Registration number: 00864881

Chewton Glen Hotels Limited

Annual Report and Financial Statements

for the Year Ended 31 March 2015

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10/10/2015 COMPANIES HOUSE #285

Bolden & Long Chartered Accountants
Bolden & Long Chartered Accountants and Registered Auditors
36a Goring Road
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BN12 4AD

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Chewton Glen Hotels Limited Company Information

Directors

Mr R Luck

Mr AW Stembridge

Company secretary

Mr A Eames

Registered office

Chewton Glen Hotel

New Milton Hampshire BH25 6QS

Auditors

Bolden & Long Chartered Accountants and Registered Auditors

36a Goring Road Goring-by-Sea Worthing West Sussex BN12 4AD

Chewton Glen Hotels Limited Strategic Report for the Year Ended 31 March 2015

The directors present their strategic report for the year ended 31 March 2015.

Business review

Fair review of the business

The company's principal activity continued to be that of operating Chewton Glen Hotel, New Milton, Hampshire.

The hotel enjoyed another successful year with revenues up by 3.9% (£547k) to £14.5m driving higher profitability. Through controlled direct costs and payroll, departmental operating profit percentage has continued to improve. Small increases in Administration and Sales overheads arising primarily from the introduction of an improved reservation system have been offset by savings in maintenance and utility costs to leave total overheads in line with last year.

The results for the financial year are set out in the profit and loss account on page 7. The Company paid a dividend of £2,610,219 (£34.80 per ordinary share) during the year (2014: £2,400,071, £32.00 per ordinary share).

Several bedrooms were refurbished which contributed to a marked improvement in the average room rate. The planned expansion of Spa Treatment rooms was completed in June 2014. Further bedroom refurbishments are scheduled for the coming year.

The 3.9% growth in turnover has driven a 4.2% increase in gross profit. Controlled costs and overheads have resulted in a 5.3% increase in EBITDA to £4.0m (2014: £3.8m) a 27.6% conversion (2014: 27.1%).

Principal risks and uncertainties

The principal risks and uncertainties continue to be the increased competition and a degree of economic uncertainty, however neither of these has significantly impacted the hotel in the past five years, as evidenced by its sustained high occupancy and improving average rate. An improving average rate is indicative of low risk and internal funding limits credit risk. The company maintains appreciable cash balances rather than overdrafts, thus limiting liquidity and cash flow risk.

Approved by the Board on 7/10/15 and signed on its behalf by:

Mr R Luck Director

Chewton Glen Hotels Limited Directors' Report for the Year Ended 31 March 2015

The directors present their report and the financial statements for the year ended 31 March 2015.

Directors of the company

The directors who held office during the year were as follows:

Mr R Luck

Mr AW Stembridge

Financial instruments

Objectives and policies

The company's pimary objectives are sustained growth and enhanced product offering through property improvements.

Price risk, credit risk, liquidity risk and cash flow risk

Sustained average rate is indicative of low price risk and internal funding limits credit risk. The company maintains appreciable cash balances rather than overdrafts, thus limiting liquidity and cash flow risk.

Employment of disabled persons

Full and fair consideration is given to applications for employment by disabled persons, having regard to their particular aptitudes and abilities

Employee involvement

The Company has a Staff Consultative Committee which meets regularly with the Managing Director to discuss matters of concern to staff at all levels. Additionally, General Meetings are held several times a year at which all staff are appraised of the Company's performance and future developments.

Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and which they know the auditor is unaware of.

Mr R Luck Director

Statement of Directors' Responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
 disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Chewton Glen Hotels Limited

We have audited the financial statements of Chewton Glen Hotels Limited for the year ended 31 March 2015, set out on pages 7 to 20. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Statement of Directors' Responsibilities (set out on page 4), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report and Financial Statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent Auditor's Report to the Members of Chewton Glen Hotels Limited

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Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Brian Surridge F.C.C.A. (Senior Statutory Auditor)

For and on behalf of Bolden & Long Chartered Accountants, Statutory Auditor

36a Goring Road Goring-by-Sea Worthing West Sussex BN12 4AD

Date: 9/10/15

Chewton Glen Hotels Limited Profit and Loss Account for the Year Ended 31 March 2015

	Note	2015 £	2014 £
Turnover	2	14,477,419	13,930,454
Cost of sales		(1,989,842)	(1,942,818)
Gross profit		12,487,577	11,987,636
Administrative expenses		(9,228,472)	(8,893,271)
Operating profit	3	3,259,105	3,094,365
Other interest receivable and similar income	7	11,644	8,857
Interest payable and similar charges	8	(348,399)	(337,578)
Profit on ordinary activities before taxation		2,922,350	2,765,644
Tax on profit on ordinary activities	9	(139,523)	(342,596)
Profit for the financial year	18	2,782,827	2,423,048

Turnover and operating profit derive wholly from continuing operations.

