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**PANTHER (DOVER) LIMITED**

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**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**

**for the year ended 31 December 2013**

TUESDAY



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COMPANIES HOUSE

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**PANTHER (DOVER) LIMITED**

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**COMPANY INFORMATION**

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**DIRECTORS**

A . S. Perloff  
S. J. Peters  
J. T. Doyle  
J. H. Perloff

**COMPANY SECRETARY**

S. J. Peters

**REGISTERED NUMBER**

890705

**REGISTERED OFFICE**

Deneway House  
88-94 Darkes Lane  
Potters Bar  
Hertfordshire  
EN6 1AQ

**INDEPENDENT AUDITORS**

Nexia Smith & Williamson  
Chartered Accountants & Statutory Auditors  
25 Moorgate  
London  
EC2R 6AY

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**PANTHER (DOVER) LIMITED**

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## PANTHER (DOVER) LIMITED

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### STRATEGIC REPORT for the year ended 31 December 2013

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#### BUSINESS REVIEW AND FUTURE DEVELOPMENTS

The directors are pleased with the results for the year and expect the financial position of the company to be maintained during the coming year.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The company is a member of the Panther Securities PLC group. The principal activity of the individual companies within the group is property investment and dealing. The financial risk management procedures set out below are employed by all companies within the Panther Securities PLC group. The group's operations expose it to a variety of financial risks the main two being the effects of changes in credit risk of tenants and interest rate movement exposure on borrowings. The group has in place a risk management programme that seeks to limit the adverse effects of these risks on the financial performance of the group by monitoring levels of debt finance and the related finance costs. The group also uses derivative financial instruments to protect against adverse interest rate movements, no hedge accounting is applied.

Given the size of the group, the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board. The policies set by the board of directors are implemented by the group's finance department.

##### *Price risk*

The group is exposed to price risk due to normal inflationary increases in the purchase price of the goods and services purchased in the UK. The group also has a price exposure on listed equities that are held as investments. The group has a policy of holding only a small proportion of its assets as listed investments.

##### *Credit risk*

The group has implemented policies that require appropriate credit checks on potential tenants before lettings are agreed. In most cases a deposit is requested unless the tenant can provide a strong personal or other guarantee. The amount of exposure to any individual counterparty is subject to a limit, which is reassessed annually by the board. Exposure is also reduced significantly as the group has a large spread of tenants who operate in different industries.

##### *Liquidity risk*

The group actively ensures liquidity by maintaining a long-term finance facility and also holds significant cash deposits which are both utilised so as to ensure the group has sufficient available funds for operations and planned expansions.


##### *Interest rate risk*

The group has both interest bearing assets and interest bearing liabilities. Interest bearing assets are cash balances which earn interest at fixed rate. The group has a policy of only borrowing debt to finance the purchase of cash generating assets. The directors will revisit the appropriateness of this policy should the group operations change in size or nature.

This report was approved by the board on

16/07/14

and signed on its behalf.



A. S. Perloff  
Director

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## **PANTHER (DOVER) LIMITED**

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### **DIRECTORS' REPORT for the year ended 31 December 2013**

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The directors present their report and the financial statements for the year ended 31 December 2013.

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **PRINCIPAL ACTIVITIES**

The principal activity of the company during the year continued to be that of property investment and dealing.

#### **RESULTS AND DIVIDENDS**

The profit for the year, after taxation, amounted to £307,317 (2012 - £239,718).

A final dividend of £300,000 (£3,000 per share) (2012 - £200,000 (£2,000 per share)) on ordinary shares was paid during the year.

#### **DIRECTORS**

The directors who served during the year were:

A . S. Perloff  
S. J. Peters  
J. T. Doyle  
J. H. Perloff

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**PANTHER (DOVER) LIMITED**

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**DIRECTORS' REPORT**  
**for the year ended 31 December 2013**

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**DISCLOSURE OF INFORMATION TO AUDITORS**

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Nexia Smith & Williamson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on

16/07/14

and signed on its behalf.



