CLEANAWAY LIMITED 80(,12%

and SUBSIDIARY COMPANIES

DIRECTORS' REPORT and CONSOLIDATED ACCOUNTS

for the year ended

31 DECEMBER 1986



Binderhamiun Chartered ACCOUNTANTS

#### REPORT OF THE DIRECTORS

#### for the year ended 31 DECEMBER 1986

The directors submit their report and the audited accounts for the year to 31 December 1986.

#### ACTIVITIES

The principal activity of the company continues to be the treatment and disposal of waste.

#### REVIEW OF THE BUSINESS

The company has continued to trade satisfactorily during the year, and its operating profit was substantially higher than in 1985. The company's business continues to be the treatment, transportation and disposal of domestic, commercial and industrial waste. The company looks forward to continued expansion in waste management in the United Kingdom.

#### DIVIDENDS

An interim dividend of £1,600,000 was paid on 24 December 1986. The directors propose a final dividend of £700,000.

# . SIGNIFICANT CHANGES IN FIXED ASSETS

The company's investment in fixed assets did not increase significantly during the year. Further details of the movement in fixed assets are given in notes 5 and 6 to the accounts.

#### INTERESTS IN LAND

The market value of interests in land is, in the opinion of the directors, not less in total than its book value. Since the company's and its subsidiaries' interests in land are held for use in the business and are not specifically held for realisation, the directors consider that the cost of a full professional revaluation at frequent intervals would not be justified and hence no valuation of the company's and its subsidiaries' interests in land has been carried out for the purposes of these accounts.

#### DIRECTORS AND THEIR INTERESTS

#### Contracts

There were no contracts subsisting during or at the end of the year, either with the company or with any of its subsidiaries, in which any director was, or is, materially interested.

#### Shares

No director had at any time during the year any beneficial interest in the shares of the company or in the shares of its holding company Cleanaway Holdings Limited (formerly Circe Limited).

# REPORT OF THE DIRECTORS (continued)

#### DIRECTORS AND THEIR INTERESTS (continued)

The directors of the company during the year, and at the end of the year unless otherwise indicated, were as follows:

- P T Williams Chairman
- M McCarthy
- D W Benjafield
- C Hoskisson
- P J Jansen
- J E Fletcher (resigned 20 March 1986)
- P A M Heath
- D T Weir
- J Walker (appointed 28 October 1986)

#### SHARE CAPITAL

There were no changes in the authorised and allotted share capital of the company during the year.

#### CHARITABLE DONATIONS

During the year the group made donations of £828 to charities.

#### DISABLED PERSONS

It has been, and is, the group's policy to give full and fair consideration to the employment and development of disabled persons, having regard to their qualifications and abilities.

#### EMPLOYEE INVOLVEMENT

Through appropriate regular formal and informal communication, the company continued to provide employees with information regarding the financial, economic and other factors affecting its performance. Where decisions were reached which directly affected employees, the company developed the approach of advising and consulting them and their representatives.

#### AUDITORS

A resolution will be submitted to the annual general meeting of the company to re-appoint Binder Hamlyn as auditors.

BY ORDER OF THE BOARD

D T WEIR

Secretary

The Drive
Warley
Brentwood
ESSEX

# Binder Hamlyn CHARTERED ACCOUNTANTS

7-15 Lansdowne Road, Croydon CR9 2PL.

# REPORT OF THE AUDITORS TO THE MEMBERS OF CLEANAWAY LIMITED

We have audited the financial statements on pages  $\mu$  to 17 in accordance with approved Auditing Standards.

In our opinion the financial statements, which have been prepared on the basis of the accounting policies set out on pages 8 and 9, give a true and fair view of the state of affairs of the company and the group at 31 December 1986 and of the profit and source and application of funds of the group for the year then ended, and comply with the Companies Act 1985.

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Chartered Accountants

# CONSOLIDATED PROFIT AND LOSS ACCOUNT

### for the year ended 31 DECEMBER 1986

	1986		86	198		
	Notes	£'000	£'000	£'000	£'000	
TURNOVER						
United Kingdom Rest of Europe			50,307 1,780		43,113 1,629	
			52,087		44,742	
Consumable stores and repairs Staff costs Depreciation Other operating charges			(6,876) (14,844) (6,639) (17,128)		(6,715) (13,471) (5,596) (14,629)	
OPERATING PROFIT			6,600		4,331	
Interest payable			(2,068)		(2,127)	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2		4,532		2,204	
Tax on profit on ordinary activities	4		(1,744)	<b>~</b> u	(655)	
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION			2,788		1,549	
Dividends - Paid - Proposed		1,600 700	2,300	~~		
TRANSFERRED TO RESERVES	13		488		1,549	

All the profit for the financial year has been dealt with in the accounts of the parent company.

