FINANCIAL STATEMENTS

for the year ended 31 March 2000

\*LIQZHXL9\*\* Q234
LD5 25/01/01

# INDEX

	Page
COUNCIL OF MANAGEMENT AND OFFICERS	1
REPORT OF THE COUNCIL OF MANAGEMENT	2-5
FINANCIAL STATEMENTS	
Council of Management's responsibilities	6
Auditors' report	7
Income and expenditure account	8
Statement of financial activities	9
Balance sheet	10
Accounting policies	11-12
Notes to the financial statements	13-18
General income and expenditure account	19
Own promotions income and expenditure account	20
Foreign tours income and expenditure account	21
Engagements income and expenditure account	22
Friends of the Philharmonia income and expenditure account	23
Martin Musical Scholarship Fund income and expenditure account	24
Education projects income and expenditure account	25
Orchestral overheads	26
Administrative overheads	27

# COUNCIL OF MANAGEMENT AND OFFICERS

# COUNCIL OF MANAGEMENT

Vincent Meyer

President

Keith Bragg

Chairman

Mark David

Vice Chairman

David Whelton

Managing Director

Kevin Hathway

Michael Hurwitz

Justin Jones

Daniel Salem

Susan Salter

Andrew Smith

John Wates

# **SECRETARY**

David Whelton

# REGISTERED OFFICE

First Floor

125 High Holborn

London WC1V 6QA

# **COMPANY REGISTRATION NUMBER**

799297

# **CHARITY REGISTRATION NUMBER**

250277

# **AUDITORS**

Baker Tilly

Registered Auditor

Chartered Accountants

2 Bloomsbury Street

London WC1B 3ST

# **BANKERS**

National Westminster Bank plc 125 Great Portland Street London W1A 1GA

Investec Bank

2 Gresham Street

London EC2V 7QP

# **LEGAL ADVISERS**

Taylor Joynson Garrett

Carmelite

50 Victoria Embankment

London EC4Y 0DX

# REPORT OF THE COUNCIL OF MANAGEMENT

The Council present their report and financial statements of Philharmonia Limited for the year ended 31 March 2000

# **GOVERNING INSTRUMENT**

The company is governed by its Memorandum and Articles of Association.

# MANAGEMENT

The company is managed by a Council of Management comprised of 7 playing members of the orchestra, elected in accordance with the Articles of Association, plus 4 non-playing members, who are co-opted at each annual general meeting. The Council of Management is supported by one sub committee, the Finance Committee, charged with working on the detail of the Orchestra's Finance. Membership is as under:

# Council of Management

# Player Members

Keith Bragg (Chairman)
Mark David (Vice Chairman)
Kevin Hathway
Michael Hurwitz
Justin Jones
Susan Salter
Andrew Smith

# Non-Player Members

Vincent Meyer Daniel Salem John Wates David Whelton

# Finance Committee

# Non-Player Members

John Wates (Chairman)
John Hill
Anthony de Keyser
Patrick Mill
David Whelton

# Player Members

Keith Bragg Mark David

REPORT OF THE COUNCIL OF MANAGEMENT

# **ACTIVITIES AND REVIEW OF THE BUSINESS**

The 1999/2000 financial year was another year of excellent artistic achievement for the Philharmonia Orchestra working with the world's leading conductors and soloists in a wide range of repertoire and performing to capacity houses throughout the world. The spring of 1999 was dominated by two major Festivals: Rachmaninov, led by Vladimir Ashkenazy and Berlioz, led by Valery Gergiev. Both Festivals were very successful with performances of the highest quality given to full houses and, in the case of Rachmaninov, repeated throughout the UK. The Rachmaninov Festival given in association with the South Bank proved to be the most successful of its type to date on the South Bank. The St Petersburg Chamber Choir joined the Orchestra for a performance of the opera *Francesca da Rimini* with a superb cast of Russian singers. Three of the world's greatest pianists, Evgeny Kissin, Arcadi Volodos and Mikhail Pletnev performed the concertos. As with the Ligeti project, the concerts were supported by films, exhibitions, chamber concerts and pre-concert events. The success of the Rachmaninov has led to invitations to repeat the Festival in New York. Vladimir Ashkenazy was appointed Conductor Laureate in February 2000 in recognition of his longstanding relationship with the Orchestra.

