DIRECTORS' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER, 1986

## REPORT OF THE DIRECTORS

The directors present their annual report and the audited accounts of the company for the year ended 31st December, 1986.

## PRINCIPAL ACTIVITIES

The company carries on an international merchant banking business. During the year the company commenced business, through a subsidiary, as a market maker in gilt-edged securities. There were no other significant changes in the company's business.

## RESULES AND DIVIDEND

The profit after taxation and extraordinary items amounted to £14,250,000 (1985: £7,666,000). The directors recommend that £14,250,000 (1985: £7,666,000) should be carried to reserves.

No dividends were declared or paid during the year. The directors do not recommend the payment of any dividend in respect of 1986 (1985: fnil).

# DIRECTORS AND DIRECTORS' INTERESTS

The directors of the company during the year were:

Chairman (appointed 12th March, 1987) A.W.P. Stenham Chairman (resigned 12th March, 1987) David O. Beim Managing Director

John R. Howard

Robert L. Barbanell Jan R. Brumm Garret G. Thunen Allen D. Wheat

None of the directors has at any time during the year held any beneficial interest in the shares of the company or any other group company.

## SHARE CAPITAL

During the year the company issued onlinary shares as follows:

10,000,000 ordinary shares of £1 each issued in exchange for all of the issued share capital of BT Gilts Limited;

23,000,000 ordinary shares of £1 each issued in exchange for 353,623 shares of SNC BT Holdings (Europe) et Cie Limited (representing 99% of the issued chare capital);

51,020,408 ordinary shares of £1 each for cash at par to provide further capital for the company's business.

## AUDITORS

In accordance with section 384 of the Companies Act 1985, a resolution to appoint Arthur Young as auditors of the company will be proposed at the forthcoming annual general meeting.

By order of the Board David J. Cau Alternate Director

14th August, 1987

REPORT OF THE AUDITORS

We have audited the financial statements on pages 4 to 12 in accordance with approved Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31st December, 1986 and of its profit and source and application of funds for the year then ended and comply with the Companies Act 1985.

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PRICE WATERIOUSE Chartered Accountants

London 14th August, 1987

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER, 1986

|   | <u>Note</u> | <u>1986</u><br>£ <b>'</b> 000 | <u>1985</u><br>£'000 |
|---|-------------|-------------------------------|----------------------|
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXALION | 3           | 23,852                        | 10,757               |
| Taxation                                      | 4           | (9,092)                       | (3,091)              |
| PROFIT ON ORDINARY ACTIVITIES AFTE            | R TAXATION  | 14,760                        | 7,666                |
| Extraordinary item                            | 5           | (510)                         | _                    |
| RETAINED PROFIT FOR THE YEAR                  |             | 14,250                        | 7,666                |
| Retained profit brought forward               |             | 23,548                        | 15,882               |
| RETAINED PROFIL CARRIED FORWARD               |             | 37,798                        | 23,548               |

## BALANCE SHEET AT 31ST DECEMBER, 1986

| <u>Note</u> | 1986<br>£'000                          | <u>1985</u><br>£'000   |
|-------------|--|--|
|             | 2 000                                  | <b></b>  |
| 6           | 347,473<br>776,128<br>295,870<br>4,217 | 73,333<br>1,103,112<br>257,736<br>3,559  |
|             | 1,423,688                              | 1,437,740  |
| 7           | 41,553<br>102,216                      | 90,608<br>59,145   |
|             | 1,567,457                              | 1,587,493  |
|             |  |  |
| 8<br>9      | 100,020<br>47,872<br>37,798            | 16,000<br>-<br>23,548  |
|             | 185,690                                | 39,548   |
| 10          | 1,021,612<br>1,206<br>358,949          | 967,311<br>5,731<br>574,903  |
|             | 1,567,457                              | 1,587,493  |
|             | 7                                      | \$\frac{347,473}{776,128}\$ 6 295,870 4,217  1,423,688  41,553 102,216  1,567,457  8 100,020 47,872 37,798  185,690 1,021,612 1,206 10 358,949 |