The company has no recognised gains or losses for the year other than the results above.

(Registration number: 00864881)

Balance Sheet at 31 March 2015

	Note	2015 £	2014 £
Fixed assets			
Tangible fixed assets	10	21,360,680	21,024,711
Current assets			
Stocks	11	473,154	458,464
Debtors	12	621,662	585,941
Cash at bank and in hand		1,330,501	1,478,860
		2,425,317	2,523,265
Creditors: Amounts falling due within one year	13	(14,425,619)	(3,516,970)
Net current liabilities		(12,000,302)	(993,705)
Total assets less current liabilities		9,360,378	20,031,006
Creditors: Amounts falling due after more than one year	14	(65,000)	(10,762,574)
Provisions for liabilities	15	(1,441,625)	(1,587,287)
Net assets		7,853,753	7,681,145
Capital and reserves			
Called up share capital	16	75,000	75,000
Profit and loss account	18	7,778,753	7,606,145
Shareholders' funds	19	7,853,753	7,681,145

Approved and authorised for issue by the Board on 7/16/15 and signed on its behalf by:

Mr R Luck Director

Chewton Glen Hotels Limited Cash Flow Statement for the Year Ended 31 March 2015

Reconciliation of operating profit to net cash flow from operating activities

	2015 £	2014 £
Operating profit	3,259,105	3,094,365
Depreciation, amortisation and impairment charges	715,225	667,406
Increase in stocks	(14,690)	(98,609)
Increase in debtors	(35,721)	(109,224)
(Decrease)/increase in creditors	(124,097)	204,217
Net cash inflow from operating activities	3,799,822	3,758,155
Cash flow statement		
	2015 £	2014 £
Net cash inflow from operating activities	3,799,822	3,758,155
Returns on investments and servicing of finance		
Interest received	11,644	8,857
Interest paid	(341,899)	(331,078)
Preference dividend paid	(6,500)	(6,500)
	(336,755)	(328,721)
Taxation paid	(291,471)	(114,265)
Capital expenditure and financial investment		
Purchase of tangible fixed assets	(1,051,194)	(729,311)
Equity dividends paid	(2,610,219)	(2,400,071)
Net cash (outflow)/inflow before management of liquid resources and financing	(489,817)	185,787
Financing	341,458	328,606
Increase/(repayment) of loans and borrowings		
(Decrease)/increase in cash	(148,359)	514,393

Chewton Glen Hotels Limited Cash Flow Statement for the Year Ended 31 March 2015

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Reconciliation of net cash flow to movement in net debt

	Note	2015 £	2014 £
(Decrease)/increase in cash		(148,359)	514,393
Cash outflow from repayment of loans		(341,458)	(328,606)
Change in net debt resulting from cash flows	23	(489,817)	185,787
Movement in net debt	23	(489,817)	185,787
Net debt at 1 April	23	(9,283,714)	(9,469,501)
Net debt at 31 March	23	(9,773,531)	(9,283,714)

Notes to the Financial Statements for the Year Ended 31 March 2015

1 Accounting policies

Basis of preparation

The financial statements have been prepared on the going concern basis under the historical cost convention and in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom. The principal accounting policies which have been applied consistently throughout the year are set out below:

Turnover

Turnover represents amounts receivable from the provision of hotel services including room hire, bar and restaurant takings and is stated after deduction of value added tax.

Room and inclusive food revenue is recognised at the end of the financial day. All other revenue such as bar and restaurant takings are recognised at the point of sale.

Health Club and Spa annual subscriptions are apportioned as revenue evenly throughout the year of membership to reflect the use of the facilities.

Deposits received for accommodation and room hire and income from vouchers sold in respect of hotel services not yet provided are included in creditors due within one year and recognised as sales revenue in the period in which the service is provided.

Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class

Freehold buildings

Fixtures, fittings and equipment

Motor vehicles

Depreciation method and rate

1% per annum on cost

15% per annum on reducing balance

20% per annum on cost

Stock

Stock is valued at the lower of cost and net realisable value, after due regard for obsolete and slow moving stocks. Net realisable value is based on selling price less anticipated costs to completion and selling costs.

