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HALL & CLARKE INSURANCE BROKERS PLC FINANCIAL STATEMENTS 31 DECEMBER 2002

Company Registration Number 892968

SW FRANKSON & CO

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Chartered Accountants & Registered Auditors

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FINANCIAL STATEMENTS

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YEAR ENDED 31 DECEMBER 2002

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THE DIRECTORS' REPORT

4

YEAR ENDED 31 DECEMBER 2002

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 December 2002.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activities of the company during the year have continued to be those associated with insurance brokers.

The directors are satisfied with the results of the year's trading.

RESULTS AND DIVIDENDS

The trading results for the year, and the company's financial position at the end of the year are shown in the attached financial statements.

The directors have recommended the following dividends:

	2002	2001
	£	£
Dividends paid on ordinary shares	150,000	110,000

THE DIRECTORS AND THEIR INTERESTS IN SHARES OF THE COMPANY

The directors who served the company during the year together with their beneficial interests in the shares of the company were as follows:

	Ordinary Shares of £1 each		
	At	At	
	31 December 2002	1 January 2002	
S J Clarke	12,500	12,500	
R P Bogart	_	_	
T Stemp	_	_	
•	9 ₁		

During the year the company purchased and maintained liability insurance for its directors and officers as permitted by Section 310 (3) of the Companies Act 1985.

POLICY ON THE PAYMENT OF CREDITORS

It is the policy of the company to agree suitable terms and conditions for its business transactions with suppliers. These terms and conditions range from standard written terms to individually drafted contracts. Once such terms are agreed it is the company's policy to fully adhere to them, including payment schedules, provided the supplier has also agreed with terms and conditions.

THE DIRECTORS' REPORT (continued)

YEAR ENDED 31 DECEMBER 2002

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the year and of the profit or loss for the year then ended.

In preparing those financial statements, the directors are required to:

select suitable accounting policies, as described on pages 10 to 11, and then apply them consistently;

make judgements and estimates that are reasonable and prudent;

state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DONATIONS

During the year the company made the following contributions:

	2002	2001
	£	£
Charitable	650	150

AUDITORS

A resolution to re-appoint S W Frankson & Co as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Signed on behalf of the directors

S J Clarke Chairman

Approved by the directors on 30. Aug. 20.03

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS

YEAR ENDED 31 DECEMBER 2002

We have audited the financial statements on pages 5 to 17 which have been prepared under the historical cost convention and the accounting policies set out on pages 10 to 11.

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND THE AUDITORS

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and Accounting Standards are set out in the Statement of Directors' Responsibilities on page 2.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it. Our responsibilities do not extend to any other information.

BASIS OF AUDIT OPINION

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS (continued)

YEAR ENDED 31 DECEMBER 2002

OPINION

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2002 and of the profit of the company for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

S W FRANKSON & CO

Chartered Accountants

& Registered Auditors

Bridge House

Station Road

Hayes

Middlesex

UB3 4BT

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PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 DECEMBER 2002

	Note	2002 £	2001 £
TURNOVER	2	4,905,992	4,454,842
Cost of sales		2,100,182	1,938,953
GROSS PROFIT		2,805,810	2,515,889
Administrative expenses Other operating income		2,580,185 (19,000)	2,225,884 (18,125)
OPERATING PROFIT	3	244,625	308,130
Interest receivable Interest payable	6	78,081 (16,237)	88,901 (21,712)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	E	306,469	375,319
Tax on profit on ordinary activities	7	100,930	58,228
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		205,539	317,091
Dividends	8	150,000	110,000
RETAINED PROFIT FOR THE FINANCIAL YE	CAR	55,539	207,091
Balance brought forward		447,424	240,333
Balance carried forward		502,963	447,424

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the results for the year as set out above.

CONTINUING ACTIVITIES

All of the activities of the company are classed as continuing.

BALANCE SHEET

31 DECEMBER 2002

		2002		2001	
	Note	£	£	£	£
FIXED ASSETS					
Intangible assets	9		_		-
Tangible assets	10		634,075		689,069
			634,075		689,069
			034,073		007,009
CURRENT ASSETS					
Debtors	11	2,570,150		2,572,667	
Investments	12	16,190		20,238	
Cash at bank and in hand		1,683,496		1,329,002	
		4,269,836		3,921,907	
CREDITORS: Amounts falling due		, ,		, ,	
within one year	13	4,101,900		3,859,250	
NET CURRENT ASSETS			167,936		62,657
TOTAL ASSETS LESS CURRENT	LIABI	LITIES	802,011		751,726
CREDITORS: Amounts falling due					
after more than one year	14		238,524		254,302
arter more than one year					
			563,487		497,424
PROVISIONS FOR LIABILITIES	AND C	HARGES			
Deferred taxation	16	MINGES	10,524		-
			552,963		497,424
			332,703		
CAPITAL AND RESERVES					
Called-up equity share capital	18		50,000		50,000
Profit and Loss Account			502,963		447,424
SHAREHOLDERS' FUNDS	40		552,963		497,424
SHAREHULDERS FUNDS	19		334,903		47/,424

