Registered No: 718349

# MIDLANDS ARTS CENTRE REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 1 APRIL 2001

Registered Charity No: 528979





# **MIDLANDS ARTS CENTRE**

# REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 1 APRIL 2001

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# **OFFICERS AND OTHER INFORMATION**

Directors and Trustees

The Directors and Trustees are listed on page 4.

Secretary

J Booth

Registered Office

Cannon Hill Park Birmingham

B12 9QH

**Bankers** 

**HSBC** plc

130 New Street Birmingham B2 4JU

**Auditors** 

**Clement Keys** 

**Chartered Accountants** 

Nettleton House Calthorpe Road Birmingham B15 1RL

# Chair's Report 2000/2001

It is with pleasure that I introduce the annual accounts for **mac** (Midlands Arts Centre). Though the numbers tell only one part of the story of an organisation's year it is an important part and one which we are pleased to say has seen **mac** achieve a great deal artistically within a period marked also by continued stable trading. We have continued to manage a very tight ship, employing our human and financial resources with care and diligence and working our financial resources to the maximum.

Once more **mac** has been able to demonstrate its artistic achievements and illustrate its further potential in a year marking the close of one Millennium and the opening of another. We have done so in style, creating work of daring, enchantment, entertainment and wonder and presenting it with and to a wider than ever range of participants and audiences drawn from Birmingham, the West Midlands and increasingly further afield.

It was a great pleasure and privilege for the centre to create a number of projects and programmes to mark the new Millennium, contributing to the city-wide *FORWARD* Festival. We commissioned new exhibitions which subsequently toured the country; *A Sense of Occasion*, a mixed craft show in partnership with Craftspace; *Textures of Memory*, a textiles show in collaboration with Angel Row Gallery in Nottingham and UCE Textiles Department here in Birmingham. We marked the tenth anniversary of our highly regarded *Moving Parts* season with a series of new commissions: *The Red Thread* with the David Glass Ensemble, and work from Birmingham based Nahid Siddiqui and Company, Stan's Café and Chitra Bolar. *mac* Productions celebrated the festival with an entirely new promenade production entitled *The Blue Zone*, written by Chris O'Connell and created with our colleagues from Birmingham Royal Ballet and Frantic Assembly.

The company was able to invest for the future. Our partnership with other city venues in commissioning a new city-wide Box office system will, when the system is fully implemented in autumn 2001, see significant enhancements in our service to the public, the capacity to offer ticket sales on-line and much improved audienc development capability.

We moved forward on our building development aspirations, securing partnerships with the City Council, our neighbours in the Cannon Hill area, and our artistic partners across the city, region and beyond. The support of Birmingham City Council and West Midlands Arts has been especially strong and very much appreciated. With our partners Sampad (South Asian Arts Development Agency), an application has been submitted to the Arts Council of England under their new Capital Lottery programme and a grant to enable the development of detailed plans agreed.

We were delighted to see our partnership with the City Council in launching *artSites* move a major step forward. *artSites* has achieved much in its four years of developing local cultural centres in partnerships with schools, community leisure services and local people. Now *artSites* is to become independent, based at *mac* and still very much a partnership with the centre and the City Council.

t was good to see endorsement of **mac**'s national role in producing, presenting and touring high quality heatre work for children and young people through the awarding of a significant uplift in funding from the lational Theatre review. Although the additional revenue investment does not come on stream until 2003 it nables us to plan for the future with greater confidence.

he year has seen a number of challenges; not least the considerable increase in cinema screens within a four nile radius of *mac*. This has led us to review our cinema programmes, ensuring they are clearly delineated, istinctive and attractive to *mac*'s core audiences as well as to new audiences. The continuing increase of creens over the next year or so will continue to challenge us and we are now working much more closely with the regional cultural cinema presenters to research the potential for closer collaboration and economies of tale as well as shared marketing initiatives by the group of cinemas.

Music has also seen a challenge with the arrival of many more informal music venues in the city. We have worked hard to redefine and package *mac*'s programmes under the titles *The Music Room* and *Sounds in the Round*. The dreadful summer weather dented our audiences for Sound in the round in 2000 but otherwise musi audiences have built again very healthily.