The summer season was brought to a close with memorable performances from Kurt Sanderling, Mitsuko Uchida and Alfred Brendel. Sanderling, now in his 88th year, returned to open the season giving magnificent performances directly in the tradition of Otto Klemperer. Further highlights included a Strauss anniversary series with Vladimir Ashkenazy, and remarkable performances of Bartok, Janacek and Kurtage with Christoph von Dohnányi. James MacMillan's *Music of Today* series continued to offer stimulating and attractive programmes featuring an eclectic range of composers, including Piers Hellawell John Woolrich, John Casken, Stuart MacRae, Nicolas Bacri and Alfred Schnittke. The series benefitted from RPS sponsorship which was used for market initiatives. Subscription concerts at the Royal Festival Hall continued to attract excellent audiences. The financial subscription target was met and the average paid percentage audience across the season was 81%.

The Philharmonia Orchestra's regional concerts continued to flourish with 53 concerts given to enthusiastic audiences throughout the UK. 1999/2000 marked the third season of the Leicester residency. Another excellent programme of concerts was presented including a repeat performance of John Woolrich's *Cello Concerto*. Audience figures increased again, averaging 76%, marginally ahead of budget. Negotiations have been concluded to extend the Residency Agreement for a further 5 years. The Bedford residency continued to flourish: the Education programme was further developed and the majority of the concerts sold out.

The Orchestra undertook 96 recording seasons in the year, 6 more than forecast. All were funded by Trusts, Foundations and private individuals.

The Orchestra had a very busy touring programme, largely as a result of the planned RFH closure, subsequently cancelled. In addition to regular tours to Germany, Austria, Spain, Italy and Greece the Orchestra returned to Paris to the refurbished Chatelet Theatre and took part in the world tour to launch the new Disney Fantasia. Perhaps the highlight was the very successful tour to New Zealand, Taiwan, Australia, Malaysia and Japan, with Vladimir Ashkenazy and Martha Argerich.

Apart from the two special tours, touring income continued to decline and the margin on engagements continued to be reduced. The trend for Corporate support to move away from the arts towards education, environmental and social issues has been maintained. Cash flow remains difficult.

The Community and Education department had another busy year with a wide range of projects undertaken around the three residences. The Steering Groups established in London, Leicester and Bedford continue to provide advice and guidance.

REPORT OF THE COUNCIL OF MANAGEMENT

In the course of the year the Orchestra prepared a detailed bid for Stabilisation funding which was submitted to the ACE in October 2000. Stablisation will enable the company to strengthen its balance sheet by means of debt mitigation

The administration of the financial management of the Orchestra proceeded smoothly. Detailed oversight of this aspect of the Orchestra's work continued to be the responsibility of the Finance Committee which met every three months under the chairmanship of Mr John Wates. Membership of the Committee remained unchanged.

The Philharmonia Trust, under the chairmanship of Sir Sydney Lipworth QC, gave sterling support and continued to offer valuable strategic and policy advice. The following Trustees supported the Orchestra financially throughout the year: Mr Vincent Meyer, Sir Sydney Lipworth QC, Mr Daniel Salem, Mrs Chrysanthe Lemos, Mr Donald Kahn, Sir Graham Hearne CBE, Mr John Wates, Mr Tim Archer. Two new Trustees were appointed, Stephen Richardson and Sandy Leitch, both of whom have given their financial support during the year.

In December 1999, the ACE announced a major uplift, in excess of £300,000 to the LSO, bringing the ratio of subsidy in comparison with the Philharmonia Orchestra to the astonishing level of 3 to 1. This differential, between two orchestras regarded as artistically equal, is incomprehensible. This decision by the ACE will fundamentally destabilise orchestral life in London and has placed the LSO in such a strong financial position that it can out-bid all other UK orchestras for conductors, soloists and players.