Approved by the board of directors on 14th August, 1987

Directors:

John R. Howard

Managing Director

And Howard

Garret G. Thunen

# STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE YEAR ENDED 31ST DECEMBER, 1986

|   | Note        | <u>1986</u><br>£'000                                    | <u>1985</u><br>£ <b>′</b> 000                            |
|---|-------------|---|--|
| SOURCE OF FUNDS Profit before taxation Extraordinary item   |             | 23,852<br>(510)   | 10,757   |
| Funds generated from operations   |             | 23,342  | 10,757   |
| Funds from other sources:<br>Issue of shares for cash<br>Capital injection<br>Proceeds of sale of investments                         |             | 51,020<br>47,872<br>-                                   | 10,000<br>-<br>11,927                                    |
|   |             | 122,234   | 32,684   |
| APPLICATION OF FUNDS Increase in net operating assets Purchase of investments Taxation paid   |             | 107,007<br>10,071<br>5,156                              | 30,863   |
|   |             | 122,234   | 32,684   |
| Analysis of increase in net operat<br>Balances with bankers<br>Trading securities<br>Loans and advances<br>Other accounts<br>Deposits | ing assets: | 282,601<br>(326,984)<br>(48,397)<br>254,088<br>(54,301) | (8,066)<br>669,624<br>(37,278)<br>(261,465)<br>(331,952) |
|   |             |   |  |

NOIES TO THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER, 1986

## 1. ACCOUNTING POLICIES

Accounting convention

The accounts have been prepared under the historical cost convention as modified by the revaluation of traded instruments to market value.

Interest and fee income

Interest and fee income receivable and payable, commitment commission and agency fees are accrued over the term of the underlying transaction. No accrual is made when payment of interest or principal is more than 90 days overdue.

Other fees and commissions are accrued over the life of the underlying transaction except to the extent that they represent compensation for arranging the transaction. This portion is recognised as income at the commencement of the transaction.

Capital markets income earned jointly with a holding company is shared equally.

Swaps

The company engages in swap activities for trading opportunities as well as acting as a financial intermediary and managing its interest rate and currency risk. Trading activities are marked to market and the resulting gains or losses are included in the profit and loss account. For intermediary transactions, income is recognised over the life of the agreements, except for arrangement fees which are recognised when the services are complete.

Investment securities
Investment securities are valued at cost, adjusted for the accretion
of premiums or discounts to maturity, less any provision for
diminution in value.

Provisions for losses on loans and advances Specific provision is made against loans and advances when the likelihood of loss is considered certain or probable.

Foreign currencies
Assets and liabilities in foreign currencies are translated into
sterling at the rates of exchange at the balance sheet date.

Trading securities
Trading securities are stated at market value. Short positions are included in other amounts payable.

Financial futures and options
Futures and options are marked to market and resulting profits or
losses are included in profit from ordinary business.

Deferred taxation
Deferred taxation is provided on all timing differences using the liability method, except where such timing differences are not expected to reverse in the forseeable future. No provision is made for taxation on chargeable gains on investments until they are sold.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER, 1986 (continued)

# ACCOUNTING POLICIES (continued)

Turnover

Turnover is not disclosed as it is attributable wholly to the business of banking.

#### FORMAT OF ACCOUNTS 2.

Group accounts have not been prepared as the company is a whollyowned subsidiary of another company incorporated in the United Kingdom.

The accounts have been prepared in accordance with section 257(3) of the Companies Act 1985.