On behalf of my colleagues on the Board I would like to thank most warmly our regular revenue funders, Birmingham City Council and West Midlands Arts, who have given us constant encouragement and the unstinting support of their expert Officer teams. The support of many Trust funders has proved invaluable once more and the new support provided by sponsors has been most helpful and much appreciated.

With a view to our 40<sup>th</sup> birthday in 2003 we have commenced a *mac* Memories Campaign which has so far focused on making contact with people who established their relationship with the centre in its first decade. We are most fortunate to have a long link with the establishment of the Centre in Alicia (Mollie) Randle. With her late husband, John English, Mollie was the energy and drive which got *mac* built in the early 1960's. She was its first General Manager and much of the inspiration in those founding days. We were all delighted when, in the Queen's birthday honours 2000, Mollie's marvellous contributions, not only to *mac* but also to theatre in the region, were recognised in the awarding of an MBE. Shortly afterwards Mollie celebrated her 90<sup>th</sup> birthday – in style in her wonderful garden she still maintains herself and at a party she personally planned in meticulous detail, as always. In November Mollie decided it was time to take a break and retire from the Board. We were thrilled to dedicate the first performance of *mac*'s Christmas show, Rumpelstiltskin, to her. Her delight at sharing this performance and the ensuing tea party with a host of young children was a pleasure for us all. Needless to say Mollie remains an ardent supporter and continues to attend most *mac* events.

Finally, on behalf of the Board, I would like to give a big thankyou to all the staff who, during the past year, have worked tirelessly to ensure that our programming is imaginative and rigorous. Together with the many artists with whom we work and whose creativity drives us all their work is recognised not only on the midlands but also nationally, and indeed internationally. Without their heroic team efforts *mac* simply would not be

mac.

Anita Bhalla CHAIR

#### **DIRECTORS' AND TRUSTEES' REPORT**

The Directors present their Annual Report together with the Financial Statements for the year ended 1 April 2001.

#### PRINCIPAL ACTIVITY AND BUSINESS REVIEW

Midlands Arts Centre, a company limited by guarantee and registered as a charity, continued to operate in accord with its charitable objectives by the production, promotion, education in and appreciation of the arts. In doing so it sought to serve the needs of, and provide opportunities for all sections of the community including young people, people with special needs, those culturally disadvantaged and minority groups.

The net outgoing resources for the year amounted to £81,077 (2000 net outgoing £26,393) and the movement on general, designated and restricted funds is shown on page 7.

A full review of the financial performance for the year and of future prospects is set out in the Chair's Report on pages 2 and 3.

#### **DIRECTORS**

During the year under review, the following individuals served on the Board of Directors:

Viv Astling

Anita Bhalla (Chair)

Claire Cochrane

Rod Dungate

Nicola Hart

**Andrew Howell** 

David Hull

Lydia Kan

Mary Martin

Robert Moggridge Lowe

Brvan Nott

Alicia Randle (Resigned 28 November 2000)

John Smith

Anita Bhalla, Rod Dungate and John Smith retired by rotation at the AGM on 28 November 2000. All, being eligible, offered themselves for re-election and were duly re-elected to the Board.

The company maintains an indemnity insurance for its directors and officers.

#### **DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit and loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### BY ORDER OF THE BOARD

Jacqueline Booth

24 July 2001

**SECRETARY** 

## **AUDITORS' REPORT TO THE MEMBERS OF MIDLANDS ARTS CENTRE**

We have audited the financial statements on pages 7 to 18, which have been prepared under the historical cost convention and the accounting policies set out on pages 10 and 11.