# CONSOLIDATED BALANCE SHEET at 31 DECEMBER 1986

ETVED ACCORD	Notes	£'000	1986 £'000	£'000	.985 £'000
FIXED ASSETS					
Intangible assets Tangible assets	5 6		1,207 34,732		1,226 32,753
			<del></del>		<del></del>
			35,939		33.979
CURRENT ASSETS					
Stocks Debtors Cash at bank and in hand	1 8	419 11,957 7		402 10,267 6	
		12,383		10,675	
		12,505		10,075	
CREDITORS: Amounts falling due within one year	9	(13.751)		(26,337)	
NET CURRENT LIABILITIES			(1,368)		(15,662)
TOTAL ASSETS LESS CURRENT					
LIABILITIES			34.571		18,317
CREDITORS: Amounts falling due after more than one year	9		(22,810)	•.	(7,404)
PROVISIONS FOR LIABILITIES AND CHARGES					
Deferred taxation	10		(5,530)		(5,373)
Other provisions	11		(1,164)		(961)
			<del></del>		***************
			5,067		4,579
,					<del></del>
CAPITAL AND RESERVES					
Called up share capital Share premium account	12		1,481 704		1,481 704
Revaluation reserve			1,340		1,340
Other reserves Profit and loss account	13		413 1,129		413
TIOTIL AND TOSS ACCOUNT	±3		1,127		641
			E 067		li seo
			5,067		4,579

Signed on behalf of the board

Directors

Dated: 11 5 Marca 1907

# BALANCE SHEET at 31 DECEMBER 1986

	Notes	198 £'000	86 £'000	19 £'000	985 £'000
FIXED ASSETS					
Intangible assets Tangible assets Investments	5 6 7		1,207 34,732 487		1,226 32,753 608
					- 1 0-
CURRENT ASSETS			36,426		34,587
Stocks Debtors Cash at bank and in hand	1 8	419 11,957 7		402 10,267 6	
		12,383		10,675	
CREDITORS: Amounts falling due within one year	9	(14,236)		(26,943)	
NET CURRENT LIABILITIES			(1,853)		(16,268)
TOTAL ASSETS LESS CURRENT LIABILITIES			34.573		18,319
CREDITORS: Amounts falling due after more than one year	9		(22,810)	••	(7,404)
PROVISIONS FOR LIABILITIES AND CHARGES					
Deferred taxation Other provisions	10 11		(5,530) (1,164)		(5,373) (961)
ч •			5,069		4,581
CAPITAL AND RESERVES					<del></del>
Called up share capital Share premium account	12		1,481 704		1,481 704
Revaluation reserve Profit and loss account	13		1,340 1,544		1,340 1,056
:			5,069 		4,581
·					

Signed on behalf of the board

Directors

Dated: 11 th March 1987

# CONSOLIDATED SOURCE AND APPLICATION OF FUNDS STATEMENT

# for the year ended 31 DECEMBER 1986

FUNDS GENERATED FROM OPERATIONS	1986 £'000	1985 £'000
Profit from ordinary activities before taxation Adjustment for items not involving the movement	4,532	2,204
of funds: Depreciation and depletion Site restoration provision Profit on disposal of fixed assets	6,639 203 (150)	5,596 (40) (568)
TOTAL GENERATED FROM OPERATIONS	11,224	7,192
Dividend paid Tax (paid) reclaimed	(2,000) (3)	<del>-</del> 4
NET FUNDS GENERATED FROM OPERATIONS	9,221	7,196
FIXED ASSETS		
Cost of assets acquired Disposal proceeds	8,800 (351)	12,565 (943)
•	8,449	11,622
ADDITIONAL (REDUCED) WORKING CAPITAL	<del></del>	
Stocks Debtors Creditors (excluding loans, overdrafts and	17 1,690	(6) 1,289
corporation tax)	(885)	60 
	822	1,343
TOTAL FUNDS APPLIED	9,271	12,965
EXTERNAL FINANCE REQUIRED	50 ———	5,769
EXTERNAL FINANCE		
Bank loans and overdrafts Funding by parent company Decrease/(increase) in cash at bank and in hand	51 (1)	2,640 3,000 129
· ·	50 	5,769 ———

#### NOTES TO THE ACCOUNTS

### for the year ended 31 DECEMBER 1986

#### 1. ACCOUNTING POLICIES

#### (a) Accounting basis

As in previous years, the accounts have been prepared under the historical cost convention, except to the extent that certain fixed assets are stated at valuation as shown in note 6.

