Company registration number: 875947

SINGER & FRIEDLANDER LIMITED DIRECTORS' REPORT AND ACCOUNTS 31ST DECEMBER 1999

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SINGER & FRIEDLANDER LIMITED

Chairman J. Hodson

Directors

V.M. Segal	S.C. Melling	G.R.M. Elliott
B.N. Gorst	B.J. Russell	M.E.S. Gibbins
C.H. Mavor	J.M. Spence	G.V. Aldridge
R. Fiddemont	B.G. Ovenden	
I.R. Dighe	C.B. Price	

Directors (Non-Executive)

N.C. England P.A. Glazier

Secretary R. Fiddemont

Registered Office 21 New Street, Bishopsgate, London, EC2M 4HR.

Assistant Directors

A.J. Hickox G. Simkins K.W. Chalk D.M. Penston C.S.L. Fergusson-Wood P.C. Ashton A.H. Borrell	C.A. Edwards C. Clarke A. Gent D.A. Griffiths R.A. Pyman M. Lewis J.G. Cannon	D.W. Stevens W.C. Desmond S.P. Doherty K.D.M. Edwards R.T.H. Morton R.S.G. Oliver A.P. Scawthorn	R.J. Starsmeare D.W. White P. W. Morrell B.J Whiter A.C Corfield I.R. Kelly S. Peacock
J.W. Truscott	S.W. Robson	D.C. Smith	B.J. Matthews

Report of the Directors

The directors submit their annual report, together with the audited accounts of the Company and its subsidiaries for the year ended 31st December 1999.

PRINCIPAL ACTIVITIES

The Company is an authorised institution for the purposes of the Banking Act 1987 and is engaged in the business of merchant banking and related activities. The Company's subsidiaries are engaged in some or all of the above activities or stockbroking or property investment and trading.

There has been no significant change in the activities of Singer & Friedlander Limited and its subsidiaries during the year.

ULTIMATE HOLDING COMPANY

The Company is a wholly owned subsidiary of Singer & Friedlander Holdings Limited whose ultimate holding company is Singer & Friedlander Group PLC.

DIRECTORS' AND OFFICERS' INSURANCE

The ultimate holding company maintained an insurance policy for the directors and officers against liabilities incurred in the conduct of their duties throughout the year.

RESULTS AND DIVIDENDS

The profit before exceptional items and taxation of the company and its subsidiaries for the year was £36,531,000 (1998: £25,076,000).

The directors have recommended no interim dividends in respect of the year ended 31st December 1999 (1998: £15,250,000). The directors do not recommend the payment of a final dividend in respect of the year ended 31st December 1999 (1998: nil).

SHARE CAPITAL

There has been no change in the authorised or issued share capital of the Company during the year.

DIRECTORS

The names of the directors of the Company as at the date of this report appear on page 1. The directors have served throughout the year.

Mr D.L. Keys served as a director of the Company until his resignation from the Board on 30th July 1999.

Mr A.N. Solomons served as Chairman and director of the Company until his resignation from the Board on 31st December 1999. Mr J. Hodson was appointed as Chairman of the Company with effect from 1st January 2000.

Mr P.R. Barber served as a director of the Company until his resignation from the Board on 18th January 2000.

DIRECTORS' INTERESTS

The following directors have been granted options to acquire ordinary shares in the capital of Singer & Friedlander Group PLC as follows:-

	Ordinary S 10 pence		Options to ac under the to Executive S Scho	erms of the hare Option	Options to account of the terms	rms of the
	31.12.99	31.12.98	31.12.99	31.12.98	31.12.99	31.12.98
C. H. Mavor	12,362	_	-	-	20,139	32,501
R. Fiddemont	-	-		_	24,852	34,457
I.R. Dighe	-	-	50,000	50,000	-	-
S.C. Melling	10,400	10,400	75,000	75,000	16,717	16,717
P.R. Barber	-	-	50,000	50,000	18,588	18,588
J.M. Spence	14,766	12,306	50,000	50,000	24,709	33,763
B.J. Russell	-	· -	50,000	50,000	-	-
B.G. Ovenden	33,498	21,136	25,000	25,000	28,015	34,863
G. Elliott	-	-	-	-	-	18,588

Mr B.G. Ovenden held £527 nominal of loan stock in Singer & Friedlander Group PLC as at 31st December 1999 (1998: £527).

Messrs. C.H. Mavor, R. Fiddemont, I.R. Dighe, S.C. Melling, P.R. Barber, J.M. Spence, B.J. Russell, B.G. Ovenden and G. Elliott had no other interests, other than those shown above, in the share or loan capital of Singer & Friedlander Group PLC at 31st December 1999.

Mr. P.A. Glazier and Mr G.V. Aldridge had no interest in the share or loan capital of Singer & Friedlander Group PLC at 31st December 1999.

At 31st December 1999 the remaining directors of the Company were directors of Singer & Friedlander Holdings Limited. Accordingly their interests in the share and loan capital of Singer & Friedlander Group PLC and its subsidiary undertakings are not required to be recorded in this Company's register of directors' interests.

YEAR 2000

The Group has devoted substantial resources to minimising the potential for technical failures arising from the Year 2000 date change problem. The estimated costs of this project was some £1,500,000, most of which was incurred in 1998. The costs principally related to time spent by employees modifying and testing systems but also included external costs specifically related to the Year 2000 problem. The costs of systems enhancements where Year 2000 issues were only incidental are excluded.

Our programme for the identification of areas of material risk and the mitigation of such risk was completed well in advance of 1st January 2000. Given the scope and breadth of potential ongoing Year 2000 date change issues it is impossible to be certain that the problem has been totally eliminated, but the directors consider that the work undertaken reduces the ongoing risk to the greatest extent practicable.

Since 1st January 2000 no significant problems have been encountered by the Group relating to the Year 2000 date change.

FIXED ASSETS

The values of fixed assets held by various of the Company's property subsidiaries, and comprising industrial and office buildings held for long term investment purposes and properties occupied by the group, are stated at valuation as indicated in note 23 to the accounts. Details of all other fixed assets are also shown in note 23.

CHARITABLE AND OTHER DONATIONS

The Group donated the sum of £163,084 (1998: £166,030) for charitable purposes during the year. The Group made political donations of £12,500 to the 'Renaissance Forum' (£10,000) and the 'Front Bench Club (£2,500) (1998: £0).

EMPLOYEES

The average number of persons, including directors, employed by the Group (excluding those working wholly or mainly outside the United Kingdom) during the year was 680 (1998: 656).

The Group endeavours to keep employees informed about the progress of the business and encourages them to make known their views. The text of public announcements is made available to employees simultaneously with its release to the press and shareholders. The interest of the staff in the Group's performance is achieved through profit sharing schemes, and the Sharesave Schemes in which staff at all levels participate.

It is the Group's policy not to discriminate against the disabled in recruitment, career development and promotion.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and of the Group, and to prevent and detect fraud and other irregularities.

BY ORDER OF THE BOARD

R.Fiddemont Secretary 9th March, 2000

Report of the Auditors

To the members of Singer & Friedlander Limited

We have audited the financial statements on pages 6 to 34.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND THE AUDITORS

The directors are responsible for preparing the directors' report and, as described on page 4, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud, other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

OPINION

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and the Group as at 31st December 1999 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Lionic Anxier Pla

KPMG Audit Plc Chartered Accountants Registered Auditor London 9th March 2000

Consolidated Profit and Loss Account

LŲ	Prepared under Schedule 9 of the Companies Act 1985	£000	£04
	Interest receivable:		
	Interest receivable and similar income arising from debt securities	12,995	20,03
	Other interest receivable and similar income	69,837	64.3
	Less: interest payable	(48,057)	(58,1
	NET INTEREST INCOME	34,775	26,20
	Dividend income from equity shares	132	34
	Fees and commissions receivable	71,738	54,1
	Less: Fees and commissions payable	(1,574)	(1,2
3	Dealing profits	22,941	19,0
	Other operating income	9,152	8,7
·	vann vanne	102,389	81,0
	OPERATING INCOME - CONTINUING OPERATIONS	137,164	107,2
5	Administrative expenses	(87,661)	(74,9)
	Depreciation and amortisation	(8,487)	(5,1
	Other operating credits	-	72
18	Provisions for bad and doubtful debts	(3,364)	(1,8
	Amounts written off fixed asset investments – securities	(1,159)	(1,0
-			
7	GROUP OPERATING PROFIT — CONTINUING OPERATIONS	36,493	25,0
	Share of profit from associated undertakings	38	
	PROFIT ON ORDINARY ACTIVITIES BEFORE NON-OPERATING EXCEPTIONAL ITEMS AND TAXATION	36,531	25,0
	Continuing Operations- On-going activities	37,589	24,9:
10	Continuing Operations- Terminated activities	(1,058)	I
10	Non – operating exceptional items	2,209	(2
	PROFIT ON ORDINARY ACTIVITIES AFTER EXCEPTIONAL ITEMS AND BEFORE TAXATION	38,740	24,7
11	Taxation on ordinary activities excluding non-operating exceptional items	(13,020)	(7,8
	Taxation on non-operating exceptional items	(210)	(/,0
	Taxation on non-operating exceptional items	(13,230)	(7,8
	PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	25,510	16,9
	Minority interests – equity	(6,115)	(1,6
-			
	PROFIT FOR THE FINANCIAL YEAR ATTRIBUTABLE TO SHAREHOLDERS	19,395	15,3
3	Dividends	-	(15,2

Movements in profit and loss account reserves are shown in note 32.

The notes on pages 10 to 34 form part of these accounts.



Consolidated Statement of Total Recognised Gains and Losses

For the year ended 31st December 1999	1999 £000	1998 £000
Profit for the financial year attributable to shareholders	19,395	15,310
Exchange rate translation differences	35	1,724
Revaluation of properties	4,444	2,684
Total recognised gains and losses relating to the year	23,874	19,718

The detailed movement in the Capital and Reserves is set out in Note 32 to these accounts.

