#### DIRECTORS' REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 1980

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The Directors present their annual report on the affairs of the Company, together with the accounts and auditors' report, for the year ended 31 December 1980.

#### PRINCIPAL ACTIVITY:

The Company is engaged in the sale, hire and servicing of mechanical handling equipment.

#### RESULTS OF OPERATIONS:

The net profit for the year, after recording a write-back of all deferred tax in respect of stock relief previously provided of £446,607, amounted to £541,663. The Directors recommend that this be added to the retained earnings at the beginning of the year of £573,092 and that the balance of £1,114,755 be carried forward. No dividend is proposed.

The invoiced value of goods exported from the United Kingdom during the year was £313,698.

#### DIRECTORS:

The Directors of the Company during the year were -

R.A.T. Bischof M.M.P. Wolgram

Neither of the Directors has a financial interest which is required to be disclosed under Section 16 (1) of the Companies Act 1967.

#### EMPLOYEES:

The average number of employees of the Company in each week during the year was 193 and their aggregate remuneration was £1,278,380.



THE REPORT OF PROPERTY . THE MARKET PROPERTY.

#### AUDITORS:

Arthur Andersen & Co. have indicated their willingness to continue in office and a resolution to re-appoint them as auditors will be proposed at the forthcoming Annual General Meeting.

BY ORDER OF THE BOARD

M.M.P. Wolgram Secretary

# ARTHUR ANDERSEN & Co.

BANK House 9 CHARLOTTE STREET MANCHESTER MI 4EU

To the Members of Jungheinrich (G.B.) Limited:

We have audited the accounts of JUNGHEINRICH (G.B.) LIMITED (a wholly-owned subsidiary company) set out on pages 4 to 11 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared on the historical cost basis, give a true and fair view of the state of the Company's affairs at 31 December 1980, and of the profit and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1980.

The financial statements do not contain the current cost accounts required by Statement of Standard Accounting Practice Number 16.

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# BALANCE SHEET -- 31 DECEMBER 1980

	Note	1980	1979
CURRENT ASSETS:  Cash Accounts receivable and prepaid expenses Inventories Due from fellow-subsidiary companies	2 3	£ 425 2,028,457 1,209,235 83,868 43,738	£ 315,587 2,060,006 1,407,802 1,213 43,738
Corporation tax recoverable		£3,365,723	£3,828,346
CURRENT LIABILITIES:  Bank overdraft  Accounts payable and accrued liabilities  Due to fellow-subsidiary companies	4 3	£ 192,400 1,249,674 799,189 343,314	£ 286,690 1,169,180 1,273,536 186,088
Current portion of leasing obligations		£2,584,577	£2,915,494
Net current assets		£ 781,146	£ 912,852
FIXED ASSETS	5	1,708,512	1,109,865
LONG-TERM PORTION OF LEASING OBLIGATIONS		( 914,903)	(513,049)
DEFERRED TAXATION	6		( 476,576)
DEFERRED IMMITTOL		£1,574,755	£1,033,092
SHAREHOLDERS' INVESTMENT: Share capital - Authorised, issued and			
fully-paid, 460,000 ordinary shares of £1 each		£ 460,000 1,114,755	£ 460,000 573,092
Retained earnings		£1,574,755	£1,033,092
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R.A.T. Bischof

M.M.P. Wolgram

The accompanying notes are an integral part of this balance sheet. .

# STATEMENT OF PROFIT AND LOSS AND RETAINED EARNINGS FOR THE YEAR ENDED 31 DECEMBER 1980

	Note	1980	1979
SALES AND RENTAL INCOME		£10,114,103 ·	£8,535,655
COST OF SALES (the majority of purchases are made from fellow-subsidiary companies)		6,256,249	5,445,170
Gross profit		£ 3,857,854	£3,090,485
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES		3,792,767	2,930,961
Profit before taxation	7	£ 65,087	£ 159,524
TAXATION CHARGE (CREDIT)	6	( 29,969)	92,634
PRIOR YEARS' STOCK RELIEF WRITTEN BACK	6	( 446,607)	( 89,626)
Net profit		£ 541,663	£ 156,516
RETAINED EARNINGS, beginning of year		573,092	416,576
RETAINED EARNINGS, end of year		£ 1,114,755	£ 573,092