**S. J. Peters**  
Secretary

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## PANTHER (DOVER) LIMITED

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### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF PANTHER (DOVER) LIMITED

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We have audited the financial statements of Panther (Dover) Limited for the year ended 31 December 2013, which comprise the Profit and loss account, the Statement of total recognised gains and losses, the Note of Historical cost profits and losses, the Balance sheet and the related notes 1 to 16. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Directors' responsibilities statement on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the FRC's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate).

#### OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

  
Stephen Drew (Senior statutory auditor)

for and on behalf of  
**Nexia Smith & Williamson**

Chartered Accountants  
Statutory Auditors

25 Moorgate  
London  
EC2R 6AY

Date: 21 July 2014

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**PANTHER (DOVER) LIMITED**

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**PROFIT AND LOSS ACCOUNT**  
**for the year ended 31 December 2013**

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	Note	2013 £	2012 £
<b>TURNOVER</b>	1,2	<b>363,659</b>	<b>329,672</b>
Cost of sales		<b>(40,485)</b>	<b>(81,994)</b>
<b>GROSS PROFIT</b>		<b>323,174</b>	<b>247,678</b>
Administrative expenses		<b>(2,775)</b>	<b>5,080</b>
Other operating income	3	<b>2,000</b>	<b>2,000</b>
<b>OPERATING PROFIT</b>	4	<b>322,399</b>	<b>254,758</b>
Interest receivable and similar income		<b>79</b>	<b>73</b>
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<b>322,478</b>	<b>254,831</b>
Tax on profit on ordinary activities	5	<b>(15,161)</b>	<b>(15,113)</b>
<b>PROFIT FOR THE FINANCIAL YEAR</b>	11	<b>307,317</b>	<b>239,718</b>

All amounts relate to continuing operations.

The notes on pages 8 to 12 form part of these financial statements.



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**PANTHER (DOVER) LIMITED**

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**STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**  
for the year ended 31 December 2013

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	2013 £	2012 £
<b>PROFIT FOR THE FINANCIAL YEAR</b>	<b>307,317</b>	<b>239,718</b>
Unrealised surplus on revaluation of investment properties	<u>300,000</u>	<u>2,000</u>
<b>TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR</b>	<b><u>607,317</u></b>	<b><u>241,718</u></b>

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**NOTE OF HISTORICAL COST PROFITS AND LOSSES**  
for the year ended 31 December 2013

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	2013 £	2012 £
<b>REPORTED PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>	<b><u>322,478</u></b>	<b><u>254,831</u></b>
<b>HISTORICAL COST PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>	<b><u>322,478</u></b>	<b><u>254,831</u></b>
<b>HISTORICAL PROFIT FOR THE YEAR AFTER TAXATION</b>	<b><u>307,317</u></b>	<b><u>239,718</u></b>

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The notes on pages 8 to 12 form part of these financial statements.

**PANTHER (DOVER) LIMITED**  
Registered number: 890705

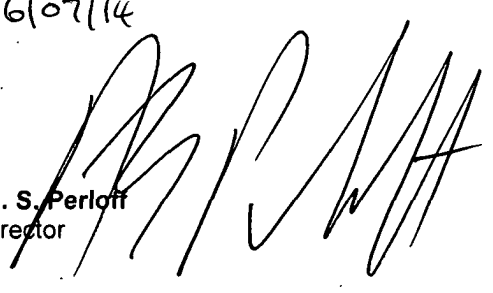
**BALANCE SHEET**  
as at 31 December 2013