Consolidated Balance Sheet

es:	At 31st December 1999	1999 £000	1998 £000
	ASSETS	2000	
	Cash and balances at central banks	796	134
	Cheques in course of collection	570	1,414
15	Treasury bills and other eligible bills	2,861	6,325
	Loans and advances to banks	112,981	132,775
	Loans and advances to customers	673.313	501,145
• •	Settlement balances	87,961	29,915
19	Debt securities	318,064	290,440
	Equity shares	16,321	5,572
	Other participating interests	966	3,947
	Tangible fixed assets	101,512	100,156
	Other assets	55,721	65,338
24	Prepayments and accrued income	11,279	8,656
14	Total assets	1,382,345	1,145,817
•	LIABILITIES		
25	Deposits by banks	110,777	137,810
	Customer accounts	833,687	678,12
	Settlement balances	76,686	24,70
27	Debt securities in issue	82,454	80,802
29	Other liabilities	43,526	36,645
	Accruals and deferred income	34,107	17,762
	Provisions for liabilities and charges:	- · , ·	,
30	Deferred taxation	4,065	2,985
50	Equity minority interests	8,417	2,205
31	Called up share capital	50,000	50,000
<i>J</i> 1	Other reserves	27,316	23,307
	Profit and loss account	111,310	91,460
32	Equity shareholders' funds	188,626	164,767
			,
14	Total liabilities and shareholders' funds	1,382,345	1,145,817
	MEMORANDUM ITEMS		
	Contingent liabilities		
36	Contingent liabilities: Acceptances and endorsements	45,951	42,808
36	Guarantees	50,643	35,998
50	Guarantees	30,043	33,590
-	- · · · · · · · · · · · · · · · · · · ·	96,564	78,806
36	Commitments	204,758	178,193

Approved by the Foard of Directors on 9th March, 2000 and signed on its behalf by:

J. HODSON Chairman

The notes on pages 10 to 34 form part of these accounts.

Balance Sheet

TES At 31st December 1999	1999 £000	1998 £000
ASSETS	201	10
Cash and balances at central banks	206	134
15 Treasury bills and other eligible bills	2,861	6,325
16 Loans and advances to banks	81,087	122,80
17 Loans and advances to customers	596,956	465,274
19 Debt securities	286,952	245,06
20 Equity shares	1,294	(2.44
22 Shares in Group undertakings	65,018	63,643
23 Tangible fixed assets	5,078	7,77
24 Other assets	24,148	20,60
Prepayments and accrued income	8,295	5,98
14 Total assets	1,071,895	937,606
LIABILITIES		
25 Deposits by banks	191,970	258,97
26 Customer accounts	697,739	513,24
27 Debt securities in issue	52,400	45,75
28 Subordinated loan stock	7,000	7,00
29 Other liabilities	6,535	2,98
Accruals and deferred income	15,932	10,77
31 Called up share capital	50,000	50,00
Other reserves	2,913	2,91
Profit and loss account	47,406	45,96
32 Shareholders' funds	100,319	98,87
14 Total liabilities and shareholders' funds	1,071,895	937,606
	1,077,023	757,000
MEMORANDUM ITEMS		
Contingent liabilities:		
36 Acceptances and endorsements	45,951	42,80
36 Guarantees	42,226	35,99
	88.177	78.80

Approved by the Board of Directors on 9th March, 2000 and signed on its behalf by:

The notes on pages 10 to 34 form part of these accounts.

Notes to the Accounts

1 ACCOUNTING BASIS

Basis of preparation of accounts

The accounts are prepared under the historical cost convention as modified by the revaluation of properties (outlined in note 2 (h)). They are drawn up in accordance with the special provisions of Part VII of the Companies Act 1985 relating to banking Groups, and applicable accounting standards have been consistently applied.

The accounts are prepared on a going concern basis as the Directors are satisfied that the Group has sufficient resources to continue in business for the foreseeable future.

2 ACCOUNTING POLICIES

(a) Consolidated accounts

The consolidated profit and loss account and balance sheet include the accounts of the Company and all subsidiary undertakings. The consolidated profit and loss account also includes the Group's share of the results of associated undertakings. The Group's investment in these companies is shown in the consolidated balance sheet at the Group's appropriate share of net assets.

(b) Interest receivable and payable

Interest receivable and interest payable includes all income arising out of banking activities, namely lending and deposit taking business and interest on related hedging transactions. Internal interest flows arising from funding of trading activities are also included in interest receivable.

(c) Fees and commissions

Commissions are recognised on deal date and fees when due.

(d) Dealing income

Dealing income includes coupons or dividends and net profits or losses from principal securities trading and market making reported on a mark to market basis after deduction of related funding costs, agency, brokerage and other clearing charges.

(e) Provision for bad and doubtful debts

Specific provisions against bad and doubtful debts are made on the basis of regular reviews of exposures. General provisions are made in relation to losses which, although not specifically identified, may exist in the banking portfolio. Loans and advances are written down to estimated realisable value when there is no realistic prospect of recovery of the full amount outstanding. Provisions are charged directly to the profit and loss account. Interest of doubtful collectability is excluded from the profit and loss account and credited to a suspense account.

(f) Debt securities and equity shares

Debt securities and equity shares are held for both trading and investment purposes. Listed equity shares held for investment purposes are stated at cost less any provision for permanent diminution in value. Unlisted equity shares held for investment purposes are stated at the lower of cost and directors' valuation. Investment securities are intended for use on a continuing basis by the Group and have been identified as such. The cost of debt securities held for investment purposes is adjusted for the systematic amortisation of premiums or discounts over the period to maturity.

The amortisation of premiums or discounts is included in interest income in the profit and loss account. Debt and equity positions resulting from securities dealing and market making activities have been valued at market value and profits and losses arising from this valuation are taken to the profit and loss account.

(g) Net investment in finance leases

The net investments in finance leases represents the future lease rentals receivable less profit and costs allocated to future periods. The profit and costs are allocated to provide a constant rate of return on the net investment in each lease.

(h) Tangible fixed assets

Furniture, fixtures and equipment are depreciated on a straight line basis to estimated residual value over a period of four years. Depreciation is charged on group occupied buildings at 1% per annum on a straight line basis. No depreciation or amortisation is provided in respect of other freehold properties and leasehold investment properties with over 20 years to run.

This treatment, as regards the Company's investment properties, departs from the requirements of the Companies Act concerning depreciation of fixed assets. However, these properties are not held for consumption but for investment and the directors consider that systematic annual depreciation would be inappropriate. The accounting policy adopted is therefore necessary for the accounts to give a true and fair view. Depreciation or amortisation is only one of the many factors reflected in the annual valuation and the amount which might otherwise have been shown cannot be separately identified or quantified.

(i) Rates of exchange

Monetary assets and liabilities in foreign currencies and the balance sheets of overseas subsidiaries are expressed in sterling at exchange rates ruling at the balance sheet date. The results of overseas subsidiary undertakings are translated at average rates of exchange for the year.

Exchange differences resulting from the translation of opening net assets of overseas subsidiary undertakings and from the restatement of their results from average to year-end rates are taken to reserves. All other exchange differences are included in operating profit.

2. ACCOUNTING POLICIES (continued)

(j) Taxation

Taxation represents the current and deferred liabilities in respect of the profit for the year, adjusted for under or over provision in previous years. Full provision is made for deferred tax, at the appropriate rate of taxation for all timing differences except where, in the directors' opinion, these are likely to continue for the foreseeable future. No provision has been made for deferred tax on investment properties, as they are held for long term investment purposes, or for the additional UK or foreign taxation which might arise on the distribution of the retained earnings of certain overseas subsidiaries.

(k) Goodwill

Goodwill on acquisition of subsidiary and associated undertakings has been written off against reserves at the time of acquisition. Provision has been made in the accounts for future payments which are expected to arise under the terms of buy out agreements entered into in respect of undertakings in which the Group already has an interest.

(l) Pension costs

Contributions to Group pension schemes are charged to the profit and loss account so as to spread the cost of pensions over the average remaining service lives of employees. The contributions are assessed in accordance with the advice of a qualified actuary on the basis of valuations using the attained age method.

(m) Leasing

Assets acquired under a finance lease are recorded in the balance sheet as tangible fixed assets with corresponding obligations to pay future rentals.

The assets are valued at the present value of the minimum lease payments at the rate implicit in the lease.

Rentals payable are apportioned between a finance charge and a reduction of the outstanding obligation for future amounts payable. The total finance charge is allocated to accounting periods during the lease term so as to produce a constant periodic rate of charge on the outstanding obligation throughout the lease.

Payments under all other leases, known as operating leases, are charged to the Profit and Loss account in equal annual amounts over the period of the lease.

(n) Cash Flow

The company is a wholly owned subsidiary of a parent undertaking which prepares consolidated financial statements including a consolidated cash flow statement. It is therefore exempt under Financial Reporting Standard 1 from preparing its own cash flow statement.

(o) Derivative Transactions

Derivative transactions, entered into for the purpose of hedging, are accounted for in the same way as the items being hedged.

Derivative instruments traded on the Group's own account are valued at market prices and the resultant profits and losses are included in 'Dealing profits'. All other derivative transactions are entered into on behalf of clients or for corporate finance transactions and the resultant profits are included in 'Fees and commissions'.

(p) Sale and repurchase transactions

Securities which have been sold with an agreement to repurchase continue to be shown on the balance sheet and the sale proceeds are recorded as a deposit. Securities acquired in reverse sale and repurchase transactions are not recognised in the balance sheet and the purchase price is treated as a loan. The difference between the sale and repurchase price is accrued evenly over the life of the transaction and charged or credited to the profit and loss account as interest payable or receivable.

