Report and Financial Statements

31 December 1998

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COMPANIES HOUSE 26/10/99

COMPANIES HOUSE 16/10/99

REPORT OF THE DIRECTORS

The directors present their report and the audited accounts for the year ended 31st December 1998.

ACTIVITIES

The principal activity of the Company continues to be the maintenance of refrigeration equipment, specialising in chillers and other air conditioning equipment.

REVIEW OF THE BUSINESS AND FUTURE PROSPECTS

The strong order book carry over from 1997 produced a large increase in turnover and significant improvement in profit. Replacement equipment is now a significant part of the business as the green lobby has stimulated users' programmes to change to environmentally acceptable refrigerants. This has helped to consolidate the growth in 1998 and provides opportunity for further improvement in 1999.

RESULTS

The results of the company are as set out in the accounts on pages 6 to 13. The Company has paid interim dividends of £135,000 (1997 - £1,838,373) to its parent company. The directors recommend a final dividend of £135,000 (1997 - nil).

DIRECTORS

The directors who served during the year are set out below:-

- GGR Ludlow (appointed 27/08/98)
- C Gateley (appointed 27/08/98)
- D Summerfield (resigned 31/07/98)
- TKPS Stead (appointed 01/04/98) (resigned 16/08/98)
- DA Fox
- D Collin

In accordance with the Articles of Association directors are not required to retire by rotation.

None of the directors has any beneficial interest in the shares of the company.

The interests of the directors at 31st December 1998 in the capital of the ultimate parent undertakings are as stated as follows:

REPORT OF THE DIRECTORS (continued)

	Shares 10p es	<u>ich</u>	Options over 10p es	ach	Exercise Price p	Period of Exercise
T	1.1.98*	31.12.98	1.1.98*	31.12.98		
Tilbury Douglas plc						
GGR Ludlow	-	-	1,957	1,957	199.20p	01.01.01-
			38,825	38,825	268.40p	30.06.01 18.06.00-
			11,175	11,175	268.40p	17.06.04 18.06.00-
			-	40,000	212.00p	17.06.07 07.10.01-
C Gateley	_	_	_	850	212.00p	06.10.05 07.10.01-
Collecty					_	06.10.05
			-	14,150	212.00p	07.10.01- 06.10.08
DA Fox	-	45,067	-	10,850	212.00p	07.10.01- 06.10.05
				14,150	212.00p	07.10.01- 06.10.08
D Collin	Loan Notes	23,132	•	•		00.10.00
DA Fox D Collin	Loan Notes	124,804 8,027				
How Group Plc						
GGR Ludlow	-	-	-	-		
C Gateley D A Fox	156,904#	-	15,000#	-	87.00p	16.02.89-
			35,000#	-	68.00p	15.02.99 08.02.90-
			80,000#	J	34.00p	07.02.00 18.07.97-
D Collin	12,500#	-	10,000#	-	87.00p	17.07.04 16.02.89-
	•		10,000#	-	57.00p	15.02.99 24.05.90-
			25,000#	_	34.00p	23.05.00 18.07.97-
			5,000#	-	59.50p	17.07.04 03.07.00- 02.07.07

^{*} or later date of appointment

The market price of Tilbury Douglas Plc shares at 31st December 1998 was 218p. The range of closing prices during the year was 194p to 306p.

The directors have no other interest in any other group undertaking (1997 - none).

[#] On the 16th June 1998 the Recommended Offer ("the Offer") for How Group Plc by Tilbury Douglas Plc was declared unconditional in all respects. In each case the Offer was accepted in full in respect of both shares and options.

REPORT OF THE DIRECTORS (continued)

EMPLOYEE INVOLVEMENT

Within the bounds of commercial confidentiality management disseminates information to all levels of staff about matters that affect the progress of the company and are of interest and concern to them as employees.

A newsletter is also distributed at regular intervals to all employees which includes articles about the group's activities and its performance.

DISABLED PERSONS

The company has an established policy that disabled persons, especially should they become disabled in the course of their employment with the company, are employed where circumstances permit. The company endeavours to ensure that disabled employees benefit from training and career development programmes in common with other employees.

POLICY ON PAYMENT OF CREDITORS

It is the Company's normal practice to agree payment terms with its suppliers and abide by those terms. Payment becomes due when it can be confirmed that goods and/or services have been provided in accordance with the relevant contractual conditions. Trade creditors at 31 December 1998, calculated in accordance with the requirements of the Companies Act 1985, were 36 days (1997 – 64 days). This represents the ratio, expressed in days, between the amounts invoiced to the Company in the year by its suppliers and the amounts due, at the year end, to trade creditors falling due for payment within one year.