# Looking Ahead

# Subsidy

In April 2000, funding for the Orchestra's core work was delegated to London Arts. London Arts noted that it had been delegated with insufficient public subsidy to maintain the Orchestra's artistic programme. When challenged, the Arts Council of England stated that the appropriate mechanism to establish the required level of funding was Stabilisation. Within the Stabilisation programme the Philharmonia Orchestra has identified a subsidy requirement of £1,673,000 to fund its RFH and regional residences. This has been accepted by London Arts. Failure to fund the Orchestra at this level would result in loss of players, conductor and soloists creating a downward spiral of decline from which the Orchestra could not recover.

# South Bank Centre

The SBC recently announced that refurbishment and reengineering of the RFH acoustics would be delayed indefinitely due to lack of funds. This is a major blow to the Orchestra and, as the RFH continues to deteriorate, and as the Barbican commences its refurbishment programme, the competitive position of the Philharmonia Orchestra in relation to audiences and sponsors is severely weakened.

# The BBC

The Orchestra continues to make the case to the Arts Council of England and DCMS that the massive subsidy to the BBC Symphony Orchestra through the licence fee continues to destabilise orchestral life in the UK. The position is exacerbated by the continuing reduction of the number of relays offered to the Philharmonia Orchestra by BBC Radio 3.

REPORT OF THE COUNCIL OF MANAGEMENT

# The Martin Musical Scholarship Fund

The Fund is a registered charity (number 313937) and was established under a Trust Deed dated 30 March 1967, whereby all monies accepted by the Fund were to be applied at the discretion of Philharmonia Limited for the advancement of musical education.

The Fund is administered by Philharmonia Limited, which itself is managed by a Council of Management whose current members are listed on page 1.

# FINANCIAL RESULTS

The results of the year are set out in the income and expenditure account on page 8, the statement of financial activities on page 9 and the balance sheet on page 10.

# **FIXED ASSETS**

The changes in fixed assets during the year are detailed in notes 7 and 8 to the financial statements.

# MEMBERS OF THE COUNCIL

The members named on page 1 served throughout the year. Michael Hurwitz and Mark David retired by rotation under Article 49 of the Articles of Association and were re-elected on 6 December 1999. Susan Salter and Justin Jones retire by rotation. Susan Salter will be offering herself for re-election.

# **AUDITORS**

The auditors, Baker Tilly, have expressed their willingness to continue in office and a resolution will be proposed in General Meeting that they be reappointed.

This report was approved by the Council of Management on 21st NOVEMBER 2000

KEITH BRAGG

MARK DAVID

DAVID WHELTON

Heith B

)
)
)
)
)
Members of
)
Council of

) Management

Baker Tilly

# Philharmonia Limited (Limited by Guarantee) COUNCIL OF MANAGEMENT'S RESPONSIBILITIES IN THE PREPARATION OF FINANCIAL STATEMENTS

Company law requires the Council of Management to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Council of Management are required to:

- select suitable accounting policies and then apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Council of Management are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE MEMBERS OF PHILHARMONIA LIMITED (LIMITED BY GUARANTEE)

We have audited the financial statements on pages 8 to 18.

# Respective responsibilities of the Council of Management and auditors

As described on page 6 the company's Council of Management are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

# Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

In forming our opinion, we have considered the adequacy of the disclosures in the financial statements concerning the going concern basis in accordance with which the financial statements have been prepared. As more fully described in the accounting policy note, "Basis of Accounting", the company relies substantially on funding by grants from the Arts Council of England for its current and future commitments and operates on the basis that, taking one year with another, its revenue will match its expenditure. The company has been accepted onto the Arts Council of England's main Stabilisation programme. If successful, this will enable the company to strengthen its balance sheet by means of debt mitigation and removal of the accumulated deficit. There is no indication that the company's activities will be curtailed or substantially altered and therefore no provision has been included in the financial statements for costs that would be incurred in these events.