(q) Property dealing activities

Dealing properties and investments in jointly developed properties, all of which are held for realisation are included at the lower of cost and the Directors' estimate of realisable value. All costs incurred on properties in the course of development are capitalised. The costs include purchase price, materials, labour and an appropriate amount of overheads.

Loans relating to jointly developed properties are included in property when the legal charge over the property gives the company access to the risks and rewards associated with the legal ownership of the property.

Due to the nature of the property dealing agreements with third parties regarding the development of certain properties, the Group's share of profits on such properties cannot be determined until they are sold.

Except where the outcome of the jointly developed properties can reasonably be foreseen, rental income is not recognised until the sale of the respective property.

DEALING PROFITS

3

	1999	1998
	£000	£000
Securities dealing	20,452	16,737
Foreign exchange profits	567	486
Property dealing	5,575	5,389
Funding costs	(3,653)	(3,533)
	22,941	19,079

4	OTHER OPERATING INCOME		
		1999 £000	1998 £000
	Rental income	4,021	4,069
	Disposal of fixed assets and investment securities	3,630	3,348
	Sundry income	1,501	1,299
		9,152	8,716
5	ADMINISTRATIVE EXPENSES		
.,	ADMINISTRATIVE EAT ENGES	1999	1998
		£000	£000
	Staff costs: Wages and salaries	53,196	47,566
	Social security costs	4,004	3,597
	Other pension costs (note 9)	3,017	2,766
	Other administrative expenses	27,444	21,000
		87,661	74,929
_			
6	AMOUNTS WRITTEN OFF FIXED ASSET INVESTMENTS	1000	1000
		1999 £000	1998 £000
		1.051	202
	Investment in debt securities (note 19) Investment in equity shares (note 20)	1,051 108	303 705
		1,159	1,008
7	GROUP PROFIT ON ORDINARY ACTIVITIES BEFORE TAX		
7	GROUP PROFIT ON ORDINARY ACTIVITIES BEFORE TAX Is stated after:	1999 £000	1998 £000
7			1998 £000
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases		
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments,	£000 19,345	£000
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments, under hire purchase agreements Operating lease income	£000	£000
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments, under hire purchase agreements Operating lease income Income from listed investments	19,345 72,271 4,272 6,633	£000 13,086 48,857 8,130
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments, under hire purchase agreements Operating lease income Income from listed investments Profit on disposal of investment securities	19,345 72,271 4,272 6,633 3,139	£000 13,086 48,857 - 8,130 3,363
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments, under hire purchase agreements Operating lease income Income from listed investments Profit on disposal of investment securities Profit/(Loss) on disposal of fixed assets	19,345 72,271 4,272 6,633 3,139 37	13,086 48,857 8,130 3,363 (14)
7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments, under hire purchase agreements Operating lease income Income from listed investments Profit on disposal of investment securities	19,345 72,271 4,272 6,633 3,139	£000 13,086 48,857 - 8,130 3,363
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7	Income: Aggregate rentals receivable, including capital repayments, under finance leases Aggregate rentals receivable, including capital repayments, under hire purchase agreements Operating lease income Income from listed investments Profit on disposal of investment securities Profit/(Loss) on disposal of fixed assets Expenses: Audit work Fees paid and payable to Auditors	£000 19,345 72,271 4,272 6,633 3,139 37 GROUP £000	£000 13,086 48,857 - 8,130 3,363 (14) COMPANY £000
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8 EMOLUMENTS OF DIRECTORS

Emoluments paid to those persons who served as directors of the Company during the year (excluding pension contributions) and a payment for compensation for loss of office of £1,320 (1998: £37,005), amounted to £5,126,393 (1998: £4,474,769). The number of directors to whom retirement benefits are accruing under the Group's defined benefit pension schemes was 15 (1998:15).

The highest paid director who served during the year received £725,132 (1998:£575,755).

Two directors (1998: two), one of whom is also a director of the ultimate parent company, are employed under contracts of service which are of more than one year's duration.

Information relating to directors' options is given under the directors' share interests in the Directors' Report.



9 PENSION COSTS

The principal pension scheme operated by the Group is The Singer & Friedlander Limited Pensions & Assurance Scheme which is a funded defined benefit scheme. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the Company. The contributions are assessed in accordance with the advice of a qualified actuary on the basis of valuations using the attained age method. The most recent valuation was as at 30th September 1997.

The pension cost charged in respect of this scheme was £2,275,000 (1998: £2,205,000).

The most recent actuarial valuation showed the market value of the Scheme's assets to be £48,140,000 and that the actuarial value of those assets represented 105.4% of the benefits that had accrued to members, after allowing for salary increases of 7.5% per annum and pension increases of 5% per annum.

10 TERMINATED ACTIVITIES AND NON-OPERATING EXCEPTIONAL ITEMS

The composition of profit / (loss) from terminated activities included in the profit and loss account is as follows:

	1999 £000	1998 £000
Loss arising from International Banking department	(1,095)	-
Income arising in Inter\$Link Limited	37	376
Income arising in Structured Export Finance department	-	274
Loss arising from S&F Capital Markets Limited		(532)
	(1,058)	118

The composition of non-operating exceptional items included in the profit and loss account as profits and losses from continuing operations is set out below:

	1999	1998
	£000	£000
Profit on sale of fixed asset		771
Profit on sale of investment properties	2,176	
Profit on sale of investment in Rowan & Co Financial Services Ltd	33	
Provision for loss on disposal of fixed asset		(1,054)
	2,209	(283)
	1999 £000	1998
		£000
United Kingdom corporation tax at 30.25% (1998; 31%)		£000
United Kingdom corporation tax at 30.25% (1998: 31 %) Adjustments in respect of prior years	9,645 519	4,092
• • • • • • • • • • • • • • • • • • • •	9,645	4,092 (456)
Adjustments in respect of prior years	9,645 519	4,092 (456) 334
Adjustments in respect of prior years Tax credit on franked investment income	9,645 519 6	4,092 (456) 334 1,257
Adjustments in respect of prior years Tax credit on franked investment income Deferred taxation	9,645 519 6 482	4,092 (456) 334 1,257 2,563 7,790

Unprovided deferred tax in the year amounted to £ nil (1998: £260,000).

12 GROUP PROFIT DEALT WITH IN THE ACCOUNTS OF SINGER & FRIEDLANDER LIMITED

Group profit after taxation includes £1,444,000 (1998: £9,908,000) which is dealt with in the accounts of Singer & Friedlander Limited. A separate profit and loss account dealing with the results of the Company only has not been included, as permitted by section 230 of the Companies Act 1985.

7,841

13,020

13	DIVIDENDS	1999 pence per share	1998 pence per share	1999 £000	199 8 £000
	Interim (paid) Final (proposed)		30.5	-	15,250
		-	30.5	_	15,250
14	ASSETS & LIABILITIES	1999 Group £000	1999 Company £000	1998 Group £000	1998 Company £000
	Denominated in sterling Denominated in currencies other than sterling	1,165,833 216,512	964,685 107 <u>,</u> 210	949,739 196,078	820,420 117,186
	Total assets	1,382,345	1,071,895	1,145,817	937,606
	Denominated in sterling Denominated in currencies other than sterling	1,115,065 267,280	930,340 141,555	899,098 246,719	787,119 150,487
	Total liabilities	1,382,345	1,071,895	1,145,817	937,606
15	TREASURY BILLS AND OTHER ELIGIBLE BILLS				
	Group	1999 Balance Sheet £000	1999 Market Value £000	1998 Balance Sheet £000	1998 Market Value £000
	Investment securities: Other eligible bills	2,861	2,861	6,325	6,325
	Company	1999 Balance Sheet £000	1999 Market Value £000	1998 Balance Sheet £000	1998 Market Value £000
	Investment securities: Other eligible bills	2,861	2,861	6,325	6,325
16	LOANS AND ADVANCES TO BANKS	1999 Group £000	1999 Company £000	1998 Group £000	1998 Company £000
	Remaining maturity: Repayable on demand	39,687	7,793	91,874	81,907
	Other loans and advances Remaining maturity: Three months or less but not repayable on demand One year or less but over three months Five years or less but over one year	52,716 16,033 4,545	52,716 16,033 4,545	22,610 15,475 2,816	22,610 15,475 2,816
		112,981	81,087	132,775	122,808