Deferred tax

Deferred tax is recognised, without discounting, in respect of most timing differences between the treatment of certain items for taxation and accounting purposes, which have arisen but not reversed by the balance sheet date, except as required by FRS19. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered.

Deferred tax is measured at the rates that are expected to apply in the periods when the timing differences are expected to reverse, based on the tax rates and law enacted at the balance sheet date.

Hire purchase and leasing

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term.

Notes to the Financial Statements for the Year Ended 31 March 2015

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Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Where shares are issued, any component that creates a financial liability of the company is presented as a liability in the balance sheet. The corresponding dividends relating to the liability component are charged as interest expense in the profit and loss account.

Pensions

The company operates a defined contribution pension scheme. Contributions are recognised in the profit and loss account in the period in which they become payable in accordance with the rules of the scheme.

2 Turnover

An analysis of turnover by class of business is given below:

	2015 £	2014 £
Accommodation	7,281,872	6,816,353
Food and drink	5,004,145	4,941,937
Health club	1,734,623	1,718,876
Miscellaneous	456,779	453,288
	14,477,419	13,930,454
3 Operating profit		
Operating profit is stated after charging:		
	2015 £	2014 £
Operating leases - plant and machinery	82,083	69,510
Foreign currency losses	-	194
Depreciation of owned assets	715,225	667,406
Auditor's remuneration	18,000	16,750

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

4 Auditor's remuneration

•	2015 £	2014 £
Audit of the financial statements	9,250	9,000
Fees payable to the company's auditor and its associates for other services:		
Other services	8,750	7,750
	18,000	16,750

5 Particulars of employees

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows:

	2015 No.	2014 No.
Administration and support	. 34	30
Sales, marketing and distribution	19	17
Other departments	232	219
	285	266
The aggregate payroll costs were as follows:		
	2015 £	2014 £
Wages and salaries	4,764,976	4,581,865
Social security costs	360,111	318,118
Staff pensions	59,112	27,091
	5,184,199	4,927,074
Directors' remuneration		
The directors' remuneration for the year was as follows:		
•	2015 £	2014 £
Remuneration (including benefits in kind)	167,002	231,285
Company contributions paid to money purchase schemes	15,450	15,000

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

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During the year the number of directors who were receiving benefits and	d share incentives was as	follows:
	2015 No.	2014 No.
Accruing benefits under money purchase pension scheme	1	1
In respect of the highest paid director:		
an respect of the highest paid director.	2015 £	2014 £
Remuneration Company contributions to money purchase pension schemes	167,001 15,450	231,285 15,000
Other interest receivable and similar income		
	2015 £	2014 £
Bank interest receivable	11,644	8,857
Interest payable and similar charges		
	2015 £	2014 £
Interest on other loans	341,899	331,078
Preference share dividends	6,500	6,500
	348,399	337,578
Taxation		
Tax on profit on ordinary activities		
	2015 £	2014 £
Current tax		
Corporation tax charge	285,185	291,471
Deferred tax	(145.660)	51 125
Origination and reversal of timing differences	(145,662)	51,125
Total tax on profit on ordinary activities	139,523	342,596

Notes to the Financial Statements for the Year Ended 31 March 2015

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Factors affecting current tax charge for the year

Tax on profit on ordinary activities for the year is lower than (2014 - lower than) the standard rate of corporation tax in the UK of 21% (2014 - 23%).

The differences are reconciled below:

	2015 £	2014 £
Profit on ordinary activities before taxation	2,922,350	2,765,644
Corporation tax at standard rate	613,694	636,098
Capital allowances in excess of depreciation	(56,185)	(26,733)
Marginal relief	-	(1,690)
Expenses not deductible for tax purposes	1,365	1,495
Utilisation of group losses	(273,689)	(317,698)
Total current tax	285,185	291,472

Factors that may affect future tax charges

With effect from 1st April 2015 the UK corporation tax rate will be reduced to 20%. The change which was announced in the March 2014 budget will have no impact on these financial statements other than a restatement of deferred tax whereby timing differences are expected to reverse at the new rate.