### (b) Group accounts

The accounts incorporate the results of the parent company and its subsidiaries for the year ended 31 December 1986. As permitted by Sections 227 and 228 of the Companies Act 1985 the profit and loss account of the parent company is not presented as part of these accounts.

#### (c) Goodwill

Goodwill arising on the acquisition of unincorporated business concerns is the excess of the consideration paid for such businesses over the fair value of assets acquired. Such goodwill is written off over a period not exceeding its useful economic life (see note 5).

# (d) Profits/loss from sale of surplus land and property

The group's business is such that it involves the continual acquisition and disposal of land and property. Consequently, profits and losses from sales of land and property surplus to operating requirements are not considered to be extraordinary items and are included in the profit on ordinary activities before taxation.

#### (e) Deferred taxation

Provision is made for deferred taxation where it is thought reasonably probable that a liability will crystallise in the foreseeable future. The provision is calculated on the liability basis using the rates of corporation tax expected to apply on taxation deferred by accelerated capital allowances and other timing differences, less recoverable tax losses. No provision is made for taxation on surpluses on revaluation of assets in respect of any chargeable gains unless sales are contemplated in the foreseeable future.

### (f) Depreciation and depletion

Depreciation of fixed assets is provided on a straight line basis to write the assets down to their estimated residual values over their estimated useful lives at the following annual rates:

• • • • • • • • • •	<ul><li>) Rate of write off determined by</li><li>) the shorter of site life,</li><li>) length of lease or site licence.</li><li>Nil</li></ul>
Freehold land - other Freehold buildings - other Plant, machinery and vehicles	2% 20%
with the exception of:	

Containers	10%
Private cars	25%
Tugs and barges	17%

# NOTES TO THE ACCOUNTS (continued)

#### 1. ACCOUNTING POLICIES (continued)

#### (g) Stocks

Stocks of consumable stores are valued at the lower of cost and net realisable value.

#### (h) Site restoration provision

Provision is made out of revenue to cover the future cost of restoration of landfill sites.

#### (i) Leases

Rental payments under operating and finance leases are charged to profit and loss account on a straight-line basis over the term of the lease. Assets under finance leases have not been capitalised.

#### 2. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The following items have been included in arriving at the profit on ordinary activities before taxation:

activities before taxation:	198	6	1985	
INCOME	£:000	£'000	£'000	£'000
Profit on sale of fixed assets Rent receivable, less outgoings Royalties and licence fees		150 18 -		568 30 12
EXPENDITURE				
Directors' emoluments (note 3) Auditors' remuneration Finance leases, plant and machinery Operating leases, plant and machinery Operating leases, other Other hire of plant, machinery and equipment Depreciation and depletion of	225 67 492 697	206 47 1,481	287 87 329 487	212 40 1,190
assets: Freehold and buildings Leasehold, land and buildings - over fifty years under fifty years Plant, machinery and vehicles Goodwill Provision for site restoration	123 12 653 5,553 298	6,639 451	127 11 270 4,938 250	5,596 377

# NOTES TO THE ACCOUNTS (continued)

2,	PROFIT	ON	ORDINARY	ACTIVITIES	BEFORE	TAXATION	(continued)
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CTIATIE COCKS	1986 £'000	1985 £'000
STAFF COSTS	13 505	12 077
Wages and salaries	13,505	12,077
Social security costs	987	878
Other pension costs	352	516
	<u> </u>	<del></del>
	14,844	13,471
Average number of employees	1,212	1,202
	<del></del>	<del>***************</del>
During the year to 31 December 1986 contributions following actuarial valuation		=

-	ECTORS' EMOLUMENTS regate emoluments are made up of:	1986 £'000	1985 £'000
S	alaries, fees and pension contributions	206	212

Directors' emoluments, excluding pension scheme contributions, are made up as follows: 1986 1985

Emoluments of the highest paid director	£48,149	£41,331
	Number	Number
Emoluments of other directors		
£ 0 - £ 5,000	3	5
£ 5,001 - £10,000	ī	140
£25,001 - £30,000	***	1
£30,001 - £35,000	_	2
£35,001 - £40,000	2	1
£40,001 - £45,000	1	

<i>(</i> 1	TAXATION
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Emoluments of the chairman

