Company Number: 818389

Charity Number: 312010

# YEHUDI MENUHIN SCHOOL LIMITED (A COMPANY LIMITED BY GUARANTEE) GOVERNORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2009

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#### YEHUDI MENUHIN SCHOOL LIMITED FOR THE YEAR ENDED 31 AUGUST 2009

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# YEHUDI MENUHIN SCHOOL LIMITED (A COMPANY LIMITED BY GUARANTEE) GOVERNORS, OFFICERS AND ADVISERS FOR THE YEAR ENDED 31 AUGUST 2009

#### **GOVERNORS AND DIRECTORS**

The Directors of the Company who are also the charity Trustees and the Governors of the School and who served during the year are

Sir Alan Traill GBE, QSO (Chairman)

Sir John Burgh, KCMG, CB (Deputy Chairman) – until 31st December 2009

Mr Noel Annesley

\* Mr Gavin Barrett

Sir Peter Beale, KBE

Prof Sebastian Forbes

\* Mr Oscar Max Lewisohn, FCIB

The Hon Mrs Zamira Menuhin Benthall

Mr Richard Morris (Deputy Chairman from 1st January 2010)

\* Mrs Susan Mitchell

The Lord Moser KCB, CBE, FBA

Mrs Alice Phillips MA

\* Dr Andreas Prindl CBE

Mr Adam Ridley

Mr Mark Sheldon CBE

Mr Graham Smallbone

\* Mr Peter Willan FCMA

Members of the Finance and Investment Committee

The Governors are elected at the Annual General Meeting, serve for a period of three years and may be re-elected

**REGISTERED OFFICE** 

Millfield

Stoke D'Abernon

Cobham Surrey KT11 3QQ

**COMPANY NUMBER** 

818389

**CHARITY NUMBER** 

312010

**PRESIDENT** 

Daniel Barenboim

**VICE PRESIDENTS** 

Elizabeth, Duchess of Hamilton & Brandon OBE, DL

(deceased 16<sup>th</sup> October 2008) Mr A N Hollis OBE, DFC Mrs B R D Fisher OBE

**GOVERNORS EMERITUS** 

Mr Daniel Hodson

Mrs Anne Simor

### YEHUDI MENUHIN SCHOOL LIMITED GOVERNORS, OFFICERS AND ADVISERS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2009

**HEADMASTER** 

Nicolas Chisholm MA (CANTAB)

**DIRECTOR OF MUSIC** 

Malcolm Singer MA (CANTAB)

**BURSAR** 

Dr Angela M Isaac PhD MBA

**AUDITORS** 

Horwath Clark Whitehill LLP

St Bride's House

10 Salisbury Square

London EC4Y 8EH

**BANKERS** 

Barclays Bank plc

Walton and Staines Business Centre

PO Box No 193 8/12 Church Street Walton on Thames

Surrey KT12 2YW

**INSURANCE BROKERS** 

HSBC Holmwoods Rockwood House 9-17 Perrymount Road Haywards Heath West Sussex RH16 3DU

**INVESTMENT MANAGERS** 

Until 1 May 2009 Rensburg Sheppards 2 Gresham Street

London EC2V 7QN

From 1 May 2009 Sarasın & Partners LLP

Juxon House

100 St Paul's Churchyard

London EC4M 8BU

**SOLICITORS** 

Veale Wasborough Orchard Court Orchard Lane Bristol BF1 5DS

TWM Solicitors LLP King's Shade Walk 123 High Street

Epsom Kt19 8AU

The Directors of the Company who are also the Governors of the School and charity Trustees have pleasure in presenting their report and financial statements for the year ended 31 August 2009

The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice on Accounting and Reporting by Charities (SORP 2005)

#### **LEGAL STATUS**

The Yehudi Menuhin School Limited, a company limited by guarantee (company number 818389) and a registered charity, was founded in 1963. The registered charity number is 312010. The liability of Members in the event of the Company being wound up is limited to a sum not exceeding £1 each

During the year a wholly owned non-charitable subsidiary was established and incorporated on 17<sup>th</sup> December 2008 as a company limited by guarantee (company number 6775727), YMS Enterprises Limited. The trading performance is shown in note 15 to the financial statements.

#### **GOVERNANCE**

Responsibility for the overall management and organisation of the School rests with the Governors, who meet at least on a termly basis. They are supported in carrying out their responsibilities by various committees and sub-committees. Over the past year, the governors have reviewed their committee structure and constituted the Policy and General Purposes Committee and the Finance and Investment Committee, replacing the Executive and Finance Committee. Each of these committees meet a few weeks before each of the termly meetings of the Council of Governors. The Hall Management Committee meets regularly to oversee the operation and all matters financial of The Menuhin Hall, the Education Committee meets when required, but at least once a year. The Risk Management Committee works with all the committees to monitor risk, reporting once a term to the full Council.

The task of running the School on a day to day basis is the responsibility of the Headmaster and he is fully supported by the Director of Music, the Director of Studies and the Bursar

#### **RECRUITMENT AND TRAINING OF GOVERNORS**

The Charity's elected Governors are appointed at the Annual General Meeting of the Council of Governors on the basis of nominations received from the existing members to fill specifications concerning personal competence, specialist skills and, if possible, local availability. Governors are informed of relevant training courses offered by various professional bodies (ISBA, AGBIS etc.)

