      | 193,000      |
| Benefits paid                                       | (699,000)    | (1,074,000)  |
| At the end of the year                              | 14,126,000   | 12,566,000   |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 28. Pension commitments (continued)

Composition of plan assets:

|  | 2021<br>£    | 2020<br>£    |
|--|--------------|--------------|
| Equities   | 3,651,000    | 8,197,000    |
| Bonds  | 3,143,000    | 3,460,000    |
| Property   | 663,000      | 776,000      |
| Cash   | 30,000       | 133,000      |
| Liability driven investments                             | 1,311,000    | -            |
| Alternatives   | 2,763,000    | -            |
| Dynamic strategies                                       | 2,565,000    | -            |
| Total plan assets  | 14,126,000   | 12,566,000   |
|  | 2021<br>£    | 2020<br>£    |
| Fair value of plan assets                                | 14,126,000   | 12,566,000   |
| Present value of plan liabilities                        | (18,041,000) | (18,245,000) |
| Net pension scheme liability                             | (3,915,000)  | (5,679,000)  |
| The amounts recognised in profit or loss are as follows: |              |              |
|  | 2021<br>£    | 2020<br>£    |
| Interest on obligation                                   | (81,000)     | (74,000)     |

The Company expects to contribute £480,000 to its Defined benefit pension scheme in 2022.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 28. Pension commitments (continued)

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

|   | 2021<br>% | 2020<br>% |
|---|-----------|-----------|
| Discount rate                           | 1.95      | 1.5       |
| Price inflation (RPI)                   | 3.5       | 3.1       |
| Price inflation (CPI)                   | 3.05      | 2.2       |
| Mortality rates                         |           |           |
| - for a male aged 65 now                | 20.8      | 20.8      |
| - at 65 for a male aged 45 now          | 21.9      | 21.8      |
| - for a female aged 65 now              | 23.1      | 23        |
| - at 65 for a female member aged 45 now | 24.3      | 24.2      |

Amounts for the current and previous four periods are as follows:

Defined benefit pension schemes

|                            | 2021<br>£    | 2020<br>£    | 2019<br>£    | 2018<br>£    | 2017<br>£    |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| Defined benefit obligation | (18,041,000) | (18,245,000) | (17,197,000) | (15,664,000) | (16,785,000) |
| Related deferred tax asset | 813,960      | 1,079,010    | 683,810      | 521,220      | 473,960      |
| Scheme assets              | 14,126,000   | 12,566,000   | 13,598,000   | 12,598,000   | 13,997,000   |
| Deficit                    | (3,101,040)  | (4,599,990)  | (2,915,190)  | (2,544,780)  | (2,314,040)  |

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 29. Commitments under operating leases

At 31 December 2021 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

| 2021<br>£ | 2020<br>£             |
|-----------|-----------------------|
| 20,758    | 28,712                |
| 32,938    | 30,655                |
| 53,696    | 59,367                |
|           | £<br>20,758<br>32,938 |

#### 30. Related party transactions

The Company has taken advantage of the exemption available in section 33.1A of FRS 102 and has not disclosed transactions between wholly owned members of the Group.

Newmor Polska, a 50% joint venture of the Company, purchased goods of £293,033 and made sales of £Nil to the Company during the year. At the year end, Interior Products Group Limited had a related party debtor balance of £37,423.

Newmor Wallcovering LLC, a 49% subsidiary of the Company, purchased goods of £304,219 and and made sales of £Nil to the Company during the year. At the year end, Interior products Group Limited had a related party debtor balance of £729,650 and a related party creditor balance of £41,524.

# 31. Controlling party

The Company's ultimate parent is John Morris Holdings Limited.

The Company is under the control of J.M.O. Morris, Director, by virtue of his shareholding in the above ultimate parent undertaking.