	1986 £'000	1985 £'000
The charge consists of: United Kingdom corporation tax at 36.25% Overseas taxes Provision for deferred taxation	1,587 - 157	- 61 594
	<del></del>	<del></del>
	1,744	655

# NOTES TO THE ACCOUNTS

(continued)

# 5. INTANGIBLE ASSETS: GOODWILL AND CONCESSIONS

	Concessions £'000	Goodwill £'000	Total £'000
Group and company			
Cost At 31 December 1985 Additions	125	1,863 279	1,988 279
At 31 December 1986	125	2,142	2,267
Accumulated depreciation At 31 December 1985 Charge for the year	125	637 298 	762 298
At 31 December 1986	125	935	1,060
Net book amount At 31 December 1986		1,207	1,207
At 31 December 1985	Company of the Compan	1,226	1,226
The cost of goodwill is amortised over	er the followin	g periods:	
		1986 £'000	1985 £'000
5 years or less 10 years		1,014 1,128	735 1,128
		2,142	1,863

# NOTES TO THE ACCOUNTS (continued)

6.	TANGIBLE	ASSETS

Group and company	Land and buildings £'000	Plant, machinery and vehicles £'000	Total £'000
Cost or valuation At 31 December 1985 Capital expenditure Disposals	12,558 1,252 (28)	40,730 7,269 (2,639)	53,288 8,521 (2,667)
At 31 December 1986	13,782	45,360	59,142
Accumulated depreciation At 31 December 1985 Disposals Charge for year	2,154 (27) 788	18,381 (2,439) 5,553	20,535 (2,466) 6,341
At 31 December 1986	2,915	21,495	24,410
Net book amount			
At 31 December 1986	10,867	23,865	34.732
		**************************************	
At 31 December 1985	10,404	22,349	32,753
			<del></del>

Total cost and valuation of group land and buildings shown above at £13,782,000 (1985 - £12,558,000) is analysed as follows:

	198		198	-
,	Cost £'000	Valuation 1971 £'000	Cost £'000	Valuation 1971 £'000
Freehold Leasehold over 50 years Leasehold under 50 years	3,279 952 7,851	1,700	3,108 924 6,826	1,700
			<del></del>	-
	12,082	1,700	10,858	1,700

# NOTES TO THE ACCOUNTS

(continued)

# 6. TANGIBLE ASSETS (continued)

Total net book amount of group land and buildings shown it £10,867,000 (1985 - £10,404,000) is analysed as follows:

		198		198	-
		Cost £'000	Valuation 1971 £'000	Cost £'000	Valuation 1971 £'000
	Freehold Leasehold over 50 years Leasehold under 50 years	2,416 711 6,185	1,555	2,353 695 5,786	1,570 - -
		9,312	1,555	8,834	1,570
7.	INVESTMENTS ,		1986 £'00		1985 £¹000
	Shares in subsidiary company at cost <u>Less</u> : Provisions		1,79 (1,30		1,792 (1,184)
			48	 37 <del></del>	608

The company's subsidiaries, none of which traded in 1986, at 31 December 1986 were as follows:

<	Country of	Share of ed	uity held: by a
Subsidiary	Incorporation	Company	subsidiary
A G Homes Refuse Dispose Limited	d Great Britain	100%	
Land Reclamation Company Limited	Great Britain	100%	
Cleanaway (Bristol) Limit Cleanaway (N.I.) Limited		100% 100%	
Industrial Waste Disposa	ıls	·	
(South Wales) Limited Easibins Limited	Great Britain Great Britain	100% 100%	
T Ivory & Sons Limited W R Cunis (Waste Disposa	Great Britain	100%	
Limited Cleanaway (UK) Limited Purle Limited	Great Britain Great Britain Great Britain	100% 100%	100%
		•	

# 8. DEBTORS

			1	Group and ( 1986 '000	Company 1985 £'000
	Trade debtors Other debtors Prepayments and accrued income			,124 259 ,574	9,142 96 1,029
			11,	957	10,267
9.	CREDITORS				
		Gr	oup	Com	pany
		1986 £'000	1985 £'000	1986 £'000	1985 £'000
	(a) Amounts falling due within one year				
	Bank loans and overdrafts Trade creditors Amounts owed to parent company Amounts owed to subsidiaries Other creditors Corporation tax Other taxes and social security Unpaid dividend Proposed dividend Accruals and deferred income	3,489 2,652 - 569 1,644 1,320 4 700 3,373	12,094 2,597 6,750 567 60 947 404 - 2,918	3,489 2,652 485 569 1,644 1,320 4 700 3,373	12,094 2,597 6,750 606 567 60 947 404 - 2,918
		13,751	26,337	14,236	26,943
		2-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1			

Bank loans and overdrafts include bills of exchange payable to banks under acceptance credit facilities, and includes £344,000 secured by way of mortgage on certain fixed assets.