	1999	1999	1998	19
	Group £000	Company £000	Group £000	Comp £
Remaining maturity:				
Repayable on demand	241,916	438,443	102,213	153,4
Other loans and advances				
Remaining maturity:	67.505	C 0 4 0	126 190	160
Three months or less but not repayable on demand One year or less but over three months	67,595 121,742	5,848 44,249	126,180 75,517	158, 36,3
Five years or less but over one year	211,610	94,611	165,271	90,1
Over five years	41,049	26,625	40,003	37,
General and specific bad and doubtful debt provisions (Note 18)	(10,599)	(12,820)	(8,039)	(10,6
	673,313	596,956	501,145	465,2
Due from subsidiary undertakings: Unsubordinated	,	222,244		191,
			1999	19
			Group £000	Gre £
Assets leased to customers (included above)		.		
Loans and advances to customers: Finance leases			45,253	26,9
Hire purchase agreements			45,253 157,257	26,9 92,0
Cost of assets acquired for letting under finance leases			22,987	16,1
Cost of assets acquired for letting under hire purchase agreements			141,130	93,
<i>Group</i>		1999 Specific £000	1999 General £000	19 To £0
At 1 st January 1999		4,246	3,793	o a
Charge against profits		3,088	3,793 276	8,0 3,3
Suspended Interest		141	-	,,,
Transfer to debt securities		(300)	-	(3
Amounts written off		(382)	(263)	(6
At 31st December 1999		6,793	3,806	10,:
Loans and advances to customers at 31st December 1999 on which specific	provisions have b	cen made totalic	u 20,010,174	
Loans and advances to customers at 31st December 1999 on which specific	provisions have b	econ made totalic		
Loans and advances to customers at 31st December 1999 on which specific Group	provisions have b	1998	1998	
	provisions have b	1998 Specific	1998 General	To
	provisions have b	1998	1998	To
Group	provisions have b	1998 Specific	1998 General £000	To £0
Group At 1 st January 1998	provisions have b	1998 Specific £000	1998 General	£0 £0
Group At 1st January 1998 Charge against profits Suspended Interest	provisions have b	1998 Specific £000 3,592 1,008 71	1998 General £000	6,5 1,8
Group At 1 st January 1998 Charge against profits Suspended Interest Amounts written off	provisions have b	1998 Specific £000 3,592 1,008 71 (425)	1998 General £000 2,990 803	6,5 1,8
Group At 1st January 1998 Charge against profits Suspended Interest	provisions have b	1998 Specific £000 3,592 1,008 71	1998 General £000	6,5 1,8
Group At 1 st January 1998 Charge against profits Suspended Interest Amounts written off	provisions have b	1998 Specific £000 3,592 1,008 71 (425)	1998 General £000 2,990 803	6,5 1,8
Group At 1st January 1998 Charge against profits Suspended Interest Amounts written off At 31st December 1998	provisions have b	1998 Specific £000 3,592 1,008 71 (425)	1998 General £000 2,990 803	6,5 1,8 (4: 8,0
Group At 1st January 1998 Charge against profits Suspended Interest Amounts written off At 31st December 1998	provisions have b	1998 Specific £000 3,592 1,008 71 (425)	1998 General £000 2,990 803 - - 3,793	6,5 1,8 (42 8,0
At 1st January 1998 Charge against profits Suspended Interest Amounts written off At 31st December 1998 analysis of suspended interest is as follows:	provisions have b	1998 Specific £000 3,592 1,008 71 (425)	1998 General £000 2,990 803 - - 3,793	6,5 1,8 (44 8,0
Group At 1st January 1998 Charge against profits Suspended Interest Amounts written off At 31st December 1998	provisions have b	1998 Specific £000 3,592 1,008 71 (425)	1998 General £000 2,990 803 - - 3,793	6,5 1,8 (4: 8,0

Loans and advances to customers at 31st December 1999 against which interest has been suspended is £4,397,765 and an amount of £3,319,204 has been provided against these.

ROVISIONS FOR BAD AND DOUBTFUL DEBTS (continu	·u,	1999	1999	
Company		Specific	General	-
Company		£000	£000	:
At 1 st January 1999		7,892	2,750	10
Charge against profits		2,455	2,750	2
Suspended Interest		141	-	
Transfer		(300)	-	(
Written off		(118)	-	(
At 31st December 1999		10,070	2,750	. 12
Loans and advances to customers as at 31 st December 199 £10,517,760.	9 against which specific	provisions have	been made tot	alled
Company		1998	1998	ı
		Specific	General	ן
		£000	£000	
At 1 st January 1998		8,368	2,750	11
Charge against profits		(330)	2,100	
Suspended Interest		71	-	(
Written off		(217)	•	(
At 31st December 1998		7,892	2,750	10
Analysis of suspended interest			1999	;
· · · · · · · · · · · · · · · · · · ·			£000	
At 1 st January 1999			629	
Written off			(275)	
Suspended Interest			141	
At 31st December 1999 Loans and advances to customers at 31st December 1999 agains	t which interest has been	suspended is £4,3	495 97,765 and an a	
			97,765 and an a	
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES	1999	1999	97,765 and an a	i
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these.	1999 Balance	1999 Market	97,765 and an a 1998 Balance	i Ma
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES	1999	1999	97,765 and an a	i Ma
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES	1999 Balance Sheet	1999 Market Value	97,765 and an a 1998 Balance Sheet	amount I Ma v
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities:	1999 Balance Sheet £000	1999 Market Value £000	97,765 and an a 1998 Balance Sheet £000	amount i Ma v
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities	1999 Balance Sheet £000	1999 Market Value £000	97,765 and an a 1998 Balance Sheet £000	amount i Ma v
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities:	1999 Balance Sheet £000 497 374	1999 Market Value £000	97,765 and an a 1998 Balance Sheet £000 943 416	Ma V J
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities	1999 Balance Sheet £000	1999 Market Value £000	97,765 and an a 1998 Balance Sheet £000	amount l Ma v £
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities	1999 Balance Sheet £000 497 374	1999 Market Value £000	97,765 and an a 1998 Balance Sheet £000 943 416	amount l Ma v £
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Issued by other issuers Investment securities:	1999 Balance Sheet £000 497 374 871	1999 Market Value £000 519 389 908	97,765 and an a 1998 Balance Sheet £000 943 416 1,359	amount Ma v £
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Issued by other issuers Investment securities: Bank and building society certificates of deposit	1999 Balance Sheet £000 497 374	1999 Market Value £000 519 389 908	97,765 and an a 1998 Balance Sheet £000 943 416 1,359	amount i Ma v f
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Issued by other issuers Investment securities: Bank and building society certificates of deposit Other debt securities Other securities:	1999 Balance Sheet £000 497 374 871 229,999 68,813	1999 Market Value £000 519 389 908	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041	i Ma v 4 1 1 1 213 69
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Issued by other issuers Investment securities: Bank and building society certificates of deposit Other debt securities Other securities:	1999 Balance Sheet £000 497 374 871	1999 Market Value £000 519 389 908	97,765 and an a 1998 Balance Sheet £000 943 416 1,359	i Ma v 4 1 1 1 213 69
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities	1999 Balance Sheet £000 497 374 871 229,999 68,813	1999 Market Value £000 519 389 908	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041	amount i Ma v i 1 1 213 69
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Issued by other issuers Investment securities: Bank and building society certificates of deposit Other debt securities Other securities:	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381	1999 Market Value £000 519 389 908 229,999 66,992	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533	amount i Ma v i 1 1 213 69 7 290
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other securities: Other debt securities Other debt securities Other debt securities Other debt securities Total debt securities Due within one year	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259	1 Ma v f f f f f f f f f f f f f f f f f f
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Issued by other issuers Investment securities: Bank and building society certificates of deposit Other debt securities: Other debt securities: Other debt securities:	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440	1 1 213 69 7 290
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other debt securities Other debt securities Other debt securities Other debt securities Total debt securities Due within one year Due one year and over	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259	amount i Ma v i 1 1 213 69 7 290
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other securities: Other debt securities Other debt securities Total debt securities Due within one year Due one year and over Total debt securities Investment securities	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910 77,154 318,064	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372 316,280	1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259 57,181 290,440	amount i Ma v f 1, 1, 213, 69, 7, 290, 292,
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other securities: Other debt securities Other debt securities Total debt securities Due within one year Due one year and over Total debt securities: Investment securities:	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910 77,154 318,064 38,664	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372 316,280	1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259 57,181 290,440 46,980	amount i Ma v f 1, 213, 69, 7, 290, 292,
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other securities: Other debt securities Other debt securities Total debt securities Due within one year Due one year and over Total debt securities: Investment securities: Investment securities: Investment securities: Investment securities: Listed on a recognised UK exchange Listed elsewhere	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910 77,154 318,064 38,664 8,146	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372 316,280	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259 57,181 290,440 46,980 17,932	1 Ma v £ 1, 213, 69, 7, 290, 292,
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other securities: Other debt securities Other debt securities Total debt securities Due within one year Due one year and over Total debt securities: Investment securities: Investment securities: Investment securities: Investment securities: Listed on a recognised UK exchange Listed elsewhere	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910 77,154 318,064 38,664	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372 316,280	1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259 57,181 290,440 46,980	amount i Ma v f 1, 213, 69, 7, 290, 292,
Loans and advances to customers at 31st December 1999 agains of £3,319,204 has been provided against these. EBT SECURITIES Group Issued by public bodies Investment securities: Government securities Other public sector securities Investment securities: Bank and building society certificates of deposit Other debt securities Other securities: Other debt securities Other debt securities Total debt securities Due within one year Due one year and over Total debt securities Investment securities	1999 Balance Sheet £000 497 374 871 229,999 68,813 18,381 317,193 318,064 240,910 77,154 318,064 38,664 8,146	1999 Market Value £000 519 389 908 229,999 66,992 18,381 315,372 316,280	97,765 and an a 1998 Balance Sheet £000 943 416 1,359 213,507 68,041 7,533 289,081 290,440 233,259 57,181 290,440 46,980 17,932	213 69 7 290 292

19	DEBT	SECURITIES	(continued)
19	DERI	SECURITIES	(comunueu

	1999 Balance Sheet £000	1999 Market Value £000	1998 Balance Sheet £000	1998 Market value £000
Other debt securities:				
Listed on a recognised UK exchange	4,188	4,188	1,388	1,388
Listed elsewhere	454	454		
Unlisted	13,739	13,739	6,145	6,145
Sub total	18,381	18,381	7,533	7,533
Total debt securities	318,064	316,270	290,440	292,431
Of total debt securities £19,271,000 is subordinated.				
Group	Cost	Discounts	Provisions	Carrying
oroup	Cost	and	11011310113	value
		Premiums		
	£000	£00 <u>0</u>	£000	£000
Investment securities:				
At 1st January 1999	285,911	(751)	(2,253)	282,907
Exchange adjustments	(1,578)	174	(22)	(1,426)
Acquisitions Transfer from loans and advances to customers	63,217	(78)	(300)	63,139 (300)
Disposals	(45,902)	597	2,052	(43,253)
Provisions made	-	-	(1,051)	(1,051)
Amortisation of discounts and premiums	-	(333)	-	(333)
At 31st December 1999	301,648	(391)	(1,574)	299,683
Company	1999	1999	1998	1998
	Balance	Market	Balance	Market
	Sheet	Value	Sheet	Value
	£000	£000	£000	£000
Investment securities:				
Bank and building society certificates of deposit	229,999	229,999	199,000	199,000
Other debt securities Other securities:	39,357	38,320	38,534	39,777
Other debt securities	17,596	17,596	7,533	7,533
Total debt securities	286,952	285,915	245,067	246,310
Due within one year	239,601	239,574	213,632	213,656
Due one year and over	47,351	46,34 <u>l</u>	31,435	32,654
Total debt securities	286,952	285,915	245,067	246,310
Investment securities:	*			
Listed on a recognised UK exchange	31,655	30,784	21,798	22,427
Listed elsewhere Unlisted	6,764	6,639	15,590 200,146	16,234
Unisted	230,937	230,886	200,140	200,116
	269,356	268,309	237,534	238,777
Other securities:				
Listed on a recognised UK exchange	3,528	3,528	1,388	1,388
Listed elsewhere Unlisted	454 13,614	454 13,624	6,145	6,145
	17,596	17,606	7,533	7,533
Total				
Total	286,952	285,915	245,067	246,310