	Note	2013 £	2012 £
<b>FIXED ASSETS</b>			
Investment property	6	4,800,000	4,500,000
<b>CURRENT ASSETS</b>			
Debtors	7	62,091	41,173
Cash at bank		13,388	14,355
		<u>75,479</u>	<u>55,528</u>
<b>CREDITORS: amounts falling due within one year</b>	8	<u>(2,340,949)</u>	<u>(2,328,315)</u>
<b>NET CURRENT LIABILITIES</b>		<u>(2,265,470)</u>	<u>(2,272,787)</u>
<b>NET ASSETS</b>		<u>2,534,530</u>	<u>2,227,213</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	10	100	100
Investment property reserve	11	2,426,480	2,126,480
Profit and loss account	11	107,950	100,633
<b>SHAREHOLDERS' FUNDS</b>	12	<u>2,534,530</u>	<u>2,227,213</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

16/07/14

A. S. Perloff  
Director



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**PANTHER (DOVER) LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2013**

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**1. ACCOUNTING POLICIES**

**1.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS**

The financial statements have been prepared under the historical cost convention as modified by the revaluation of Investment Properties on a going concern basis and in accordance with applicable accounting standards.

**1.2 CASH FLOW**

The company, being a subsidiary undertaking where 90% or more of the voting rights are controlled within the group whose consolidated financial statements are publicly available, is exempt from the requirement to draw up a cash flow statement in accordance with FRS 1.

**1.3 TURNOVER**

Turnover represents the value of rents receivable for tenancy occupation in the year to 31 December. Any amounts received in advance or arrears are deferred or accrued as necessary.

**1.4 INVESTMENT PROPERTIES**

Investment properties are accounted for in accordance with SSAP 19 as follows:

- i) investment properties are revalued annually by the directors and by independent professional valuers at intervals of not more than three years. The surplus or deficit on revaluation is transferred to the revaluation reserve unless a deficit, or its reversal, on an individual investment property is expected to be permanent, in which case it is recognised in the profit and loss account for the year; and
- ii) no depreciation is provided in respect of leasehold investment properties with over 20 years to run.

Although the Companies Act would normally require the systematic annual depreciation of fixed assets, the directors believe that the policy of not providing depreciation is necessary to give a true and fair view, since the current value of investment properties, and the changes to that current value, are of prime importance rather than a calculation of systematic annual depreciation. Depreciation is only one of many factors reflected in the valuation, and the amount which might otherwise have been included cannot be separately identified or quantified.

**1.5 DEFERRED TAXATION**

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are not discounted.

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**PANTHER (DOVER) LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS**  
for the year ended 31 December 2013

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**2. TURNOVER**

All turnover arose within the United Kingdom.

**3. OTHER OPERATING INCOME**

	2013 £	2012 £
Other operating income	2,000	2,000

**4. OPERATING PROFIT**

During the year, no director received any emoluments (2012 - £NIL).

At the year end there were no directors accruing pension benefits.

**5. TAXATION**

	2013 £	2012 £
<b>ANALYSIS OF TAX CHARGE IN THE YEAR</b>		
UK corporation tax charge on profit for the year	15,163	15,978
Adjustments in respect of prior periods	(2)	(865)
<b>TAX ON PROFIT ON ORDINARY ACTIVITIES</b>	<u>15,161</u>	<u>15,113</u>

**FACTORS AFFECTING TAX CHARGE FOR THE YEAR**

The tax assessed for the year is lower than (2012 - *lower than*) the standard rate of corporation tax in the UK of 23.25% (2012 - 24.5%). The differences are explained below:

	2013 £	2012 £
Profit on ordinary activities before tax	322,478	254,831
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 23.25% (2012 - 24.5%)	74,976	62,434
<b>EFFECTS OF:</b>		
Capital allowances for year in excess of depreciation	(2,158)	(3,101)
Adjustments to tax charge in respect of prior periods	(2)	(865)
Group relief	(57,655)	(43,355)
<b>CURRENT TAX CHARGE FOR THE YEAR</b> (see note above)	<u>15,161</u>	<u>15,113</u>

**FACTORS THAT MAY AFFECT FUTURE TAX CHARGES**

There were no factors that may affect future tax charges.

