# 860964

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## Notice of meeting

Notice is hereby given that the thirty-first annual general meeting of the members of the company will be held at the offices of **Wragge & Co., 55 Colmore Row, Birmingham B3 2AS,** on Thursday 19th December 1996 at 12.00 hours for the following purposes:

- 1 To receive and adopt the financial statements for the year ended 31st July 1996 and the directors' and auditors' reports thereon.
- 2 To reappoint Christopher J. Lane a director.
- 3 To reappoint John H. Gregory a director.
- To reappoint Deloitte & Touche as auditors and to authorise the directors to determine their remuneration.

By order of the board

D. J. Snell Secretary

22nd November 1996

Registered office: Maxim House 692 Bristol Road South Northfield Birmingham B31 2UX

Registered number 860964 - England

#### Note:

Members entitled to attend and vote at the meeting may appoint a proxy or proxies to attend and vote in their place. A proxy need not also be a member. A form of proxy is enclosed.

## Company information

Board of Directors Sir Patrick Lawrence, CBE DL Chairman\*

John H. Gregory, FCA (appointed 21st August 1996)\*

Christopher J. Lane, BSc (Hons) ARICS

John L. Needham, ARIBA\*

Michael G. Robins, BSc (Hons) CEng MICE

\* non-executive

**Chief Executive** 

Christopher J. Lane

Other Directors of Operating Divisions

Stephan J. Greatorex-Davies

David J. Snell Philip J. Stephens

Secretary and registered office

David J. Snell, FCA Maxim House

692 Bristol Road South, Northfield, Birmingham B31 2UX

**Solicitors** 

Wragge & Co.

55 Colmore Row, Birmingham B3 2AS

**Auditors** 

Deloitte & Touche

Colmore Gate, 2 Colmore Row, Birmingham B3 2BN

**Bankers** 

National Westminster Bank PLC

Chamber of Commerce House, 36 Highfield Road, Edgbaston,

Birmingham B15 3BS

### Chairman's statement

Following last year's innovation we have included in this year's Report & Accounts a Statement by the Chief Executive. I commend it to you.

There is little else that I can usefully add at this stage but I propose, as last year, to bring shareholders up to date at the annual general meeting. I do hope that we shall have as large an attendance as possible but, for the benefit of those who cannot attend, I propose to post a copy of the Statement I shall then make to all members.

I cannot, however, let this occasion pass without mentioning the death earlier this year of Peter Jones who was a Director and Deputy Chairman of Maxim Investments Limited for many years. He made an immense and invaluable contribution as a board member. I was not on the board with him for long but it became clear to me that without him the company's performance over the years might well have been far worse. His courage during a long illness was an inspiration to all. We miss his wise counsel and cheerful presence.

J. P. G. Lawrence

21st November 1996

## Chief Executive's report

During the year to 31st July 1996 the group made a profit on ordinary activities before taxation of £48,000 compared with a loss of £546,000 for the preceding period.

Underlying this turn-round has been a greatly improved performance from our Construction Company which is largely due to better control over our construction operations. Throughout the year we implemented a series of incremental improvements to the contract review system and our procedures will continue to be developed in the coming year. Any system is, of course, only as good as the people who operate it and the construction performance this year is a tribute to the hard work and talent of the management team.

We are keeping a tight rein on expenditure and during the year we substantially reduced our operating costs. We will continue to control overheads closely.

Our activities are now clearly focused on our two core divisions of Construction and Homes and we will only undertake property development projects when suitable opportunities arise and on a non-speculative basis.

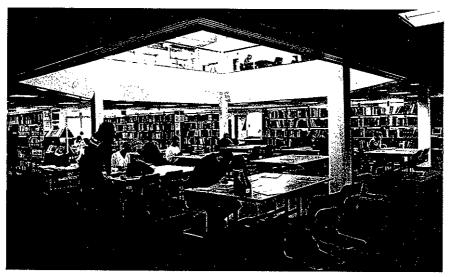
Reviewing the two operating divisions in more detail:

#### Construction

The Construction Division is still operating in an extremely competitive market and our determination not to take on contracts on unrealistic terms has led to a small reduction in turnover but a satisfactory operating profit.