19 DEBT SECURITIES(continued)

	Company	Cost	Discounts And Premiums	Provisions	Carrying Value
	<u></u>	£000	£000	£000	£000
	Investment securities:				
	At 1st January 1999	239,189	(603)	(1,052)	237,534
	Exchange differences	(443)	7	(-,)	(436)
	Acquisitions	49,981	(174)	_	49,807
	Provisions made	-	-	(362)	(362)
	Transfers			(300)	(300)
	Disposals	(18,189)	425	1,052	(16,712)
	Amortisation of discounts and premiums	-	(175)	-	(175)
	At 31st December 1999	270,538	(520)	(662)	269,356
20	EQUITY SHARES				
	Constru	1000	1000	1000	1000
	Group	1999	1999	1998	1998
		Balance	Market	Balance	Market
		Sheet £000	Value £000	Sheet £000	value £000
	Tunnakan na makana				
	Investment securities:	569	15 252	45	622
	Listed on a recognised UK exchange		15,353		623
	Listed elsewhere	623	1,489	783	1,774
	Unlisted	1,677	1,677	1,081	1,359
i		2,869	18,519	1,909	3,756
	Group	1999	1999	1998	1998
	,	Balance	Market	Balance	Market
		Sheet	Value	Sheet	value
		000£	£000	£000	£000
	Other securities:				
	Listed on a recognised UK exchange	12,199	12,199	3,552	3,553
	Listed elsewhere	1,077	1,077	-	-
	Unlisted	176	176	111	111
	Total	13,452	13,452	3,663	3,664
·	Total equity shares	16,321	31,971	5,572	7,420
	Group		Cost	Provisions	Carrying Value
			£000	£000	£000
	Investment securities:				
	At 1 st January 1999		4,426	(2,517)	1,909
	Exchange adjustments		68	(46)	22
	Acquisitions		1,455	(10)	1,455
	Disposals		(538)	129	(409)
	Provisions made		(230)	(108)	(108)
-	At 31st December 1999		5,411	(2,542)	2,869
	ACUTAL DECEMBER 1777		3,411	(4,344)	2,009

20 EQUITY SHARES (continued)

Company	1999	1999	1998	1998
	Balance	Market	Balance	Market
	Sheet	Value	Sheet	value
	000£	£000	£000	£000
Investment securities:				
Listed on a recognised UK exchange	69	14,128	-	-
	69	14,128	<u> </u>	
Company	1999	1999	1998	1998
	Balance	Market	Balance	Market
	Sheet	Value	Sheet	Value
	£000	£000	£000	£000
Other securities:				
Listed on a recognised UK exchange	276	275	-	-
Listed elsewhere	949	949	-	-
Total	1,225	1,224	-	-
Total equity shares	1,294	15,352	-	-
Company		Cost	Provisions	Carrying Value
		£000	£000	£000
Investment securities;				
At Ist January 1999		-	-	-
Acquisitions		85	-	85
Disposals		(16)	-	(16)
At 31st December 1999		69		69



21 INTEREST IN ASSOCIATED UNDERTAKINGS

22

				Gro £0	
At 1 st January 1999 Additional investment in Disposals	associated undertakings			3,9 2 (3,25	.50 -
Retained profits					20 -
At 31st December 1999				9	- 66
The principal associated und	dertaking is:				
		ISSUED SHARE CAPITAL		GROUP	PRINCIPLE AREA OF
	NATURE OF BUSINESS	AT 31/12/99		INTEREST	COUNTRY OF INCORPORATION
Clarke London Limited	Property Investment	50,000	£1 Ordinary shares	50	England
			LOCATION OF REGISTERED OFFICE		ACCOUNTING REFERENCE DATE
Clarke London Limited			England and Wales		30 th November
The associated undertaking	is held by a subsidiary undertal	king of the Comp	pany.		
Company					£000
At 1 st January 1999 Additional investment in	subsidiary undertakings				63,643 1,375
At 31st December 1999					65,018
On the historical cost basis,	shares in Group undertakings v	would have been	included as follows:		
				1999 £000	1998 £000
Cost and net book value					

22 SHARES IN GROUP UNDERTAKINGS (continued)

The following information is given in respect of the principal subsidiary undertakings of the Company.

Singer & Friedlander Leasing Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Fotors Limited* Singer & Friedlander Fotors Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Fotors Limited* Singer & Friedlander Fotors Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Fotors Limited* Collins Stewart (CI) Limited Collins Stewart (CI) Limited Guernsey 48 Collins Stewart (Sle of Man Limited* Singer & Friedlander Fotors Man Limited* Singer &
Country of incorporation, registration and principal undertakings area of operation whe Company which interest of the Company area of operation where Company area of operation where Company which is a single of Keriedlander Leasing Limited* England 100 Singer & Friedlander Insurance Limited* England 100 Singer & Friedlander Insurance Limited* England 100 Singer & Friedlander Commercial Finance Limited* England 100 Singer & Friedlander Factors Limited* England 100 Collins Stewart Limited* England 55 Collins Stewart Limited* Guernsey 48 Singer & Friedlander (Isle of Man) Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Isle of Man 100 Singer & Friedlander Trust Company (IOM) Limited Isle of Man 100 Singer & Friedlander AG* Switzerland 100 Singer & Friedlander Investment Funds SA Panama 100 Singul Investments Limited* England 100 Froperty companies
Principal subsidiary undertakings Principal stream
Principal subsidiary undertakings area of operation and principal area of operation % Banking companies Singer & Friedlander Leasing Limited* England 100 Singer & Friedlander Finance Limited* England 100 Singer & Friedlander Insurance Finance Limited* England 100 Singer & Friedlander Commercial Finance Limited* England 100 Singer & Friedlander Factors Limited* England 100 Collins Stewart Limited* England 55 Collins Stewart Limited* England 55 Collins Stewart (CI) Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Isle of Man 100 Singer & Friedlander Trust Company (IOM) Limited Isle of Man 100 Singer & Friedlander Trust Company (IOM) Limited Isle of Man 100 Singer & Friedlander Investment Funds SA Panama 100 Singer & Friedlander Investment Funds SA Panama 100 Singul Investments Limited* England 100
Principal subsidiary undertakingsand principal area of operationthe Company 8Banking companies8Singer & Friedlander Leasing Limited*England100Singer & Friedlander Finance Limited*England100Singer & Friedlander Insurance Finance Limited*England100Singer & Friedlander Commercial Finance Limited*England100Singer & Friedlander Factors Limited*England100Collins Stewart Limited*Guernsey48Collins Stewart (CI) LimitedGuernsey48Singer & Friedlander (Isle of Man) Limited*Isle of Man100Singer & Friedlander Trust Company (IOM) LimitedIsle of Man100Singer & Friedlander Investment Funds SAPanama100Singer & Friedlander Investment Funds SAPanama100Property companiesEngland100
Principal subsidiary undertakings Banking companies Singer & Friedlander Leasing Limited* Singer & Friedlander Finance Limited* Singer & Friedlander Finance Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Commercial Finance Limited* Singer & Friedlander Factors Limited* Collins Stewart Limited* Collins Stewart Limited* Collins Stewart (CI) Limited Collins Stewart Asset Management Limited Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Switzerland Singer & Friedlander Investment Funds SA Panama Sinjul Investments Limited* England 100 Property companies
Singer & Friedlander Leasing Limited* Singer & Friedlander Finance Limited* Singer & Friedlander Finance Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Commercial Finance Limited* Singer & Friedlander Factors Limited* Singer & Friedlander Factors Limited* Collins Stewart Limited* Collins Stewart Limited* Collins Stewart Asset Management Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Switzerland Singer & Friedlander Investment Funds SA Panama Sinjul Investments Limited* England 100 Property companies
Singer & Friedlander Leasing Limited* Singer & Friedlander Finance Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Commercial Finance Limited* Singer & Friedlander Factors Limited* Collins Stewart Limited* Collins Stewart (CI) Limited Collins Stewart Asset Management Limited Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Switzerland Singer & Friedlander Investment Funds SA Panama Singul Investments Limited* England 100 Property companies
Singer & Friedlander Finance Limited* Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Commercial Finance Limited* Singer & Friedlander Commercial Finance Limited* England 100 Singer & Friedlander Factors Limited* Collins Stewart Limited* Collins Stewart (CI) Limited Collins Stewart Asset Management Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Singer & Friedlander Investment Funds SA Panama 100 Singer & Friedlander Investment Funds SA England 100 Property companies
Singer & Friedlander Insurance Finance Limited* Singer & Friedlander Commercial Finance Limited* Singer & Friedlander Factors Limited* Collins Stewart Limited* Collins Stewart (Cl) Limited Collins Stewart Asset Management Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Switzerland Singer & Friedlander Investment Funds SA Panama 100 Singer & Friedlander Investment Funds SA Froperty companies
Singer & Friedlander Commercial Finance Limited* Singer & Friedlander Factors Limited* Collins Stewart Limited* Collins Stewart (Cl) Limited Collins Stewart Asset Management Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Singer & Friedlander Investment Funds SA Singer & Friedlander Investment Funds SA Panama Singul Investments Limited* England 100 Property companies
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Collins Stewart Limited* Collins Stewart (CI) Limited Guernsey 48 Collins Stewart Asset Management Limited Guernsey 48 Singer & Friedlander (Isle of Man) Limited* Singer & Friedlander Trust Company (IOM) Limited Singer & Friedlander AG* Singer & Friedlander Investment Funds SA Singer & Friedlander Investment Funds SA Singer & Friedlander Investment Funds SA Fanama 100 Singul Investments Limited* England 100 Property companies
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Sinjul Investments Limited* England 100 Property companies
Property companies
Singer & Friedlander Properties PLC England
Different Frederica Freder
Singer & Friedlander Investment Properties Limited England 100
Hillgrove Developments Limited England 100
Quinarius Investments Limited England 100
Peaston Emerson's Green Limited England 100
Millwalk Limited England 100
Peninsular Park Developments Limited England 100
Straker Brothers Limited England 100

⁽i) All the above subsidiary undertakings are included in the consolidated accounts

⁽ii) Apart from the Company, Singer & Friedlander (Isle of Man) Limited is the only other banking institution.