These financial statements were approved by the directors on the 30.4. 2003 and are signed on their behalf by:

SICLARKE

T STEMP

CASH FLOW STATEMENT

YEAR ENDED 31 DECEMBER 2002

	2002		2001	
	£	£	£	£
NET CASH INFLOW FROM				
OPERATING ACTIVITIES		601,124		435,812
RETURNS ON INVESTMENTS AND				
SERVICING OF FINANCE	50.001		00.001	
Interest received	78,081		88,901	
Interest paid	(15,737)		(19,538)	
Interest element of hire purchase	(500)		(2,174)	
NET CASH INFLOW FROM RETURNS				
ON INVESTMENTS AND SERVICING				
OF FINANCE		61,844		67,189
TAXATION		(57,598)		(56,257)
CAPITAL EXPENDITURE AND FINANCIA	AL INVESTM	1ENT		
Payments to acquire tangible fixed assets	(50,941)		(287,969)	
Receipts from sale of fixed assets	14,200		19,200	
Receipts from loans	4,048		4,047	
NET CASH OUTFLOW FOR CAPITAL				
EXPENDITURE AND FINANCIAL				
INVESTMENT		(32,693)		(264,722)
EQUITY DIVIDENDS PAID		(150,000)		(110,000)
a av ne				
CASH INFLOW BEFORE FINANCING		422,677		72,022
FINANCING				
Repayment of bank loans	(14,850)		(13,304)	
Capital element of hire purchase	(3,333)		(15,943)	
Repayment of loan	(50,000)		(50,000)	
NET CASH OUTFLOW FROM				
FINANCING		(68,183)		(79,247)
INCREASE/(DECREASE) IN CASH		354,494		(7,225)
				

CASH FLOW STATEMENT (continued)

YEAR ENDED 31 DECEMBER 2002

RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2002	2001
	£	£
Operating profit	244,625	308,130
Depreciation	90,939	43,989
Loss on disposal of fixed assets	796	25,371
Decrease/(Increase) in debtors	2,517	(686,377)
Increase in creditors	262,247	744,699
Net cash inflow from operating activities	601,124	435,812
		** * * * * * * * * * * * * * * * * * * *

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

200	2	2001	i
£	£	£	£
354,494		(7,225)	
14,850		13,304	
3,333		15,943	
50,000		50,000	
	422,677		72,022
	422,677		72,022
	1,007,526		935,504
	1,430,203		1,007,526
	£ 354,494 14,850 3,333	354,494 14,850 3,333 50,000 422,677 422,677 1,007,526	£ £ £ (7,225) 14,850 13,304 3,333 15,943 50,000 422,677 422,677 1,007,526

CASH FLOW STATEMENT (continued)

YEAR ENDED 31 DECEMBER 2002

ANALYSIS OF CHANGES IN NET FUNDS

	At		Other	At
	1 Jan 2002	Cash flows	changes .	31 Dec 2002
	£	£	£	£
Net cash:				
Cash in hand and at bank	1,329,002	354,494		1,683,496
Debt:	 -			
Debt due within 1 year	(63,841)	14,850	(15,778)	(14,769)
Debt due after 1 year	(254,302)	-	15,778	(238,524)
Hire purchase agreements	(3,333)	3,333	-	
	(321,476)	18,183		(253,293)
N. 46 1	1.005.537	252 (55		1 120 202
Net funds	1,007,526	372,677	_	1,430,203

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with applicable accounting standards.

Turnover

Brokerage commission is taken when the insurance policies are initiated/renewed. Life and pension commissions are recognised on a receipt basis. A provision is made in respect of expected clawback on commissions received on indemnity terms, the provision being based on clawback ratios in the previous years.

Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill - over 10 years

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold premises

2% on cost (excluding land of £136,667)

Motor vehicles

25% straight line

Office furniture and equipment

25% reducing balance

Computers are depreciated on a 25% straight line basis.

Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the Profit and Loss Account on a straight line basis.

Pension costs

The company operates a defined contribution pension scheme on behalf of its directors and certain employees. The assets of the scheme are held separately to those of the company in an independently administered fund. Contributions are charged to the profit and loss account in the year in which they are paid.

Deferred taxation

Deferred tax arises as a result of including items of income and expenditure in taxation computations in periods different from those in which they are included in the company's accounts. Deferred tax is provided in full on timing differences which result in an obligation to pay more (or less) tax at a future date, at the average tax rates that are expected to apply when the timing differences reverse, based on current tax rates and laws. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset. Deferred tax assets are recognised to the extent that it is more likely than not that they will be recovered.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

1. ACCOUNTING POLICIES (continued)

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

2. TURNOVER

The whole of the turnover and profit before taxation is attributable to insurance broking business.

3. OPERATING PROFIT

Operating profit is stated after charging:

	2002	2001
	£	£
Depreciation	90,939	43,989
(Profit)/loss on disposal of fixed assets	796	25,371
Auditors' remuneration		ŕ
- as auditors	25,028	22,031
- for other services	11,324	14,793

Auditors' fees

The fees charged by the auditors can be further analysed under the following headings for services rendered:

	2002	2001
	£	£
Audit	25,028	22,031
Payroll	2,397	2,238
Business consultancy	6,445	7,179
Computer consultancy	2,482	5,376
	36,352	36,824

4. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to:

	2002	2001
	No.	No.
Average number of staff	76	71
	=	

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

4. PARTICULARS OF EMPLOYEES (continued)

	2002	2001
	£	£
Wages and salaries	1,685,997	1,458,404
Social security costs	173,435	157,186
Staff pension contributions	63,290	62,080
Directors pension contributions	24,789	19,364
	1,947,511	1,697,034

5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

	2002 £	2001 £
Emoluments receivable	512,088	490,394
Value of company pension contributions to money purchase schemes	24,789	19,364
	536,877	509,758
Emoluments of highest paid director:		
	2002	2001
	£	£
Total emoluments (excluding pension		
contributions):	324,868	310,702
Value of company pension contributions to money		
purchase schemes	9,427	6,970
	334,295	317,672

The number of directors who are accruing benefits under company pension schemes was as follows:

	2002	2001
	No.	No.
Money purchase schemes	3	3

6. INTEREST PAYABLE

	2002	2001
	£	£
Interest payable on bank borrowing	15,737	19,538
Finance charges	500	2,174
	16,237	21,712

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

7. TAX ON PROFIT ON ORDINARY ACTIVITIES

(a) Taxation

	2002 £	2001 £
Current tax:		2
In respect of the year: UK Corporation Tax based on the results for the		
year at 30% (2001 - 20%)	90,406	57,598
Underprovision	–	630
Total current tax	90,406	58,228
Deferred tax:		
Increase in deferred tax provision (note 16)		
Capital allowances	10,524	_
Tax on profit on ordinary activities	100,930	58,228

The tax charge is subject to marginal relief.

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is higher than the standard rate of corporation tax in the UK of 30% (2001 - 20%).

of corporation tax in the OK of 3070 (2001 - 2070).	2002 £	2001 £
Profit on ordinary activities before taxation	306,469	375,319
Tax on profit on ordinary activities	59,855	75,064
Expenses not deductible for tax purposes Capital allowances for period in excess of	20,505	5,371
depreciation	10,046	(22,837)
Underprovision	_	630
Total current tax (note 7(a))	90,406	58,228

8. DIVIDENDS

The following dividends have been paid in respect of the year:

	2002	2001
	£	£
Dividend paid on ordinary shares	150,000	110,000

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

9. INTANGIBLE FIXED ASSETS

	Goodwill £
COST	
At 1 January 2002 and 31 December 2002	31,467
AMORTISATION	
At 1 January 2002	31,467
At 31 December 2002	31,467
NET BOOK VALUE	
At 31 December 2002	-
At 31 December 2001	-
THE DE ACCUMENTAL MOOF	

10. TANGIBLE FIXED ASSETS

	Freehold premises £	Motor vehicles £	Office furniture and equipment £	Total £
COST	~	-	*	*
At 1 January 2002	419,970	121,928	480,828	1,022,726
Additions	_	41,850	9,091	50,941
Disposals	-	(24,244)	-	(24,244)
At 31 December 2002	419,970	139,534	489,919	1,049,423
DEPRECIATION				
At 1 January 2002	28,330	57,749	247,578	333,657
Charge for the year	5,666	23,078	62,195	90,939
On disposals	-	(9,248)	-	(9,248)
At 31 December 2002	33,996	71,579	309,773	415,348
				
NET BOOK VALUE				
At 31 December 2002	385,974	67,955	180,146	634,075
At 31 December 2001	391,640	64,179	233,250	689,069

Hire purchase agreements

Included within the net book value of £634,075 is £Nil (2001 - £Nil) relating to assets held under hire purchase agreements. The depreciation charged to the accounts in the year in respect of such assets amounted to £Nil (2001 - £Nil).