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 4 the directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **BASIS OF OPINION**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **OPINION**

In our opinion the financial statements give a true and fair view of the state of the affairs of the company and the group at 1 April 2001 and of the incoming resources and application of funds in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

CLEMENT KEYS

CHARTERED ACCOUNTANTS AND REGISTERED AUDITOR

Clement Veys

Birmingham

24 July 2001

# **CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**

for the year ended 1 April 2001

tor the year chided 1 Ap	JIII 2001		200:	L		2000
	Notes	Unrest General		Restricted	Total	Total
		£	£	£	£	£
INCOMING RESOURCES		407 477			607.477	772 000
Income from Arts Activities		687,477	•	-	687,477	773,986
Revenue Grants	2 3	1,073,291	•		1,073,291	1,029,030
Project Grants	3	-	•	- 162,824 - 8,585	162,824	135,737
Lottery Grants Bank interest		10.060	_	. 0,203	8,585 <u>19,069</u>	9,6 <u>48</u>
Dank interest		19,069		<del></del>	73,003	<u> </u>
		1,779,837	•	171,409	1,951,246	1,948,401
TRADING ACTIVITIES		<del></del> *	<u>-</u>			
Income from trading activities	4					
Trading income		678,125	•	=	678,125	703,889
Bank interest		2,763		-	2,763	4,096
Trading expenditure		<u>(558,234)</u>		<del></del>	_(558,234)	(564,931)
Net trading income		122,654	•	<del>.</del>	122,654	143,054
•		<del></del>				
Total incoming resources		1,902,491		171,409	2,073,900	2,091,455
RESOURCES USED				<del></del>		
Direct Charitable Expenditure		1 155 640			1 155 640	1 172 0/0
Arts Activities		1,155,640	•	• -	1,155,640 <u>234,290</u>	1,172,9 <del>4</del> 9
Promotion and publicity		234,290				<u>226,125</u>
		1,389,930	•	-	1,389,930	1,399,074
Other expenditure				<del></del>		
Administration	5	756,462			756,462	718,774
Lottery project	_	-	-	<u>8,585</u>	<u>8,585</u>	_ <del>_</del>
, , ,			<u> </u>			
		756,462	•	8,585	765,047	718,774
#-t-1	_	2 446 202		0.505	2.154.077	2 447 040
Total resources expended	6	2,146,392		8,585	2,154,977	2,117,848
Net (outgoing)/incoming						
resources before transfers		(243,901)	-	· 162,82 <del>4</del>	(81,077)	(26,393)
Transfers between funds	7	247,816	(4,344	(243,472)		<del>-</del>
Net (outgoing)/incoming resource	ces	3,915	(4,344	(80,648)	(81,077)	(26,393)
Balance brought forward		92,175	40,170	2,108,675	2,241,020	2,267,413
Balance carried forward		96,090	35,826	2,028,027	2,159,943	2,241,020
				=======================================		

All activities of the group are continuing.

The group has no recognised gains and losses other than the surplus above and therefore no separate statement of total recognised gains and losses has been presented.

There is no difference between the deficit on ordinary activities and the deficit for the year stated above, and their historical cost equivalents.

# **BALANCE SHEET** as at 1 April 2001

	Notes	Consolidated			Company 2000	
	Notes	2001 £	2000 £	2001 £	2000 £	
FIXED ASSETS						
Tangible fixed assets Investment in subsidiary	8	2,091,000	2,202,173	2,091,000	2,202,173	
undertaking	9			100	100	
		2,091,000	2,202,173	2,091,100	2,202,273	
CURRENT ASSETS					<del></del>	
Stocks Debtors Cash at bank and in hand	10 11	11,715 80,765 <u>294,817</u>	10,958 79,905 <u>322,314</u>	72,715 288,275	79,792 309,108	
		387,297	413,177	360,990	388,900	
CREDITORS amounts falling within one year	<b>g due</b> 12	318,354	374,330	292,147	350,153	
NET CURRENT ASSETS		68,943	38,847	68,843	38,747	
TOTAL ASSETS LESS CURRI LIABILITIES	ENT	2,159,943	2,241,020	2,159,943	2,241,020	
Represented by:						
RESTRICTED FUNDS	13	2,028,027	2,108,675	2,028,027	2,108,675	
UNRESTRICTED FUNDS Designated Funds General Funds	14	35,826 96,090	40,170 92,175	35,826 96,090	40,170 92,175	
	15	2,159,943	2,241,020	2,159,943	2,241,020	

The financial statements on pages 7 to 18 were approved by the Board of Directors on 24 July 2001 and signed on its behalf by :