10 Tangible fixed assets

	Freehold land and buildings £	Plant and machinery £	Motor vehicles £	Total £
Cost or valuation				
At 1 April 2014	20,106,732	15,040,927	9,593	35,157,252
Additions	291,975	759,219		1,051,194
At 31 March 2015	20,398,707	15,800,146	9,593	36,208,446
Depreciation				
At 1 April 2014	1,737,934	12,385,014	9,593	14,132,541
Charge for the year	202,964	512,261		715,225
At 31 March 2015	1,940,898	12,897,275	9,593	14,847,766
Net book value	•		•	
At 31 March 2015	18,457,809	2,902,871	-	21,360,680
At 31 March 2014	18,368,798	2,655,913	-	21,024,711

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

11 Stocks		
	2015 £	2014 £
Stocks	473,154	458,464
12 Debtors		
	2015 £	2014 £
Trade debtors	313,980	434,768
Other debtors	195,109	60,169
Prepayments and accrued income	112,573	91,004
	621,662	585,941
13 Creditors: Amounts falling due within one year		
	2015 £	2014 £
Trade creditors	837,198	733,075
Other loans	11,039,032	-
Corporation tax	285,185	291,471
Other taxes and social security	508,957	638,372
Other creditors	1,569,094	1,643,190
Accruals and deferred income	186,153	210,862
	14,425,619	3,516,970

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

Creditors amounts falling due within one year includes the following liabilities, on which security has been given by the company:

	2015 £	2014 £
Loan 1	3,099,366	3,102,279
Loan 2	7,939,666	7,595,295
	11,039,032	10,697,574

Loan 1 is non-interest bearing and is repayable on 31st March 2016 subject to its subordination to the loan from Bank of Scotland to the parent company C G Hotel Holding Ltd who have a first legal charge over the whole assets of the company.

Loan 2 bears interest at 4% above the Bank of England base rate and is repayable on 31st March 2016

14 Creditors: Amounts falling due after more than one year

	2015 £	2014 £
Preference shares	65,000	65,000
Other loans	<u> </u>	10,697,574
	65,000	10,762,574
15 Provisions		
	Deferred tax	Total £
At 1 April 2014	1,587,287	1,587,287
Credited to the profit and loss account	(145,662)	(145,662)
At 31 March 2015	1,441,625	1,441,625
Analysis of deferred tax		
	2015 £	2014 £
Difference between accumulated depreciation and amortisation and capital allowances	1,441,625	1,587,287

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

16 Share capital

Preference shares are shown in the accounts as liabilities, not capital.

Allotted, called up and fully paid shares

Allotted, called up and fully paid si	1ares 2015			2014	
	No.	£	No.	£	
Ordinary shares of £1 each 10% Cumulative preference shares of	75,000	75,000	75,000	75,000	
£1 each	65,000	65,000	65,000	65,000	
	140,000	140,000	140,000	140,000	
17 Dividends					
			2015 £	2014 £	
Dividends paid					
Current year interim dividend paid			2,610,219	2,400,071	
18 Reserves					
			Profit and loss account	Total £	
At 1 April 2014			7,606,145	7,606,145	
Profit for the year Dividends			2,782,827 (2,610,219)	2,782,827 (2,610,219)	
At 31 March 2015		•	7,778,753	7,778,753	
19 Reconciliation of movement in share	eholders' funds				
·			2015 £	2014 £	
Profit attributable to the members of Dividends	the company		2,782,827 (2,610,219)	2,423,048 (2,400,071)	
Net addition to shareholders' funds			172,608	22,977	
Shareholders' funds at 1 April			7,681,145	7,658,168	
Shareholders' funds at 31 March			7,853,753	7,681,145	

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

20 Pension schemes

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £59,112 (2014 - £27,091).

Contributions totalling £14,574 (2014 - £nil) were payable to the scheme at the end of the year and are included in creditors.

21 Contingent liabilities

Financial assistance has been provided by the Company to facilitate the purchase by CG Hotel Holding Ltd of the shares in Chewton Glen Hotels Ltd through the provision of a fixed and floating charge over all of its assets. This assistance is contingent upon the continued profitability of Chewton Glen Hotels Ltd.

22 Commitments

Operating lease commitments

As at 31 March 2015 the company had annual commitments under non-cancellable operating leases as follows: Operating leases which expire:

	2015 £	2014 £
Other		
Within one year	28,572	5,144
Within two and five years	22,565	11,086
	51,137	16,230

23 Analysis of net debt

	At 1 April 2014 £	Cash flow £	At 31 March 2015 £
Cash at bank and in hand	1,478,860	(148,359)	1,330,501
Debt due within one year	•	(11,039,032)	(11,039,032)
Debt due after more than one year	(10,762,574)	10,697,574	(65,000)
Net debt	(9,283,714)	(489,817)	(9,773,531)

Notes to the Financial Statements for the Year Ended 31 March 2015

..... continued

24 Related party transactions

Other related party transactions

During the year the company made the following related party transactions:

I M Livingstone

(shareholder of the parent company C G Hotel Holding Ltd)

Interest payable on this loan amounted to £nil in the year (2014: £nil). At the balance sheet date the amount due to I M Livingstone was £3,099,366 (2014 - £3,102,279).

