Registered number: 784866

## **CADOGAN DEVELOPMENTS LIMITED**

**REPORT AND FINANCIAL STATEMENTS** 

**31 DECEMBER 2016** 





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## **31 DECEMBER 2016**

## **CORPORATE INFORMATION**

Directors: H R Seaborn R J Grant

Secretary: P M Loutit .

Registered office: 10 Duke of York Square London SW3 4LY

Registered number: 784866

Auditor: Ernst & Young LLP
1 More London Place

London SE1 2AF

**REGISTERED NUMBER: 784866** 

#### STRATEGIC REPORT

The directors present their strategic report for the year ended 31 December 2016.

### **REVIEW OF THE BUSINESS**

The company is a wholly owned subsidiary of Cadogan Estates Limited and a review of the company's business is included within the group's consolidated financial statements of Cadogan Group Limited, Cadogan Estates Limited's immediate parent undertaking.

During the year the company recorded a profit attributable to shareholders of £2,113,606 (2015 -£1,092,041).

### **APPROACH TO RISK MANAGEMENT**

The company is a member of a group which is a long term property investor with a focus on high quality property assets located in central London. The group has appropriate polices in place to identify, assess and manage the risks faced by the business. Because of its private ownership and long term outlook the group aims for, and is able to achieve, a high level of resilience in all areas of its business.

A detailed review of the group's approach to dealing with its principal risks and uncertainties is set out in the consolidated financial statements of Cadogan Group Limited.

By order of the board

PM Loutit Secretary

26 April 2017

# CADOGAN DEVELOPMENTS LIMITED REGISTERED NUMBER: 784866

### **DIRECTORS' REPORT**

The directors present their report and financial statements for the year ended 31 December 2016.

#### **PRINCIPAL ACTIVITY**

The principal activity of the company is that of property development.

#### DIVIDENDS

An interim dividend of £2,169,000 (2015 -£1,092,000) was paid during the year.

#### **FUTURE DEVELOPMENTS**

The directors do not anticipate any major change in the company's principal activity outlined above in the foreseeable future.

#### **FINANCIAL RISK MANAGEMENT**

A summary of approach to risk management has been included in the strategic report.

#### DIRECTORS

The directors holding office during the financial year and up to the date of this report are listed on page

The company has granted an indemnity to its directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in Section 234 of the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the Directors' Report.

#### **GOING CONCERN**

The company's business activities, together with the factors likely to affect its future development, its financial position, financial risk management objectives, details of its financial instruments and derivative activities, and its exposures to price, credit, liquidity and cash flow risk are set out in the strategic report contained in the Cadogan Group Limited consolidated financial statements.

At 31 December 2016 the company had net current assets; however the completion of its development is dependent of the ongoing support of its holding company. Cadogan Group Limited has agreed to provide adequate funds for the company to meet its liabilities as they fall due for a period of not less than twelve months from the date of this report. As a consequence the directors believe that the company is well placed to manage its business risks successfully despite the current uncertain economic outlook.

After making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and financial statements.

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the report and financial statements in accordance with applicable law and regulations.

### **DIRECTORS' REPORT (continued)**

#### **DIRECTORS' RESPONSIBILITIES STATEMENT (continued)**

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### DISCLOSURE OF INFORMATION TO THE AUDITOR

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all the steps that he is obliged to take as a director in order to make himself aware of any relevant audit information and to establish that the auditor is aware of that information.

By order of the board

P M Loutit Secretary

26 April 2017

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CADOGAN DEVELOPMENTS LIMITED

We have audited the financial statements of Cadogan Developments Limited for the year ended 31 December 2016 which comprise the Income Statement, Statement of Comprehensive Income, Statement of Changes of Equity, Statement of Financial Position and the related notes 1 to 9. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable to the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on pages 3 and 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the report and financial statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including FRS 102 'The Financial Reporting Standard applicable to the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CADOGAN DEVELOPMENTS LIMITED (continued)

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have identified no material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Eamonn McGrath (Senior statutory auditor)

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for and on behalf of Ernst & Young LLP, Statutory Auditor

London

26 April 2017

# INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2016

		Note	2016 £	2015 £
Turnover Property expenses		2	2,660,558 (12,716)	1,347,619 (3,073)
Net rental income			<del>.</del> 2,647,842	1,344,546
Other income Administrative expenses			(5,835)	30,321 (5,595)
OPERATING PROFIT		4	2,642,007	1,369,272
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		•	2,642,007	1,369,272
Tax on profit on ordinary activities		5	(528,401)	(277,231)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION			2,113,606	1,092,041
Dividend paid	•		(2,169,000)	(1,092,000)
RETAINED PROFIT/(LOSS) FOR THE F	INANCIAL YEAR		(55,394) ======	41

Notes 1 to 9 form an integral part of these financial statements

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2016

There was no other comprehensive income during the year and therefore total comprehensive income for the year equals the profit attributable to shareholders of the company of £2,113,606 in the year ended 31 December 2016 and the profit attributable to shareholders of the company of £1,092,041 in the year ended 31 December 2015.

