Registered number: 00876435

Links Road Golf Club Limited (A company limited by guarantee)

Directors' report and financial statements

For the year ended 30 November 2021



Company Information

Directors M R Halford

S L Moore C Sweeney Dr S K Anderson E K Symes

P F Derbyshire (appointed 7 August 2021) M I Howell (appointed 7 August 2021) R J Tune (appointed 13 March 2021)

Company secretary S A Blake

Registered number 00876435

Registered office Links Road

Worthing Sussex BN14 9QZ

Independent auditor Kreston Reeves LLP

Statutory Auditor & Chartered Accountants

A2 Yeoman Gate Yeoman Way Worthing West Sussex BN13 3QZ

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Directors' report For the year ended 30 November 2021

The directors present their report and the financial statements for the year ended 30 November 2021.

Directors' responsibilities statement

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activity

The principal activity of the company is the provision of golfing facilities for its members.

Directors

The directors who served during the year were:

P G Colville (resigned 7 August 2021)
M R Halford
S L Moore
C Sweeney
Dr S K Anderson
E K Symes
P F Derbyshire (appointed 7 August 2021)
M I Howell (appointed 7 August 2021)

Disclosure of information to auditor

R J Tune (appointed 13 March 2021)

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Directors' report (continued)
For the year ended 30 November 2021

Auditor

The auditor, Kreston Reeves LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small companies note

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

S A Blake Secretary

Date:

07 |02 | 2022

Independent auditor's report to the members of Links Road Golf Club Limited

Qualified opinion

We have audited the financial statements of Links Road Golf Club Limited (the 'Company') for the year ended 30 November 2021, which comprise the Statement of income and retained earnings, the Balance sheet and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements:

- give a true and fair view of the state of the Company's affairs as at 30 November 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for qualified opinion

Included within creditors falling due after more than one year is a loan from Worthing Golf Club Company Limited (The) of £223,352. There is no formal agreement in place for this loan. Under FRS 102, where no formal agreement is in place for a related party loan it would default to being repayable on demand. The directors have taken the decision not to treat the loan in line with FRS 102 as explained above.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Independent auditor's report to the members of Links Road Golf Club Limited (continued)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditor's report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' report and from the requirement to prepare a Strategic report.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on page 1, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Independent auditor's report to the members of Links Road Golf Club Limited (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the company and industry, and through discussion with the directors and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, employment law and food standards. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and taxation legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure, management bias in accounting estimates and judgemental areas of the financial statements such as the revenue recognition, fixed asset depreciation rates and year end partial exemption adjustments. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety) and fraud; and
- Assessment of identified fraud risk factors; and
- Challenging assumptions and judgements made by management in its significant accounting estimates;
 and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material mistatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance and reviewing correspondence with relevant regulatory authorities; and
- Review of significant and unusual transactions and evaluation of the underlying financial rationale supporting the transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance.

Independent auditor's report to the members of Links Road Golf Club Limited (continued)

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness
 of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the Company's members in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members for our audit work, for this report, or for the opinions we have formed.

Lucy Hammond FCA (Senior statutory auditor)

for and on behalf of Kreston Reeves LLP

Statutory Auditor Chartered Accountants Worthing

28 February 2022

Statement of income and retained earnings For the year ended 30 November 2021

	2021 £	2020 £
Turnover Cost of sales	1,489,314 (881,971)	1,209,307 (672,354)
Gross surplus	607,343	536,953
Administrative expenses Other operating income	(694,425) 161,449	(628,332) 126,804
Operating surplus	74,367	35,425
Interest receivable and similar income Interest payable and similar expenses	64 (27,400)	734 (27,514)
Surplus before tax	47,031	8,645
Tax on surplus	(1,552)	1,203
Surplus after tax	45,479	9,848
Retained earnings at the beginning of the year	357,410	347,562
	357,410	347,562
Surplus for the year	45,479	9,848
Retained earnings at the end of the year	402,889	357,410
		

