REPORT AND ACCOUNTS
FOR
THE YEAR ENDED
30th SEPTEMBER 1974

DELOITTE & CO.

# REPORT OF THE DIRECTORS

The directors present their report and the accounts for the year ended 30th September 1974.

#### ACTIVITIES

The principal activity of the company continued to be the rental of motor vehicles on contract hire.

# PROFIT AND APPROPRIATIONS

The company's profit for the year after taxetion was £69,380. This has been added to retained profits brought forward of £88,764 making £158,144 from which the directors propose a dividend on the ordinary shares of £70,000 leaving £88,144 to be carried forward.

# DIRECTORS DURING THE YEAR

P. Rodney Pollard Chairman

H.A. Henderson Managing

S.G. Errington

P.E. Howroyd Appointed 5th March 1974

#### DIRECTORS' INTERESTS

Mr P. Rodney Pollard and Mr S.G. Errington are directors of the holding company and are not required to notify their interests to the company. Mr H.A. Henderson held no beneficial interest in the share capital or loan stock of Mercantile Credit Company Limited or any of its subsidiaries at 30th September 1973 or at 30th September 1974. Mr P.E. Howroyd held no such interest at the date of his appointment to the board or at 30th September 1974.

#### AUDITORS

The auditors, Messrs. Deloitte & Co., will be re-appointed in accordance with Section 159(2) of the Companies Act 1948.

By Order of the Board

7/17 Ansdell Street, Kensington Square, London We

5th November 1974

# REPORT OF THE AUDITORS TO THE MEMBERS OF DIAL CONTRACTS LIMITED

In our opinion, the accounts set out on pages 3 to 7 give a true and fair view of the state of the company's affairs at 30th September 1974 and of its profit for the year ended on that date and comply with the Companies Acts 1948 and 1967.

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Chartered Accountants

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5th November 1974

# BALANCE SHEET 30th SEPTEMBER 1974

	Notes	1974	1973
FUNDS EMPLOYED		£	£
SHARE CAPITAL	, ′		4)
Authorised, issued and fully paid			
100 Ordinary shares of £1 each		<b>*</b> 100	100
RETAINED PROFITS		88,144	88,764
		88,244	88,864
DEFERRED TAXATION	1	807,686	716,608
LOANS AND OVERDRAFTS		•	•
Loan from holding company Bank cverdraft		2,591,520	1,964,258
Same ( VELGLEL		128,598	150,876
		2,720,118	2,115,134
		13,616,048	£2,920,606
USE OF FUNDS			
FIXED ASSETS	1 8 2	5,776	4,456
CONTRACT HIRE FLEET	1 & 2	4,247,832	2,908,432
INTEREST IN SUBSIDIARY COMPANY	3	100,001	109,001
AMOUNT DUE FROM HOLDING COMPANY AND FELLOW SUBSIDIARIES		Abo	113,684
DEBTORS		207,348	142,715
		4,560,977	3,269,288
CURRENT LIABILITIES			
Creditors		192,966	91,586
Rentals received in advance		518,755	32,498
Amount owing to subsidiary company		163,208	134,598
Proposed dividend		70,000	90,000
		944, 529	348,682
		£3,516,048	£2,920,606
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Directors

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#### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30th SEPTEMBER 1974

	Notes	1974 £	<u>1973</u> £
TURNOVER	4	2,713,028	1,686,692
PROFIT BEFORE TAXATION	1, 5 & 6	144,540	198,974
TAXATION AT 52% (1973 - 45%)	7	75,160	89,762
PROFIT FOR THE YEAR		69,380	109,212
RETAINED PROFITS AT 1st OCTOBER		88,764	69,552
ALIMAND THE THE TANK THE THE TANK THE T		158,144	173,764
PROPOSED DIVIDEND		70,000	90,000
RETAINED PROFITS AT 30th SEPTEMBER		£ 88,144	£ 88,764
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#### NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1974

#### ACCOUNTING POLICIES

## a. DEPRECIATION OF CONTRACT HIRE FLEET

Motor vehicles on contract hire are depreciated by equal annual instalments related to the relevant periods of hire.

#### b. DEPRECIATION OF FIXED ASSETS

Office furniture and equipment is depreciated at the rate of 15% per annum on the reducing balance method.

#### c. DEFERRED TAXATION

Deferred taxation is accounted for under the deferral method and represents the deferral of the taxation benefit received to the extent that capital allowances on fixed assets and the contract hire fleet exceed depreciation thereon.

#### 2. FIXED ASSETS AND CONTRACT HIRE FLEET

COST	Office furniture and equipment	Contract hire fleet
	£	£
At 1st October 1973 Additions during year Disposals during year	7,534 2,923	3,946,887 3,033,675 (1,532,500)
At 30th September 1974	10,457	5,448,062
DEPRECIATION	Mary of the sale o	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
At 1st October 1973 Amount provided Eliminated in respect of disposals	3,078 1,603	1,038,455 888,622 (726,867)
At 30th September 1974	4,681	1,200,210
NET BOOK VALUES	Monthly of the Parket	-11001220
At 30th September 1974	£ 5,776	£4,247,852
At 30th September 1973	£ 4,456	£2,908,432

At 30th September 1974 commitments for the purchase of additions to the contract hire fleet amounted to £438,100 (1973: £500,000).