Our opinion is not qualified in this respect.

ecenter 2000

# Opinion

In our opinion the financial statements give a true and fair view of the charitable company's state of affairs as at 31 March 2000 and of its incoming resources and application of resources, including its income and expenditure, in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**BAKER TILLY** 

Registered Auditor Chartered Accountants 2 Bloomsbury Street London WC1B 3ST

Kahen Tily

Philharmonia Limited (Limited by Guarantee)
SUMMARY INCOME AND EXPENDITURE ACCOUNT (including branches) Year ended 31 March 2000

	Notes	2000 £	1999 £
TURNOVER	1	4,880,321	4,677,015
EXCESS OF EXPENDITURE OVER INCOME	2	(1,041,434)	(605,539)
Royalties receivable Interest receivable and investment income Sundry income	4	771 6,480 57,052	1,179 10,142 7,504
Buildry Income		64,303	18,825
NET DEFICIT		(977,131)	(586,714)
OTHER DONATIONS Anonymous Miscellaneous		5,000 375,418	10,000 321,380
		380,418	331,380
DEFICIT FOR THE YEAR	17	(596,713)	(255,334)
			_

The operating deficit for the year arises from the company's continuing operations.

No separate statement of Total Recognised Gains and Losses has been presented as all such gains and losses have been dealt with in the profit and loss account.

Baker Tilly

# Philharmonia Limited (Limited by Guarantee) STATEMENT OF FINANCIAL ACTIVITIES (including branches)

for the year ended 31 March 2000

Income and Expenditure	Unrestricted Funds £	Restricted Funds £	Total 2000 £	Total 1999 £
Incoming Resources				
Donations and gifts	311,193	241,764	552,957	610,133
Grants	-	1,340,832	1,340,832	1,197,899
Sponsorship	_	176,971	176,971	344,509
Turnover	_	4,880,321	4,880,321	4,677,015
Other income	149,447	91,032	240,479	214,458
Surplus on revaluation of investments	3,262	, <u>-</u>	3,262	2,057
Total Incoming Resources	463,902	6,730,920	7,194,822	7,046,071
Resources Expended				
Direct Charitable Expenditure	51,562	6,731,603	6,783,165	6,249,241
Fundraising and publicity	123,806	280,276	404,082	354,972
Management and administration	339,780	264,508	604,288	697,192
Total Resources Expended	515,148	7,276,387	7,791,535	7,301,405
Net Outgoing Resources before Transfers	(51,246)	(545,467)	(596,713)	(255,334)
Transfer between funds	(545,467)	545,467	-	-
Net Movement in Funds	(596,713)	-	(596,713)	(255,334)
Balances as at 1 April as previously stated Prior year adjustment	(756,910)	-	(756,910) -	(115,287) (500,000)
Balances as at 1 April as restated	(756,910)		(756,910)	(615,287)
Net movement in funds	(596,713)	_	(596,713)	(255,334)
Surplus on revaluation of investments	-	_	-	721
Surplus on revaluation of fixed assets	-	•	-	112,990
Balances c/fwd as at 31 March	(1,353,623)		(1,353,623)	(756,910)
			<del></del>	<del></del>

Page 9 Baker Tilly

BALANCE SHEET (including branches)

31 March 2000

	Notes	2000 £	1999 £
FIXED ASSETS		<b>~</b> .	~
Tangible assets	7	251,528	267,696
Investments	8	49,500	46,238
		301,028	313,934
CURRENT ASSETS		<u></u>	
Debtors	9	904,604	1,675,971
Cash at bank and in hand		311,579	339,276
		1,216,183	2,015,247
CREDITORS: Amounts falling due within one year	10	(2,842,834)	(3,022,091)
NET CURRENT LIABILITIES		(1,626,651)	(1,006,844)
TOTAL ASSETS LESS CURRENT LIABILITIES		(1,325,623)	(692,910)
CREDITORS: Amounts falling due after more than one year	11	(28,000)	(64,000)
TOTAL LIABILITIES		(1,353,623)	(756,910)
			-
DESIGNATED FUNDS			
Reserve - special	17	100,000	100,000
OTHER FUNDS		00.460	00.046
Martin Musical Scholarship Fund	17	88,462	,
Friends of the Philharmonia Income and Expenditure Account	17	(14,202)	
Philharmonia Income and Expenditure Account Revaluation reserve	17 17		(1,097,103) 115,921
Cenating teseine	1/	113,822	113,941
		(1,353,623)	(756,910)