#### **OBJECTS, AIMS, OBJECTIVES AND ACHIEVEMENTS**

#### **Object of the Charity**

The objects of the charity are to provide and advance a general education and specialised education and training of the highest order in music and the performing arts by means of a day and boarding School in the United Kingdom, where children from any part of the world with talents for music and the performing arts may be educated, and generally to foster music and the arts and general education of children by the provision of courses at the School throughout the year

#### **Public Benefit**

The Governors confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the general and sub-sector guidance issued by the Charity Commission on public benefit

The charitable purpose for the School within the meaning of the Act is enshrined within its objects as stated above

The Governors ensure that this charitable purpose is carried out for the public benefit by working to make sure wherever possible that such specialist education and training is available to all who are sufficiently talented and would benefit from the activities of the School, irrespective of financial circumstances

#### **OBJECTS, AIMS, OBJECTIVES AND ACHIEVEMENTS (continued)**

#### **Public Benefit (continued)**

The school undertakes a full and varied programme of work within the local community, nationally and internationally, and a detailed report is given below

#### Aims and Intended Impact

Within these objects, The Yehudi Menuhin School's aim is to provide a first class education through both strong musical and general education and through developing wider artistic and social skills in all its pupils aged 8 to 19 years. This includes intensive one to one tuition in first and second instruments. The school seeks to provide an environment where each pupil can develop and fulfill his or her potential, building self-confidence and performance skills and fostering a desire to contribute to the wider community.

It is inevitable that the provision of world class education and training in music is costly given the very low number of pupils that can be taught at some lessons by each teacher, with many lessons being one to one or even with two or three teachers working with one pupil. The Governors recognise the great efforts made by many parents to be able to pay for these costs

For those who are unable to pay the full costs the governors seek to ensure that the activities are still available through the provision of bursary funds which awarded £243,676 this year (equivalent to 9 6% of the School fee income) and the work of the Department for Children, Schools and Families which helped support fifty four of the sixty seven pupils through the provision of £1,655,218

Public Benefit is not just provided to the pupils at the School The subsequent section in this Report headed 'Community Activity' summarises many other projects and events carried out for children within the local and wider community in accordance with the objects of the school

#### Objectives for the year

This year the focus has continued to be on increased development of performance skills as well as the continued achievement of academic performance and the entry to the conservatoire of choice by pupils leaving the School. The Menuhin Hall hosts concerts which give performance opportunities to the school's pupils, to outside organisations and to young musicians from other schools in the area. The School continued to host holiday courses providing education & training for young musicians.

#### **Principal Activity**

The Yehudi Menuhin School provides a specialist education to young people aged 8 to 19 years with a specific talent for music and facility on a stringed instrument or piano. Pupils who have the appropriate residence qualification in the UK are eligible for a funded place through the Music & Dance Scheme, with parents making a means-tested contribution. There may, in addition, be bursaries available for young people who do not qualify for the Music & Dance Scheme. Selection for a place at the School is based on musical potential during the School's audition process.

This year there were 67 (2008–61) pupils of whom 12 (2008–10) were day pupils. The School continues to receive a large number of applications each year from gifted young people from all parts of the world, and the governors recognise the importance of continuing to attract pupils of sufficient talent to warrant a place funded through the Music & Dance Scheme or the School's own bursary scheme

#### **GRANT MAKING POLICY**

This year, the value of scholarships, grants, prizes and other awards made to the School's pupils was £20,833 (2008 £21,268) Awards totalling £243,676 (2008 £190,300) in bursaries were made to 17 (2008 – 18) pupils

The Governors' policy is to make these awards on the basis of the individual's financial need and the benefit which will be derived from an education at the School Where the award is out of restricted funds, this is subject to the particular conditions imposed by the original donor

#### REVIEW OF ACTIVITIES AND PERFORMANCE FOR THE YEAR

The Governors are pleased to report that the School has performed well Fifty four pupils (79%), including five European Union Sixth Formers and six 3<sup>rd</sup> year Sixth, were funded through the Music & Dance Scheme by the Department for Children, Schools and Families A number of young people not eligible for the Scheme were supported by the School's bursary funds and generous gifts from individuals, charitable trusts and fundraising events. The Governors particularly wish to acknowledge the generous legacies from Mrs Christiana Fafie, Mr Reginald Forbes Ellis, Mrs Margaret Hubicki, Miss Sylvia Cartner, Mrs Meher Rohi Gazder and Mr Frank Clark (see note 2c)

The School was considered by Ofsted to be an 'Outstanding School' following the recent inspection and the Ofsted outstanding logo is now displayed on the School's website

GCSE and A Level results continued at their previous high level. In all, 11 pupils graduated from the School at the end of the Summer Term for various destinations, including the Royal College of Music, the Guildhall School of Music and Drama, London, and the Hochschule in Vienna, Munich and Berlin

As part of their education pupils took part in many prestigious musical competitions, including the Texaco Young Musician of Wales Competition, won by Steffan Morris, and Harlow Young Musician won by Leo Plashinov-Johnson The Director of Music, Malcolm Singer, and his team of dedicated teachers are to be congratulated for their hard work and inspiration in leading and developing the musical life of the school

The Menuhin Hall continues as an outstanding performance venue for the school and for concerts, recordings and lectures. Concerts and recitals in the Hall included Julian Lloyd Webber, Joanna McGregor, John Lill and Andras Schiff, and on Founder's Day Christopher Nupen gave a lecture about his career as a maker of films featuring a young Daniel Barenboim, Pinkas Zuckerman and Jaqueline du Pré

Visiting teachers this year have included Jonathan Leathwood (guitar), Tom Johnson (composer), Simone Fontanelli (musical analysis) Francois Rabbath (bass), Paul Katz (Chamber Music), Tzvi Avni (Composer), Taiser Elias (oud), Paul Ellison (bass), Victor Rosenbaum (piano), Zvi Zeitlin (violin), Sue Dorey and Melissa Phelps (cello)

The School is indebted to The Friends of the Yehudi Menuhin School for their support of the school As well as supporting the funding of student bursaries, this year the Friends provided funding for a new minibus, playground equipment and contributions to student aid. The School also benefited from a generous donation by Mr Oscar Lewisohn towards the cost of a new pool building and the installation of external lighting.

#### **COMMUNITY ACTIVITY**

Under the school's charitable objects and supported by a grant from the Department for Children Schools & Families, the Partnership & Projects Manager, Keith Willis, has continued to improve the links between the school and the wider community

The Surrey Music Hub, a collaborative forum initiated by YMS working with local specialist schools and colleges, has had two meetings, in October and February Managers from Surrey Arts also attended to share experience and plan events. One of these events was the Folk Music Day with Kathryn Tickell and musicians from the Sage Centre in Gateshead. Local secondary pupils joined with all of YMS pupils, for a lively day of practical activity ending with a ceilidh.

