#### **DIRECTORS' REPORT**

The Directors present their report and the accounts for the year ended 31 March 2005.

#### **Principal Activity**

The Company operates as a finance company within the EMI Group.

#### Results and Dividends

The Company made a profit of £39,562,000 during the year (2004 profit: £63,424,000). An interim dividend of £14,000,000 has been paid (2004 dividend: £60,701,000).

#### Directors and their Interests

The Directors during the year were as follows:

C P Ashcroft

D J T Bratchell

R C Faxon

(resigned 31 January 2005)

M D Stewart

(appointed 1 February 2005)

No Director had any interest in the shares of the Company at any time during the year.

The interests of the Directors in the share capital of EMI Group plc, the ultimate parent undertaking, at the year end were as follows:

	Ordinary	Ordinary Shares		Senior Executive Incentive Plan/Executive Share Incentive Plan		Options*		
						Granted	Exercised/ Renounced/ Lapsed	
	1/4/04	31/3/05	1/4/04	31/3/05	1/4/04	During	the Year	31/3/05
D J T Bratchell C P Ashcroft M D Stewart <sup>1</sup>	7,623	7,623	85,336 272,055	110,866 370,464	303,357 859,224	83,814 276,312	<del>-</del> -	387,171 1,135,536

- Options over Ordinary Shares are granted under Savings-Related and Executive Share Option Schemes.
- 1 M D Stewart was a director of the Company's ultimate pare and his interests in the shares of that company as a shown in its annual report.

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## Directors' Report Continued

## Supplier Payment Policy

As part of its principal activity as a finance company within the EMI Group, the Company enters into financial instruments and payments relating to these are made as required on a transaction by transaction basis.

The administration costs of the Company are settled by EMI Group plc and then recharged to the Company. EMI Group plc negotiates payment terms with its suppliers on an individual basis, with the normal spread being payment at the end of the month following delivery plus 30 or 60 days. It is the policy of EMI Group plc to settle the terms of payment when agreeing the terms of each transaction, to ensure that the suppliers are made aware of the terms, and to abide by them. EMI Group plc makes payments to its suppliers through its subsidiary, EMI Records Ltd. The number of days' purchases outstanding at 31 March 2005 is calculated at 48 days (2004: 45 days).

#### Directors' and Officers' Liability Insurance

The ultimate parent undertaking, EMI Group plc, has maintained insurance to cover Directors' and Officers' liability as permitted by Section 310(3) of the Companies Act 1985.

#### Auditors

Ernst & Young LLP has expressed its willingness to continue in office as auditor. A resolution proposing their re-appointment will be submitted to the forthcoming Annual General Meeting.

By Order of the Board.

C L Christian

Secretary

Date: 16.0.05

Registered Office 27 Wrights Lane London W8 5SW

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the Directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss for that period. In preparing those accounts, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors confirm that the accounts comply with the above requirements.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMI GROUP FINANCE PLC

We have audited the company's financial statements for the year ended 31 March 2005 which comprise the Profit and Loss Account, Balance Sheet, Statement of Total Recognised Gains and Losses, and the related notes 1 to 13. These financial statements have been prepared on the basis of the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 March 2005 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young LLP
Registered Auditor

19/9/05

London

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2005

	Notes	2005 £000	2004 £000
Administration expenses		(223)	(150)
Other operating income	2	9,107	39,645
Other operating expenses	3	(10,396)	(4,344)
OPERATING PROFIT		(1,512)	35,151
Interest receivable	4	291,275	236,603
Interest payable	5	(250,200)	(208,330)
		41,075	28,273
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		39,563	63,424
Taxation	6	(1)	
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		39,562	63,424
Interim dividends paid		(14,000)	(60,701)
TRANSFERRED TO RESERVES		25,562	2,723

All activities are continuing.

#### STATEMENT OF RECOGNISED GAINS AND LOSSES

There are no recognised gains or losses in the year other than the profit of £39,562,000 (2004 profit: £63,424,000).

## BALANCE SHEET - 31 MARCH 2005

Notes	2005 £000	2004 £000
8	5,489,900 81,757	5,155,889 192,095
	5,571,657	5,347,984
9	(21,643) (5,157,550)	(23,165) (4,974,534)
	(5,179,193)	(4,997,699)
	392,464	350,285
	(157,163) (44,894)	(142,956) (42,484)
	(202,057)	(185,440)
	190,407	164,845
10 11	83,936 106,471	83,936 80,909
	190,407	164,845
	9	£000  8

M.l. Hunt. ) Director

#### NOTES TO THE ACCOUNTS

#### 1. ACCOUNTING POLICIES

#### **Basis of Accounting**

The accounts are prepared under the historical cost convention and in accordance with accounting standards applicable in the United Kingdom.