A BHALLA - Chair

# **CONSOLIDATED CASH FLOW STATEMENT** for the year ended 1 April 2001

	Notes	2001 £	2000 £
Reconciliation of net incoming resources before transfers to net cash flow from operating activities			
Net incoming resources before transfers		(81,717)	(26,393)
Depreciation charges		163,872	168,188
Net interest		(21,832)	(13,744)
Increase in stock		(757)	13,883
Increase in debtors		(860)	(8,802)
Decrease in creditors		(55,336)	(35,928)
Net cash inflow from operating activities		3,370	97,204
CASH FLOW STATEMENT			
Net cash inflow from operating activities		3,370	97,204
Returns on investments and servicing of finance	16	21,832	13,744
Capital Expenditure	8	(52,699)	(45,959)
(Decrease)/Increase in cash	18	(27,497)	64,989

## **NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 1 April 2001

#### 1. ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom. A summary of the more important policies is set out below.

#### a Basis of accounting

**mac** prepares its annual financial statements on the historical cost basis of accounting. They are drawn up in accordance with Section 226 of, and Schedule 4 to, the Companies Act 1985, modified to comply with the Statement of Recommended Practice, Accounting by Charities.

#### **b** Basis of Consolidation

Consolidated financial statements are based on the accounts of the parent company and of the subsidiary as at the balance sheet date.

#### c Basis of preparing the financial statements - going concern

The nature of the group's operations is such that it is dependent on annual discretionary grants from Birmingham City Council and West Midlands Arts.

Grants totalling £1,102,322 have been committed by the Birmingham City Council and West Midlands Arts for the period to 31 March 2002.

Based on the recovery plan, the commitment to funding from West Midlands Arts and the indication of support from the Birmingham City Council, the directors believe that it is appropriate to prepare the financial statements on the going concern basis.

#### d Covenant and investment income

These are included in the financial statements as and when receivable and the amounts shown include taxation recoverable thereon.

#### e Depreciation

#### **Buildings**

Amortisation has been provided on leasehold buildings with effect from 2 April 1984 to write off the expenditure over the remaining period of the lease.

Short-term leasehold improvements and fixtures, fittings and equipment

Depreciation is being provided on short-term leasehold improvements and fixtures, fittings and equipment other than computers in equal annual instalments over their estimated working life of 10 years.

#### Computers

Depreciation on computers is being provided in equal instalments over an estimated working life of 3 years.

#### f Capital grants

Grants and donations received for capital purposes are accounted for as restricted funds and are released to the general fund at the same rate as the amortisation or depreciation of the underlying fixed assets.

#### q Stocks

Stocks are valued at the lower of cost and estimated realisable value.

#### h Lease rentals

Rentals on operating leases are charged in the revenue account as incurred.

#### i Pre-production costs

These are written-off as incurred and are not carried forward to match against production income.

#### j Pension costs

The pension arrangements for eligible employees are administered through a number of schemes, the principal one being the Administrative and Technical Staff in the Arts Pension Scheme. Pension costs are charged in the revenue account so as to spread the cost of pensions over the service lives of employees in the schemes. The pension cost is assessed in accordance with the advice of qualified actuaries. In addition the group contributes in certain circumstances to personal pension schemes, such contributions are charged in the year they are incurred.

# **2. REVENUE GRANTS**

2. REVENUE GRANTS	2001 £	2000 £
West Midlands Arts	439,841	411,030
Birmingham City Council	633,450	618,000
	1,073,291	1,029,030
3. PROJECT GRANTS	2001	2000
Statutory bodies	£	£
West Midlands Arts	21,200	27,700
Birmingham City Council	82,358	68,940
Arts Council	15,150	7,050
	118,708	103,690
		<del> </del>
Non statutory bodies		2.002
Baring Foundation Baron Davenport Trust	-	2,982 1,000
Bryant Trust	15,000	10,000
Cole Trust	-	3,000
Feeney Trust	2,500	-
Charles Henry Gilfoyle Trust	-	1,000
M K Rose	10,000	-
Roughley Trust	-	12,500
Saintbury Trust Sheldon Trust	10,000	- 500
Welconstruct	- -	400
British Council	4,068	-
Others	2,548	665
	44,116	32,047
Grand Total	162,824	135,737

#### **4. TRADING ACTIVITIES**

The company owns 100% of the share capital of Midlands Arts Centre Trading Limited which provides catering services to the centre. The turnover represents sales to third parties made either directly by Midlands Arts Centre Trading Limited or indirectly through Midlands Arts Centre (2001 - £50,756; 2000 - £58,569).