A "Young Composers" project involved 30 senior students from Therfield School, Ashcombe School, Howard of Effingham School and Matthew Arnold School, working with YMS composers John Cooney and Nathan Williamson and YMS pupils. All of the student compositions were recorded in the Menuhin Hall so that they could be submitted for GCSE and A level exams. A further composing project with YMS pupils involved top professional clarinettist Mark van de Wiel.

In February there was a focus on the unaccompanied violin works of Bach and students from local schools and from London Music Colleges attended a practical session led by David Dolan on improvisation

#### **COMMUNITY ACTIVITY (Continued)**

This year saw the continuation of The Right to Music project which had been begun two years previously. The original project attracted £25,000 of funding from the Arts Council, two local councils and a charitable trust. The London Mozart Players were partners in the project which reached 3,529 people aged 4 to 90+ years. The most recent activities were with local primary schools, a day centre for the elderly and the Royal Marsden Hospital.

Professional development activities included a day national seminar involving demonstrations by YMS pupils for the European String Teachers Association, a cello day lead by Julian Lloyd Webber and a piano study day lead by Australian pianist Piers Lane. These stimulating days were well attended by teachers, pupils and the general public

Outreach work has included recitals by 14 younger YMS pupils, given in 8 primary schools and 4 homes or centres for adults YMS pupils also gave a free concert for 350 primary pupils at The Menuhin Hall in July

A 100 of the youngest children continue to be catered for with the pre-school music classes which are offered on Tuesday and Wednesday each week. These 'Jack in the Music Box' mornings give children 2 to 4 years the opportunity to participate in musical activities.

YMS has a long connection with The Grange Centre for adults with disability and learning difficulties. A Christmas Concert in December gave many of these people a chance to sing, accompanied by brass and supported by YMS staff

Other Outreach partnerships have been with the South Bank Centre (for Gamelan) and with The National Association for Gifted Children (strings workshops)

All YMS pupils gave an 8 hour long marathon concert in the Menuhin Hall foyer and raised nearly £3,000 for Children in Need

#### **FUTURE DEVELOPMENTS**

Fundraising to provide bursaries for those pupils who are not eligible for the Music & Dance Scheme and whose parents do not have access to funds for the fees remains a high priority. The Governors are planning a long-term funding strategy workshop and, based on the conclusions from this, an action plan to address fund-raising will be drawn up

The Governors and Leadership Team of the Yehudi Menuhin School continue to consider the development of the facilities of the School. A site development master plan has been prepared to ensure that the School's facilities continue to improve. In the short term, the construction of a new pool building enabling all year round use of the swimming pool began in September 2009, and the construction of a Headmaster's house will begin in January 2010.

The current Headmaster, Mr Nicolas Chisholm, announced that he would retire at the end of the 2009/2010 academic year and the Governors wish to record their thanks to him for 21 years of exemplary leadership of the school From September 2010 Dr Richard Hillier will be Headmaster

#### FINANCIAL REVIEW AND RESULTS FOR THE YEAR

The School's results indicate a satisfactory position for the year. The Governors are very grateful to the UK Government's Department for Children, Schools and Families financial support without which the school could not continue to operate as it does.

The reserves are split between those available for the day to day requirements of the School, which are described by the Charity Commission as the free reserves and those restricted or designated for specific purposes or used in providing the School buildings and other tangible fixed assets. Most of the Endowment Funds are represented by specific investments and the remainder is in bank balances (as detailed in the "Investment Powers, Policy and Performance" section on page 7)

#### FINANCIAL REVIEW AND RESULTS FOR THE YEAR (continued)

The Governors are of the opinion that the School's assets are sufficient to meet its current obligations. Total balance sheet reserves of £13,732,701 are in part represented by restricted and endowed funds totalling £1,158,665, which are held for specific purposes as detailed in notes 10a and 10b to the financial statements. The unrestricted funds carried forward amount to £12,574,036 of which £4,068,263 has been designated for specific purposes by the Governors, £7,480,557 represents tangible fixed assets as detailed in note 10c and the remaining £1,025,216 are free reserves available to provide adequate working capital for the School

#### **INVESTMENT POWERS, POLICY AND PERFORMANCE**

These are governed by the Memorandum and Articles which permit the funds to be invested in any security, other investment or property situated anywhere in the world. The Governors had delegated the management of the investments to Rensburg Sheppards who managed the everyday interests in the investments and reported to the school on a quarterly basis. The Governors having reviewed the investment performance and strategy, a tender document was prepared and sent to a long-list of suitable investment organisations. A short-list was prepared and after presentations from short-listed organisations and due consideration, the Governors decided to appoint Sarasin & Partners LLP to manage the School's investments from 1<sup>st</sup> May 2009

The general medium to long-term mandate to Sarasin is to maintain real capital growth while producing an income of 4% per annum or more in order to fund bursaries, awards and prizes for students at the School from a portfolio of investments, both equities and fixed interest securities, property fund and cash deposits

#### **RISK MANAGEMENT**

The Governors continue to keep the School's activities under review and monitor performance, with particular regard to any major risks, which may arise. The Governors have a Risk Management Committee which has assessed and categorised the risks which the School is, or may become, exposed to in order to ensure that there are satisfactory systems established to manage those risks. A review of risks and the risk register is a regular item on the agenda of Committee and Council meetings in order to ensure that the process is constantly reviewed and updated.

