

Registered number 890705

PANTHER (DOVER) LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

for the year ended 31 December 2011



PANTHER (DOVER) LIMITED

COMPANY INFORMATION

DIRECTORS

A S Perloff
S J Peters
J T Doyle
J H Perloff

COMPANY SECRETARY

S J Peters

COMPANY NUMBER

890705

REGISTERED OFFICE

Deneway House
88-94 Darkes Lane
Potters Bar
Hertfordshire
EN6 1AQ

AUDITORS

Nexia Smith & Williamson
Chartered Accountants & Statutory Auditors
25 Moorgate
London
EC2R 6AY

PANTHER (DOVER) LIMITED

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PANTHER (DOVER) LIMITED

DIRECTORS' REPORT for the year ended 31 December 2011

The directors present their report and the financial statements for the year ended 31 December 2011

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITIES

The principal activity of the company during the year continued to be that of property investment and dealing.

BUSINESS REVIEW AND FUTURE DEVELOPMENTS

The directors are satisfied with the result for the year and expect the financial position of the company to be maintained during the coming year.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £222,578 (2010 - £170,775).

A final dividend of £180,000 (£1,800 per share) (2010 - £180,000 (£1,800 per share)) on ordinary shares was paid during the year.

PANTHER (DOVER) LIMITED

DIRECTORS' REPORT for the year ended 31 December 2011

DIRECTORS

The directors who served during the year were

A S Perloff
S J Peters
J T Doyle
J H Perloff

FINANCIAL RISK MANAGEMENT

The company is a member of the Panther Securities Plc group. The principal activity of the individual companies within the group is property investment and dealing. The financial risk management procedures set out below are employed by all companies within the Panther Securities Plc group. The group's operations expose it to a variety of financial risks the main two being the effects of changes in credit risk of tenants and interest rate movement exposure on borrowings. The group has in place a risk management programme that seeks to limit the adverse effects of these risks on the financial performance of the group by monitoring levels of debt finance and the related finance costs. The group also uses derivative financial instruments to protect against adverse interest rate movements, no hedge accounting is applied.

Given the size of the group, the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board. The policies set by the board of directors are implemented by the group's finance department.

Price risk

The group is exposed to price risk due to normal inflationary increases in the purchase price of the goods and services purchased in the UK. The group also has a price exposure on listed equities that are held as investments. The group has a policy of holding only a small proportion of its assets as listed investments.

Credit risk

The group has implemented policies that require appropriate credit checks on potential tenants before lettings are agreed. In most cases a deposit is requested unless the tenant can provide a strong personal or other guarantee. The amount of exposure to any individual counterparty is subject to a limit, which is reassessed annually by the board. Exposure is also reduced significantly as the group has a large spread of tenants who operate in different industries.

Liquidity risk

The group actively ensures liquidity by maintaining a long-term finance facility and also holds significant cash deposits which are both utilised so as to ensure the group has sufficient available funds for operations and planned expansions.

Interest rate risk

The group has both interest bearing assets and interest bearing liabilities. Interest bearing assets are cash balances which earn interest at fixed rate. The group has a policy of only borrowing debt to finance the purchase of cash generating assets. The directors will revisit the appropriateness of this policy should the group operations change in size or nature.

PANTHER (DOVER) LIMITED

DIRECTORS' REPORT
for the year ended 31 December 2011

PROVISION OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company's auditors in connection with preparing their report and to establish that the company's auditors are aware of that information

AUDITORS

The auditors, Nexia Smith & Williamson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006

This report was approved by the board on

23/7/12

and signed on its behalf



S. J. Peters
Secretary

PANTHER (DOVER) LIMITED

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF PANTHER (DOVER) LIMITED

We have audited the financial statements of Panther (Dover) Limited for the year ended 31 December 2011, set out on pages 5 to 13. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Statement of directors' responsibilities included within the Directors' Report on page 1, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the Auditing Practices Board's website at www.frc.org.uk/apb/scope/private.cfm.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

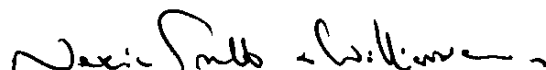
OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Michael Bishop (Senior statutory auditor)

for and on behalf of

Nexia Smith & Williamson

Chartered Accountants
Statutory Auditors

25 Moorgate
London

EC2R 6AY

Date *24 July 2012*

PANTHER (DOVER) LIMITED

PROFIT AND LOSS ACCOUNT
for the year ended 31 December 2011

	Note	2011 £	2010 £
TURNOVER	1,2	306,306	292,716
Cost of sales		<u>(47,752)</u>	<u>(99,307)</u>
GROSS PROFIT		258,554	193,409
Administrative expenses		(19,114)	(4,843)
Other operating income	3	<u>2,000</u>	<u>2,000</u>
OPERATING PROFIT	4	241,440	190,566
Interest receivable and similar income		<u>67</u>	<u>209</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		241,507	190,775
Tax on profit on ordinary activities	5	<u>(18,929)</u>	<u>(20,000)</u>
PROFIT FOR THE FINANCIAL YEAR	11	<u>222,578</u>	<u>170,775</u>