^{*} Held directly by the Company.

23 TANGIBLE FIXED ASSETS

Group	Freehold Property £000	Long Leasehold Property £000	Short Leasehold Property £000	Plant and Machinery £000	Furniture & Fittings £000	Total £000
Cost or valuation						
1st January 1999	62,289	18,525	-	28,222	4,994	114,030
Additions	99	252	59	18,633	430	19,473
Disposals	(13,233)	(1,054)	-	(1,238)	(886)	(16,411)
Transfer	-		-	14	-	14
Revaluation	2,878	1,461	-			4,339
31st December 1999	52,033	19,184	59	45,631	4,538	121,445
Depreciation						
1st January 1999	2	1,342	-	9,361	3,169	13,874
Charge	149	193	4	6,805	1,336	8,487
Disposals	=	(1,054)	-	(680)	(708)	(2,442)
Transfer	-	-	=	14	-	14
31st December 1999	151	481	4	15,500	3,797	19,933
Net book value at:	(3.0P7	17 102		19.061	1.825	100.157
31st December 1998	62,287	17,183	-	18,861	1,825	100,156
31st December 1999	51,882	18,703	55	30,131	741	101,512

Included in the accounts at their 31st December 1999 values are investment properties, which have a net book value of £40,434,000 (1998:£45,622,000).

The amounts at which the properties are stated are based on valuations as at 31st December 1999 provided by Mr B N Gorst, who is a director of Singer & Friedlander Holdings Limited, and is a fellow of the Royal Institution of Chartered Surveyors. The valuation was on the basis of Open Market Value for Existing Use in accordance with the Statements of Asset Valuation Practice and Guidance Notes of the Royal Institution of Chartered Surveyors. Group occupied properties include 21 New Street which has been valued on the basis of Open Market Value for Existing Use being a 25 year lease to Singer & Friedlander Limited.

	1999 £000	1998 £000
On the historical cost basis, land and buildings would have been included as follows:		
Cost	39,827	50,727
Accumulated depreciation	(1,873)	(2,779)
	37,954	47,948

23 TANGIBLE FIXED ASSETS (continued)

There is no material difference between the depreciation charged in the Profit and Loss account and the charge based on the historical cost of the relevant assets.

Company	Long Leasehold Property £000	Plant and Machinery £000	Furniture & Fittings £000	Total £000
Cost				
1 st January 1999	651	12,379	3,487	16,517
Additions	178	1,244	105	1,527
Disposals		(627)		(627)
31st December 1999	829	12,996	3,592	17,417
Depreciation				
1 st January 1999	288	6,427	2,029	8,744
Charge	193	2,822	882	3,897
Disposals	•	(302)	-	(302)
31st December 1999	481	8,947	2,911	12,339
Net book value at:				
31st December 1998	363	5,952	1,458	7,773
31st December 1999	348	4,049	681	5,078
OTHER ASSETS	1999 Group £000	1999 Company £000	1998 Group £000	1998 Company £000
		2000	2000	2000
Deferred tax assets – other timing differences	1,413	585	715	428
Taxation recoverable	2,517	2,984	3,086	2,988
Trade debtors	12,215	17,148	15,152	15,799
Dealing properties	33,068	-	34,993	
Other	6,508	3,431	11,392	1,386
	55,721	24,148	65,338	20,601
DEPOSITS BY BANKS				
	1999	1999	1998	1998
	Group £000	Company £000	Group £000	Company £000
	2000	2000	1000	2000
Repayable on demand Other deposits Remaining maturity:	738	40,764	50,912	105,267
Three months or less but not repayable on demand	97,967	124.004	90.493	141.561
One year or less but over three months	12,072	134,986 16,167	80,482 6,422	141,561 12,143
Five years or less but over one year	12,072	53	- 0,422	12,143
	110,777	191,970	137,816	258,971

Deposits by banks with the Company include £130,647,128 (1998: £159,955,656) from Singer & Friedlander (Isle of Man) Limited, a wholly owned subsidiary undertaking.

26 CUSTOMER ACCOUNTS

27

	1999 Group £000	1999 Company £000	1998 Group £000	1998 Company £000
Remaining maturity: Repayable on demand	263,885	228,550	277,542	189,780
repayable on demaile	203,003	220,330	277,512	107,700
Other customer accounts				
Remaining maturity:				
Three months or less but not repayable on demand	541,654	447,206	354,555	286,406
One year or less but over three months	20,811	14,879	29,888	22,691
Five years or less but over one year	7,337	7,104	16,142	14,368
	833,687	697,739	678,127	513,245
Amounts include:				
Due to subsidiary undertakings		98,308		215,905
Due to parent undertakings	1,963		5,791	
DEBT SECURITIES IN ISSUE				
	1999	1999	1998	1998
	Group	Company	Group	Company
	£000	£000	£000	£000
Other debt securities in issue by remaining maturity:				
Three months or less but not repayable on demand	47,400	52,400	45,750	45,750
One year or less but over three months	5,093	· -	5,093	
Over five years	29,961	-	29,959	-
	82,454	52,400	80,802	45,750

In order to secure long-term funding for the property division £29.949 million was raised on 10th March 1994 by the issue of £30.0 million 8.8% debenture stock maturing 2019. Interest is due in equal half yearly instalments in arrears on 30th September and 31st March each year until redemption. The redemption date of the original stock is 31st March 2019 at par. If the stock is redeemed prior to this date the redemption price will be determined by reference to the Gross Redemption Yield on the Benchmark Gilt, being 8.75% Treasury Stock 2017.

The debenture is secured against investment properties held by the Group which have a net book value of £47.85m (1998: £51.17m).

28 SUBORDINATED LOAN STOCK

	1999	1998
	Company	Company
	 £000	£000
THE		
Subordinated loan stock	7,000	7,000

On 30th December 1994, Singer & Friedlander Limited issued £5,000,000 of subordinated loan stock to Singer & Friedlander (Isle of Man) Limited. A further £2,000,000 subordinated loan stock on the same terms and maturity was issued on 30th December 1998. The loan is repayable in 2005 and carries an interest rate of LIBOR plus 1½ per cent.

29 OTHER LIABILITIES

	1999	1999	1998	1998
	Group	Company	Group	Company
	£000	£000	£000	£000
Trade creditors	7,033	163	6,058	467
Taxation	11,783	_	10,708	_
Short positions	3,020		681	-
Other liabilities	21,690	6,372	19,198	2,519
	43,526	6,535	36,645	2,986
DEFERRED TAXATION				
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1999	1999	1998	1998
	Group	Company	Group	Company
	£000	£000	£000	£000
Provision for deferred taxation				
Capital allowances	2,891	-	1,111	-
Other timing differences	1,174		1,874	
	4,065	-	2,985	-
At 1st January 1999	2,985	_	3,532	_
Exchange adjustments	(101)	-	(208)	_
Charge/(Release) to Profit and Loss Account	ì,18í	-	(339)	-
	4,065	 	2,985	

The provision for UK deferred taxation relating to capital allowances has been made at 30% (1998: 30%) being the rate of corporation tax at which the liability is expected to crystallise. Unprovided potential deferred taxation liabilities in respect of unrealised capital gains amount to £5,047,000 (1998: £4,230,000).

Provision has also been made for deferred UK income and foreign withholding taxes that will be triggered by the expected future remittance of earnings by overseas subsidiary undertakings. Provision has not been made for deferred UK income and foreign withholding taxes related to unremitted earnings where remittance of these earnings is not currently anticipated in the foreseeable future.

Provision is not made for any liability which might arise in the event of non investment properties being realised at balance sheet values. Most of these properties are occupied for the purposes of the Group's trade and any gains arising on disposal are normally rolled-over.