#### STATEMENT OF GOVERNORS' RESPONSIBILITIES

The Governors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company Law requires the Governors to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law

Under company law the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing these financial statements, the Governors are required to

- · select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the School will continue in business

#### STATEMENT OF GOVERNORS' RESPONSIBILITIES (Continued)

The Governors are ultimately responsible for ensuring that adequate accounting records are maintained that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and ensuring their proper application in accordance with company law, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

As far as each of the Governors of the company at the date of approval of this report is aware there is no relevant audit information (information needed by the company's auditor in connection with preparing the audit report) of which the company's auditor is unaware. Each Governor has taken all of the steps that he/she should have taken as a Governor in order to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **AUDITORS**

Horwath Clark Whitehill LLP have expressed their willingness to continue as auditors for the next financial year

Approved by the Council of Governors at its meeting on 26/11/2009 and signed on its behalf by

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE YEHUDI MENUHIN SCHOOL LIMITED

We have audited the financial statements of The Yehudi Menuhin School Limited for the year ended 31 August 2009 set out pages 14 to 25 These financial statements have been prepared in accordance with the accounting policies set out therein

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of trustees and auditor

The Governors' (who are also the directors of The Yehudi Menuhin School Limited for the purpose of company law) responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law, and United Kingdom Accounting Standards (United Kingdom Generally Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Governors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (United Kingdom and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and have been prepared in accordance with the Companies Act 2006. We also report to you if in our opinion, the information given in the Governors' Annual Report is consistent with the financial statements.

In addition, we report to you if, in our opinion, the charitable company has not kept adequate accounting records, if the charity's financial statements are not in agreement with those records, if we have not received all the information and explanations we require for our audit or if certain disclosures of governors' remuneration specified by law are not made

We read the Governors' Annual Report and consider the implications for our report if we become aware of any apparent misstatements within it. Our responsibilities do not extend to other information

#### Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (United Kingdom and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

#### In our opinion

- the financial statements give a true and fair view of the state of the charitable company's affairs as at 31 August 2009 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- the financial statements have been prepared in accordance with the Companies Act 2006, and
- the information given in the Governors' Annual Report is consistent with the financial statements

Andrew Planca

Senior Statutory Auditor

Andre Pranca

for and on behalf of Horwath Clark Whitehill LLP

Chartered Accountants and Statutory Auditor

St Bride's House 10 Salisbury Square London EC4Y 8EH

EC4Y 8EH United Kingdom

Date 5 May 2010

### YEHUDI MENUHIN SCHOOL LIMITED STATEMENT OF FINANCIAL ACTIVITIES

### (Incorporating an income and expenditure account) FOR THE YEAR ENDED 31 AUGUST 2009

		Unrestrict	ed Funds				
	Notes	School's	Other	Endowment	Restricted		
		Operation	Activities	Funds	Funds	2009	2008
		£	£	£	£	£	£
INCOMING RESOURCES							
Charitable activities							
Fees receivable		2,549,910	-	-	-	2,549,910	2, 185, 255
Bursaries income		=		-	73,691	73,691	183,147
Grants Received		<b></b>	-	-	120,487	120,487	449,577
Other activities to generate							
funds							
Menuhin Hall income		-	150,380	-	-	150,380	192,626
Concert receipts, festivals							
& events		-	30,448	-	-	30,448	38,247
Other income	2a	33,355		-	-	33,355	13,174
Investment income	2b	31,023	43,067	-	34,935	109,025	177,049
Donations and legacies	2c	237,226	4,000	<u>-</u>	87	241,313	44,299
Total Incoming Resources		2,851,514	227,895		229,200	3,308,609	3,283,374
RESOURCES EXPENDED							
Cost of generating Funds							
Fundraising and publicity		15,814	_	_	_	15,814	21,751
Finance and other costs		975	600	_		1,575	53
Investment management fee	s	3,377	2,011	-	767	6,155	5,536
Menuhin Hall expenses	_	-	231,804	-	-	231,804	245,730
Other expenses		8,267	-	-	-	8,267	5,091
Charitable expenditure		,				·	-
School operating costs							
and grant making		2,313,015	19,212	-	239,831	2,572,058	2,519,381
Governance costs		13,387				13,387	12,435
Total Resources Expended	5	2,354,835	253,627		240,598	2,849,060	2,809,977
Net incoming/(outgoing)							
resources for the year	3	496,679	(25,732)	-	(11,398)	459,549	473,397

The notes on pages 14 to 25 form part of these financial statements

### YEHUDI MENUHIN SCHOOL LIMITED STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)

### (Incorporating an income and expenditure account) FOR THE YEAR ENDED 31 AUGUST 2009

	Unrestricted Funds School's Other Operation Activities £	Endowment Funds £	Restricted Funds £	2009 £	2008 £
Net incoming resources	470,947	-	(11,398)	459,549	473,397
Other recognised gains and losses (Losses)/Gains on investments					
Realised (notes 7 and 10)	(17,588)	(47,441)	(5,235)	(70,264)	2,516,091
Net income/(expenditure) for the year	r 453,359	(47,441)	(16,633)	389,285	2,989,488
Unrealised investment (gains)/losses (notes 7 and 10)	113,671	(46,570)	(4,764)	62,337	(346,087)
Net Movement in Funds	567,030	(94,011)	(21,397)	451,622	2,643,401
Fund balances at 1 September 2008	12,007,006	725,621	548,452	13,281,079	10,637,678
Fund Balances at 31 August 2009	12,574,036	631,610	527,055	13,732,701	13,281,079

The notes on pages 14 to 25 form part of these financial statements

#### YEHUDI MENUHIN SCHOOL LIMITED BALANCE SHEET AS AT 31 AUGUST 2009

FIXED ASSETS	Notes	£	2009 £	2008 £
Tangible assets Investments	6 7		7,480,557 6,149,977	7,661,998 1,871,225
CURRENT ASSETS			13,630,534	9,533,223
Stocks Debtors	8	15,495 56,522		13,803 225,248
Cash at bank and in hand	•	207,035		3,703,717
		279,052		3,942,768
CREDITORS: amounts falling due within one year	9	176,885		194,912
NET CURRENT ASSETS			102,167	3,747,856
NET ASSETS			13,732,701	13,281,079
RESERVES Endowment Funds	10a		E20 222	621,371
Expendable Endowment	10a 10a		538,232 93,378	104,250
Restricted Funds	10b		527,055	548,452
UNRESTRICTED FUNDS			1,158,665	1,274,073
Designated Funds Fixed Asset Reserve	10c	4,068,263		4,033,660
Fixed Asset Reserve	10c	7,480,557		7,661,998
		11,548,820		11,695,658
General Reserve	10c	1,025,216		311,348
			12,574,036	12,007,006
TOTAL FUNDS	11		13,732,701	13,281,079