During the year we have undertaken a wide variety of contracts for both new and existing clients. Whilst housing has remained a core activity, we now have a strong presence in the nursing home, educational and health care sectors. Some of this work has been carried out in areas where we have had little recent involvement and our work has taken us from Taunton in the South to Stoke-on-Trent in the North, and from Maesteg in the West to London in the East.

At Worcester, we have recently completed a substantial extension to the Pierson Library for Worcester College of Higher Education which followed on from the successful student accommodation project which we completed in the previous year. The College are, once again, delighted with the completed project.



Worcester College Library

We have continued our involvement in student accommodation work in Stratford-upon-Avon where we have just handed over 86 study-bedrooms to Stratford-upon-Avon College in the former telephone exchange. This was the first design and build, conversion and refurbishment project that the company had undertaken and it provides first-class accommodation for students of the College.

# Chief Executive's report

Our strategy to widen the type of work in which we are involved and the geographical area over which we operate

has led to us working for Waltham Forest Housing Action Trust on a new community centre, associated public

house and retail outlets at Chingford in north-east London. Further work is planned in this area.

In South Wales we completed a project to provide a new day hospital at Maesteg General Hospital for Bridgend & District NHS Trust. We are committed to an increased workload in the health sector and are now intensifying the marketing of our services to NHS Trusts throughout our operational area.

The company remains strong in the social housing market and has undertaken several such projects during the year including a phased redevelopment of an estate of defective dwellings at Westbury in Wiltshire for a housing association client.

I reported last year on our plans to increase our work with Nursing Home providers and we are continuing our good work in the care sector with three 'homes' currently under construction.



We are continuing to maintain a significant proportion of negotiated work and our commitment to helping our clients to achieve their objectives is greatly appreciated by them as is the high standard of service we offer. We are well aware that "quality work" does not necessarily mean "quality service" — we aim for both.

#### Homes

Despite difficult market conditions, particularly in the first half, the Homes Company made a reasonable operating profit in the year.

Achieving appropriate planning consents in a reasonable time-scale is as difficult as ever but success results in immediate "value added". We have considerable expertise in this field and will continue to search for suitable opportunities to put it to good use.

The remaining houses on our projects at Headley Park in Bristol and at Slimbridge in Gloucestershire were sold during the year and the major focus of activity has been at North Curry near Taunton. Whilst sales on this development were slow in the early part of the year, there was a marked pick-up towards the year end and we

now have only four, out of a total of twenty, houses remaining for sale with building work scheduled for completion just prior to Christmas.

Our experience at North Curry reflects my general view on the housing market in that since the beginning of 1996 the market, particularly in the southern half of the country, has improved and the number of transactions has increased. It remains to be seen whether the prospect of the forthcoming General Election will dampen the market in the spring of 1997.



The construction work on our homes developments is now being undertaken by our Construction Company who are able to use their established skills for the benefit of our homes purchasers. The first project to benefit from this approach is in the village of Colwall, where all properties are now reserved. At Cheltenham we have recently commenced a development of four four-bedroom houses in a superb location and I am pleased to report a most encouraging level of early interest in this project with two of the four houses already sold.

#### Outlook

The Construction Company continues to perform well and has a strong management team which should help ensure that recent improvements are maintained.

The Homes Company is operating in a niche market developing small sites of predominantly four-bedroom houses in sought-after locations. The signs are that this will continue to be a successful strategy.

My thanks are due to all the staff for their effort and commitment and, whilst market conditions remain challenging, I am confident that both operating divisions can produce a meaningful profit in the current year.

C. J. Lane

21st November 1996

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C. J. Lane

21st November 1996

## Directors' report

# Report and financial statements

The directors submit their annual report to shareholders, together with the audited financial statements for the year ended 31st July 1996.

#### **Activities**

Maxim Investments Limited is the parent company of a group of companies engaged in the construction and property development industries.

# Review of operations and future prospects

A review of operations during the year and an assessment of the group's future prospects is contained in the chief executive's report on pages 5 to 7.

### Results and dividends

The results are as shown on page 11. The directors do not recommend the payment of a dividend. The profit of £48,000 has been deducted from the accumulated profit and loss account deficiency.

### Tangible fixed assets

Movements in tangible fixed assets are set out in note 8 to the accounts.

# Charitable and political contributions

The group made contributions during the year for charitable purposes amounting to £1,055.