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2016

		Profit	
	Called up	and loss	Shareholders'
•	share capital	account	equity
	£	£	£
At 1 January 2015	100	55,499	55,599
Profit for year	-	1,092,041	1,092,041
Total comprehensive income for the year	. •	1,092,041	1,092,041
Equity dividends paid		(1,092,000)	(1,092,000)
At 31 December 2015.	100	55,540	55,640
	===	=======	=======
•			
At 1 January 2016	.100	55,540	55,640
Profit for year		2,113,606	2,113,606
	, .		
Total comprehensive income for the year	-	2,113,606	2,113,606
Equity dividends paid	• -	(2,169,000)	(2,169,000)
At 31 December 2016	100	146	246
	. , ===	=======	

Notes 1 to 9 form an integral part of these financial statements

# STATEMENT OF FINANCIAL POSITION 31 DECEMBER 2016

		2016	2015
	Note	£	£
			·
	•		
CURRENT ASSETS			• .
Inventory property	•	58,857,149	26,952,381
Properties under development	6	39,371,91,7	68,497,723
Other debtors	•	58,762	11,079
		• -	
• •		98,287,828	95,461,183
		•	· · · · · · · · · · · · · · · · · · ·
<b>CREDITORS</b> - amounts falling due within one year		•	
Deferred income	•	57,791,823	26,952,381
Other creditors		41,610	110,081
Amount owed to parent undertaking	•	39,925,748	68,065,850
Taxation		528,401	277,231
	, -	· · · · · · · · · · · · · · · · · · ·	·
		98,287,582	95,405,543
	•	<del></del>	. :
NET CURRENT ASSETS		246	55,640
			, ——
NET ASSETS	, , .	246	55,640
•		=====	======
			,
CAPITAL AND RESERVES	•		
Called up share capital	•	100	100
Profit and loss account	8		55,540
A A A A A A A A A A A A A A A A A A A	•	, 140	
EDUITMSHAREHOLDERS' FUNDS		246	55,640
ELOI W SHAKE TOLDERS FORDS	•		33,640
	:	=====	======

Director

R J Grant Director

26 April 2017

Notes 1 to 9 form an integral part of these financial statements

## NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

#### 1 ACCOUNTING POLICIES

#### (a) Statement of compliance

Cadogan Developments Limited is a limited liability company incorporated in England. The Registered Office is 10 Duke of York Square, London, SW3 4LY.

The financial statements have been prepared in compliance with FRS 102 as it applies to the financial statements of the company for the year ended 31 December 2016.

#### Basis of preparation

The financial statements of Cadogan Developments Limited were authorised for issue by the Board of Directors on 26 April 2017.

The financial statements have been prepared on a historical cost basis in accordance with applicable accounting standards. The financial statements are prepared in sterling which is the functional currency of the company.

Under the provisions of FRS 102, the company is defined as a qualifying entity and has consequently taken advantage of the disclosure exemptions set out in Section 1.12 not to:

- Provide a reconciliation of the number of shares outstanding at the beginning and end of the year;
- Prepare a statement of cash flow; and
- Disclosure of key management personnel compensation.

## (b) Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

## NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

## 1 ACCOUNTING POLICIES (continued)

(b) Judgements and key sources of estimation uncertainty (continued)

#### **Taxation**

The company establishes provisions based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as experience with previous tax audits and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

#### Classification of property

The company determines whether a property is classified as investment property:

Investment property comprises land and buildings (principally offices, retail and residential property) that are not occupied substantially for use by, or in the operations of, the company, nor for sale in the ordinary course of business, but are held primarily to earn rental income and capital appreciation. These buildings are substantially rented to tenants and not intended to be sold in the ordinary course of business.

#### (c) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Estimation of net realisable value for inventory and properties under development

Inventory and development property is stated at the lower of cost and net realisable value (NRV).

NRV for completed inventory property is assessed by reference to market conditions and prices existing at the reporting date and is determined by the company, based on comparable transactions identified by the company for properties in the same geographical market serving the same real estate segment.

## NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

### 1 ACCOUNTING POLICIES (continued)

## (c) Estimates and assumptions (continued)

NRV in respect of development property under construction is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete construction and an estimate of the time value of money to the date of completion.

## (d) Turnover and revenue recognition

Turnover is recognised to the extent that the company obtains the right to consideration in exchange for its performance. Revenue is measured at the fair value of the consideration received, net of value added tax.