All amounts relate to continuing operations

The notes on pages 8 to 13 form part of these financial statements

PANTHER (DOVER) LIMITED

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES
for the year ended 31 December 2011

	2011 £	2010 £
PROFIT FOR THE FINANCIAL YEAR	222,578	170,775
Unrealised surplus on revaluation of investment properties	124,000	725,000
TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR	346,578	895,775

NOTE OF HISTORICAL COST PROFITS AND LOSSES
for the year ended 31 December 2011

	2011 £	2010 £
REPORTED PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	241,507	190,775
HISTORICAL COST PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	241,507	190,775
HISTORICAL PROFIT FOR THE YEAR AFTER TAXATION	222,578	170,775


The notes on pages 8 to 13 form part of these financial statements

PANTHER (DOVER) LIMITED
Registered number 890705

BALANCE SHEET
as at 31 December 2011

	Note	2011 £	2010 £
FIXED ASSETS			
Investment property	6	4,498,000	4,225,000
CURRENT ASSETS			
Debtors	7	47,379	37,435
Cash at bank		13,697	50,334
		<u>61,076</u>	<u>87,769</u>
CREDITORS amounts falling due within one year	8	<u>(2,373,581)</u>	<u>(2,293,852)</u>
NET CURRENT LIABILITIES		<u>(2,312,505)</u>	<u>(2,206,083)</u>
NET ASSETS		<u>2,185,495</u>	<u>2,018,917</u>
CAPITAL AND RESERVES			
Called up share capital	10	100	100
Investment property reserve	11	2,124,480	2,000,480
Profit and loss account	11	60,915	18,337
SHAREHOLDERS' FUNDS	12	<u>2,185,495</u>	<u>2,018,917</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on


A. S. Perloff
Director

23/7/12

PANTHER (DOVER) LIMITED

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2011

1. ACCOUNTING POLICIES

1.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention as modified by the revaluation of Investment Properties on a going concern basis and in accordance with applicable accounting standards

1.2 CASH FLOW

The company, being a subsidiary undertaking where 90% or more of the voting rights are controlled within the group whose consolidated financial statements are publicly available, is exempt from the requirement to draw up a cash flow statement in accordance with FRS 1

1.3 TURNOVER

Turnover represents the value of rents receivable for tenancy occupation in the year to 31 December. Any amounts received in advance or arrears are deferred or accrued as necessary

1.4 INVESTMENT PROPERTIES

Investment properties are accounted for in accordance with SSAP 19 as follows

- i) investment properties are revalued annually by the directors and by independent professional valuers at intervals of not more than three years. The surplus or deficit on revaluation is transferred to the revaluation reserve unless a deficit, or its reversal, on an individual investment property is expected to be permanent, in which case it is recognised in the profit and loss account for the year, and
- ii) no depreciation is provided in respect of leasehold investment properties with over 20 years to run

Although the Companies Act would normally require the systematic annual depreciation of fixed assets, the directors believe that the policy of not providing depreciation is necessary to give a true and fair view, since the current value of investment properties, and the changes to that current value, are of prime importance rather than a calculation of systematic annual depreciation. Depreciation is only one of many factors reflected in the valuation, and the amount which might otherwise have been included cannot be separately identified or quantified

1.5 OPERATING LEASES

Rentals under operating leases are charged to the Profit and loss account on a straight line basis over the lease term

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate

PANTHER (DOVER) LIMITED

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2011

1 ACCOUNTING POLICIES (continued)

1.6 DEFERRED TAXATION

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

2 TURNOVER

All turnover arose within the United Kingdom

3. OTHER OPERATING INCOME

	2011	2010
	£	£
Other operating income	2,000	2,000

4. OPERATING PROFIT

During the year, no director received any emoluments (2010 - £NIL)

At the year end there were no directors accruing pension benefits

5 TAXATION

	2011	2010
	£	£
UK corporation tax charge on profit for the year	18,929	20,000

PANTHER (DOVER) LIMITED

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2011

5. TAXATION (continued)

FACTORS AFFECTING TAX CHARGE FOR THE YEAR

The tax assessed for the year is lower than (2010 - lower than) the standard rate of corporation tax in the UK of 26.5% (2010 - 28%). The differences are explained below

	2011 £	2010 £
Profit on ordinary activities before tax	<u>241,507</u>	<u>190,775</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 26.5% (2010 - 28%)	63,999	53,417
EFFECTS OF		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	861	-
Capital allowances for year in excess of depreciation	(319)	(844)
Group relief	(45,612)	(32,573)
CURRENT TAX CHARGE FOR THE YEAR (see note above)	<u>18,929</u>	<u>20,000</u>

FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

There were no factors that may affect future tax charges

6. INVESTMENT PROPERTY

	Freehold investment property £
COST	
At 1 January 2011	4,225,000
Additions at cost	149,000
Surplus/(deficit) on revaluation	124,000
At 31 December 2011	<u>4,498,000</u>

Land and buildings held at 31 December 2011 were revalued by the Directors to open market value on an existing use basis. They were last professionally revalued by G L Hearn, Chartered Surveyors on 31 December 2010.