NOTES ON THE ACCOUNTS
FOR THE YEAR ENDED 30th SEPTEMBER 1974 (continued)

# INTEREST IN SUBSIDIARY COMPANY

				1		<u>1974</u>	1973
	Shares at	cost, le	ES amounto	written off		£ ,	£
*	Loan	,	STIMULES	written off		1	1
		**	ı			100,000	100,000
	4		•		•	£100,001	£100,001
	4					***************************************	

At 30th September 1974, the company held 5,000 Ordinary shares of £1 each of Ringwest Motors Limited, being the whole of the issued share capital of that company. Group accounts are not presented since the company is a wholly-owned subsidiary of another company incorporated in Great Britain.

In the opinion of the directors the value of the company's interest in its subsidiary, Ringwest Motors Limited, is not less than the amount at which it is stated in the balance sheet.

#### 4. TURNOVER

Turnover represents the total amount receivable under agreements entered into during the year for the contract hire of motor vehicles.

#### 5. PROFIT BEFORE TAYATION

	This is arrived at after charging:		
		1974	<u> 1973</u>
	Interest payable	£	£
	Holding company Bank overdraft	298,803 35,577	181,573 11,390
	Depreciation of fixed assets	1,603	1,209
	Depreciation of contract hire fleet	888,622	612,276
	Auditors* remuneration	1,832	2,268
6.	DIRECTORS' EMOLUMENTS		
		1974	1973
	Emoluments as executives	£ 13,433	£ 11,017
	Analysis of directors' emoluments (excluding pension fund contributions):		
	Chairman Highest paid director	Ni1 10,058	Nil 10,517

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#### DIAL CONTRACTS LIMITED

#### NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 30th SEPTEMBER 1974 (continued)

6.	DIRECTORS' EMOLUMENTS	(continued)	Alexandr a se	<b>N</b>
	Analysis of directors' pension fund contrib	emoluments (excluding utions):	Number	Number
	Other directors £Nil within the range £2,	501 - £5,000	1 1	1 -
7.	TAXATION		Ň	,
			1974	<u> 1973</u>
	Transfer to deferred taxation		£ 81,470	f. 89,762
	in respect of to relief on part of	e from subsidiary company ax appropriate to group of the company's loss for		
	the year for tax	ation purposes	6,310	-
			£75,160	£89,762

#### 8. ULTIMATE HOLDING COMPANY

The company's ultimate holding company is Mercantile Credit Company Limited, which is incorporated in Great Britain.

#### P. RODNEY POLLARD

Chairman ·	Dial Come ets Ltd.	w
	Ringwest Motors Limited	W
		4
Director	Astley Industrial Trust Limited	W
	British Steam Specialties Limited	n
	Business Credit Ltd.	1)
	The Camden Group Limited	14
•	The Equipment Trust Company Limited	Ç
	Fitzroy Finance Limited	1
	Manchester Auto Finance Limited	21
	Mercantile Credit Company Limited	
	Mercantile Credit (Factors) Limited	r
	Mercantile Credit Finance Limited	Z.
	Mercantile Credit Investment Trust Ltd.	رن
	Mercantile Credit Life Assurance Company Limited	<b>2</b> 7
	Mercantile Leasing Company Limited	11
	Mutual Finance Limited (formerly Salos Intermediate Credit Limited)	r.
•	Railease Ltd.	t?
	Surety Trust Limited	6.9
	The Standard Railway Wagon Co. Ltd.	Q.*.3
	Valcar Finance I imited	٤,
	T C Roothouf I I I delland	

٤,

wholly-owned non wholly-owned

Stuart Gra t Errington, Earleywood Lodge, Bagshot Road, South Ascot, Berks.

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Executive Director of Mercantile Credit Company Limited

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DIRECTORSHIPS

# Companies (including non-wholly owned subsidiaries of Mercantile Credit Company Limited) incorporated in G.B.

Associated Property Cwners Limited Astley-Gaydon Motor Finance Limited W The Actley Industrial Trust Limited (Joint M.D.) ¥ The Astley Leasing Company Limited v British Standard Association Limited n Byrom House Nominees Limited Dial Contracts Limited Fred Fishwick (Finance) Limited ¥ Kingsvay Hotels Д Harley Houses Limited n Lazard Loacing Limited 79 Liverpool & Birkennea's House Property Investments Company n Mercantile Credit Asceptances Limited / Limited W Mercantile Leading Corpany I' dted (M.D.) 77 Paleeira Proportion Maited Proporty Holdingo (Inneaconire & Wirral) Limited Raileace Limited n  $\mathbf{r}$ ¥ Ringwoot Motors Limited 1 R. O. L. Financo Maited . The Standard inclinate Wagon Company Limited ¥ Totley Investment Company Line ed United Association for the Protection of Trade Limited V  $\mathbf{r}$ Waite Marble quarries Limited

## Commine incorpor tod outcase Spent Eritain

Moreantile Leading Company of Ireland Limited (Bire) Independent Finnes, A.B. Stockholm France-Dall, Pario

Subsidiary companies of Marcantila Gradit Company Limitod are marked "w" for wholly-owned

Other Companies (including non wholly-pures subsidiaries of Morcantile Oredit Company Limited) are marked a.