## (e) Properties under development and held for resale

Property acquired or being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, is held as inventory and properties under development and are measured at the lower of cost and net realisable value (NRV).

### Cost includes:

- Freehold and leasehold rights for land
- Amounts paid to contractors for construction
- Planning and design costs, costs of site preparation, professional fees for legal services, property transfer taxes, construction overheads and other related costs

Non-refundable commissions paid to sales or marketing agents on the sale of real estate units are expensed when paid.

NRV is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date and discounted for the time value of money if material, less estimated costs of completion and the estimated costs necessary to make the sale.

The cost of inventory and development properties recognised in the income statement on disposal is determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative size of the property sold.

# NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

### 1 ACCOUNTING POLICIES (continued)

## (f) Related parties

The company has taken advantage of the exemptions in FRS 102 Section 33.1A Related Party Disclosures, not to disclose related party transactions between two or more members of a group provided that any subsidiary which is party to the transaction is wholly owned by such a member.

## (g) Taxation

Current taxation including UK corporation tax is provided at the amounts expected to be paid (or recovered) using the tax rates and laws that have been substantially enacted at the balance sheet date.

### 2 TURNOVER

Turnover represents the amount derived from the inventory properties and properties under development which fall within the company's ordinary activities, net of value added tax.

The company operates in one principal area of activity, that of a property developer. The company operates within one geographical market, the United Kingdom.

### 3 STAFF COSTS AND EMOLUMENTS OF DIRECTORS

The company did not employ any staff during the year (2015 – nil).

The directors received no remuneration during the year (2015 – nil).

### 4 OPERATING PROFIT is stated after charging:

2015	2016	•		ŕ		•	•	
£	. <b>£</b>	•	:					•
5,560	5,800	ments	al state	e finànci	- audit of the	emuneratio	itor's ren	Aud

## NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

#### 5 TAXATION

### (a) Analysis of charge in the year

	2016 £	2015 f
Current tax: UK corporation tax at 20.00% (2015: 20.25%)	528,401	277,231
Total tax on profit on ordinary activities	528,401 ======	277,231 ======

## (b) Factors affecting tax charge for the year

The tax charge for the current year is equal to (2015: equal to) the current standard rate of corporation tax in the UK of 20.00% (2015 - 20.25%).

•	2016	2015
	%	. %
Standard tax rate	20	20
Actual current tax rate	20	20
		·
Difference	•	_
	===	===

## (c) Factors that may affect future tax charges

The UK corporation tax rate reduced from 21% to 20% from April 2015. Accordingly the company's result for the accounting period is taxed at an effective rate of 20% (2015 – 20.25%). The corporation tax rate will reduce to 19% from April 2017 and to 17% from April 2020. At the balance sheet date, the reduction to 17% from April 2020 has been substantively enacted and hence in accordance with Accounting Standards, the impact of these reductions have been reflected in the company's financial statements at 31 December 2016. The rate changes will also impact the amount of future tax payments to be made by the company.

# NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

## 6 PROPERTIES UNDER DEVELOPMENT

		·	Properties under development
•	*	÷	£
		•	
<b>.</b>	At 1 January 2016 Expenditure in year		68,497,723 2,778,962
	Transfer to inventory property	• •	(31,904,768)
•			•
	At 31 December 2016		39,371,917
			#======
. <b>7</b>	CALLED UP SHARE CAPITAL		
		2016 £	2015 £
	250,000 Authorised ordinary shares of £1 each	250,000	250,000
*		· · · —	<del></del> .
	100 Allotted and fully paid ordinary shares of £1 each	100	100
			<del></del> \
8	RESERVES		
			Profit and loss account
			£
	At 1 January 2016		55,540
	Profit for the year Dividends paid		2,113,606 (2,169,000)
	At 31 December 2016		146 =====

## NOTES ON THE FINANCIAL STATEMENTS 31 DECEMBER 2016

#### 9 ULTIMATE HOLDING COMPANY

The company's immediate parent undertaking is Cadogan Estates Limited. The holding company for all operational purposes is Cadogan Group Limited, Cadogan Estates Limited's immediate parent undertaking. This is the smallest group which included the company's results in its consolidated financial statements.

In the directors' opinion, the company's ultimate holding company (and the largest group in which the company's results are consolidated) is Cadogan Settled Estates Limited.

The ultimate ownership of Cadogan Settled Estates Limited is vested in The Eighth Earl-Cadogan's 6 December 1961 Settlement.

Group financial statements are prepared by Cadogan Settled Estates Limited and Cadogan Group Limited and can be obtained from the Registrar of Companies, Companies House, Crown Way, Cardiff CF14 3UZ.