Approved and authorised for issue by the governors on  $\frac{26}{11}$  /2.009 and signed on their behalf by

11/2 COR

The notes on pages 14 to 25 form part of these financial statements

#### 1. ACCOUNTING POLICIES

#### a) Basis of accounting

The financial statements are prepared under the historical cost convention, except that investment assets are carried at market value, and in accordance with applicable accounting standards and the Statement of Recommended Practice on Accounting and Reporting by Charities (the Charities SORP 2005) and the Companies Act 2006

The company is exempt from the requirement of Financial Reporting Standard No 1 to prepare a cash flow statement as it is entitled to small company exemptions

YMS Enterprises Limited, a company limited by guarantee was incorporated on 17<sup>th</sup> December 2008 as a wholly owned subsidiary of the School. The charitable company is not required to prepare group financial statements as the subsidiary undertaking is considered to be not material to the group, therefore the financial statements present information about the individual charitable company and not of its group. The results of YMS Enterprises Limited and the net assets position at the balance sheet date are set out in note 16

#### b) Fees receivable and similar income

Fees receivable comprise tuition fees including means tested contributions to fees paid by parents, grants towards fees from the DCSF through the Music and Dance Scheme, and net scholarships and bursaries funded from restricted and external funds

#### c) Bursary Funds

The School receives some of its income primarily for the provision of scholarships, bursaries and prizes. These amounts are held within restricted funds.

#### d) Donations and Legacies

Donations receivable for the general purpose of the Charity are credited to 'unrestricted funds' Donations for purposes restricted by the wishes of the donor are taken to 'restricted funds' where these wishes are legally binding on the Governors. Donations required to be retained as capital in accordance with the donor's wishes are accounted for as 'endowments' – permanent or expendable according to the nature of the restriction.

Legacies are recognised when there is adequate certainty and reliability of receipt and their value can be accurately measured

#### e) Resources expended

Expenditure is classified under the two principal categories of Charitable Expenditure and Costs of Generating Funds rather than the type of expense, in order to provide more useful information to users of the financial statements

Charitable Expenditure comprises direct expenditure including direct staff costs attributable to the activity. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with use of the resources.

Support costs comprise of staff costs together with related overheads of the charity Governance costs are those incurred in connection with the administration of the Charity and compliance with constitutional and statutory requirements

#### f) Value Added Tax

The School is not registered for value added tax. All expenditure is therefore included under the expense headings to which it relates inclusive of any value added tax.

#### g) Taxation

The School is a registered Charity and is exempt from taxation on income arising from and expended on its charitable activities

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### h) Pension Costs

The School contributes to the Teachers' Pension Defined Benefits Scheme at rates set by the Scheme Actuary and advised to the Board by the Scheme Administrator. The scheme is a multi-employer pension scheme and it is not possible to identify the assets and liabilities of the scheme which are attributable to the school. In accordance with FRS17 therefore, the scheme is accounted for as a defined contribution scheme.

Certain non teaching staff are also members of other defined contribution schemes All non teaching staff are entitled to join a group personal pension scheme, which complies with the requirements for a Stakeholder Pension Scheme

#### i) Stocks

Stocks are valued at the lower of cost and net realisable value at the balance sheet date

#### j) Tangible fixed assets and depreciation

Freehold buildings are carried in the balance sheet at their cost less depreciation as the Governors consider it is not appropriate to apply a current value to such property. The cost of new buildings is added to fixed assets as it is incurred. Only purchases of assets over £5,000 are included as fixed assets.

Depreciation is provided on the cost or valuation of assets, over the estimated useful life of the assets. The rates of depreciation are as follows

Freehold Buildings

- 2% on cost

Furniture and Equipment

- written off in year of acquisition

Motor Vehicles

- 25% reducing balance

Instruments - Pianos and Keyboards

- over 10 years

IT Software

- over three years

Assets held under finance lease

- over the term of the lease

String instruments are not depreciated as the quality of the instruments held is such that their likely useful life is in excess of 50 years. Also, land is not depreciated and freehold buildings are only depreciated once brought into use

#### k) Translation of Foreign Currencies

Transactions in foreign currencies are converted into sterling at the rates ruling on the dates of the transactions. Assets and liabilities at the year end which are denominated in foreign currency are translated at the rates ruling at the balance sheet date.

#### I) Investments

Investments are included in the financial statements at market value, with the exception of a property at Tunbridge Wells, with any surplus or deficit on revaluation being shown as unrealised gains or losses on the face of the Statement of Financial Activities

The School's 8/32nds share of an investment property at Tunbridge Wells was included at original probate value in the accounts which amounted to £250,000. The School was given the share in Rusthall Manor estate, Tunbridge Wells under the will of Mrs Griselda Kentner who died on 10 March 1995. The School was entitled to a 25% share of both the capital and income of the estate. During the year the Rusthall Manor estate was sold and the realised gain has been included in note 7 to the financial statements.