	Gr	oup	Com	pany
	1986	1985	1986	1985
	£'000	£'000	£'000	£'000
(b) Amounts falling due after more than one year				
Bank loans Amounts due to parent company	16,060 6,750	7,404	16,060 6,750	7,404
	22,810	7,404	22,810	7,404
				<del></del>

Included above is £2,060,000 of loan secured by way of mortgage on certain fixed assets. The rest of the medium-term finance has been provided by banks by way of revolving unsecured loans and acceptance credit facilities. Though the individual bills and loans drawn are due within 12 months, the company has options, for periods which do not exceed five years, to replace them.

#### 10. DEFERRED TAXATION

Group and company		£1000
Balance at 31 December 1985 Transferred from profit and loss account		5,373 157
Balance at 31 December 1986		****
parames at 31 becember 1900		5,530 ———
	1986 Provided and Potential £'000	1985 Provided and Potential £'000
Accelerated capital allowances Other timing differences Unrelieved losses Restricted ACT set off	6,300 (436) (21) (313)	7,184 (401) (1,410)
		*****
	5,530	5,373

In accordance with the accounting policy in note 1 no provision has been made for the tax estimated at £475,000 (1985 - £475,000) which might arise on the disposal of the properties at their revalued amount.  $\dots$ 

#### 11. OTHER PROVISIONS

Site restoration provision £'000	Legal expenses £'000	Total £'000
871 (248) 451	90 (7) 7	961 (255) 458
1,074	90	1,164
	restoration provision £'000 871 (248)	restoration Legal provision expenses £'000 £'000  871 90 (248) (7) 451 7

The site restoration provision represents provision made for the cost of restoring landfill sites. The provision for legal expenses represents a recognition of the fact that certain issues extant at 31 December 1986 may require resolution through litigation.

#### 12. CALLED UP SHARE CAPITAL

	Authorised	1986 £'000	1985 £1000
	7,500,000 shares of 20p each	1,500	1,500
		<del></del>	
	Allotted and fully paid		
	673,140 new ordinary shares of 20p each	135	135
	6,731,405 deferred shares of 20p each	1,346	1,346
	•		• • • • • • • • • • • • • • • • • • • •
		1,481	1,481
		***************************************	
13.	PROFIT AND LOSS ACCOUNT		
-,,		Group	Company
		£'000	£'000
	Balance at 31 December 1985	641	1,056
	Retained profit	488	488
			<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>
	D 1	1 120	1,544
	Balance at 31 December 1986	1,129	1,544
			<del></del>

#### 14. CONTINGENT LIABILITIES

At 31 December 1986 there were contingent liabilities of £674,395 (1985 - £1,016,902) in respect of performance bonds given by the company.

Claims have been lodged with the Engineer by the main contractor for costs of construction of the Coldharbour jetty at Rainham in addition to the contract price. The directors believe that given the overall contractual position no further provision for the cost of construction is necessary in these accounts.

The group may have other contingent liabilities in relation to the use of landfill sites the amount of which cannot be quantified.

#### 15. FINANCIAL COMMITMENTS

The company is committed to the following payments under finance leases:

1985 £'000	1986 £'000	
229 224 1 1	224 1 1	1986 1987 1988 1989
		±,00,
455	226	
•	man is to depart the state of t	

#### 15. FINANCIAL COMMITMENTS (continued)

The company is committed to the following payments in 1987 under operating leases:

•	Land and Buildings £'000	Others £'000	Total £'000
Expiry within 1 year Expiry within 2 - 5 years Expiry over 5 years	9 56 382	- 142 2	9 198 384
	447	144	<del></del> 591
	<del></del>		791

#### 16. FUTURE CAPITAL EXPENDITURE

The board of directors of Cleanaway Limited has authorised and contracted capital expenditure of £633,507 (1985 - £924,402) for which no provision has been made in these accounts.

# 17. ULTIMATE HOLDING COMPANY

The directors regard Cleanaway Holdings Limited (formerly Circe Limited), a company incorporated in Great Britain, as the ultimate holding company. Cleanaway Holdings Limited is jointly owned by subsidiaries of GKN plc and Brambles Industries of Australia.

#### 18. APPROVAL OF ACCOUNTS

These accounts were approved by the board of directors on