FINANCIAL STATEMENTS for the year ended 31 DECEMBER 1986

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Report of the directors for the year ended 31 December 1986

The directors present herewith their report together with the audited financial statements for the year ended 31 December 1986.

#### Change in holding company

During the year the company became a wholly owned subsidiary of Shearson Lehman Brothers Holdings Plc. The shares had previously been owned by Shearson Lehman Brothers International Inc a company incorporated outside the United Kingdom. As a consequence consolidated accounts are no longer required.

## Principal activities

The principal activities of the company are to provide market information to Shearsen Lehman Brothers Inc, to act as its agent on certain commodity exchanges in the United Kingdom, to act as agent on behalf of Shearson Lehman Brothers Inc for UK customers on principal United States stock and commodity exchanges and to act as service company to the other United Kingdom subsidiaries of Shearson Lehman Brothers. The company has a wholly owned subsidiary Shearson Lehman Metals Limited which is engaged in metal trading and is a ring-dealing member of the London Metal Exchange.

#### Review of business and future developments

The profit and loss account for the year is set out on page 4. Both the level of business and the financial position at the end of the year were satisfactory. No major changes in activity are planned in the immediate future although the coming into force of the Financial Services Act in 1988 may involve some restructuring of, and redistribution of activities among, the United Kingdom subsidiaries of Shearson Lehman Brothers in late 1987 or early 1988.

#### Dividends and reserves

5 The directors do not recommend the payment of a dividend.

#### Changes in fixed assets

6 The movements in fixed assets are set out in notes 9 to 11 to the financial statements.

#### Directors

7 The directors of the company at 31 December 1986, all of whom were directors for the whole of the year ended on that date, were:-

E G111

(USA) (resigned 6 April 1987)

P Govett

I Shalam

J Wall

A' Meyer

E Kaufman

P F Lynch (USA)

C A Black

W J Coupland

K L Day

#### Directors' interests in theres

According to the register required to be kept by Section 325 of the Companies Act 1985, no director had a beneficial interest in the shares of the company or any other group company during the year ended 31 December 1986. The directors are exempt from notifying the company of interests in the shares of its ultimate holding company as this is a body corporate incorporated outside Great Britain.

#### Close company provisions

As far as the directors are aware the close company provisions of the Income and Corporation Taxes Act 1970, as amended, do not apply to the company. There has been no change in this respect since 31 December 1986.

#### <u>Auditors</u>

A resolution to reappoint the auditors Coopers & Lybrand, will be proposed at the annual general meeting.

BY ORDER OF THE BOARD

E KAUFMAN

Secretary 12t November 1987

Report of the auditors to the members of SHEARSON LEHMAN BROTHERS LIMITED

We have audited the financial statements on pages 4 to 17 in accordance with approved Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31 December 1986 and of its profit and source and application of funds for the year then ended and comply with the Companies Act 1985.

COOPERS & LYBRAND

Chartered Accountants
LONDON, Geteber 1987
12 Nolember

Profit and loss account for the year ended 31 December 1986

	<u>Notes</u>	<u>1986</u> £	<u>1985</u> £
Turnover	2	£12,785,357	£7,796,481
Operating profit	3	870,278	912,945
Amount written off investment	4	(320,610)	(623,086)
Profit on ordinary activities before taxation	J	549,668	289,859
Tax on profit on ordinary - activities	8	(113,580)	81,794
Profit for the financial year		£663,248	£208,065
	•		
رد.		3	, ,
STATEMENT OF RETAINED PROFITS	' (r		3
Retained profits at 1 January 1986		804,773	596,708
Profit for the financial year	*	663,248	208,065
Retained profits at 31 December 1986	r <sub>i</sub>	£1,468,021	£804,773

Notes to the financial statements - pages 7 to 17. Auditors' report page 3.