Approved by the Council of Management on

21ST NOVEMBER 2000

KEITH BRAGG	Kei	the Boy
MARK DAVID	) Members of ) Council of ) Management	M
DAVID WHELTON		

# Philharmonia Limited (Limited by Guarantee) ACCOUNTING POLICIES

A summary of the principal accounting policies, all of which have been applied consistently throughout the year and the preceding year, is set out below.

# BASIS OF ACCOUNTING

These financial statements have been prepared under the historical cost convention in accordance with applicable accounting standards, and the Statement of Recommended Practice, 'Accounting by Charities', and on a going concern basis.

These financial statements combine the results of Philharmonia Limited together with its branches, the Friends of the Philharmonia and The Martin Musical Scholarship Fund.

The company relies substantially on funding by grants from the Arts Council of England for its current and future commitments and operates on the basis that, taking one year with another, its revenue will match its expenditure. There is no indication that the company's activities will be curtailed or substantially altered and therefore no provision has been included in the financial statements for costs that would be incurred in these events.

In addition, overdraft facilities in line with the company's projected cashflow requirements have been negotiated with the company's bankers for the period to 31 March 2001.

The company has been accepted onto the Arts Council of England's main Stabilisation programme. This will enable the company to strengthen its balance sheet by means of debt mitigation and removal of the accumulated deficit.

In view of this and of the continuing support of the Arts Council of England, the going concern basis is considered an appropriate basis for the preparation of these financial statements.

### **TURNOVER**

This represents income generated from own promotions, engagements and foreign tours, but excludes grants, sponsorship and donations. It comprises the total value of ticket and programme sales, advertising revenue, relay and transcription revenue, and services invoiced to customers, after deducting all credits and allowances and excluding value added tax.

### DEPRECIATION

Fixed assets include musical instruments which have been revalued. Other fixed assets are stated at cost.

Depreciation is provided on all tangible fixed assets except those which are considered to be non-depreciating, at rates calculated to write off the cost of the assets down to its estimated residual value evenly over its expected useful life, as follows:-

Office furniture and fittings 20%
Musical instruments, baskets and recordings 10%
Computers and office equipment 33.33%
Motor vehicles 20%

# **GRANTS AND SPONSORSHIP**

Grants and sponsorship are credited to the income and expenditure account in the year in which they accrue.

# **DONATIONS**

Donations if allocated to specific concerts, engagements or projects are credited to the income and expenditure account in the year in which they accrue. Donations if allocated to the purchase of specific fixed assets are credited to the income and expenditure account by equal annual instalments over the life of the related asset. Other donations are credited to the income and expenditure account in the year in which they are received.

# Philharmonia Limited (Limited by Guarantee) ACCOUNTING POLICIES

# **EXCHANGE CONVERSIONS**

Overseas currencies received from foreign tours have been stated at the actual rates obtained.

### LEASES

Rentals under operating leases are charged to income and expenditure account as incurred.

# CONNECTED CHARITIES

The Philharmonia Trust Limited (registered charity number 254191) is a connected charity as certain members of the Council of Management, who are also trustees, are Members of the Council of Management of Philharmonia Limited.

The position at the end of the year between Philharmonia Limited and the Trust is shown in debtors, note 9 to the financial statements.

The Philharmonia Benevolent Fund (registered charity number 280370) is connected to Philharmonia Limited having two trustees who are members of the Council of Management.