Strategic Investments Portfolio Limited

(Under the effective ownership of the Livingstone family.)

Interest payable on this loan amounted to £341,900 (2014: £331,078). At the balance sheet date the amount due to Strategic Investments Portfolio Limited was £7,939,666 (2014 - £7,595,295).

25 Control

The company is controlled by CG Hotel Holding Ltd, a company registered in England and Wales, as a wholly owned subsidiary, under the ultimate control of I M Livingstone.

Chewton Glen Hotels Limited Detailed Profit and Loss Account for the Year Ended 31 March 2015

	2015		2014	
	£	£	£	£
Turnover (analysed below)		14,477,419		13,930,454
Cost of sales (analysed below)		(1,989,842)		(1,942,818)
Gross profit		12,487,577		11,987,636
Gross profit (%)		86.26%		86.05%
Administrative expenses				
Employment costs (analysed below)	(5,184,199)		(4,927,074)	
Establishment costs (analysed below)	(1,341,095)		(1,396,961)	
General administrative expenses (analysed below)	(1,736,686)		(1,667,755)	
Finance charges (analysed below)	(251,267)		(234,075)	
Depreciation costs (analysed below)	(715,225)		(667,406)	
		(9,228,472)		(8,893,271)
Other interest receivable and similar income (analysed below)		11,644		8,857
Interest payable and similar charges (analysed below)		(348,399)		(337,578)
Profit on ordinary activities before taxation		2,922,350		2,765,644

Chewton Glen Hotels Limited Detailed Profit and Loss Account for the Year Ended 31 March 2015

	2015 £	2014 £
Turnover		
Accommodation	7,281,872	6,816,353
Food	3,392,816	3,306,107
Health Club	1,734,623	1,718,876
Wines, Spirits etc.	1,611,329	1,635,830
Miscellaneous	227,417	223,034
Boutique	220,414	215,800
Telephone Receipts	8,948	14,454
	14,477,419	13,930,454
Cost of sales		
Health Club	164,339	153,173
Food	1,281,103	1,252,824
Wines, Spirits etc.	437,537	440,148
Boutique	106,760	96,192
Commissions payable	103	481
	1,989,842	1,942,818
Employment costs		
Wages and salaries	4,597,974	4,356,365
Staff NIC (Employers)	360,111	318,118
Directors remuneration	167,002	225,500
Staff pensions	43,662	12,091
. Directors' pensions	15,450	15,000
	5,184,199	4,927,074
Establishment costs		
Rates	347,180	344,413
Water rates	208,392	219,283
Light, heat and power	456,270	469,151
Insurance	56,541	58,544
Repairs and maintenance	272,712	305,570
	1,341,095	1,396,961

Detailed Profit and Loss Account for the Year Ended 31 March 2015

..... continued

	2015 £	2014 £
General administrative expenses		
Telephone and fax	40,240	49,932
Departmental Supplies	489,797	469,480
Flowers, music and newspapers	82,581	75,157
Fire precautions	4,604	4,695
Printing, postage and stationery	178,203	186,699
China and glass	36,273	29,349
Television rental	15,810	14,769
Trade subscriptions	10,770	7,524
Charitable donations	2,991	1,960
Hire of plant and machinery	82,083	69,510
Sundry expenses	31,187	31,679
Laundry and cleaning	247,913	189,988
Auditor's remuneration - The audit of the company's annual accounts	9,250	9,000
Auditors' remuneration - non audit work	8,750	7,750
Legal and professional fees	46,332	86,894
Motor expenses	48,625	54,412
Promotional expenses	381,104	360,943
Travel and subsistence	10,347	11,211
Bad debts written off	9,826	6,803
	1,736,686	1,667,755
Finance charges		_
Bank charges	9,049	9,592
Credit card charges	242,218	224,289
Foreign currency (gains)/losses	-	194
20009. 2010.000	251,267	234,075
Down station and		
Depreciation costs	202,964	200,044
Depreciation of freehold property	512,261	467,362
Depreciation of plant and machinery		
	715,225	667,406
Other interest receivable and similar income		
Bank interest receivable	11,644	8,857
	11,644	8,857
Interest payable and similar charges		
Preference share dividends	6,500	6,500
Loan interest	341,899	331,078
	348,399	337,578
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This page does not form part of the statutory financial statements
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