	2001	2000
	£	£
Turnover Cost of Sales	678,125 (287,195)	703,889 (289,532)
Gross Profit	390,930	414,357
Staff Costs Other Operating Costs	225,845 45,194	213,805 61,594
Operating Surplus Bank Interest Receivable	119,891 2,763	138,958 4,096
Net Trading Income	122,654	143,054
5. ADMINISTRATION AND OTHER EXPENDITURE		
Administrative expenditure includes:	<b>2001</b> £	<b>2000</b> £
Auditors' remuneration: - in respect of audit	4,200	4,875
(Holding Company £3,200; 2000 £3,000 - for other services (Holding Company nil; 2000 nil)	600	500
Hire of fixtures, fittings and equipment	32,635	37,373
Total staff costs:		
Wages and salaries Social security Pension	1,193,966 60,243 44,299	1,116,913 62,036 33,450
	1,298,508	1,212,399

The company contributes to a number of pension schemes, the principal one being the Administrative and Technical Staff in the Arts Pension Scheme, which is a national scheme of the defined benefit type.

# **5. ADMINSTRATION AND OTHER EXPENDITURE** (continued)

The average number of employees in the year was as follows:

	2001 Number	2000 Number
Full time Part time	49 122	48 148
	171	196

#### **6. ANALYSIS OF TOTAL RESOURCES EXPENDED**

•		20	001	
	Staff Costs	Other	Depreciation	Total
	£	£	£	£
Direct charitable expenditure		101 570		4 455 640
Arts activities	753,961	401,679	-	1,155,640
Publicity and promotion	105,849	128,441	-	234,290
Other expenditure				
Administration	212,853	379,737	163,872	756,462
	1 072 662	909,857	163,872	2,146,392
	1,072,663	909,637	103,672	2,140,332
	<del></del>			
`		20	000	
	Staff Costs	Other	Depreciation	Total
	Staff Costs £		Depreciation £	Total £
Direct charitable expenditure	£	Other £	•	£
Arts activities	£ 715,335	Other £ 457,614	•	£ 1,172,949
•	£	Other £	•	£
Arts activities Publicity and promotion	£ 715,335	Other £ 457,614	•	£ 1,172,949
Arts activities	£ 715,335	Other £ 457,614	•	£ 1,172,949
Arts activities Publicity and promotion Other expenditure	£ 715,335 91,879	Other £ 457,614 134,246	£	£ 1,172,949 226,125

#### 7. TRANSFERS BETWEEN FUNDS

The transfers represent the transfer of capital grants and donations from restricted funds to the general funds to match the depreciation of related assets; the release of designated funds against depreciation of matching assets and restricted funds to the general fund.

#### **8. TANGIBLE FIXED ASSETS**

	Sho Leasehold lea	ort-term sehold	Fixtures		
	buildings imp £	rovements a	and fittings Co £	mputers £	Total £
<b>Cost</b> At 2 April 2000 Additions Disposals	2,368,422 - 	309,533 8,115 (50,670)	633,299 37,044 ( <u>181,067</u> )	156,432 3 7,540 (44,856)	3,467,686 52,699 (276,593)
At 1 April 2001	2,368,422	266,978	489,276	119,116	3,243,792
<b>Depreciation</b> At 2 April 2000 Charge for year Disposals	618,434 47,297 	155,256 28,214 (50,670)	383,648 51,656 (181,067)	36,705	1,265,513 163,872 (276,593)
At 1 April 2001	665,731	132,800	254,237	100,024	1,152,792
<b>Net book values</b> At 1 April 2001	1,702,691	134,178	235,039	19,092	2,091,000
At 2 April 2000	1,749,988	154,277	249,651	48,257	2,202,173
		<del></del>			

The Midlands Arts Centre site, containing all the group's buildings, is held under a long lease expiring in 2037 and is not assignable without the consent of the City of Birmingham.