No transactions between the entities took place during the year.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2000

# 1 TURNOVER AND DEFICIT

The company's turnover and deficit before taxation were all derived from its principal activity. Sales were made in the following geographical markets:

	2000 £	1999 £
United Kingdom Europe Rest of the World	2,988,294 704,585 1,187,442	3,212,102 1,206,043 258,870
	4,880,321	4,677,015
2 INCOME AND EXPENDITURE	2000	1999
<b>Y</b>	£	£
Income Turnover	4,880,321	4,677,015
Sponsorship for foreign tour	42,809	-
Other operating income (note 3)	1,692,809	1,674,792
Sponsorship less fees	134,162	344,059
	6,750,101	6,695,866
Expenditure		
Direct expenditure	6,650,177	6,163,421
Staff costs (excluding transport department costs):		
Wages and salaries	429,216	384,477
Social security costs	42,431	37,156
	471,647	421,633
Depreciation written off tangible fixed assets	60,308	28,261
Other operating expenditure (note 3)	609,403	688,090
	7,791,535	7,301,405
Excess of expenditure over income	(1,041,434)	(605,539)

# Philharmonia Limited (Limited by Guarantee) NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2000

3	OTHER OPERATING INCOME AND CHARGES	2000 £	1999 £
3	Other operating income includes:		L
	Arts Council of England grant	1,034,020	865,000
	Other operating expenditure includes:		
	Auditors' remuneration	9,000	8,375
	Operating lease rentals	25,884	29,004
		2000	1999
4	INVESTMENT INCOME AND INTEREST RECEIVABLE	£	£
	Investment income	1,064	1,320
	Interest receivable	5,416	8,822
		6,480	10,142
			10,142
		2000	1999
5	EMPLOYEES	No.	No.
	The average monthly number of persons (excluding Council of		
	Management) employed by the company during the year was:	.=	4.0
	Office and management Transport	17 1	18 1
	Hansport		
		18	19
		2000	1999
		2000 £	1999 £
	Staff costs for the above persons (including transport department costs):		
	Wages and salaries	471,671	437,155
	Social security costs	46,629	41,572
	Other pension costs	17,604	19,962
		535,904	498,689
	Council of Management Remuneration	<del></del>	
	Fees	6,564	6,489
	Other emoluments	87,890	83,333
		94,454	89,822
		2000	1999
		£	£
	The Honorarium and other emoluments disclosed above (excluding pension contributions) includes amounts paid to:		
	The Chairman	6,564	6,489
	The highest paid member of Council	87,890	83,333
	No other members of Council received emoluments.		
	no outer members of Council received emoluments.		

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2000

# 6 TAXATION

As a charity the company is exempt from corporation tax.

7	TANGIBLE FIXED ASSETS	furniture &	Musical instruments, baskets and recordings £	Computers and office equipment £	Motor vehicles £	Total £
	Cost or valuation:	~	~	-	~	~
	1 April 1999	71,164	232,710	235,101	90,375	629,350
	Additions	14,479		23,489	250	44,119
	Disposal	(2,475)	-	(1,765)	(4,995)	(9,235)
	31 March 2000	83,168	238,711	256,825	85,630	664,334
	Depreciation	<del></del> -				
	1 April 1999	43,372	102,035	141,904	74,343	361,654
	Charged in the year	7,826	4,552	43,972	3,958	60,308
	Disposal	(2,475	) -	(1,686)	(4,995)	(9,156)
	31 March 2000	48,723	106,587	184,190	73,306	412,806
	Net book value	<del></del> :	·	<del></del> -		
	31 March 2000	34,445	132,124	72,635	12,324	251,528
	31 March 1999	27,792	130,675	93,197	16,032	267,696
	31 Water 1999	21,192	2 130,073	73,197	10,002	207,090

The musical instruments were revalued on a replacement value basis for insurance purposes on 25 March 1999 by Thomas Winter. The value of these depreciating instruments was determined at £140,710. The Council of Management believe that the musical instruments have not materially changed in value as at 31 March 2000.

French violin by Pierre Sylvestre was valued by John & Arthur Beare on 17 August 1999 at £20,000. Six double basses by Pollman were valued by Gallery Strings (London) at £12,000 each on 17 August 1999. The Council of Management believe that the musical instruments have not materially changed in value as at 31 March 2000.