# STATEMENT OF SOURCE AND APPLICATION OF FUNDS

#### FOR THE YEAR ENDED 31 DECEMBER 1980

	1980	1979
SOURCE OF FUNDS: Net profit Adjustments for items not involving the movement of funds -	£ 541,663	£ 156,516
Depreciation of fixed assets Depreciation of leased assets Provision for deferred taxation Prior years' stock relief written back Profit on sale of fixed assets	181,400 287,854 ( 29,969) (446,607) ( 9,118)	141,537 143,666 136,372 (89,626) (5,425)
Total funds from operations	£ 525,223	· £ 483,040
Leasing obligations, net of current maturity Proceeds from sale of fixed assets Transfer from deferred taxation	401,854 72,166 -	232,091 18,765 ( 332)
	£ 999,243	£ 733,564
APPLICATION OF FUNDS: Purchase of fixed assets	1,130,949	813,771
Decrease in working cupital	£( 131,706)	£( 80,207)
INCREASE (DECREASE) IN WORKING CAPITAL: Accounts receivable and prepaid expenses Inventories Corporation tax recoverable Accounts payable and accrued liabilities Due to fellow-subsidiary companies, net Corporation tax Current portion of leasing obligations Movement in net liquid funds -  1980 1979	£( 31,549) ( 198,567) — ( 80,494) 557,002 — ( 157,226)	£ 110,391 329,762 43,738 (252,184) 167,370 43,667 (99,643)
Cash $\pounds(315,162) \pounds(136,618)$ Bank overdraft $94,290 (286,690)$		(423,308)
	£( 131,706)	£( 80,207)

The accompanying notes are an integral part of this statement.

#### NOTES TO ACCOUNTS -- 31 DECEMBER 1980

#### 1. ACCOUNTING POLICIES:

The accounts have been prepared under the historical cost convention, using the following accounting policies -

#### a. Foreign currency items -

Transactions in foreign currencies during the year are translated into sterling either at rates of exchange specified in forward exchange contracts, or at market rates of exchange current at the date of the transactions. Foreign currency amounts in the year-end balance sheet are translated at rates of exchange specified in foreign exchange contracts (liabilities of approximately £676,267 denominated in German marks) and at the market rates of exchange current at the year-end (primarily liabilities of approximately £121,280 denominated in French francs).

#### b. Accounts receivable -

Accounts receivable are stated net of a provision for doubtful accounts.

#### c. Inventories -

Inventories are stated at the lower of first-in, first-out cost, including an appropriate postion of duty and inward carriage charges, or net realisable value.

#### d. Fixed assets -

Fixed assets are stated at cost less accumulated depreciation.

Depreciation is provided on a straight-line basis, to write off the cost of fixed assets over their estimated economic lives, as follows -

Motor vehicles - 3 years

Fixtures and fittings - 5 years

Plant and equipment - 5 years

Trucks on hire - 3 - 5 years

#### e. Leased assets -

Certain trucks for hire are being leased over a period of four-five years. A sum equivalent to the cost of these assets has been capitalised and is being depreciated over their estimated economic lives. A corresponding amount has been recorded as a long-term liability (excluding that portion payable within one year which is classified as a current liability) and is being reduced by the capital element of the annual lease payments. The interest element of the annual lease payments is being charged to the statement of profit and loss on a basis which approximates to the reducing balance basis over the life of the leases.

#### f. Taxation -

Corporation tax is provided on the taxable profits for the year at the rates current during the year.

Deferred taxation has been calculated, on the liability method, in accordance with the principles of Statement of Standard Accounting Practice Number 15. Provision has been made for all short-term timing differences except where the Directors expect with reasonable probability that these will continue to be deferred into the foreseeable future. In reaching this judgement, the Directors have taken into account the proposals published on 14 November 1980 in the Inland Revenue's Consultative Document concerning the intended reform of stock relief.

#### g. Sales -

Sales represent invoiced sales, services and rental income, net of trade discounts, allowances and value added tax.

#### 2. INVENTORIES:

Inventories comprise -

	<u>1980</u>	<u>1979</u>
Trucks Ancillary equipment	£ 780,664 428,571	£1,001,895 405,907
Andrialy equipment	£1,209,235	£1,407,802
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# 3. AMOUNTS DUE FROM (TO) FELLOW-SUBSIDIARY COMPANIES:

The amounts due from (to) fellow-subsidiary companies are in respect of normal trading transactions.

#### 4. BANK OVERDRAFT FACILITIES:

The Company had overdraft facilities totalling £900,000 at 31 December 1980.

## 5. FIXED ASSETS:

a. The movement in these accounts during the year was as follows -

Cost - Beginning of year Additions Retirements	£378,982 111,264 ( 44,131)	£184,078 79,318	£43,948 8,679 —	£14,228 27,893 (14,228
End of year	£446,115	£263,396	£52,627	£27,893
Accumulated depreciation - Beginning of year Charge for year Retirements	£165,459 125,367 ( 41,302)	£ 44,066 41,675 	£20,284 8,180 -	£11,659 6,178 (14,221
End of year	£249,524	£ 85,741	£28,464	£ 3,616
Net book value	£196,591	£177,655	£24,163	£24,277
b. The Company's capital commitments	s were as follows -	,		
			1980	1979
Contracts for capital expendit	ure		£ 5,807	£25,110
Capital expenditure authorised Directors but not contracted	by the		159,473	
			£165,280	£25,110

Motor

vehicles

Truc!