31 CALLED UP SHARE CAPITAL

	1999	1999	1998	1998
	Number of	£000	Number of	£000
	shares		shares	
Authorised, issued and fully			, , , , , , , , , , , , , , , , , , , ,	
paid Ordinary shares of £1 each	50,000,000	50,000	50,000,000	50,000



32 COMBINED RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS AND STATEMENT OF MOVEMENTS ON RESERVES

Group

	Issued Share Capital £000	Revaluation Reserve £000	Capital Reserve £000	Profit and Loss Account £000	Total 1999 £000	Total 1998 £000
I st January 1999	50,000	10,878	12,429	91,460	164,767	160,300
Profit attributable to						
Shareholders	-	-	-	19,395	19,395	15,310
Dividends	-	-	-	-	-	(15,250)
Foreign exchange						_
translation difference	-		-	35	35	1,723
Property revaluation	-	4,444	-	-	4,444	2,684
Realised revaluation surplus on disposal of property	-	(435)	-	435	(1.5)	-
Other movements		-	-	(15)	(15)	
31st December 1999	50,000	14,887	12,429	111,310	188,626	164,767
Сотрапу		Issued Share Capital	Capital Reserve	Profit and Loss	Total 1999	Total 1998
	=	£000	£000	Account £000	£000	£000
1st January 1999		50,000	2,913	45,962	98,875	104,217
Profit/(loss) attributable to shareholders after dividends		-	-,	1,444	1,444	(5,342)
31st December 1999		50,000	2,913	47,406	100,319	98,875

33 SEGMENTAL INFORMATION

In the opinion of the Directors, the Group has four separately identifiable business segments, Merchant Banking, Stockbroking, Asset Management and Property, each of which is substantially conducted within the United Kingdom. The results of these segments and the Group's net assets may be analysed as follows:

	1999 Merchant banking £000	1999 Stockbroking £000	1999 Asset management £000	1999 Property £000	1999 Other £000	1999 Total £000
Operating income	58,470	54,328	17,708	6,658	- 2000	137,164
Operating profit	10,206	19,100	-	7,194	31	36,531
Non-operating exceptional items before	ŕ					•
taxation and minority interests	-	33	-	2,176	-	2,209
Total assets	1,164,349	128,012	•	90,023	(39)	1,382,345
Net assets	102,263	10,799	-	75,564	-	188,626
	1998	1998	1998	1998	1998	1998
	Merchant banking	Stockbroking	Asset management	Property	Other	Total
	£000	£000	£000	£000	£000	£000
Operating income	42,923	40,589	16,958	6,796	-	107,266
Operating profit	6,133	11,897	(343)	7,013	376	25,076
Non-operating exceptional items before	·		, ,	,		ŕ
taxation and minority interests	(331)	_	-	(284)	332	(283)
Total assets	966,738	52,468	-	126,611	_	1,145,817
Net assets	94,666	4,352	-	65,749	_	164,767



34 RELATED PARTIES

Set out below are transactions with related parties as required by FRS8 'Related Party Disclosures'.

Subsidiary undertakings

Details of the principal subsidiary undertakings are shown in Note 22. In accordance with Financial Reporting Standard No. 8 "Related Party Disclosures", transactions or balances between Group entities that have been eliminated on consolidation are not reported.

Associated undertakings

Singer & Friedlander Properties PLC had a 50% shareholding in Bishopsgate Homes Limited. Hillgrove Developments Limited, a group undertaking, had provided funds to Bishopsgate Homes Limited to assist the Company with the construction and operation of the nursing home that it owns. The amount due to Hillgrove Developments Limited from Bishopsgate Homes Limited at 31st December 1999 was £nil (1998:£3,660,352).

Singer & Friedlander Properties PLC also owns 50% of the share capital of Clarke London Limited. At 31st December 1999 Clarke London Limited had funds on deposit with Singer & Friedlander Limited of £199,070 (1998: £42,302). The deposit is on normal commercial terms.

The Singer & Friedlander Pension and Assurance Scheme ("Scheme")

Singer & Friedlander Limited recharges the Scheme with the cost of administration services incurred by it and the total amount recharged in the year ended 31st December 1999 was £279,520.

Directors and Officers Loans

The aggregate amounts outstanding at 31st December 1999 under transactions, arrangements and agreements made by authorised institutions within the Group from those who were directors (including connected persons) or officers of Singer & Friedlander Limited during the year, and the number of persons concerned, were as follows:-

		Aggregate amount outstanding		persons
	1999	1998	1999	1998
		£000	No.	No.
Directors:				
Loans	9	257	1	2
Officers:				-
Guarantees	-	90	-	I

All such loans are made on normal arms length commercial terms both as to security and interest.

35 EMPLOYEES

The average number of persons employed by the Group during the year was made up as follows:

	1999 Number	1998 Number
	, rantour	Tumou
Managers	204	197
Clerical Staff	381	389
Others	103	79
	688	665
Analysis of employees by location is as follows:		
Analysis of employees by location is as follows:	1000	1008
Analysis of employees by location is as follows:	1999 Number	1998 Number
	Number	Number
Analysis of employees by location is as follows: UK South America		
UK	Number 680	Number 663

36 CONTINGENT LIABILITIES & COMMITMENTS

Group:	1999	1998
•	Nominal	Nominal
	Principal	Principal
	£000	£000
Contingent Liabilities		
Acceptances and endorsements	45,951	42,808
Guarantees and irrevocable letters of credit	50,643	35,998
	96,594	78,806
Commitments		
Documentary credits and short-term trade -related transactions	12,047	9,484
Undrawn formal standby facilities, credit lines and other commitments to lend:		
l year and over	134,115	138,212
Less than I year	49,657	30,501
Other	8,939	-
	204,758	178,197
Company:	1999	1998
	Nominal	Nominal
	Principal	Principal
	£000	£000
Contingent Liabilities		
Acceptances and endorsements	45,951	42,808
Guarantees and irrevocable letters of credit	42,226	35,998
	88,177	78,806
Commitments		70,000
Documentary credits and short-term trade -related transactions	12,047	9,484
Undrawn formal standby facilities, credit lines and other commitments to lend:	*	
1 year and over	134,115	138,212
Less than 1 year	49,657	30,501
	195,819	178,197

37 DERIVATIVE TRANSACTIONS

In the normal course of business, the Group enters into a low volume of derivative transactions in the foreign exchange and interest rate markets largely for the purposes of hedging Group exposures. The counterparties in the Group's derivatives transactions are largely banks and other financial institutions.

Ultimate responsibility for the control of risk rests with Directors of the Group. However, the day to day operational management of risk is delegated to the operating entities within the Group, which operates within prescribed limits. The methodology of managing risk varies across the Group, reflecting the complexity of the relevant businesses.

The notional principal amount for non-trading derivatives as at 31st December 1999 was:

	Notional Principal £000
Interest rate contracts:	
Forward rate agreements	10,000
Future contracts	72,500
Interest rate swaps	127,448
Options	122,511
Exchange rate contracts	
Forward rate agreements	106,696

37 DERIVATIVE TRANSACTIONS (continued)

At 31st December 1999, the notional principal and replacement cost, by maturity, from over the counter (OTC) and non-margined exchange traded contracts was:

	Notional Principal £000	Replacement Cost £000
Remaining Maturity:		
Over five years	5,936	11
Between one and five years	210,081	801
Less than one year	150,638	2,677

The following table analyses the replacement cost of all over the counter and non-margined exchange traded contracts as at 31st December 1999 between financial and non-financial counterparties:

	Replacement
	Cost
	000£
Financial	2.896
Non-financial	2,896 593

38 OPERATING LEASE COMMITMENTS

Group	1999 Land and Buildings	1999 Other Assets	1998 Land and	1998 Other Assets
	£000	£000	Buildings £000	£000
At 31st December, annual commitments under				
non-cancellable operating leases expiring:				
Within one year	116	53	-	36
Between one and five years	216	50	323	22
In five years or more	929	•	331	-
	1,261	103	654	58
			1999	1998
Company			Land and Buildings	Land and Buildings
			Dunungs	Buildings
At 31st December, annual commitments under non-cancellable operating leases expiring:				
In five years or more			2,285	2,285
			2,285	2,285

39 RISK MANAGEMENT

The Group enters into contracts involving financial instruments during the normal course of its business. Such contracts may be entered into in order to facilitate customer requirements, to take trading positions on the Group's own book or to hedge exposures arising either as a result of customer business or proprietary positions. The Group primarily enters into financial instrument contracts involving deposits, loans, bonds, shares (including equity shares and preference shares), contingent liabilities and derivative financial instruments (including forward contracts, futures, swaps and options). In addition, certain financial instruments such as trade debtors and trade creditors arise directly from the Group's operations.

Derivative contracts are used primarily for non-trading purposes. However, the Group does occasionally enter into derivative transactions for trading purposes. The risk management disclosures made below apply to both the trading and non-trading elements of derivative contracts.

The use by business units of financial instruments (other than those which arise directly from the Group's operations) must be approved in advance by senior management. Approval will either be considered on a case by case basis or by the setting of limits within which financial instruments must be managed. These limits are split between financial instruments held for trading purposes and financial instruments held for non-trading purposes. The exposures which result from holding such financial instruments are managed in order that the cumulative interest rate mismatch and the maturity and currency profiles of the financial instruments are maintained within approved limits

The Group's trading activities include providing financial instruments to clients, market-making, taking proprietary positions and their related hedges. The Group's non-trading activities include traditional lending and deposit-taking, asset/liability and liquidity management, investment activity and related hedges.

Risk exposures arising from financial instruments are monitored against the approved limits on at least a daily basis either by local management or by central risk management. Further, there is at least monthly review of the exposures by central risk management.

The main risks arising from the Group's financial instruments are interest rate risk, liquidity risk, foreign currency risk and market risk. The exposure to and management of these risks is summarised below.

The year-end figures reported in these financial statements for financial instruments are reflective of the position held throughout the year and are consistent with the objectives, policies and strategies approved by the Board. With the exception of the currency risk disclosures, the numerical disclosures provided in these notes for financial instruments have not included the effect of short-term debtors and creditors that relate to non-banking activities.

Credit risk

The Group manages credit risk by setting procedures for the establishment of new/renewed credit exposures as well as setting limits for credit risk, split between direct credit exposure, credit equivalent exposure and settlement exposure. Further, limits are set for the tenor, country and currency of exposure as well as for total exposures to certain categories of business.

The credit limits are monitored by local, independent management as well as by the Group's Risk Review Committee.

Interest rate risk

The Group's exposure to interest rate fluctuations on its borrowings and deposits is primarily managed by using derivative instruments as described above. The limits for exposure to interest rate risk are set at local business unit level. The interest rate risk profile of the Group as at 31st December 1999 is summarised below.