## Balance sheet - 31 December 1986

	<u>Notes</u>	<u>1986</u> £	£	<u>1985</u> €	£
FIXED ASSETS					
Tangible assets Investments	9 10 - 11		31,136,995 1,121,388		2,056,814 1,441,998
,		,^^	32,258,383	·	3,498,812
CURRENT ASSETS			,		0.5
Debtors Cash at bank and in hand	12)	14,230,098 3,513		1,295,941 2,912	٠.
; ,		14,233,611	€> ,	1,298,853	
CREDITORS: amounts falling due within one year	· 13	15,666,964	y h	1,531,542	
NET CURRENT LIABILITIES		4 1	(1,433,353)	•	(232,689)
Total assets less current liabilities	1)	J. W.	30,825,030	0	3,266,123
CREDITORS: amounts falling due after more than one year	14	27,000,000			
PROVISIONS FOR LIABILITIES AND CHARGES	15	230,784	(27,230,784)	335,125	(335,125)
	,		£3,594,246		£2,930,998
CAPITAL AND RESERVES	£	*	· · · ·		
Called up share capital Capital reserve Other reserves Frofit and loss account	16 17 18	ટ્રુ , ભ 	125,000 2,000,000 1,225 1,468,021 		125,000 2,000,000 1,225 804,773 
				) 	

The financial statements were approved by the hoard on October 1987

Directors

Notes to the financial statements - pages 7 to 17.

Auditors' report page 3.

Statement of source and application of funds for the year ended 31 December 1986

	1986		<u>1985</u>	
SOURCE OF FUNDS	<b>-</b> .	Ē,	£	£ ` .
Profit on ordinary activities before taxation		349,668		289,859
Adjustment for items not involving the movement of funds:	Ē			``
Depreciation Profit on sale of fixed assets Amount written off fixed asset		638,755 (44,079)	•	475,060 (29,892)
investment		320,610		623,086
Total generated from operations		1,464,954	e d	1,358,113
FUNDS FROM OTHER, SOURCES				
Tax repayment Sale proceeds of tangible fixed	<b></b>	•	272,853	•
assets Capital contribution	53,450 -		82,170 2,600,000	<b>A</b>
long term firerce received from a fellow subsidiary to fund the purchase of tangible fired assets	27,000,000	,	<u>.</u>	
	, 1	27,053,450	· · · · · · · · · · · · · · · · · · ·	2,355,023
Total sources of funds	ચ	28,518,404		3,713,136
APPLICATION OF FUNDS		,	•	
furchase of fixed asset	pok!		(2,000,000)	
investment Tax paid	(177,803)	,	(2,000,000)	,
Purchase of tangible fixed assets	(29,728,307)	i	(814,771)	, '
		(29,906,110)		(2,857,771)?
,		£(1,387,706)	,	£855,365
(DECREASE)/INCREASE IN WORKING CAPITAL				
Increase in debtors (Increase)/decrease in	12,934,157		788,360	3
creditors amounts falling due within one year	(12,713,174)	•	314,599	Ŋ
, , , , , , , , , , , , , , , , , , ,		220,983		1,102,959
Movement in net liquid funds:	1	,		
(Increase) in overdrafts	(1,609,292)		(223,796)	
Increase/(decrease) in cash at bank and in hand	603	J.	(23,798)	,
r		(1,608,689)	,13	(247,594)
		£(1,387,706)	•	£855,365
i,				

Auditors' report page 3.

Notes to the financial statements - 31 December 1986

## Principal accounting policies

1. The principal accounting policies observed by the company are set out below:-

#### (a) Basis of preparation

The financial statements have been prepared in accordance with the historical cost convention.

#### (b) Tangible fixed assets

Depreciation is calculated to write off the cost of tangible fixed assets on a straight line basis over the expected useful lives. The principal annual rates used for this purpose are:

Leasehold improvements 10%
Furniture, fittings and equipment 10%
Telecommunications equipment 20%
Motor vehicles 33 1/3%

#### (c) Memberships of exchanges

Memberships of the various commodity exchanges are included in the accounts at the lower of the overall cost or directors' valuation. Any deficit arising on valuation is charged in the profit and loss account.

#### (d) Fixed asset investments

Fixed asset investments are stated at lower of cost and directors' valuation.

## (e) Deferred taxation

Deferred taxation is provided in respect of all material timing differences, to the extent that it is considered probable that a liability or asset will crystallise. Provision is made at the rate applicable when the liability or asset is expected to crystallise.