#### PROFIT BEFORE TAXATION 3.

Profit before taxation is stated after charging:

|   | <u>1986</u><br>000 <b>°</b> £ | <u>1985</u><br>£'000 |
|---|-------------------------------|----------------------|
| Interest payable on deposits  | 80,883                        | 58,867               |
| Auditors' remuneration<br>Directors' emoluments (note 12)<br>Ex-gratia payment to former director | 65<br>634<br>-                | 45<br>488<br>33      |
| and after crediting:  |                               |                      |
| Recoveries in respect of loan losses  | 79                            | 25                   |

## 4.

The taxation charge, based on the profit for the year, is made up as follows:

|  | <u>1986</u>                     | <u> 1985</u><br>£'000           |
|--|---------------------------------|---------------------------------|
| United Kingdom Corporation tax based on the profit for the year at 36.25% (1985 - 41.25%) Current Group relief Prior years Deferred Double taxation relief | 624<br>8,461<br>7<br>-<br>(624) | 3,091<br>-<br>-<br>-<br>(1,645) |
| Overseas withholding tax suffered  | 8,468<br>624<br>9,092           | 1,446<br>1,645<br>3,091         |

The tax charge for 1985 was reduced by £3,425,000 in respect of group relief for which no payment was made.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER, 1986 (continued)

## 4. TAXATION (continued)

Tax losses of approximately £272,000 utilised to obtain recovery of the tax credit on franked investment income in a prior year are available against future positis on payment of the ACT applicable.

| 5. | EXTRAORDINARY ITEM  | <u>1986</u><br>£'000       | <u>1985</u><br>£'000   |
|----|---|----------------------------|------------------------|
|    | Capital duty on increase in share capital   | 510                        | -                      |
| 6. | ACCOUNTS RECETVABLE   | 1 <u>986</u><br>£'000      | 1985<br>£'000          |
|    | Amounts receivable on securities transactions<br>Other accounts receivable  | 216,197<br>79,673          | 214,681<br>43,055      |
|    |   | 295,870                    | 257,736                |
| 7. | Investments   | <u>1986</u>                | <u>1985</u><br>£'000   |
|    | Investment securities, unlisted<br>Equity investments, unlisted at cost<br>Investment in subsidiaries at cost (note 13) | 63,969<br>4,867<br>33,380  | 54,799<br>3,966<br>380 |
|    |   | 102,216                    | 59,145                 |
|    |   | Er-Link Children and Child |                        |

The directors are of the opinion that the investments are worth at least their book value.

During the year the company acquired all of the issued share capital of Br Gilts Limited in exchange for which it issued 10,000,000 ordinary shares of £1 each. The company also acquired 353,623 ordinary shares of FF 750 each of SNC BT (Holdings) et Cie Limited in exchange for which it issued 23,000,000 ordinary shares of £1 each.

| 8. | SHARE CAPITAL               | <b>1986</b> | <u> 1985</u><br>£'000 |
|----|-----------------------------|-------------|-----------------------|
|    | Ordinary shares of fl each: |             |                       |
|    | Authorised                  | 110,000     | 16,000                |
|    |                             |             |                       |
|    | Issued and fully paid       | 100,020     | 16,000                |
|    |                             |             | 2                     |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER, 1986 (continued)

# OTHER RESERVE

The other reserve arises as a result of a capital contribution made by a holding company during the year.

# 10. ACCOUNTS PAYABLE

| ACCOUNTS PARAMETERS  | <u>1986</u><br>£'000 | <u>1985</u><br>£'000 |
|--|----------------------|----------------------|
| Amounts payable on securities transactions<br>Other accounts payable | 184,750<br>174,199   | 502,769<br>72,134    |
|  |                      |                      |
|  | 358,949              | 574,903              |
|  | -                    |                      |

# 11. BALANCES WITH GROUP COMPANIES

The assets and liabilities of the company include the following:

| As | εc | ts | : |
|----|----|----|---|
|    |    |    |   |

| Assets:                                   | <u>1986</u> | <u>1985</u><br>2000              |
|---|-------------|----------------------------------|
| Holding companies and fellow subsidiaries | 395,739     | 134,714                          |
| Subsidiaries                              | 117         | gan<br>Ayyaanaddhayaddabhii Mili |
| Liabilities:                              |             |                                  |
| Holding companies and fellow subsidiaries | 1,099,484   | 1,023,525                        |
| Subsidiaries                              | 110         | 423                              |

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NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER, 1986 (continued)