Owned

Plant and

Fixtures

and fittings equipment

		Trucks	for hire	
ures ttings	Plant and equipment	Owned	Leased	<u>Total</u>
, 07/8 , 311/8	£43,948 8,679 —	£14,228 27,893 (14,228)	£ 930,441 903,795 ( 129,027)	£1,551,677 1,130,949 ( 187,386)
3,396	£52,627	£27,893	£1,705,209	£2,495,240
, 0 <u>6</u> 6 , 675	£20,284 . 8,180	£11,659 6,178 (14,221)	£ 200,344 287,854 ( 68,815)	£ 441,812 469,254 ( 124,338)
5,742	£28,464	£ 3,616	£ 419,383	£ 786,728
7,655 ======	£24,163	£24,277	£1,285,826	£1,708,512

1980	1979
£ 5,807	£25,110
159,473	-
£165,280	£25,110
2105,200	

#### 6. TAXATION:

a. The taxation charge (credit) comprises -

a constant and Se (create) comprises	1980	1979
Current Deferred	£ - (29,969)	£(43,738) 136,372
	£(29,969)	£ 92,634

As indicated in Accounting Policy Note f, the Company has taken account of the proposals published on 14 November 1980 by the Inland Revenue dealing with the proposed reform of stock relief.

Accordingly, no deferred taxation has been provided in respect of stock relief for the year to 31 December 1980 and all deferred tax in respect of stock relief previously provided has been written back during the year (except for that arising from stock relief, given in the first two years of the scheme, which was written back in 1979 in accordance with the provisions of the Finance (No.2) Act 1979).

Had stock relief been provided and calculated on the basis of the current legislation, the deferred tax charge for the year would have been approximately £38,000 and the deferred tax balance at 31 December 1980 would have been increased to approximately £514,000. The contingent liability for unprovided deferred tax in respect of stock relief recalculated on this basis at 31 December 1380 would amount to approximately £414,000.

b. The movement on the deferred taxation account during the year was as follows -

Beginning of year Charge for year Transfer to current taxation Prior years' stock relief written back	£476,576 ( 29,969) - (446,607)	£430,162 136,372 ( 332) ( 89,626)
End of year	£ -	£476,576
c. Deferred taxation comprises -	1980	. <u>1979</u>
Stock relief Excess of tax allowances for fixed assets over book depreciation Other timing differences Losses	£ - 125,896 ( 6,184) (119,712)	£446,607 129,351 (10,961) (88,421)
2000	£ -	£476,576

Tax losses available at 31 December 1980, for offset against future taxable profits of the same trade amounted to approximately £234,000 arising from stock relief. To the extent that tax benefits are recognised in the future from offsetting these losses, provision for deferred taxes will be required in equal amounts.

#### 7. SUPPLEMENTARY PROFIT AND LOSS INFORMATION:

a. The profit before taxation has been determined after charging (crediting) the following -

-	<u>1980</u>	<u>1979</u>
Depreciation of fixed assets Depreciation of leased assets	£181,400 287,854	£141,537 143,666
Auditors' remuneration Gain/loss on exchange	7,800 ( 36,425)	6,000 58,148
Directors' emoluments for management services	70,823	67,881
Interest on bank overdraft repayable within five years	67,445	39,785

b. The aggregate emoluments shown above, excluding pension contributions, were paid as follows -

	1980	1979
Emoluments of the highest-paid Director	£37,500	£33,050

Emoluments of the other Director -

£25,000 - £30,000	-	1.
£30,001 - £35,000	1.	
200,002	===	222

Number

c. Emoluments, excluding pension contributions, were paid to certain employees as follows -

	Mander	
£20,000 - £25,000	-	1
220,000 22,000		===

## 8. PENSION SCHEME:

The Company maintains a non-contributory pension scheme covering all employees who satisfy the conditions of age and length of service. The scheme, which is funded through an insurance company, provides a variety of defined benefits on retirement or earlier death which comply with United Kingdom Government requirements. The pension cost to the Company for the year was £73,483 (1979 - £62,524). There are no significant unfunded past service costs.

# 9. ULTIMATE PARENT COMPANY:

The Company is a wholly-owned subsidiary of Jungheinrich GmbH, incorporated in Switzerland and its ultimate parent company is Jungheinrich Unternehmensverwaltung KG Hamburg, incorporated in West Germany.