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### m) Governments Grants Receivable

Government grants received in respect of pupils' fees are included within income in the year to which they relate

#### n) Leased and Hire Purchase Assets

Where the charity has entered into finance leases, the obligations to the lessor are shown as part of borrowings and the rights in the corresponding assets are treated in the same way as owned fixed assets. Leases are regarded as finance leases where their terms transfer to the lessee substantially all the benefits and burdens of ownership other than the right to a legal title

Rentals payable under operating leases are charged to the Statement of Financial Activities as incurred

#### o) Funds

Endowed – These are funds where the Governors are required to hold capital, as represented by the investments, and are not entitled to spend it. Income arising from these funds is included within restricted funds in accordance with the donors' wishes

Restricted – these are monies, which have legal restrictions on their use where donors have specified the funds can only be spent on certain of the charity's activities

Unrestricted – General funds are available for use at the discretion of the Governors in furtherance of the charity's general objectives Designated funds are set aside out of general funds by the Governors, for particular purposes

2.	INCOME	2009 £	2008 £
	a) Other Income	-	~
	Audition fees	2,146	2,672
	Children' Music Income	1,484	1,350
	Holiday Course Income	10,420	4,910
	CD sales	1,789	1,642
	Sundry income	498	2,600
	Yehudi Menuhin School Enterprises Facilities Fee	17,018	
		33,355	13,174
	b) Investment Income		
	Rent receivable	525	1,110
	Listed investments - UK	45,522	53,181
	Bank Interest	62,978	122,758
		109,025	177,049
	c) Donations and Legacies		
	Mrs Christiana Fafie	89,663	-
	Mr Reginald Forbes Ellis	65,246	-
	Mrs Margaret Hubicki	26,116	-
	Mrs Phyllis Page	15,000	-
	Miss Sylvia Cartner	11,000	-
	Mrs Meher Rohi Gazder	3,973	-
	Miss Meriel Biggs	500	-
	Mr Frank Clark	500	-
	Friends of Yehudi Menuhin School	15,000	-
	Other donations and legacies	14,315	44,299
		241,313	44,299

3.	NET INCOMING RESOURCES	2009	2008
	N	£	£
	Net incoming resources are stated after charging Auditors' remuneration		
	For audit	12,190	12,220
	Other services	4,156	6,616
	Depreciation - owned assets	193,556	206,500
J.	STAFF COSTS		
	Wages and salaries	1,361,650	1,283,281
	Social security costs	113,041	103,701
	Pension costs	119,694	107,846
		1,594,385	1,494,828
	The number of employees (including full time equivalent number the year was 40 (2008 - 39) of which 26 (2008 - 26) were teached		mployees) ın
	Neither the Governors nor persons connected with them reimbursement of expenses from the School	received any remi	uneration or
	The number of employees whose emoluments exceeded £60,0	00 was as follows	
		2009	2008
		No.	No
	£70,001 – £80,000	1	1

This individual is also a member of the Teachers' Pension defined benefit scheme

ANALYSIS OF TOTAL RESOURCES EXPENDED	Staff Costs	Other £	Depreciation £	200 Tot
Cost of Generating Funds	£	L	E.	
Fund-raising & publicity	-	15,814	-	15,8
Finance costs	_	1,575	-	1,5
Investment managers fees	-	6,155	_	6,1
Menuhin Hall expenses	69,444	108,767	53,593	231,8
Other expenses		8,267	<del>_</del>	8,2
	69,444	140,578	53,593	263,6
Charitable Expenditure	4 474 000	50.440	40.000	4 040 0
Teaching	1,171,202	52,110	19,036	1,242,3
Welfare and catering	96,468	200,011	7,481	303,9
Premises	60,246	243,690	113,446	417,3
School support costs	197,025	134,242		331,2
School's operating costs	1,524,941	630,053	139,963	2,294,9
MDS Celebratory Event	-	12,592	=	12,5
Grants awards & prizes	-	20,833	-	20,8
Bursaries		<u>243,676</u>		243,6
School operating costs and grant making	1,524,941	907,154	139,963	2,572,0
Governance costs		13,387		13,3
	1,594,385	1,061,119	193,556	2,849,0
2008				
Cost of Generating Funds				
Fund-raising & publicity	-	21,751	-	21,7
Finance costs	-	53	-	
Investment managers fees	-	<i>5,5</i> 36	-	5,5
Menuhin Hali expenses	88,951	102,222	54,557	245,7
Other expenses		5,091		5,0
	88,951	134,653	54,557	278,1
Charitable Expenditure				
Teaching	1,073,323	44,380	36,290	1,153,9
Welfare and catering	95,388	189,516	4,882	289,7
Premises	58,879	242,089	110,771	411,7
School support costs	178,287	118,058		296,3
School's operating costs	1,405,877	594,043	151,943	2,151,8
MDS Celebratory Event	-	155,950	-	155,9
Grants awards & prizes	•	21,268	-	21,2
Bursaries		190,300		190,3
School operating costs and grant making	1,405,877	961,561	151,943	2,519,3
Governance costs		12,435		12,4

6.	TANGIBLE FIXED ASSETS	Freehold land and buildings £	Musical instruments £	Furniture and academic equipment £	Motor vehicles	Total £
	COST OR VALUATION					
	At 1 September 2008	7,374,573	1,366,655	264,021	77,694	9,082,943
	Additions	24,422	-	20,611	15,279	60,312
	Release Hall retention creditor	(48,197)			<u>-</u>	<u>(48,197)</u>
	At 31 August 2009	7,350,795	1,366,655	284,632	92,973	9,095,058
	DEPRECIATION					
	At 1 September 2008	856,340	247,442	254,113	63,050	1,420,945
	Charge for the year	142,064	26,293	17,718	7,481	<u>193 556</u>
	31 August 2009	998,404	273,735	271,831	70,531	1,614,501
	NET BOOK VALUE					
	At 31 August 2009	6,352,394	1,092,920	12,801	22,442	7,480,557
	At 31 August 2008	6,518,233	1,119,213	9,908	14,64 <u>4</u>	7,661,998

All fixed assets are held for charitable purposes. Included within musical instruments are string instruments which were included at an insurance value of £970,530 at 31 August 1999 as the Governors were unable to quantify the cost of these assets.