Registered number: 00876435

Balance sheet

As at 30 November 2021

	Note		2021 £		2020 £
Fixed assets					
Tangible assets	4		1,142,338		1,155,747
		•	1,142,338	•	1,155,747
Current assets					
Stocks	5	44,494		54,782	
Debtors: amounts falling due within one year	6	83,218		61,503	
Cash at bank and in hand		1,144,407		1,013,050	
		1,272,119	•	1,129,335	
Creditors: amounts falling due within one year	7	(1,485,667)		(1,318,516)	
Net current liabilities			(213,548)		(189,181)
Total assets less current liabilities		•	928,790	•	966,566
Creditors: amounts falling due after more than one year	8		(525,901)		(609,156)
Net assets		•	402,889	•	357,410
Capital and reserves					
Profit and loss account			402,889		357,410
		•	402,889	•	357,410
•					

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

M R Halford

Director

Date: 07/02/2022

The notes on pages 9 to 16 form part of these financial statements.

Notes to the financial statements For the year ended 30 November 2021

1. General information

Links Road Golf Club Limited is a private company, limited by guarantee, incorporated in England. The registered number of the company is 00876435.

The company's registered office address is as follows: Links Road Worthing West Sussex BN14 9QZ

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The following principal accounting policies have been applied:

2.2 Going concern

The financial statements have been prepared on a going concern basis. The balance sheet reports a net current liability position at the year end. However this mainly arises due to the members subscriptions received in advance for the year 2021/22 and therefore this position arises as a result of a timing issue. The company has adequate cash resources to cover its commitments as they fall due. The impact of Covid-19 has been fully considered in the company's planning for the future and in the assumptions used for the basis of going concern.

2.3 Revenue recognition

Turnover is the total amount receivable by the company in respect of annual membership fees, capital subscription and for goods supplied and services provided, excluding VAT, where applicable, and trade discounts. All income is brought into account on an accruals basis.

2.4 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Notes to the financial statements For the year ended 30 November 2021

2. Accounting policies (continued)

2.4 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Land and building improvements - 10 - 50 years straight line Tractors, mowers and - 3 - 10 years straight line

equipment

Course improvements - 5 - 20 years straight line
Fixtures and fittings - 3 - 15 years straight line
Irrigation water mains - 10 - 20 years straight line
Irrigation system and equipment - 10 years straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.5 Stocks

Stocks are consistently valued at the lower of cost and net realisable value.

2.6 Debtors

Short term debtors are measured at transaction price, less any impairment.

2.7 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities such as trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

2.8 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.9 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

Notes to the financial statements
For the year ended 30 November 2021

2. Accounting policies (continued)

2.10 Leased assets: the Company as lessee

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to profit or loss so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

2.11 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Statement of income and retained earnings in the same period as the related expenditure.

2.12 Interest income

Interest income is recognised in profit or loss using the effective interest method.

2.13 Finance costs

Finance costs are charged to the Statement of Income and Retained Earnings over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount.

2.14 Taxation

Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

2.15 Irrecoverable VAT

All income generated by the club is either liable to VAT or exempt. The exempt income consists mainly of annual playing subscriptions, while income subject to VAT arises mainly from the club bar and catering facilities. Under current legislation, the fact that a significant proportion of club income is not subject to VAT means that the club will be unable to recover some of the input VAT which it pays on the majority of its expenditure. Irrecoverable VAT relating to capital expenditure is treated as part of the cost of acquiring the asset and depreciation is charged in accordance with the existing depreciation policy. Each year the irrecoverable VAT relating to expenditure on fixed assets has been calculated using the average irrecoverable VAT percentage and capitalised accordingly, the remaining irrecoverable VAT being charged against profits.

Notes to the financial statements For the year ended 30 November 2021

3. Employees

The average monthly number of employees, including directors, during the year was 59 (2020 - 27).

Notes to the financial statements For the year ended 30 November 2021

4. Tangible fixed assets

	Land and building improvements £	Tractors, mowers and equipment £	Course improvements £		Irrigation system and equipment £	Irrigation water mains £	Total £
Cost or valuation							
At 1 December 2020	1,510,309	1,002,708	80,841	376,267	93,261	78,621	3,142,007
Additions	117,453	1,135	-	14,094	-		132,682
Disposals	-	(25,152)	-	-	-	-	(25,152)
At 30 November 2021	1,627,762	978,691	80,841	390,361	93,261	78,621	3,249,537
Depreciation							
At 1 December 2020	660,135	785,744	80,060	321,608	87,207	51,506	1,986,260
Charge for the year on owned assets	64,051	65,613	647	12,630	719	2,431	146,091
Disposals	•	(25,152)	-	•	-	•	(25,152)
At 30 November 2021	724,186	826,205	80,707	334,238	87,926	53,937	2,107,199
Net book value							
At 30 November 2021	903,576	152,486	134	56,123	5,335	24,684	1,142,338
At 30 November 2020	850,174	216,964	781	54,659	6,054	27,115	1,155,747