## (f) Foreign currencies

Foreign currency assets and liabilities are translated to sterling at rates of exchange ruling at the balance sheet date. Transactions during the period expressed in foreign currencies are translated into sterling at the rates of exchange ruling at the date of the transaction. Any differences arising from translation and conversion are dealt with in the profit and loss account.

Notes to the financial statements - 31 December 1986 continued

#### (g) Capital profits and losses

Profits and losses after tax arising on the disposal of investments and memberships in exchanges are treated as extraordinary items in the profit and loss account, if material, and then transferred to realised capital reserve.

#### (h) Finance and operating leases

Costs in respect of operating leases are charged to the profit and loss account as they fall due. There are no assets held under finance leases.

## (i) Pension scheme arrangements

The group operates a defined benefit pension scheme which is externally funded, contracted out of the State Earnings related pension scheme, and to which members are not required to contribute. Payments made to the fund and charged in the accounts as part of employment costs comprise current service contributions and back service contributions. The initial costing of the scheme following a rationalisation of the groups pension arrangements was carried out as at 1 October 1986 and the contributions currently being paid to the scheme are in accordance with recommendations of the actuary. The assets of the scheme comprise various insurance policies in addition to direct investments.

#### Turnover

2 Turnover represents fees receivable from Shearson Lehman Brothers Inc.

## Operating profit

3		<u>1986</u> £	<u>1985</u> £
Turnover (see note 2) Profit on sale of fixed assets		12,785,357 44,079	7,796,481 29,892
Other operating income:			
Metal Research subscriptions		60,070	80,461
Other income - including expenses £10,179,948 (1985 £1,676,557)	; recharged of	10,179,948	1,738,024
National apporting expenses		23,069,454 (22,090,603)	9,644,858 (8,731,913)
Interest payable and similar char (see note 5)	ges	(108,573)	*
•		£870,278	£912,945
Operating profit			

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# SHEARSON LEHMAN EROTHERS LIMITED

# Notes to the aucounts - 31 December 1986 continued

Operating profit is stated after charging:-	<u>1986</u> £	<u>1523</u> £
Auditors' remumeration  Hire of office machinery on operating leases  Depreciation of tangible fixed assets	26,000 349,725 638,755	6,500 196,891 475,060
Directors emoluments for management including pension contributions (see note 5)	,042,629	942,929
Amount written off investment		
This relates to a provision for losses sustaine the company's subsidiary, Shearson Lehman Metals Limi	d during the	e year by
Interest payable and similar charges		
5	1986 3 C	<u>1985</u> £
On bank loans, overdrafts and other come	)98,573	- · •
Topay abid	08,573	£ -
Directors' emoluments	30	
6 Particulars of directors emoluments (excluding contributions) are as follows:	pension	- 1200 - 1200
	1986 £	<u>1985</u> £
Emoluments of the highest paid director	194,792	£359,656

Notes to the financial statements - 31 December 1986 continued

Number of directors (including the above) whose emoluments were within the ranges:-

•	<u> 1986</u>	<u> 1985</u>
£ 30,001 to £ 35,000	-	1
£ 35,001 to £ 40,000	1	1
£ 50,001 to £ 55,000	1	•
£ 80,001 to £ 85,000	•	1
£ 90,001 to £ 95,000	<del></del>	1
£100,001 to £105,000	1	
£110,001 to £115,000	, -	
£120,001 to £125,000	1 1	
£140,001 to £145,000	1	
£145,001 to £150,000	-	1
£180,001 to £185,000	-	1
£355,001 to £360,000 £390,001 to £395,000	1	
£390,001 to £353,000		

The emoluments of 3 (1985 - 3) directors, including the chairman, are not disclosable as either their duties are carried out wholly or mainly outside the United Kingdom or they are remunerated by a parent company in the United States, no part of which is deemed to have been received in respect of services to the company.