7.	INVESTME All investme Equity Inve	2009 £	2008 £	
		e at 1 September 2008	900,066	1,060,897
	Acquisitions		2,522,381	159,919
	Disposals a	t open market value	(583,838)	(174,663)
	Unrealised	62,337	(146,087)	
	Market val	2,900,946	900,066	
	Historic co	st at 31 August 2009	2,856,031	844,822
	follows	s representing 5% or more of the total portfolio are as	Market Value	Market Value
	Units held		£	£
	309,746	Charities Property Fund	259,407	363,263
	50,000	UK Government 4 75% - 2020	-	50,570
	2,785,775	Alpha CIF For Endowments (Income Units)	1,878,169	-
	725,520	Sarasın Equisar IIID Cls 'B' Inc	750,188	<del></del>
			2009	2008
	Investment	Properties	£	£
	Valuation at	1 September 2008	860,792	1,304,565
	Additions		-	6,227
	Disposal (se	ee below)	-	(250,000)
		during the year of Riseholme Bungalow		(200,000)
	Valuation at	t 31 August 2009	860,792	860,792

#### 7. INVESTMENTS (CONTINUED)

#### Riseholme Bungalow, Cobham, Surrey

The school was left Riseholme Bungalow, a freehold property under the will of Professor B Hermelin who died on 14 January 2007 This was included at a probate value of £750,000 Following a review of the value of Riseholme Bungalow in the prior year the Governors believed that the property had declined in value and the reduction in value was reflected in the financial statements. The Governors believe there has been no significant change to the value at the year end

#### Riverview Gardens, Cobham, Surrey

During the year ended 31 August 2007 the school purchased 70 Riverview Gardens at a market value of £299,950. The property has been included in the accounts at the purchase price plus incidental costs. A conservatory at a cost of £6,227 was included as an addition to the property last year. The Governors believe there is no significant change between the purchase cost and market value at the year end.

Summary of investments	2009 £	2008 £
Cash held for re-investment	2,388,239	110,367
Investment property	860,792	860,792
Equity investments	2,900,946	900,066
	6,149,977	1,871,225
8. DEBTORS: amounts falling due within one year		
Amounts due from subsidiary undertaking	727	-
Fees and recharges receivable	29,964	64,715
Prepayments & accrued income	25,831	160,533
	<u>56,522</u>	225,248
9. CREDITORS: amounts falling due within one year		
Amounts owed to subsidiary undertaking	13,383	_
Fees received in advance	55,559	78,461
Fee deposits held	29,502	27,573
Accruals and deferred income	78,441	88,878
	<b>176,885</b>	194,912

10a	ENDOWMENT FUNDS					
		Balances Brought Forward £	Incoming Resources £	Resources Expended £	investment (Losses)/ Gains £	Balances Carried Forward £
Expe	endable Endowments					
•	Alice Hartley Award	50,000	-	-	(3,727)	46,273
	Madame Phyllis Baker	•				
	Scholarship	54,250	_	-	(7,145)	47,105
Perm	nanent Endowments	•				
	<b>Bursary Endowments</b>					
	Esso/Westminster	23,081	-	-	(3,426)	19,655
	Eta Herbst	303,087	_	-	(45,016)	258,071
	Cholmondeley	146,658	_	-	(21,787)	124,871
	Sherman	14,662	-	_	(2,176)	12,486
	Jeanty Raven	2,476	_	_	(374)	2,102
	JGC Mellars	20,000	_	-	· ,	20,000
	Doris Faulkner Violin	,				•
	Scholarship	65,014	_	_	(4,955)	60,059
	•	,			, ,	,
	Fermoy Masterclass	24,454			(3,643)	20,811
	Awards					
	Sir Ronald Harris	10,039			_	10,039
	Brackenbury	11,900			(1,762)	10,138
	Diackeribary					10,100
		725,621			(94,011)	631,610
10b	RESTRICTED FUNDS					
	Bursary Funds					
	Jeanty Raven	-	208	208	-	-
	Miller Smiths Scholarship	17,658	639	-	(1,986)	16,311
	Fermoy Masterclass	3,568	1,172	1,172	-	3,568
	Sir Ronald Harris	5,860	535	-	(1,664)	4,731
	Brackenbury		566	566	-	4 405
	Albert Cowie	1,165	4 400	4 400	-	1,165
	Esso/Westminster	-	1,102 14,479	1,102 14,479	-	<del>-</del>
	Eta Herbst Cholmondeley	•	7,008	7,008	-	_
	Sherman	-	700	700	-	-
	Kıssın Award	70,973	2,044	1,055	(6,356)	65,606
	Paloma O'Shea	3,002		-,000	(0,000)	3,002
	Bursary Fund	48,959	73,691	122,650	-	, <u>-</u>
	Rolling Stones	131,197	1,903	27,785	7	105,322
	Dons Faulkner Violin	·	-	·		
	Scholarship	9,314	1,820	-	-	11,134
	Madame Phyllis Baker					
	Scholarship	-	2,515	2,515	-	-
	Alice Hartley Award	-	331	-	-	331
	Other Funds		e	40 -00		40 AZE
	MDS Celebratory Fund	-	51,967	12,592	-	39,375
	Outreach project	38,756	58,520	48,766	-	48,510
	DCFS – Swimming Pool	218,000	10,000	-	<del>-</del>	228,000
		548,452	229,200	240,598	(9,999)	527,055

#### 10c UNRESTRICTED FUNDS

	Balance brought forward £	Incoming resources £	Resources expended £	Unrealised/ Realised Investment Gains/(losses) £	Transfers £	Balance carried forward £
Student aid	25,482	30,448	16,712	-	-	39,218
Prize Fund	194	-	-	-	-	194
Wallace Curzon	-	2,500	2,500	-	-	-
White House Art Fund The Rusthall	1,793	-	-	-	-	1,793
Manor Estate	2,850,775	43,067	2,611	127,159	-	3,018,39 0
Riseholme Riverview Gardens	550,000	-	-	-	-	550,000
	310,792	-	-	-	-	310,792
Kentner fund	80,000	-	66,824	-	-	13,176
The Menuhin Hall	214,624	151,880	231,804	<u> </u>		134,700
	4,033,660	227,895	320,451	127,159	-	4,068,26 3
General Reserve	311,348	2,851,514	2,288,011	(31,076)	181, <del>44</del> 1	1,025,216
Fixed Assets	7,661,998			-	<u>(181,441)</u>	7,480,557
	12,007,006	3,079,409	2,608,462	96,083		12,574,036

#### **ENDOWMENT FUNDS**

These are funds where the Governors are required to hold the capital and are not entitled to convert it to income. Income arising from these funds is included within restricted funds and is spent in line with the wishes of the donor.