No political contributions were made.

#### Directors

The following were directors of the company during the year ended 31st July 1996:

M. S. Hughes (resigned 19th December 1995)

P. B. Jones (alternate D. J. Snell)

C. J. Lane

J. L. Needham (appointed 1st November 1995) Sir Patrick Lawrence (alternate M. G. Robins) Sir Henry Phillips (retired 21st December 1995)

M. G. Robins

I. P. Woosey (resigned 14th August 1995)

It is with sorrow that the directors have to report that Mr P. B. Jones died on 14th September 1996.

J. H. Gregory was appointed a director on 21st August 1996 to hold office until the annual general meeting. Being eligible, he offers himself for reappointment.

The director retiring by rotation is C. J. Lane who, being eligible, offers himself for reappointment.

## Deloitte & Touche



#### **Chartered Accountants**

Deloitte & Touche Colmore Gate 2 Colmore Row Birmingham B3 2BN

### Auditors' report to the Members of Maxim Investments Limited

We have audited the financial statements on pages 11 to 22 which have been prepared under the accounting policies set out in the notes to the accounts on pages 15 to 22.

#### Respective responsibilities of directors and auditors

As described in the Directors' report, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 31st July 1996 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

He & Duch

21st November 1996

Deloitte Touche Tohmatsu International M. S. Hughes ceased to be chairman on 1st November 1995 and Sir Patrick Lawrence was appointed chairman on that day.

As permitted under the Articles of Association the company has an insurance policy providing liability cover for directors and certain officers.

### Directors' interests

The interests of the directors, holding office at 31st July 1996, in the shares of the company are set out in note 6 to the accounts.

# Statement of Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

On 1st February 1996 our auditors changed the name under which they practise to Deloitte & Touche and, accordingly, have signed their report in their new name. A resolution for the reappointment of Deloitte & Touche as auditors of the company is to be proposed at the forthcoming annual general meeting.

Approved by the board of directors and signed on its behalf

D. J. Snell Secretary

21st November 1996

## Consolidated profit and loss account

for the year ended 31st July 1996

		Year	Fifteen months
		ended	ended
		31st July	31st July
		1996	1995
Note		£000	£000
2	Turnover — continuing operations	20,788	30,397
	Cost of sales	18,729	28,151
	Gross profit	2,059	2,246
	Administrative expenses	(1,959)	(2,720)
3	Other operating income	8	3
4	Operating profit/(loss) — continuing operations	108	(471)
	Interest receivable	15	13
5	Interest payable	<u>(75)</u>	(88)
	Profit/(loss) on ordinary activities before taxation	48	(546)
7	Tax on profit/(loss) on ordinary activities		
	Profit/(loss) on ordinary activities after taxation	48	(546)
	Profit and loss account brought forward	(749)	(203)
	Profit and loss account carried forward	(701)	(749)

There are no recognised gains or losses for the current year and preceding financial period other than those disclosed in the profit and loss account. Accordingly, no statement of recognised gains and losses is given.

There is no material difference between the results as disclosed in the profit and loss account and the results on an unmodified historical cost basis. Accordingly, a note of the historical cost profits and losses is not given.

## Consolidated balance sheet

at 31st July 1996

			1996		1995
Note	Pt d d .	£000	£000	£000	£000
0	Fixed assets		070		
8 9	Tangible Investment		278 86		323 86
•	,,,,,,				
			364		409
	Current assets				
10	Stocks	1,798		2,550	
11	Debtors Cash at bank and on deposit	3,159		2,735	
	cash at bank and on deposit	<u>350</u>		675	
		5,307		5,960	
	Creditors: amounts falling due within one year				
	Payments received on account	63		214	
19	Obligations under finance leases	17		20	
	Trade creditors	4,735		5,309	
	Taxation and social security	59		72	
	Accruals and deferred income	236		232	
		5,110	-	5,847	
	Net current assets		197		113
	Total assets less current liabilities		561		522
	Creditors: amounts falling due after more than one year				
19	Obligations under finance leases		(15)		(12)
13	Provisions for liabilities and charges		(39)		(51)
			<u>507</u>		459
	Capital and reserves				
14	Called-up share capital		1,160		1,160
15	Revaluation reserve		48		48
	Profit and loss account		(701)		(749)
	Equity shareholders' funds		<u>507</u>		459