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

11. DEBTORS

	2002	2001
	£	£
Trade debtors	2,537,335	2,542,397
Prepayments and accrued income	32,815	30,270
	2,570,150	2,572,667

The debtors above include the following amounts falling due after more than one year:

	2002	2001
	£	£
Prepayments and accrued income	-	160

12. INVESTMENTS

	2002	2001
	£	£
Other investments	16,190	20,238

Other investments relate to an interest bearing loan to Clark Colour Limited (see the related party note for details). Of the £16,190 (2001 - £20,238) outstanding at the year end £12,143 (2001 - £16,190) is repayable after twelve months.

13. CREDITORS: Amounts falling due within one year

	200	2	200	1
	£	£	£	£
Bank loans and overdrafts		14,769		13,841
Trade creditors		3,849,359		3,462,769
Other creditors including taxation and social security:				
Corporation tax	90,406		57,598	
PAYE and social security	75		80	
Hire purchase agreements	_		3,333	
Loan	-		50,000	
Other creditor	-		47,944	
Directors current accounts	65,000		128,000	
		155,481		286,955
Accruals and deferred income		82,291		95,685
		4,101,900		3,859,250

The following liabilities disclosed under creditors falling due within one year are secured by the company:

	2002	2001
	£	£
Bank loans and overdrafts	14,769	13,841

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

14. CREDITORS: Amounts falling due after more than one year

	2002	2001
	£	£
Bank loans and overdrafts	238,524	254,302

The bank loan is secured by a mortgage on the company's freehold property and a fixed and floating charge on the other assets of the company. The loan is subject to interest at 2.25% over Midland Bank plc's base rate and is repayable by instalments over 20 years as follows:

	2002 £	2001 £
Amounts due between one and two		
years	15,692	14,706
Amounts due between two and five		
years	53,211	49,867
Amounts due after more than five		
years	169,621	189,729
	238,524	254,302
		

15. COMMITMENTS UNDER HIRE PURCHASE AGREEMENTS

Future commitments under hire purchase agreements are as follows:

	2002	2001
	£	£
Amounts payable within 1 year	-	3,333
	_	3,333

16. DEFERRED TAXATION

	2002	2001
The movement in the deferred taxation pro Profit and Loss Account movement arisis		~
the year	10,524	-
Provision carried forward	10,524	

The provision for deferred taxation consists of the tax effect of timing differences in respect of:

	20	002	200	01
	Provided	Unprovided	Provided	Unprovided
	£	£	£	£
Excess of taxation allowances over				
depreciation on fixed assets	10,524	-	_	17,089
	10.524			17.000
	10,524	_	_	17,089

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2002

17. RELATED PARTY TRANSACTIONS

The company was under the control of Mrs M M Clarke, the majority shareholder, throughout the current year and from 6 February in the previous year.

Mrs M M Clarke and Mr S J Clarke are respectively the mother and brother of Mrs C M Clark, a 14.99% shareholder of Hall & Clarke Insurance Brokers Plc who, together with her husband, own and manage Clark Colour Limited.

The company has made a loan to Clark Colour Limited repayable by monthly instalments over 10 years. Interest is charged annually in arrears at 2% over Midland Bank plc's base rate. At the year end the balance outstanding was £16,190 (2001 - £20,238).

In addition the company has purchased printing services from Clark Colour Limited amounting to £38,698 (2001 - £33,194) during the year. These transactions were conducted on a normal commercial basis.

18. SHARE CAPITAL

Authorised share capital:

•	2002 £	2001 £
50,000 Ordinary shares of £1 each	50,000	50,000
Allotted, called up and fully paid:		
	2002	2001
	£	£
Ordinary share capital	50,000	50,000

19. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2002	2001
	£	£
Profit for the financial year	205,539	317,091
Dividends	(150,000)	(110,000)
	55,539	207,091
Opening shareholders' equity funds	497,424	290,333
Closing shareholders' equity funds	552,963	497,424