Part of the Group's return on financial instruments is obtained from running a mis-match between the maturity or the next interest rate fixing date of assets compared to the maturity of liabilities. The table below summarises these repricing mismatches on the Group's non-trading book as at 31st December 1999. Items are allocated to time bands by reference to the earlier of the next interest rate repricing date and the maturity date.



39 RISK MANAGEMENT (continued)

Interest rate sensitivity gap analysis

	Not more than 3 months	More than 3 months but not more than 6 months	More than 6 months but not more than I year	More than 1 year but not more than 5 years	More than 5 years	Non interest bearing	Total Held on the trading book		in balance
	£000	£000	£000	£000	£000	€000	£000	£000	£000
Assets Cash and balances at central banks and cheques in course of collection	765	-	-	-	-	601	1,366	-	1,366
Treasury and other eligible bills	2,842	19	-	-	-	-	2,861	-	2,861
Loans and advances to banks	106,481	6,500	-	-	-	-	112,981	-	112,981
Loans and advances to customers	442,202	70,203	45,714	114,144	1,050	-	673,313	•	673,313
Settlement balances	-	-	-	-	-	-	-	87,961	87,961
Debt securities Equity shares including interest in associated	215,871	2,036	6,577	53,878	21,321	-	299,683	18,381	318,064
undertakings	-	-	-	-	-	3,835	3,835	13,452	17,287
Non financial assets		-	•		-	168,512	168,512	•	168,512
Total assets	768,161	78,758	52,291	168,022	22,371	172,948	1,262,551	119,794	1,382,345
Liabilities									
Deposits by banks	98,701	2,171	9,905	=	-	-	110,777	-	110,777
Customer accounts	805,539	13,741	7,070	7,337	-	-	833,687	-	833,687
Settlement balances	-	-	-	-	-	-	-	76,686	76,686
Debt securities in issue	47,400	2,093	3,000	-	29,961	-	82,454	-	82,454
Short positions	-	-	-	•	-	-	-	3,020	3,020
Minority interests	-	-	-	-	-	8,417	8,417	-	8,417
Shareholders' funds	-	-	-	-	-	188,626	188,626	-	188,626
Non financial liabilities	•	-	•	-	-	78,678	78,678	-	78,678
Total liabilities	951,640	18,005	19,975	7,337	29,961	275,721	1,302,639	79,706	1,382,345
Off balance sheet items	120,666	(1,555)	(15,993)	(97,182)	(5,936)	-	-	-	
Interest rate sensitivity gap	(62,813)	59,198	16,323	63,503	(13,526)	(102,773)	(40,088)	40,088	-
Cumulative interest rate sensitivity gap	(62,813)	(3,615)	12,708	76,211	62,685	(40,088)		<u>-</u>	

39 RISK MANAGEMENT (continued)

Liquidity risk

The Group's objective is to maintain funding which is both flexible and which has a range of maturities. Liquidity risk is primarily managed by the Group's central treasury operations with reference to liquidity limits set internally by senior management and by external regulators. The Group has reference to regular reports which summarise the current liquidity position, thus helping to ensure that the Group has sufficient liquid assets to be able to meet its future expected cash outflows.

Currency risk

The Group mainly operates in the UK, although it also has operations elsewhere in the world with net exposures to US Dollars only. The main operating currencies of its operations are therefore Sterling and US Dollars. As the currency in which the Group prepares its consolidated financial statement is Sterling the Group's consolidated balance sheet is therefore affected by movements in the exchange rate of US Dollars against Sterling. Translation gains/losses arising from these exposures and related hedges are reported in the statement of total recognised gains and losses.

The Group policy is not to run significant transactional currency exposures.

Functional currency of the operation involved	Net investments in) overseas operations	Borrowings taken out in the functional currencies of the overseas operations in order to hedge the net investments in such operations	Remaining structural currency exposures	
	0003	000£	0003	
US Dollar	5,590	-	5,590	

The table below shows the Group's non-trading currency exposures, being those transactional (or non-structural) exposures that give rise to the net currency gains and losses recognised in the profit and loss account. Such exposures comprise the monetary assets and monetary liabilities of the Group that are not denominated in the functional currency of the operating unit involved. As at 31st December 1999, these exposures were as follows:

Net foreign currency monetary assets/(liabilities) in £000s

	Euro	US Dollar	Swiss Francs	Other	Total
Functional currency of Group operation					
Sterling	440	1,708	(765)	(452)	931

The amounts shown in the above table take into account the effect of any currency swaps, forward contracts and other derivatives entered into to manage these currency exposures.



39 RISK MANAGEMENT (continued)

Fair values of financial assets and financial liabilities

The table below sets out a comparison by category of book values and fair values of all the Group's financial assets and financial liabilities as at 31st December 1999.

	Net book value	Net fair value	Positive fair value (for trading items only)	Negative fair value (for trading items only)
	000£	£000	£000	£000
Held on the trading book				
Interest rate swaps	(12)	(12)	124	(136)
Interest rate caps, collars and floors	(5)	(5)	279	(284)
Forward foreign currency contracts	(2)	(2)	348	(350)
Debt securities	18,381	18,381	18,381	-
Equity shares	13,452	13,452	13,452	•
Other non-derivatives (short positions)	(3,020)	(3,020)	-	(3,020)
Non-trading book				
Interest rate swaps	(182)	796		
Interest rate caps, collars and floors	1,150	838		
Currency swaps	1,552	1,552		
Futures	(22)	(19)		
Treasury bills and other eligible bills	2,861	2,861		
Bank/Building Society certificates of deposit held	229,999	229,999		
Certificates of deposit issued	(47,400)	(47,400)		
Public sector debt securities	871	908		
Debenture issued	(35,054)	(48,583)		
Other actively tradeable debt securities	66,681	64,883		
Actively tradable equity shares	1,192	16,842		

Market values have, wherever possible, been used to determine the fair value of all swaps, forward foreign currency contracts, interest rate caps, collars and floors and all listed/publicly quoted securities. Where market values are not available values have been obtained by discounting cash flows at market rates. Certain other financial assets/liabilities have been valued at their carrying amount as this is not considered to be materially different to fair value.

Gains and losses on financial assets and financial liabilities held or issued for trading

The net gain from trading in financial assets and financial liabilities shown in the profit and loss account for the period to 31st December 1999 can be analysed as follows:

	£000s
Security dealing	20,452
Foreign exchange profits	567
Trading in non-financial assets	5,575
Funding costs	(3,653)
Total	22,941

The products used to generate the dealing profit include forward foreign currency contracts, debt securities, equity options and preference shares.



39 RISK MANAGEMENT (continued)

Hedging disclosures

As explained above, the Group's policy is to hedge the following exposures:

- Interest rate risk using interest rate swaps, caps, floors and collars, currency swaps and forward foreign currency contracts;
- Operational and transactional currency exposures using currency swaps and forward foreign currency contracts.

Gains and losses on instruments used for hedging are not recognised until the exposure that is being hedged is itself recognised. As at 31st December 1999 the Group had a cumulative aggregate gain on derivative financial assets and liabilities for which hedge accounting had been used. This aggregate gain on derivative contracts may be analysed as approximately £981,000 of gains and £312,000 of losses. In addition carried forward at the balance sheet date pending recognition in the profit and loss account, are approximate realised gains on settled derivative contracts of approximately £204,000.

On the basis of the relevant yield curves at 31st December 1999, £607,000 of gains and £240,000 of losses are expected to be recognised in the profit and loss account for the year ended 31st December 2000 in respect of settled and outstanding derivative contracts. Again on the basis of relevant yield curves as at 31 December 1998, gains of about £222,000 and losses of about £239,000 have been recognised in the profit and loss account which arose in previous years but which had previously been unrecognised.

During the year to 31st December 1999 a gain of £340,000 was recognised due to financial assets or financial liabilities which were previously accounted for as hedges being reclassified such that they were no longer classified as hedges.

Exposure to market risk of trading book

The Group's exposure to market risk predominantly comprises interest rate risk and equity price risk exposures; whilst the Group has some currency risk exposures these are relatively small. Trading activity in debt securities, interest-rate derivatives and money market instruments is the primary source of interest rate risk in the Group's trading portfolios. The Group uses a range of techniques to manage the market price risk in its trading book the main one being through a process known as sensitivity analysis. This estimates the effect on profit before tax over various periods of a range of possible changes in interest rates and underlying equity prices.

The sensitivity analysis models used for this purpose make no assumptions about any interrelationships between such prices/rates or about the way in which such changes may affect the economies involved. The figures quoted below are based on end of day positions. The figures do not reflect any intra-day movements which could give rise to gains/losses greater than the end of day positions. As a consequence, figures derived from the Group's sensitivity analysis models should be used by the reader of the financial statements in conjunction with other information about the Group's risk profile.

The Group accepts a degree of interest rate risk and security price risk as long as the effects of various changes in rates and prices, as calculated using its sensitivity analysis models, remain within certain prescribed ranges. The figures disclosed below are well within those ranges.

The maximum, minimum and average effect of a rise/fall in equity prices of three percent, would be a rise/fall in profit before tax of £1 million, £0.2 million and £0.6 million respectively and as at 31st December 1999 would be an increase/decrease in profit before tax of £0.8 million.

The maximum, minimum and average effect of a rise/fall in equity prices of ten percent, would be a rise/fall in profit before tax of £3.4 million, £0.7 million and £1.9 million respectively and as at 31st December 1999 would be an increase in profit before tax of £2.8 million.

The Group's exposure to interest rate risk and currency risk is not material.

40 ULTIMATE PARENT UNDERTAKING

The Company's immediate parent undertaking is Singer & Friedlander Holdings Limited. The ultimate parent undertaking is Singer & Friedlander Group PLC which is incorporated in Great Britain and registered in England and Wales. Copies of their Group financial statements can be obtained from this Company's registered office.