The financial statements were approved by the board of directors on 21st November 1996 and signed on its behalf by:

J. P. G. Lawrence

C. J. Lane

Directors

## Balance sheet

at 31st July 1996

			1996		1995
Note		£000	£000	£000	£000
	Fixed assets				
8	Tangible	73		75	
9	Investments	387		92	
			460		167
	Current assets				
11	Debtors	1,764		1,572	
	Cash at bank and on deposit	_		98	
		1,764		1,670	
				<u> </u>	
	Creditors: amounts falling due within one year				
12	Bank overdraft	239		_	
	Amounts owed to subsidiary companies	1,374		1,242	
	Taxation and social security Accruals and deferred income	46 58		57 <b>7</b> 9	
	Accidais and deterred modific				
=		<u>1,717</u>		1,378	
	Net current assets		47		292
			507		459
	Capital and reserves				
14	Called-up share capital		1,160		1,160
15	Revaluation reserve		411		116
15	Profit and loss account		(1,064)		(817)
	Equity shareholders' funds		507		459

The financial statements were approved by the board of directors on 21st November 1996 and signed on its behalf by:

J. P. G. Lawrence C. J. Lane

Directors

## Consolidated cash flow statement

for the year ended 31st July 1996

Note		£000	Year ended 31st July 1996 £000	£000	Fifteen months ended 31st July 1995 £000
18	Net cash outflow from operating activities		(216)		(929)
	Returns on investments and servicing of finance Interest received	15		13	
	Interest paid	(68)		(84)	
	Interest element of finance lease payments	(7)	(60)	(3)	(74)
	Investing activities				
	Payments to acquire tangible fixed assets Receipts from sales of tangible	(23)		(82)	
_	fixed assets Purchase of own shares	_		7 (36)	
	i dicitase of own shares		(23)		(111)
	Net cash outflow before financing		(299)		(1,114)
	Financing				
19	Capital element of finance lease rental payments		(26)		(26)
	Decrease in cash and cash equivalents		(325)		(1,140)
	Analysis of changes in cash and cash equiv	alents dur	ing the year		
	Balance at 1st August		675		1,815
	Net cash outflow		(325)		(1,140)
	Balance at 31st July		<del></del> 350		675
	Cash and cash equivalents comprise cash a	t bank and	d on deposit,	less overdra	fts.

### Notes to the accounts

#### 1 Accounting policies

The financial statements have been prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

The group financial statements, which are prepared under the historical cost convention as modified by the revaluation of freehold property, consolidate the financial statements of Maxim Investments Limited and its subsidiaries.

Maxlink Nominees Limited, a company which administers the Maxim Investments Executive Share Option Scheme (1986), has been consolidated in accordance with UITF13: Accounting for

Shares in subsidiary companies are stated in the company balance sheet at the directors' best estimate of the fair value of each subsidiary, having regard to its profitability and net asset value. The surplus/deficit on this valuation is taken to the revaluation reserve.

Other accounting policies are dealt with in the appropriate notes to the accounts.

#### 2 Turnover continuing operations

5 Interest payable

Turnover arises solely in the United Kingdom and comprises the total value of contracting works executed in the year together with amounts invoiced for other activities. Turnover on sales of newly constructed homes is taken on legal completion.

3 Other operating		1996	1995
income		Twelve	Fifteen
		months	months
		£000	£000
	Rental income	5	3
	Other	3	_
	·		
		8	3

1995	1996	Operating profit/(loss)
Fifteen	Twelve	— continuing
months	months	operations
£000	£000	
		This is stated after the following charges:
77	73	Depreciation — own assets
24	20	— leased assets
597	418	Hire of plant and machinery
148	122	Operating lease charges — other
33	25	Auditors' remuneration — audit services
32	15	— other services

	1996 Twelve months	1995 Fifteen months
	£000	£000
Interest on short-term borrowings	68	85
Finance charges	7	3
	——————————————————————————————————————	88

It is the group's policy to charge all interest on borrowings to the profit and loss account.