The useful economic life of computers and office equipment has been reduced from 5 to 3 years as the Council of Management believes that this more accurately reflects the lives of those items held.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2000

8	FIXED ASSET INVESTMENTS	2000 £	1999 £
	COST 15,000 M&G Securities Limited charibond income shares	16,395	16,395
	19,319 AXA Sun Life Trust Management Limited, Master portfolio	10,393	10,393
	accumulation units	5,370	5,370
	625 Scottish Mutual	2,000	2,000
	Christopher Warren Green Violin Trust (1.442% holding)	-5,000	5,000
		28,765	28,765
	Middle Market Value	49,500	46,238
		2000	1999
9	DEBTORS	£	£
	Due within one year:		
	Trade debtors	430,783	578,969
	Other debtors	85,361	159,753
	Prepayments and accrued income	335,143	917,672
	Amounts owed by Philharmonia Trust Limited	53,317	19,577
		904,604	1,675,971
		2000	1999
		£	£
10	CREDITORS: Amounts falling due within one year		
	Bank overdraft	295,489	574,145
	Loan	48,000	36,000
	Trade creditors	797,880	1,296,629
	Other creditors	350,125	45,785
	Philharmonia Trust Limited	450,000	500,000
	Other taxation and social security costs	58,661	61,106
	Accruals and deferred income	842,679	508,426
		2,842,834	3,022,091

The bank overdraft of £295,489 (1999: £574,145) was secured by a first charge on the company's book debts.

Accruals and deferred income includes £314,175 (1999: £275,997) which relates to income in respect of future accounting periods received in advance in the form of subscriptions, sponsorship and other grants. It is the expectation of the various income donors that this income will be expended in future financial periods.

# NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2000

11	CREDITORS: Amounts falling due in more than one year Loan	2000 £ 28,000	1999 £ 64,000
	Amount payable by instalments:		
	within 1 year	48,000	36,000
	within 1 to 2 years	28,000	36,000
	within 2 to 5 years	-	28,000
		76,000	100,000

The loan is interest free and is secured by a second charge on the company's book debts and a first charge on the fixed assets. In addition it is secured on the music library of Philharmonia Trust Limited.

# 12 LIABILITY OF MEMBERS

All members have a liability not exceeding £1 per member. There were 74 members at 31 March 2000 (1999: 72).

# 13 THE PHILHARMONIA TRUST LIMITED

The Philharmonia Trust Limited which exists with the object of supporting Philharmonia Limited had unrestricted trust funds of £210,497 at 31 March 2000 (1999: £196,132) which can be utilised to support the orchestra if required.

The Philharmonia Trust Limited forgave £50,000 of the amount due by Philharmonia Limited as at 31 March 2000, and this amount has been credited to the Income and Expenditure Account.

		2000	1999
14	LEASE COMMITMENTS	£	£
	Land and buildings:		
	Annual commitments under operating leases expiring:		
	Between two and five years	22,616	22,616