## Employee information

- 7(a) As part of its activities as a service company Shearson Lehman Brothers Limited employs a number of staff the costs of whom are recharged to other group companies. In addition, in its role as paying agent, the company incurs the employment costs of persons employed by other group companies for which it is reimbursed.
  - (b) The average number of persons employed by the company including executive directors during the year was as follows:

1986	<u> 1985</u>
176	169

## Notes to the financial statements - 31 December 1986 continued

(c) The employment costs of the employees of Shearson Lehman Brothers charged in these accounts comprise:-

	<u>1986</u> £	<u>1.985</u> f:
Wages and salaries Social security costs Other pension costs	11,763,231 975,855 587,864	3,405,151 184,465 189,662
	£13,326,950	£3,779,278

r of employe luments were	es (excluding directors) within the ranges:-	<u>1986</u>	<u>1985</u>
to £ 35,000 to £ 40,000 to £ 45,000 to £ 50,000 to £ 55,000		17 10 14 6 4 5 3 1 1 2 1 1 1 1	3 3 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	luments were  to £ 35,000  to £ 40,000  to £ 45,000  to £ 50,000  to £ 55,000  to £ 65,000  to £ 65,000  to £ 75,000  to £ 75,000  to £ 75,000  to £ 100,000  to £115,000  to £130,000  to £130,000  to £175,000  to £205,000  to £205,000  to £250,000	to £ 40,000 to £ 45,000 to £ 55,000 to £ 55,000 to £ 65,000 to £ 70,000 to £ 75,000 to £ 85,000 to £ 90,000 to £100,000 to £115,000 to £130,000 to £130,000 to £175,000 to £205,000 to £220,000 to £250,000	luments were within the ranges:-  to £ 35,000

## Notes to the financial statements - 31 December 1986 continued

## Tax on profits on ordinary activities

8,	<u>1986</u> £	<u>1985</u> £
United Kingdom corporation tax charged at 36.25 (1985 41.25%) Deferred tax	(115,240)	179,363 (24,703)
	(115,240)	154,660
Prior years:		
United Kingdom corporation tax overprovided Deferred tax	(9,239) 10,899	(56,694) (16,172)
	1,660	(72,866)
,	£(113,580)	£81,794
	**************************************	

The corporation tax charge for the year is based on 10% of expenses of Shearson Lehman Brothers Limited. There is no liability to United Kingdom Corporation tax for the year to 31 December 1986 due to the surrender of Group relief without charge sufficient to cover the taxable profit.

# Notes to the financial statements - 31 December 1986 continued

## Tangible fixed assets

9	Leasehold improvements (note (a)) f	Furniture fittings & equipment f	Telecommunications equipment £	Motor, vehicles	Total £
Cost At 1 January 1986 Expenditure Disposals	985,875 27,786,346	976,089 230,904 -	225,802 1,124,497 -	721,924 586,560 (100,587)	2,909,690 29,728,307 (100,587)
At 31 December 1986	28,772,221	1,206,993	1,350,299	1,207,897	32,537,410
Depreciation At 1 January 1986 Charge for the year Disposals	204,813	191,325 113,123	91,126 95,065	365,612 291,950 (91,216)	852,876 638,755 (91,216)
At 31 December 1986	343,430	304,448	186,191	566,346	1,400,415
Net book value at 31 December 1986	£28,428,791	£902,545	f1,164,108	£641,551	£31,136,995
Net book value at 31 December 1985	£78,062	£784,764	£134,676	£356,312	£2,056,814

<sup>(</sup>a) As explained in note 14 below, the company has received a long term loan from a fellow subsidiary to fund the purchase of tangible fixed assets. The cost of leasehold improvements includes interest payable by the company of £748,785 (1985 £Nil) which is attributable to this loan.

## Fixed asset investments

10		<u>1986</u> £	<u>1985</u> £
Investments in subsidiary at cost less amounts written off (note 11) Memberships of exchanges at cost	Ĺ	1,056,304 64,726 358	1,376,914 64,726 358
Investments other than loans		£1,121,388	£1,441,998

Notes to the financial statements - 31 December 1986 continued

#### Investment in subsidiary

The company has a wholly owned subsidiary Shearson Lehman Metals Limited, a company incorporated in the United Kingdom. The subsidiary is a ring dealing member of the London Metal Exchange. Consolidated accounts have not been prepared this year as the company is now a wholly owned subsidiary of another United Kingdom company. Since incorporation the subsidiary has suffered losses.

The movements on the investment and the losses of the subsidiary company are set out below. The net assets of the subsidiary company equal its book value.