### Notes to the accounts

continued

6	Information
	regarding
	directors and
	employees

Directors' emoluments:	1996	1995
	Twelve	Fifteen
	months	months
	£000	£000
Fees	11	19
Other, including pension fund contributions	192	388
	203	407
Compensation for termination of director's service agreements	68	

A further payment will become due to Mr. M. S. Hughes of 20% of profits when earned after 1st August 1996 up to a maximum of £90,000.

Additional information concerning emoluments:

3 months	9 months		
ended	ended	1996	1995
31st October	31st July	Twelve	Fifteen
1995	1996	months	months
£000	£000	£000	£000
22	11	33	110
11	_	11	52
		78	
		6	
	ended 31st October 1995 £000	ended ended 31st October 31st July 1995 1996 £000 £000 22 11	ended ended 1996 31st October 31st July Twelve 1995 1996 months £000 £000 £000  22 11 33 11 — 11

The Chairman was the highest paid director in the fifteen months ended 31st July 1995. Mr. M. S. Hughes ceased to be Chairman on 1st November 1995 and Sir Patrick Lawrence was appointed Chairman on that day.

The following number of directors, other than the Chairman and the highest paid director, had emoluments within the indicated ranges:

onioiamonio manadada rangos.		
	1996	1995
	Twelve	Fifteen
	months	months
£ 0—£ 5,000	4	1
£ 5,001—£10,000	_	1
£10,001—£15,000		1
£45,001—£50,000	1	1
£55,001—£60,000	_	1
£60,001—£65,000	_	1
£65,001—£70,000	1	
£80,001—£85,000		1

A director, Mr. P. B. Jones, did not receive directors' remuneration, but was a partner in a firm which received £12,033 during the year (1995 fifteen months—£20,188) for professional services including disbursements.

-	1996	1995
	Twelve	Fifteen
	months	months
	£000	£000
Employee costs		
Wages and salaries	1,850	2,207
Social security costs	170	206
Other pension costs	114	207
	2,134	2,620

6	Information
	regarding
	directors and
	employees
	continued

Average number of persons employed: Production Administration	1996 Twelve months No. 13 72	1995 Fifteen months No. 19 69
	85	88

As at 31st July 1996 196,242 of the issued 'A' Ordinary shares were held in trust, under the Maxim Investments Executive Share Option Scheme (1986), for eligible full-time employees of the group.

#### Directors' interests:

The interests of the directors, holding office at 31st July 1996, in the shares of the company at the dates stated below were as follows:

	31st July 1996 'A' Ordinary	31st July 1995 'A' Ordinary
P. B. Jones	179,967	179,967
C. J. Lane	12,500	12,500
Sir Patrick Lawrence	10,000	10,000
J. L. Needham	291,835	291,835*
M. G. Robins	12,426	12,426
D. J. Snell	5,200	5,200

<sup>\*</sup> at date of appointment

None of the directors had any interests in the shares of any other group company.

Under the terms of the Maxim Investments Executive Share Option Scheme (1986) the following options have been granted to the directors:

	Issue date of		Number of	Total Number
	options	Price	shares	of shares
C. J. Lane	23rd November 1987	<b>42</b> p	3,000	
	16th January 1992	40p	5,000	
	13th January 1994	35p	13,000	
	19th January 1995	46p	15,000	36,000
M. G. Robins	19th January 1995	46p	25,000	25,000
D. J. Snell	19th January 1995	46p	13,000	13,000

No options have been granted to the Non-Executive Directors as they are excluded from the Scheme. The Chief Executive, the Non-Executive Directors, Sir Henry Phillips and D. J. Snell are the Trustees of the Scheme. The Chief Executive and D. J. Snell do not vote in respect of any options granted to themselves. The exercise period for all the above options is ten years from the date of issue of the option. No options were exercised in the year.

### 7 Tax on profit/(loss) on ordinary activities

There are unutilised tax losses carried forward of approximately £1,111,000 (1995—£1,184,000) available against future trading profits of certain companies.

In addition, advance corporation tax written off by certain companies and amounting to £151,000 is available against any taxation liabilities arising against future profits of those companies.

Where transactions are dealt with in different periods for accounting and taxation purposes a timing difference will arise. To the extent that it is probable that the group's corporation tax liability will increase or decrease in the future when the timing difference reverses, deferred taxation has been provided. There were no deferred tax provisions nor unprovided amounts in either 1996 or 1995.