As at 1 April 2001, the group had no capital projects for which capital grants had been received, but orders not yet placed (2000 Nil).

#### 9. INVESTMENT IN SUBSIDIARY UNDERTAKING

The company owns 100% of the issued share capital of Midlands Arts Centre Trading Limited, a company registered in England and Wales, and whose principal activity is the provision of catering services.

#### 10. STOCKS

	Consolid	Consolidated		any
	2001 £	2000 £	2001 £	2000 £
Trading Stock	11,715	10,958	~	-
	11,715	10,958		-
	<del></del>			

#### 11. DEBTORS

	Consolidated		Company	
	2001 £	2000 £	2001 £	2000 £
Amounts falling due within one				
year:				
VAT reclaimable	-	-	6,277	2,276
ACE lottery grants	8,585	-	8,585	-
Other Debtors	37,545	36,492	23,218	36,491
Prepayments and accrued income	34,635	43,413	34,635	41,025
	80,765	79,905	72,715	79,792

## 12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Consolie 2001	dated 2000	Company 2001	2000
Amounts falling due within one year:	£	£	£	£
Trade Creditors Due to subsidiary undertaking VAT payable Taxation and social security payable Other Creditors	81,298 - 12,148 20,741 154,184	174,452 - 13,902 20,347 105,276	55,210 21,664 - 18,925 149,561	136,497 38,427 - 16,907 101,665
Accruals and deferred income: Other	49,983	60,353	46,787 292,147	56,657 350,153

# 13. RESTRICTED FUNDS (company and group)

	Capital grants and donations	Project Grants	Total
	£	£	£
At 2 April 2000	2,013,091	95,584	2,108,675
Incoming resources (note 3)	, , <u>-</u>	162,824	162,824
Expenditure and transfer to general fund	(128,394)	(115,078)	(243,472)
At 1 April 2001	1,884,697	143,330	2,028,027

# 14. DESIGNATED FUNDS (company and group)

The fund is used to finance depreciation of matched assets and items of development expenditure.

	Capital Fund	Development Fund	Stage 2 Fund	Total £
At 2 April 2000	19,475	10,776	9,919	40,170
Transfer from general fund	-	17,207	-	17,207
Expenditure and transfer to general fund	(9,737)	(10,776)	(1,038)	(21,551)
At 1 April 2001	9,738	17,207	8,881	35,826
				<del></del>

# **15. ANALYSIS OF GROUP NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds
	£	£	£	£
Fund balances at 1 April are represented by:				
Tangible fixed assets	196,565	9,738	1,884,697	2,091,000
Current assets	217,879	26,088	143,330	387,297
Current liabilities	(318,354)	•	-	(318,354)
	96,090	35,826	2,028,027	2,159,943

# 16. RETURNS ON INVESTMENT AND SERVICING OF FINANCE

	2001 £	2000 £
Interest received	21,832	13,744
Interest net	21,832	13,744
17. INCREASE IN CASH		
	2001 £	2000 £
Balance at beginning of year Net cash (outflow)/inflow (note 18)	·	
	<b>£</b> 322,314	<b>£</b> 257,325

#### 18. RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

	£
Increase in cash during year- being change in net debt	(27,497)
Net funds at 2 April 2000	322,314
Net funds at 1 April 2001	294,817

# **Analysis of changes in net funds**

	At 2 April 2000 £	Cash Flows £	At 1 April 2001 £
Cash at bank	322,314	(27,497)	294,817
	322,314	(27,497)	294,817

#### **19. LEASE COMMITMENTS**

	2001 £	2000 £
Annual commitments under operating leases for office equipment expiring		
Within one year	-	-
Two to five years inclusive Over five years	32,000	31,562
	32,000	31,562

#### **20. TAX STATUS**

*mac* is a charity (Charity number 528979) under the provisions of the Income and Corporation Taxes Act 1988.