#### **Bursary Endowment Funds**

These funds arise from legacies, grants and donations made for the specific purpose of providing bursaries to students, the recipients and amounts of bursaries are determined by the Headmaster and Governors. The income and expenditure arising from these funds are included within restricted funds.

#### **Fermoy Masterclass**

This endowment from Lady Fermoy is to fund Masterclasses by visiting teachers for pupils at the School

#### Awards

These represent donations given to provide awards to students

#### **RESTRICTED FUNDS**

#### **MDS Celebratory Fund**

The DCSF held an event – "Excellent!" at Sadler's Wells to celebrate the Music and Dance Scheme This fund was provided by DCSF to cover administration, travel, subsistence and general expenses

#### **DCFS - Swimming Pool**

The school received a capital grant from the DCSF of £218,000 in 2008 as 50% matched funding for improvements to the swimming pool. Work commenced during August 2009 and is expected to be completed by February 2010.

#### Outreach

The school receives a grant from the DCSF to encourage community outreach and partnership with local schools and musical organisations

#### 10c UNRESTRICTED FUNDS

#### **Student Aid**

These funds have principally derived from the efforts of students, i.e. concerts and recitals, and are designated to be used for the benefit of students, rather than the School generally

#### **Prize Fund**

The prize fund represents money set aside to pay for prizes at the School's discretion

#### Wallace Curzon

The Wallace Curzon fund represents monies set aside for the purposes of making awards to pupils

#### White House Art Fund

This includes monies earmarked by the Governors for buying works of Art for displaying in the White House

#### Rusthall Manor, Tunbridge Wells

This fund contained the above property which, was sold during the year. The net proceeds from the sale and income earned on the funds are at the discretion of the governors, being held in a separate fund.

#### Riseholme Bungalow, Cobham

This fund contains the above property left to the school in the will of Professor Hermelin. At the discretion of the governors it is being held in a separate fund

#### Riverview Gardens, Cobham

70 Riverview Gardens is an investment property, which at the discretion of the governors is being held in a separate fund

#### **Fixed Asset Fund**

The fixed asset fund represents reserves earmarked by the Governors to establish a fund equal to the amount spent on tangible fixed assets by the School

#### The Menuhin Hall

The Menuhin Hall Fund represents amounts designated by the Governors towards operating The Menuhin Hall

#### 11. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Permanent Endowment £	Expendable Endowment £	Restricted Funds £	Unrestricted Funds £	Total £
Tangible Fixed Assets Investments Net Current	518,232	93,378	- 39,083	7,480,557 5,499,284	7,480,557 6,149,977
Assets/(liabilities)	20,000		487,972	(405,805)	102,167
Total Net Assets	538,232	93,378	527,055	12,574,036	13,732,701

#### 12. PENSION COMMITMENTS

The School participates in the Teachers' Pension Scheme (England and Wales) ("the Scheme"), for its teaching staff. This is a multi-employer defined benefits pension scheme and it is not possible or appropriate to identify the assets and liabilities of the Scheme which are attributable to the School.

The latest actuarial valuation of the Scheme by the Government Actuary issued in October 2006 relating to the period 1 April 2001 to 31 March 2004 revealed that the total liabilities of the Scheme (pensions currently in payment and the estimated cost of future benefits) exceeded the value of the Scheme's assets (estimated future contributions together with the proceeds from the notional investments held at the valuation date) by 2 0%

From 1 January 2007, and as part of the cost-sharing agreement between employers' and teachers' representatives, the standard contribution rate has been assessed at 19 75%, and the supplementary contribution rate has been assessed to be 0 75% (to balance the Scheme's assets and liabilities within 15 years as required by the regulations), a total contribution rate of 20 5%. This translates into an employer contribution rate of 14 1% and an employee contribution rate of 6 4%. The cost-sharing agreement has also introduced - effective for the first time for the 2008 valuation - a 14% cap on employer contributions payable.

The valuation of the Scheme by the Government Actuary as at 31 March 2008 is expected to be issued early in 2010

The pension charge for the year includes contributions payable to the scheme of £80,169 (2008 £71,904)

The School also runs a defined contribution scheme for non-teaching staff The superannuation charge represents the School's contributions to the scheme of £39,525 (2008 £35,942)

#### 13. SHARE CAPITAL

The company does not have any share capital and is limited by guarantee

The liability of the 17 members is limited to £1 00 each

#### 14. CAPITAL COMMITMENTS

Capital expenditure contracted at 31 August 2009 amounted to £467,781 and related to the construction of the Swimming Pool (2008 £nil)

The financial statements of YMS Enterprises Limited for the period to 31 August 2009 which are not consolidated with the School's financial statements, showed the following position

#### 15. SUBSIDIARY UNDERTAKING

YMS Enterprises Limited is a wholly owned subsidiary undertaking registered in England and Wales, which was incorporated as a company limited by guarantee on 18<sup>th</sup> December 2008. The principal activities of the company are to offer public and private concerts, summer schools and associated services and general merchandising. The financial statements of YMS Enterprises Limited are for the period from incorporation on 17<sup>th</sup> December 2008 to 31 August 2009. The total net profit is gifted to the School. A summary of the results of the subsidiary is shown below.

BALANCE SHEET	Period to 31 August 2009 £
CURRENT ASSETS Debtors CREDITORS amounts falling due within one year	13,383 (13,383)
TOTAL NET ASSETS	
RESERVES Profit and loss account	
PROFIT AND LOSS ACCOUNT Turnover Operating costs	69,240 (48,623)
GROSS PROFIT Administrative expenses	20,617 (19,890)
PROFIT ON ORDINARY ACTIVITIES  Payment under gift aid	727 (727)
RETAINED PROFIT	

#### 16. RELATED PARTY TRANSACTIONS

The group has taken advantage of the exemption which is conferred by financial reporting standard no 8, 'related party disclosures' that allows it not to disclose intra group transactions where its subsidiary is wholly owned