**PANTHER (DOVER) LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2013**

**6. INVESTMENT PROPERTY**

	<b>Freehold investment property £</b>
<b>VALUATION</b>	
At 1 January 2013	4,500,000
Surplus/(deficit) on revaluation	300,000
At 31 December 2013	<u>4,800,000</u>

Land and buildings held at 31 December 2013 were revalued by the Directors to open market value on an existing use basis. They were last professionally revalued by G L Hearn, Chartered Surveyors on 31 December 2010.

At 31 December 2013, £4,800,000 (2012 - £4,500,000) included within the net book value of land and buildings relates to freehold land and buildings.

The historic cost of the properties was £2,373,520 (2012 - £2,373,520).

	<b>£</b>
<b>REVALUATION RESERVES</b>	
At 1 January 2013	2,126,480
Net surplus in investment properties	300,000
At 31 December 2013	<u>2,426,480</u>

**7. DEBTORS**

	<b>2013 £</b>	<b>2012 £</b>
Trade debtors	35,399	41,173
Prepayments and accrued income	26,692	-
	<u>62,091</u>	<u>41,173</u>

**8. CREDITORS:  
AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2013 £</b>	<b>2012 £</b>
Trade creditors	68,837	85,787
Amounts owed to group undertakings	2,226,769	2,193,525
Corporation tax	15,163	15,978
Accruals and deferred income	30,180	33,025
	<u>2,340,949</u>	<u>2,328,315</u>

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**PANTHER (DOVER) LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2013**

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**8. CREDITORS:  
AMOUNTS FALLING DUE WITHIN ONE YEAR (continued)**

The inter company loans are interest free and repayable on demand; however there is no present intention to seek repayment of these loans.

There is a third party floating charge over all assets and undertakings of the company for the loan provided by HSBC Bank Plc to Panther Securities PLC.

**9. PROVISIONS**

The potential liability for deferred taxation not provided was as follows:

	2013 £	2012 £
Potential capital gains	<u>264,638</u>	<u>254,252</u>

**10. SHARE CAPITAL**

	2013 £	2012 £
<b>ALLOTTED, CALLED UP AND FULLY PAID</b>		
100 Ordinary shares of £1 each	<u>100</u>	<u>100</u>

**11. RESERVES**

	Investment property revaluation reserve £	Profit and loss account £
At 1 January 2013	2,126,480	100,633
Profit for the financial year	-	307,317
Dividends: Equity capital	-	(300,000)
Movement on investment property	300,000	-
	<u>2,426,480</u>	<u>107,950</u>
At 31 December 2013		

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**PANTHER (DOVER) LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**for the year ended 31 December 2013**

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**12. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS**

	<b>2013</b>	<b>2012</b>
	<b>£</b>	<b>£</b>
Opening shareholders' funds	<b>2,227,213</b>	<b>2,185,495</b>
Profit for the financial year	<b>307,317</b>	<b>239,718</b>
Dividends (Note 13)	<b>(300,000)</b>	<b>(200,000)</b>
Other recognised gains and losses during the year	<b>300,000</b>	<b>2,000</b>
	<hr/>	<hr/>
Closing shareholders' funds	<b>2,534,530</b>	<b>2,227,213</b>
	<hr/>	<hr/>

**13. DIVIDENDS**

	<b>2013</b>	<b>2012</b>
	<b>£</b>	<b>£</b>
Ordinary dividends paid £3,000 (2012 - £2,000) per share	<b>300,000</b>	<b>200,000</b>
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**14. CONTINGENT LIABILITIES**

A guarantee has been given in respect of borrowings by the parent undertaking and fellow subsidiary undertakings for £75,000,000 (2012 - £75,000,000).

**15. RELATED PARTY TRANSACTIONS**

Advantage has been taken of the exemptions conferred under FRS 8, such that related party transactions need not be disclosed, because consolidated accounts including this company are publicly available.

**16. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY**

The company's intermediate parent undertaking is Panther Shop Investments (Midlands) Limited.

The company's ultimate parent undertaking is Panther Securities PLC, a company incorporated in Great Britain. Consolidated accounts for the group are available from the Registered Office.