Notes to the financial statements For the year ended 30 November 2021

4. Tangible fixed assets (continued)

The net book value of land and buildings may be further analysed as follows:

		2021 £	2020 £
	Leasehold	903,576	850,174
		903,576	850,174
5.	Stocks		
		2021 £	2020 £
	Finished goods and goods for resale	44,494	54,782
	•	44,494	54,782
6.	Debtors		
		2021 £	2020 £
	Trade debtors	9,970	1,002
	Other debtors	34,197	19,298
	Prepayments and accrued income	39,051	41,203
		83,218	61,503
7.	Creditors: Amounts falling due within one year		
		2021 £	2020 £
	Bank loans	19,356	13,356
	Trade creditors	106,381	37,752
	Corporation tax	1,552	492
	Other taxation and social security	15,770	12,610
	Obligations under finance lease and hire purchase contracts	72,027	71,951
	Other creditors	106,901	104,243
	Accruals and deferred income	1,163,680	1,078,112
		1,485,667	1,318,516

Notes to the financial statements For the year ended 30 November 2021

8. Creditors: Amounts falling due after more than one year

	2021 £	2020 £
Bank loans	65,692	84,048
Net obligations under finance leases and hire purchase contracts	91,370	157,581
Amounts owed to Worthing Golf Club Company Limited (The)	223,352	223,352
Other creditors	145,487	144,175
	525,901	609,156

Secured loans

The secured bank loan creditor of £40,048 (2020: £47,404) is secured against the freehold property known as Worthing Golf Club, Links Road, Worthing. There is also an unsecured bank loan creditor of £45,000 (2020: £50,000) at the year end.

In 2014 the company entered into a debenture agreement with Lloyds Bank plc in relation to its overdraft facility and security was provided to the bank by the company to include a fixed and floating legal mortgage over all of the assets of the company in favour of the bank.

During 2014 Worthing Golf Club Company Limited (The) entered into a guarantee in respect of a loan facility, to guarantee to a maximum amount of £100,000 which is secured against Worthing Golf Club Company Limited (The)'s property at Cottage Number 1, Links Road, Worthing. During the year there were no draw downs on the loan (2020: Nil).

9. Loans

Analysis of the maturity of loans is given below:

	2021 £	2020 £
Amounts falling due within one year	~	~
Bank loans	19,356	13,356
	19,356	13,356
Amounts falling due 1-2 years		
Bank loans	65,692	84,048
	65,692	84,048
	85,048 =	97,404

Notes to the financial statements For the year ended 30 November 2021

10. Company status

The company is a private company limited by guarantee and consequently does not have share capital. In accordance with the Memorandum of Association every member of the company undertakes to contribute to the assets of the company in the event of its being wound up while he/she is a member, or within one year afterwards for payment of the debts and liabilities of the company contracted before he/she ceases to be a member, and the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves, such amount as may be required not exceeding £5.

11. Commitments under operating leases

At 30 November 2021 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2021 £	2020 £
Not later than 1 year	11,925	21,269
Later than 1 year and not later than 5 years	-	11,925
	11,925	33,194
	 :	

12. Related party transactions

Worthing Golf Club Company Limited (The)

(Common directors and some members are shareholders)

Links Road Golf Club Limited previously received a loan from Worthing Golf Club Company Limited (The), a company in which certain directors and members are shareholders. The loan is being repaid over a 10 year period at 2.25% above base rate. The loan was repaid during the year. A balance of £nil (2020: £13,346) is due for repayment within one year of the balance sheet date and is included within Other Creditors.

Included in Creditors greater than one year is an additional amount of £223,352 (2020: £223,352) owed to Worthing Golf Club Company Limited (The), a company in which certain directors and members are shareholders. This loan is interest free and has no fixed terms of repayment.

The company occupies, under licence, land which is owned by Worthing Golf Club Company Limited (The).