A potential corporation tax charge of £12,000 would arise on the sale of the freehold property at its book value.

### Notes to the Accounts

continued

8 Fixed assets — tangible		Freehold property	Plant and machinery	Total
		£000	£000	£000
	Group			
	At cost or valuation	05	700	055
	At 1st August 1995	65	790	855
	Additions		48	48
	Disposals		(10)	(10)
	At 31st July 1996	65	828	893
	Depreciation			
	At 1st August 1995	_	532	532
	Charge	_	93	93
	Disposals	. —	(10)	(10)
	At 31st July 1996		615	615
	Black has also values and			
	Net book value at 31st July 1996	65	213	278
	Net book value at			
	31st July 1995	65	<u>258</u>	323
	Company			-
	At cost or valuation At 1st August 1995 and 31st July 1996	65	16	81
	Depreciation			
	At 1st August 1995		6	6
	Charge	_	2	2
	_			
	At 31st July 1996		8	8
	Net book value at			
	31st July 1996	65	8	73
	Net book value at			
	31st July 1995	65	10	75

Fixed assets are depreciated on a straight line basis over their expected useful lives which are:

Plant and machinery

Years 5–10

There were no capital commitments at 31st July 1996 (1995-£Nil).

The freehold property is stated at April 1988 open market valuation. The comparable cost determined according to the historical cost convention is £17,000.

The net book value of the group's fixed assets included £33,000 in respect of assets held under finance lease contracts. Assets held under finance leases and the related lease obligations are recorded in the balance sheet at the fair value of the leased assets at the inception of the leases. The amounts by which the lease payments exceed the recorded lease obligations are treated as finance charges which are amortized over the lease term.

9 Fixed assets	Craun		£000
- investments	Group Investment in own shares:		1000
	Cost		oc
	At 1st August 1995 and 31st July 1996		86
	Company Investments in subsidiaries: Cost At 1st August 1995		£000 2,013
	Adjustment to underlying net asset value		295
	At 31st July 1996		2,308
	Provision At 31st July 1995 and 31st July 1996		1,921
	Net book value at 31st July 1996		387
	Net book value at 31st July 1995		92
		1996 £000	1995 £000
	The comparable cost determined according to the historical cost convention	549	549
-	The following wholly owned subsidiaries which contributed significate operate in the United Kingdom and are registered in England and Wa		o's results
	Maxim Construction Limited Maxim Homes Limited		
10 Stocks		1996	1995
		£000	£000
	Freehold land for development Own developments	890 908	1,344 1,206
		1,798	2,550
	The basis of valuation of stocks is as follows:		
	Freehold land for development:		
	Freehold land is shown at the lower of cost and net realisable value.  prices paid on acquisition of the land together with related expenses.	-	ed by the
	Own developments:		
	Work in progress on homes and other developments to be sold by to lower of cost and net realisable value. Cost is represented by ma appropriate overheads. No profits are taken until the properties are the completion of the sale has taken place.	terials, direct la	bour and

