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REPORT AND ACCOUNTS

31st DECEMBER 1981



REPORT AND ACCOUNTS

31st DECEMBER 1981



PTRECTORS

D.A. HOLLAND DFH CEng MIEE

Chairman '

J. STEVENSON BSc ARCST CEng FICE FIHE

Executive Director

R.C.M. RANKIN

Deputy Executive Director

N. ASHLEY

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D.E. BEARDSMORE CEng AMGST "TCE

D.W. CAWTHRA BSc (Hons) EEng MICE

G.J. GRIST MA S.C.T.

F.M. KENNEDY BSc CEng

R'.K. LORAINE BSc EEng FICE FFB

Secretary

J.M. SALT

Auditors

ARTHUR ANDERSEN & CO.

1 Surrey Street

London WC2R 2PS

Registered Office

7 Mayday Road, Thornton Heath, Surrey

REPORT OF THE DIRECTORS FOR THE YEAR ENDED

31st DECEMBER 1981

The Directors have pleasure in submitting their annual report which, together with the audited accounts for the year ended 31st December 1981, will be presented to shareholders at the Annual General Meeting.

ACTIVITIES

The Company acts as the agent of Balfour Beatty Limited in the business of civil engineering construction and industrial building and the results are recorded in the accounts of that Company.

DIRECTORS

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The names of the present Directors of the Company are given on the preceding page.

In accordance with the Articles of Association Mr. N. Ashley, Mr. D.E. Beardsmore and Mr. R.C. Rankin retire by rotation, and, being eligible offer themselves for re-election.

DIRECTORS' INTERESTS

Holdings

The interests of directors at 31st December 1981 in the capital of BICC Limited, being the ultimate holding company, and its subsidiary companies (excluding Mr. D.A. Holland, who is a director of BICC Limited) were:-

Director	Class of shares or loan capital	Interest 31.12.81	
J. Stevenson	Ordinary shares of 50p each	11,666	6,000

Options

The directors (excluding Mr. D.A. Holland) hold options to acquire the following number of ordinary shares of 50p each in BICC Limited under the BICC Employees' Share Option Scheme 1974 and the BICC Employees Savings Related Share Option Scheme 1981. These options may be exercised at the subscription prices shown below, normally exercisable at varying times from now to June 1987.

	Option	Price at	Number of	shares at
Director	1.1.81	31.12.81	1.1.81	31.12.81
N. Ashley	132.00	128.14	19,480	20,066
D.E. Beardsmore	132.00	128.14	13,352	13,754
	<u>.</u> .	215.00	- -	1,269
D.W. Cawthra	132.00	128.14	3,181	3,277
G.J. Grist	119.50	-	9,832	-
	132.00	128,14	10,037	10,339
		215.00	-	1,813
F.M. Kennedy	119.50	116.01	5,782	5,956
	132.00	128.14	5,234	5,392
	-	215.00	·	1,813
R.K. Loraine	112.50		6,534	
		215.00	•••	1,813
R.C.MC Rankin	-	215.00	- .	1,813
J. Stevenson	112.50		5,888	
•	_	215.00	-	1,813

All interests at the dates shown (or dates of appointment if later) are beneficial except where indicated.

No director had any interest in fellow subsidiary companies at the relevant dates.

AUDITORS

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Arthur Andersen & Company have indicated their willingness to continue as auditors and a resolution to re-appoint them in accordance with the provisions of Section 14(1) of the Companies Act 1976 will be proposed at the next Annual General Meeting.

By Order of the Beard

25th January 1982
Thornton Heath Secretary

BALANCE SHEET AT 31st DECEMBER 1981

1981	1980
£	£

NET ASSETS

Loan to Holding Company 100 100

FINANCED BY

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Share Capital

Authorised, Issued and Fully Paid

100 Ordinary Shares of £1 each 100

Per Jennes

Directors

25 JAN 1902

The accompanying notes form an integral part of this balance sheet

NOTES TO THE ACCOUNTS

1. Basis of Accounting

The balance sheet has been prepared under the historical cost convention.

2. Results

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All transactions are entered into as agent of Balfour Beatty Limited in whose accounts such transactions are recorded. The Company has not traded on its own account and accordingly has made neither a profit nor a loss. No profit and loss account is therefore prepared.

3. <u>Directors' Emoluments</u>

No directors are entitled to remuneration for services to the Company.

No other emoluments are due for services to the Company.

4. Ultimate Holding Company

The Company's ultimate holding company is BICC Limited which is incorporated in England.

REPORT OF THE AUDITORS

to the members of

BALFOUR BEATTY CONSTRUCTION LIMITED

We have audited the balance sheet in accordance with approved Auditing Standards.

In our opinion, the accounts (which have been prepared under the historical cost accounts convention) give a true and fair view of the state of the Company's affairs at 31st December 1981, and comply with the Companies Acts 1948 to 1981, insofar as those Acts apply to this balance sheet.

Arthur Anderser & co

London

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Arthur Andersen & Co.

Chartered Accountants