#### **Currency Translation**

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the dates of the transactions. Unhedged monetary assets and liabilities denominated in foreign currencies are translated into sterling at year-end rates. The resulting exchange differences are dealt with in the determination of profit for the financial year. Hedged monetary assets and liabilities denominated in foreign currencies are translated into sterling at the hedged rates.

#### Cashflow

The Company has taken advantage of the exemption in FRS1 (revised) not to prepare a cashflow statement as its ultimate parent undertaking prepares a consolidated cashflow statement in accordance with FRS1 (revised).

#### Related Parties

The Company has taken advantage of the exemption in FRS8 not to disclose related party transactions with wholly owned fellow subsidiary undertakings.

2005

2004

#### 2. OTHER OPERATING INCOME

	£000	£000
Exchange gain on foreign currency balances	9,107	39,645

## NOTES TO THE ACCOUNTS CONTINUED

3.	OTHER OPERATING EXPENSES		
		2005	2004
		£000	£000
	Exchange loss on foreign currency balances	10,396	4,344
	Audit fees are paid by the parent undertaking, EMI Group p	elc.	
4.	INTEREST RECEIVABLE		
•		2005	2004
		£000	£000
	Interest receivable on:		
	Bank deposits	807	504
	Loans to fellow subsidiary undertakings	290,468	236,098
	Other	-	1
		291,275	236,603
5.	INTEREST PAYABLE		
٦.	INTEREST TATABLE	2005	2004
		£000	£000
	Interest payable on:		
	Bank loans and overdrafts repayable within five years	7,857	8,595
	Loans from fellow subsidiary undertakings	171,668	121,780
	Loans from parent undertaking	70,672	73,031
	Other	3	4,924
		250,200	208,330

#### NOTES TO THE ACCOUNTS CONTINUED

#### 6. TAX ON PROFIT ON ORDINARY ACTIVITIES

	2005 £000	2004 £000
Profit on ordinary activities before tax	39,563	63,424
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30% (2004: 30%)	11,869	19,027
Group relief	(11,869)	(19,027)
Withholding tax	1	-
Total current tax		

The Company is primarily liable for UK corporation tax on its profits. However, no provision has been made in these accounts for either current or deferred taxation, as an undertaking has been received from its ultimate parent undertaking, EMI Group plc, that the latter will assume all liability for any such taxation as long as the Company remains a subsidiary. In view of the undertaking received, no disclosure is made in the accounts of any potential liability to taxation.

#### 7. DIRECTORS' EMOLUMENTS AND STAFF COSTS

No Director received any remuneration during the year in respect of his/her services to the Company. The company had no employees.

## NOTES TO THE ACCOUNTS CONTINUED

8.	DEBTORS	2005	2004
	Amounts falling due within one year:	£000	£000
	Amounts due from fellow subsidiary undertakings Interest receivable from fellow subsidiary undertakings Other debtors	5,428,378 26,283 629	5,101,797 21,473 38
		5,455,290	5,123,308
	Amounts falling due after more than one year:		
	Amounts due from parent undertaking Amounts due from fellow subsidiary undertakings	31,429 3,181	31,429 1,152
		34,610	32,581
		5,489,900	5,155,889
9.	CREDITORS AND ACCRUALS		
		2005 £000	2004 £000
	Amounts due to parent undertaking Amounts due to fellow subsidiary undertakings Interest payable to fellow subsidiary undertakings Other creditors and accruals	1,499,957 3,641,013 16,535 45	1,510,540 3,449,593 14,373 28
		5,157,550	4,974,534
			<del></del>

#### NOTES TO THE ACCOUNTS CONTINUED

## 10. SHARE CAPITAL

SHARE CAFITAL	Authorised		·	Allotted, called up and fully paid	
	2005 No.	2004 No.	2005 £000	2004 £000	
Ordinary shares of £1 each	85,000,000	85,000,000	83,936	83,936	

# 11. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS AND MOVEMENTS ON RESERVES

	Share <u>Capital</u>	Profit & Loss <u>Account</u>	<u>Total</u>
	£000	£000	£000
At 1 April 2004	83,936	80,909	164,845
Profit for the year	-	25,562	25,562
At 31 March 2005	83,936	106,471	190,407
		<del>.</del>	

#### 12. PARENT UNDERTAKING

The parent undertaking of the group of undertakings for which group accounts are drawn up and of which the Company is a member is EMI Group plc, which is the ultimate parent undertaking registered in England and Wales. Copies of EMI Group plc's accounts can be obtained from EMI Group plc, 27 Wrights Lane London W8 5SW England.

#### 13. CONTINGENT LIABILITIES

The Company has provided a guarantee to its clearing banks in respect of borrowings of other EMI Group plc UK Group companies. Such guarantee is limited to the amount of cash deposited by the Company with the banks. At 31 March 2005, £357,000 (2004: £738,000) was guaranteed.