## Notes to the Accounts

continued

11 Debtors		G	roup	(	Company
		1996	1995	1996	1995
		£000	£000	£000	£000
	Trade debtors	1,023	542	_	
	Amounts recoverable on contracts	1,589	1,695		
	Amounts owed by subsidiary companies	_	_	1,750	1,548
	Other debtors	428	383		5
	Prepayments and accrued income	119	115	14	19
		3,159	2,735	1,764	1,572
	work completed under contracts are included  Work in progress on each contract is valued a		•		
	overheads together with a proportion of attrib recognised when the final outcome of the cor contract losses, provision is made as soon as through to the end of the contract.	outable profit. otract can rea	Attributabl sonably be	e profit on co foreseen. In t	ontracting is the event of
12 Bank overdrafts	overheads together with a proportion of attrib recognised when the final outcome of the cor contract losses, provision is made as soon as	outable profit.  Itract can rea the loss is fo  ank overdraf afts are secure	Attributabl sonably be reseen, for ts of certai ed by fixed	e profit on co foreseen. In t the total anti- in subsidiarie charges on fr	ontracting is the event of cipated loss es which at eehold land
12 Bank overdrafts  13 Provisions for	overheads together with a proportion of attrib recognised when the final outcome of the cor contract losses, provision is made as soon as through to the end of the contract.  The parent company has guaranteed the b 31st July 1996 amounted to £432,000. Overdra	outable profit.  Intract can rea the loss is fo  ank overdraf afts are secure debts and by	Attributabl sonably be reseen, for ts of certai ed by fixed	e profit on co foreseen. In t the total anti- in subsidiarie charges on fr	ontracting is the event of cipated loss es which at eehold land
	overheads together with a proportion of attrib recognised when the final outcome of the corcontract losses, provision is made as soon as through to the end of the contract.  The parent company has guaranteed the beats July 1996 amounted to £432,000. Overdrafor development, work in progress and book of	outable profit.  Intract can rea the loss is fo  ank overdraf afts are secure debts and by	Attributable sonably be reseen, for tested to the floating characters at the second sec	e profit on co foreseen. In t the total anti- in subsidiarie charges on fr arges on othe	es which at eehold land a ssets.
13 Provisions for	overheads together with a proportion of attrib recognised when the final outcome of the corcontract losses, provision is made as soon as through to the end of the contract.  The parent company has guaranteed the beats July 1996 amounted to £432,000. Overdrafor development, work in progress and book of	outable profit.  Intract can rea the loss is fo  ank overdraf afts are secure debts and by	Attributable sonably be reseen, for ts of certained by fixed floating characters at	e profit on co foreseen. In the the total anti- in subsidiarie charges on fr arges on othe Released	es which at eehold land ar assets.
13 Provisions for liabilities and	overheads together with a proportion of attrib recognised when the final outcome of the corcontract losses, provision is made as soon as through to the end of the contract.  The parent company has guaranteed the beats July 1996 amounted to £432,000. Overdrafor development, work in progress and book of	outable profit.  Intract can rea the loss is fo  ank overdraf afts are secure debts and by	Attributable sonably be reseen, for ts of certained by fixed floating characters at 1st	e profit on co foreseen. In the the total anti- in subsidiarie charges on frarges on othe Released to profit	es which at eehold land ar assets.  Balance at 31st
13 Provisions for liabilities and	overheads together with a proportion of attrib recognised when the final outcome of the corcontract losses, provision is made as soon as through to the end of the contract.  The parent company has guaranteed the basts July 1996 amounted to £432,000. Overdrafor development, work in progress and book of Group	outable profit.  Intract can rea the loss is fo  ank overdraf afts are secure debts and by	Attributable sonably be reseen, for the sof certained by fixed floating characters at the solution of the solu	e profit on co foreseen. In the the total anti- in subsidiarie charges on frarges on othe Released to profit and loss	es which at eehold land ar assets.  Balance at July
13 Provisions for liabilities and	overheads together with a proportion of attrib recognised when the final outcome of the corcontract losses, provision is made as soon as through to the end of the contract.  The parent company has guaranteed the beats July 1996 amounted to £432,000. Overdrafor development, work in progress and book of	outable profit.  Intract can rea the loss is fo  ank overdraf afts are secure debts and by	Attributable sonably be reseen, for the sof certained by fixed floating characters at the solution of the solu	e profit on co foreseen. In the the total anti- in subsidiarie charges on frarges on othe Released to profit and loss account	es which at eehold land ar assets.  Balance at July 1996