	<u>1986</u> €	1985 £
Book value at 1 January 1986 (1985 Acquisition cost) Loss for the year (1985 period)	1,376,914 (320,610)	2,000,000 (623,086)
Book value at 31 December 1986	£1,056,304	£1,376,914

The acquisition cost of the investment represents 2,000,000 ordinary shares of fl each issued at par. In the opinion of the directors the value of the investment is not less than its book value.

#### <u>Debtors</u>

12 Debtors comprise:-		1986	1985
υ	West of the second	£ .	£
Amounts due from gro Subsidiary Fellow subsidiaries Other debtors Prepayments and accr		297,782 10,709,261 2,114,134 1,108,921 £14,230,098	1,021,866 274,075 £1,295,941

All the above amounts are due within one year of the balance sheet date.

Notes to the financial statements - 31 December 1986 continued

#### Creditors: amounts falling due within one year

#### 13 Creditors comprise:-

	<u>1986</u> £	1985 £
Bank loans and overdrafts (see (a) below) Amounts due to group companies: Fellow subsidiaries Other creditors including taxation and social security (see (b) below) Accruals and deferred income	1,833,088	223,796
	8,818,740	644,856
	1,576,915 3,438,221	187,044 475,846
•	£15,666,964	£1,531,542

- (a) The bank loans and overdrafts are unsecured.
- (b) 'Other creditors including taxation and social security' includes £N11 (1985 £187,044) in respect of corporation tax.

# Creditors: amounts falling due after more than one year

The amount due represents long term finance received from a fellow subsidiary to fund the purchase of tangible fixed assets. It bears interest at average daily money market rates and is repayable at not less than 12 months notice.

# Provisions for liabilities and charges

15			<u>1986</u> £	<u>1985</u> £
Deferred tax		,	£230,784	£335,125
The balance comprises:-	i d		•	'
	1986 Provision made £	Full potential liability	Provision made	Full potential liability f
Accelerated capital allowances	£230,784	£230,784	£335,125	£335,125

## Notes to the financial statements - 31 December 1986 continued

Deferred tax has been provided at a rate of 35%. Movements on the provision for deferred taxation were:-

	<u>1986</u> £	<u>1985</u> £
At 1 January 1986	335,125	376,000
Adjustments in respect of prior period: Accelerated capital allowances Losses carried forward Movements in respect of current period:	10,899	(147,172) 131,000
Accelerated capital allowances	(115,240)	(24,703)
At 31 December 1986	£230,784	£335,125
Called up share capital	,	
16	<u>1986</u>	<u>1985</u>
Authorised, allotted, called up and fully paid:	AG. P	
125,000 ordinary shares of £1 each	£125,000	£125,000

#### Capital reserve

17 The capital reserve of £2,000,000 represents a capital contribution permanently advanced by a fellow group company. The amount is not repayable and in the opinion of the directors does not constitute a distributable reserve.

## Other reserves

Other reserves wholly comprises a capital reserve from capital profits less losses as explained in note 1(g).

Notes to the financial statements - 31 December 1986 continued

#### Commitments and contingent liabilities

#### 19(a) Capital expenditure

As at 31 December 1986, capital commitments were as follows:

Authorised and contracted for: £20 million (1985: £Nil) Authorised but not contracted for: £29 million (1985: £Nil)

## (b) Lease commitments

As at 31 December 1986 the company had the following annual commitments under operating leases:-

	Land and buildings		Other	
	1986	198 <u>5</u>	<u> 1986</u>	<u> 1985</u>
	o <b>£</b>	£	£	<b></b>
		,		2 1 728
Operating leases			.8	
which expire:-	480,000	-	9,000	8,400
<ul> <li>in the second to fifth years inclusive</li> <li>over five years</li> </ul>	800,000 770,000	600,000 209,500	777,000	93,000
	2,050,000	£809,500	£786,000	£101,400

## (c) Contingent liabilities

In the opinion of the directors there are no contingent liabilities at 31 December 1986 which require disclosure in these accounts.

## Ultimate Holding Company

20 The ultimate holding company of Shearson Lehman Brothers Limited is the American Express Company, which is incorporated in the State of Delaware in the United States of America.

Auditors' report page 3.