## 12. DIRECTORS' AND EMPLOYEES' EMOLUMENTS

Directors' emoluments, other than those of the chairman and highest paid director, (excluding pension contributions) fell within the following ranges:

| <b>_</b> | , |          | <u>1986</u><br>£'000 | <u>1985</u><br>£'000 |
|----------|---|----------|----------------------|----------------------|
| £0       |   | £5,000   | 5                    | 3                    |
| £40,001  | - | £45,000  | -                    | 1                    |
| £160,001 | - | £165,000 | -                    | 1                    |

The Chairman did not receive any emoluments during 1986 (1985: fnil). The emoluments of the highest paid director were £633,955 (1985: £284,216). Apart from the highest paid director, all other directors are employed by related companies and, where applicable, their salaries are disclosed in those companies' accounts.

The number of employees, who were not directors, receiving remuneration in excess of £30,000 was as follows:

|          |      |          | 1986        | <u> 1985</u>   |
|----------|------|----------|-------------|----------------|
| £30,001  | -    | £35,000  | 6           | 2              |
| £35,001  |      | £40,000  | 4           | 21143231112222 |
| £40,001  | _    | £45,000  | 6           | Ţ              |
| £45,001  | -    | £50,000  | 1.          | 4              |
| £50,001  | -    | £55,000  | 5           | 3              |
| £55,001  | -    | £60,000  | 2           | 2              |
| 100,001  | -    | £65,000  | 2           | 3              |
| 165,001  | -    | 170,000  | 6           | 1              |
| £70,001  | -    | £75,000  | 1<br>1<br>1 | 1              |
| £75,001  | -    | 180,000  | <u>į</u>    | 1              |
| 100,001  | -    | 185,000  |             | 2              |
| 100,281  | -    | £90,000  | ı           | 5              |
| 190,001  | •    | 195,000  | <u>į</u> .  | 2              |
| 195,001  | -    | £100,000 | 3           |                |
| £100,001 | ***  | 105,000  | 3<br>3<br>1 | -              |
| £105,001 | ant. | £110,000 | 3           |                |
| £110,001 | -    | £115,000 | 1           | -              |
| £120,001 | ***  | £125,000 | 1           |                |
| £125,001 | -    | 130,000  | 1           | -              |
| £130,001 |      | £135,000 | _           | ī              |
| £135,001 | -    | £140,000 | i           | 1              |
| £140,001 | _    | £145,000 | <u>1</u>    | -              |
| £145,001 |      | £150,000 | 1           | _              |
| £185,001 | -    | 1190,000 | 1           | 400            |

The payment to certain directors and higher paid employees of certain remuneration provided for in the accounts is not unconditional and accordingly the amounts included above are in respect only of payments made during the year.

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER, 1986 (continued)

## 13. SUBSIDIARIES

FITTING TOTAL

The names of the principal subsidiaries of the company, their country of incorporation and the percentage of share capital owned is as follows:

| SNC BT (Holdings) et Cie Itd | France  | 99%  |
|------------------------------|---------|------|
| BT Gilts Limited             | England | 100% |
| BTI Investments Limited      | England | 100% |
| Rodo Nominees Limited        | England | 100% |

## 14. CONTINGENT LIABILITIES AND COMMITMENTS

The company had contingent liabilities and commitments, entered into in the ordinary course of business, in respect of guarantees, loans, deposit agreements, underwriting agreements, interest rate and currency swaps, financial futures and options.

Swap activities generally involve the contractual exchange of interest and currency obligations. Such contracts will result in an interest or exchange profit or loss, primarily due to interest and exchange rate movements subsequent to the date of the contract. The company manages the risk associated with its swap activities by entering into offsetting swap contracts and financial hedges. However, there would be a cost of replacement for those swap contracts that are in a gain position, should such contracts go into default and have to be replaced at prevailing market rates. As at 31st December, 1986 no such defaults had occurred.

## 15. ULITHWIZE HOLDING COMPANY

The company's ultimate holding company is Bankers Trust New York Corporation, which is incorporated in the USA.