At 31 December 2011, £4,498,000 (2010 - £4,225,000) included within the net book value of land and buildings relates to freehold land and buildings.

The historic cost of the properties was £2,373,520 (2010 - £2,224,520).

PANTHER (DOVER) LIMITED

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2011

6 INVESTMENT PROPERTY (continued)

REVALUATION RESERVES

	£
At 1 January 2011	2,000,480
Net surplus in investment properties	124,000
At 31 December 2011	<u>2,124,480</u>

7. DEBTORS

	2011 £	2010 £
Trade debtors	46,579	29,745
Prepayments and accrued income	800	7,690
	<u>47,379</u>	<u>37,435</u>

8. CREDITORS
AMOUNTS FALLING DUE WITHIN ONE YEAR

	2011 £	2010 £
Trade creditors	64,595	67,390
Amounts owed to group undertakings	2,253,990	2,176,768
Corporation tax	-	20,000
Accruals and deferred income	54,996	29,694
	<u>2,373,581</u>	<u>2,293,852</u>

The inter company loans are interest free and repayable on demand, however there is no present intention to seek repayment of these loans

There is a third party floating charge over all assets and undertakings of the company for the loan provided from HSBC Bank Plc to Panther Securities PLC

9 PROVISIONS

The potential liability for deferred taxation not provided was as follows

	2011 £	2010 £
Potential capital gains	<u>298,423</u>	<u>325,413</u>

PANTHER (DOVER) LIMITED

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2011

10. SHARE CAPITAL

	2011 £	2010 £
ALLOTTED, CALLED UP AND FULLY PAID		
100 Ordinary shares of £1 each	<u>100</u>	<u>100</u>

11 RESERVES

	Investment property revaluation reserve £	Profit and loss account £
At 1 January 2011	2,000,480	18,337
Profit for the year	-	222,578
Dividends Equity capital	-	(180,000)
Movement on investment property	124,000	-
At 31 December 2011	<u>2,124,480</u>	<u>60,915</u>

12 RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	2011 £	2010 £
Opening shareholders' funds	2,018,917	1,303,142
Profit for the year	222,578	170,775
Dividends (Note 13)	(180,000)	(180,000)
Other recognised gains and losses during the year	124,000	725,000
Closing shareholders' funds	<u>2,185,495</u>	<u>2,018,917</u>

13. DIVIDENDS

	2011 £	2010 £
Ordinary dividends paid £1,800 per share	<u>180,000</u>	<u>180,000</u>

14 CONTINGENT LIABILITIES

A guarantee has been given in respect of borrowings by the parent undertaking and fellow subsidiary undertakings for £75,000,000 (2010 - £42,500,000)

PANTHER (DOVER) LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2011**

15 RELATED PARTY TRANSACTIONS

Advantage has been taken of the exemptions conferred under FRS 8, such that related party transactions need not be disclosed, because consolidated accounts including this company are publicly available

16. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The company's intermediate parent undertaking is Panther Shop Investments (Midlands) Limited

The company's ultimate parent undertaking is Panther Securities PLC, a company incorporated in Great Britain. Consolidated accounts for the group are available from the Registered Office

PANTHER (DOVER) LIMITED

DETAILED TRADING AND PROFIT AND LOSS ACCOUNT
for the year ended 31 December 2011

	Page	2011 £	2010 £
Turnover	15	306,306	292,716
Cost of sales	15	(47,752)	(99,307)
		<hr/>	<hr/>
Gross profit		258,554	193,409
Other operating income	15	2,000	2,000
		<hr/>	<hr/>
		260,554	195,409
Less Overheads			
Administration expenses	15	(19,114)	(4,843)
		<hr/>	<hr/>
Operating profit		241,440	190,566
Interest receivable	15	67	209
		<hr/>	<hr/>
Profit for the year		<u>241,507</u>	<u>190,775</u>

PANTHER (DOVER) LIMITED

**SCHEDULE TO THE DETAILED ACCOUNTS
for the year ended 31 December 2011**

	2011 £	2010 £
Turnover		
Rental income	306,306	292,716
	2011 £	2010 £
Cost of sales		
Service charge	7,027	12,618
Rates	6,193	19,972
Sundry expenses	-	(394)
Light, heat and power	1,260	16,731
Insurances	7,044	5,548
Repairs	7,742	32,626
Legal and professional	18,486	12,206
	47,752	99,307
	2011 £	2010 £
Other operating income		
Management fees	2,000	2,000
	2011 £	2010 £
Administration expenses		
Telephone and fax	31	360
Legal and professional	-	202
Bank charges	321	610
Bad debts	18,762	3,671
	19,114	4,843
	2011 £	2010 £
Interest receivable		
Other interest receivable	67	209