# 15 RELATED PARTY TRANSACTIONS

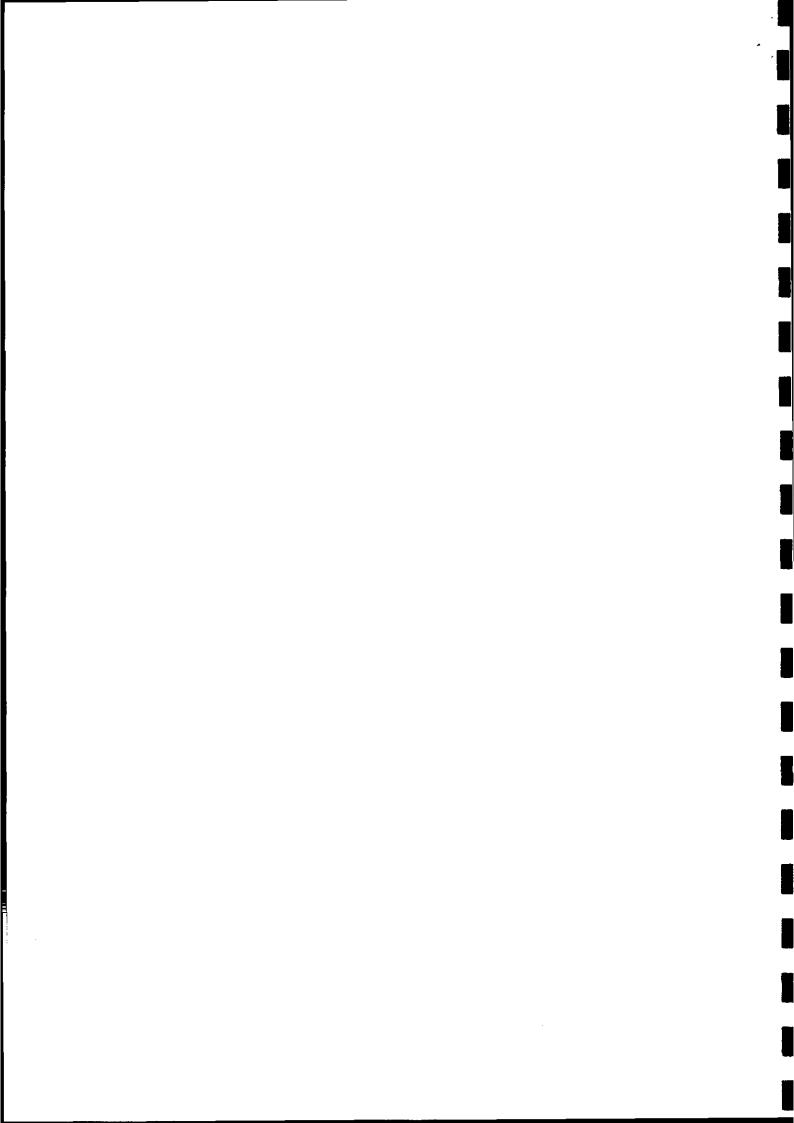
Vincent Meyer, President of the Orchestra made a donation of £100,000 (1999: £100,000) towards general music costs of the orchestra.

The Meyer Foundation, of which Vincent Meyer is a trustee, made a donation of \$125,000 (1999: \$120,000) towards general music costs of the Orchestra.

The Philharmonia holds shares in the Christopher Warren-Green Violin Trust and these are included under Note 8 to the financial statements. John Wates, a member of the Council of Management, owns 1.311% of the shares in the Trust and Christopher Warren-Green, a member, owns 13.291% of the shares.

# 16 CONTINGENT LIABILITIES

At 31 March 2000 the company has a claim for dilapidation of its old offices outstanding. Whilst the Council of Management accept that an amount is payable the final amount, at this time, cannot be determined with any accuracy.



# Philharmonia Limited (Limited by Guarantee) NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2000

17

	Revaluation Reserve £	115,921	113,822
Philharmonia	Income and Expenditure Account	(1,097,103) (546,701) 2,099	(1,641,705)
OTHER FUNDS n Friends of the Philharmonia	Philharmonia I and E Account	24,426 (38,628)	(14,202)
OT Martin	Musical Scholarship Fund £	99,846 (11,384)	88,462
ED FUNDS	Reserve - special	100,000	100,000
DESIGNATED FUNDS	TOTAL	(756,910) (596,713)	(1,353,623)
STATEMENT OF FUNDS		At 1 April 1999 Deficit for year Transfer to revaluation reserve	At 31 March 2000

As at 31 March 2000 the balances carried forward for the Other Funds were all unrestricted due to transfers between restricted and unrestricted funds. Income received/expenditure paid during the year was split between restricted and unrestricted funds as follows:

paid duting the year was spin control.		Unrestricted £	Restricted £	Total £
Martin Musical Scholarship Fund	- Incoming Resources - Outgoing Resources	29,1 <i>77</i> (14,938)	41,000 (66,623)	70,177 (81,561)
Friends of the Philharmonia Income and Expenditure Account	- Incoming Resources		78,198 (86,826)	78,198 (86,826)
Philharmonia Income and Expenditure Account	- Incoming Resources - Outgoing Resources	294,405 (543,390)	6,716,938 (7,050,938)	7,011,343