1996   1995   1996
Ordinary shares of £1 each  'A' ordinary shares of £1 each  1,400 1,352 1,160 1,400 1,400 1,100 1,160  On the resignation of Mr M. S. Hughes on 19th December 1995, in accordance with Article of the Company's Articles of Association, the 48,000 ordinary shares were automat converted into 'A' ordinary shares.    Revaluation reserve and accordinate accord
'A' ordinary shares of £1 each  1,400 1,352 1,160 1,400 1,400 1,400 1,160  On the resignation of Mr M. S. Hughes on 19th December 1995, in accordance with Article of the Company's Articles of Association, the 48,000 ordinary shares were automat converted into 'A' ordinary shares.    Revaluation   Revaluation   Reserve   and accordance with Articles of Association, the 48,000 ordinary shares were automated and accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were automated accordance with Articles of Association, the 48,000 ordinary shares were accordance with Articles of Association with Articles of Association with Articles ordinary with Association with Articles of Association with Articl
On the resignation of Mr M. S. Hughes on 19th December 1995, in accordance with Article of the Company's Articles of Association, the 48,000 ordinary shares were automat converted into 'A' ordinary shares.    Revaluation   Rev
On the resignation of Mr M. S. Hughes on 19th December 1995, in accordance with Article of the Company's Articles of Association, the 48,000 ordinary shares were automat converted into 'A' ordinary shares.    Revaluation   Revaluation   Reserve   and accordance with Article of the Company Comp
of the Company's Articles of Association, the 48,000 ordinary shares were automat converted into 'A' ordinary shares.    Revaluation   Revalua
reserve and acc Group Company Com £000 £000  Balance at 1st August 1995 48 116 Loss for the period — — — Revaluation of investments to net
Group Company Com £000 £000  Balance at 1st August 1995 48 116 Loss for the period — — Revaluation of investments to net
Balance at 1st August 1995  Loss for the period  Revaluation of investments to net
Loss for the period — — — — Revaluation of investments to net
Revaluation of investments to net
asset value 295
Balance at 31st July 1996 48 411 (1
As permitted by Section 230 of the Companies Act 1985 the profit and loss account of parent company is not presented as part of these financial statements. The parent companies for the year amounted to £247,000 (1995 fifteen months—loss £596,000).  At 31st July 1996 the group was committed to making the following payments during next year in respect of operating leases:
Land and
buildings (
£000
Leases which expire:
Within one year —
Within two to five years —
After five years 130
130

### Notes to the Accounts

continued

17	Pension
	schemes

During the year the group operated defined contribution schemes for certain employees. The assets of the schemes are held in separate trustee administered funds. The amount paid in respect of the schemes was £114,000 (1995 fifteen months—£207,000) and was charged to the profit and loss account.

	pront and 1035 account.		
18 Reconciliation of		1996	1995
operating profit/		Twelve	Fifteen
(loss) to net cash		months	months
outflow from		£000	£000
operating activities	Operating profit/(loss)	108	(471
-,	Depreciation charge	93	101
	Decrease/(increase) in stocks	752	(474
	Increase in debtors	(424)	(1,531
	(Decrease)/increase in creditors	(733)	1,750
	Decrease in provisions	(12)	(304
	Net cash outflow from operating activities	(216)	(929
19 Analysis of		1996	1995
change in		Twelve	Fifteen
financing during		months	months
the year		£000	£000
•	Finance lease obligations		
	Balance at 1st August	32	58
	Inception of finance lease contracts	26	_
	Capital element of finance lease payments	(26)	(26
	Balance at 31st July	32	32
	of which:	<u> </u>	
	Due within one year	17	20
	Due within two years	5	12
	Due within two to five years	10	
	Duo Willim (Wo to IIVo yould		
		32	32
20 Reconciliation of		1996	1995
movements in		Twelve	Fifteen
shareholders' fund	<b>3</b>	months	months
		£000	£000
	Profit/(loss) attributable to the members being net		
	addition to/(reduction of) shareholders' funds	48	(546
	Opening shareholders' funds	459	1,005
	Closing shareholders' funds	507	459

## Form of Proxy

I/We, being (a) shareholder(s) of the above-named company HEREBY APPOINT *The CHAIRMAN of
the meeting or
as my/our proxy to vote for me/us and on my/our behalf at the annual general meeting of the company
to be held on 19th December 1996 and at any adjournment thereof.
Dated
Signature or Common Seal
Name in full

If you wish to indicate how you desire your proxy to vote please insert 'X' in the appropriate space below. In the absence of directions the proxy will vote or abstain at his/her discretion.

No.	RESOLUTIONS	FOR	AGAINST
1	To adopt the directors' report and financial statements		
2	To reappoint C. J. Lane a director		
3	To reappoint J. H. Gregory a director		
4	To reappoint auditors		

#### **NOTES**

- 1 This proxy must be lodged at the Registered Office as overleaf, not less than 48 hours before the time fixed for the meeting.
- 2 Any alteration made in this proxy must be initialled by the person(s) signing it.
- 3 In the case of a corporation this proxy must be executed under its common seal, if any, and if none, then under the hand of some officer or attorney duly authorised in writing in that behalf.
- \* Delete if it is desired to appoint any other person and insert his or her name and address. A proxy need not also be a member of the company.