YEAR 2000

The Company continues to review its financial and operating systems in the light of the potential dangers of the "Millenium Bug". Many of the systems have already been modified or replaced in order to minimise such dangers and those areas yet to be completed are planned to have been dealt with well before the end of this year. The Board regularly considers this matter. Any costs related to these changes are not expected to have a significant effect upon Company results.

AUDITORS

Re-appointing Resolutions will be proposed at the annual general meeting to reappoint Deloitte & Touche as auditors to the company and to authorise the directors to fix their remuneration.

Approved by the Board of Directors and signed on behalf of the Board by

Mollin

D. COLLIN Secretary

7th May 1999

Climate House Highlands Road Shirley Solihull B90 4NL

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE MEMBERS OF CLIMATE SERVICES LIMITED

We have audited the financial statements on pages 6 to 13 which have been prepared under the accounting policies set out on page 8.

Respective responsibilities of directors and auditors

As described on page 4, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the company consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion, the financial statements give a true and fair view of the state of affairs of the company as at 31 December 1998 and of its profit for the year ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

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20 May 1999

Deloitte & Touche Colmore Gate 2 Colmore Row Birmingham B3 2BN

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1998

	NOTE	1998 £000	1997 £000
TURNOVER	1	9,422	7,445
Cost of sales		(6,145)	(4,675)
GROSS PROFIT		3,277	2,770
Administration Expenses	_	(2,660)	(2,432)
OPERATING PROFIT Interest receivable Loss on disposal of property	3 6	617 14	338 - (105)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		631	233
Tax on profit on ordinary activities	7 _	(153)	(110)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION ATTRIBUTABLE TO SHAREHOLDERS		478	123
Equity dividends	8 _	(270)	(1,838)
RETAINED PROFIT/(LOSS) FOR THE YEAR TRANSFERRED TO RESERVES	16 _	208	(1,715)

All activities are continuing as defined under FRS3: Reporting Financial Performance.

A statement of Total Recognised Gains and Losses is not presented as there have been no recognised gains or losses other than the profit for the year and the preceeding year set out above.

BALANCE SHEET AT 31ST DECEMBER 1998

	NOTE	£000	1998 £000	£000	1997 £000
FIXED ASSETS		2000	2000	2000	2000
Tangible assets	9		138		124
CURRENT ASSETS					
Stocks and work in progress	11	379		478	
Debtors	12	1,829		1,830	
Cash at bank and in hand		595		84	
		2,803	_	2,392	
CREDITORS FALLING DUE WITHIN ONE YEAR			_		
Trade creditors		609		802	
Sundry creditors	13	1,540		1,168	
•		2,149		1,970	
NET CURRENT ASSETS		-	654	_	422_
TOTAL ASSETS LESS CURRENT LIABILITIES			792		546
PROVISIONS FOR LIABILITIES AND CHARGES	14		(129)		(91)
NET ASSETS		-	663		455
CAPITAL AND RESERVES					
Called up share capital	15		50		50
Profit and loss account	16		613		405
	•		V		
SHAREHOLDERS' FUNDS					
Equity Interest		-	663	-	455
~ 1		-		-	

These financial statements were approved by the Board of Directors on 7th May 1999. Signed on behalf of the Board of Directors.

DIRECTOR

7th May 1999

D Collin DIRECTOR

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1998

1. ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

CONVENTION

These financial statements have been prepared in accordance with the historical cost convention.

TURNOVER

Turnover comprises the value of goods supplied and services rendered as adjusted by the variation between opening and closing valuations of contracts in progress and after making full provision for potential claims and allowances, excluding VAT.

TANGIBLE FIXED ASSETS AND DEPRECIATION

Depreciation is provided on a straight line basis calculated to write down their cost over their estimated useful economic lives at the following annual rates:

Furniture and Equipment -

20% - 33 1/3%

Motor Vehicles

25%

LEASED ASSETS

Fixed assets held under finance leases are capitalised and depreciated over their expected useful lives. The finance charges are allocated over the primary period of the lease in proportion to the capital element outstanding.

The costs of operating leases are charged to profit and loss account as they accrue.

STOCKS AND WORK IN PROGRESS

Stock in progress is valued at the lower of cost and net realisable value.

Contract work in progress is valued at cost plus attributable profit less foreseeable losses. Attributable profit is included when the outcome of a contract can be assessed with reasonable certainty. The value of contract work in progress is accounted for within turnover and in accordance with Statement of Standard Accounting Practice 9 (Revised) - Stocks and Long-term Contracts, the excess of the book value over payments receivable is included in debtors as "Amounts recoverable on Contracts". Payments receivable in excess of book value on an individual contract basis are included in creditors.

PENSIONS

The cost of the defined benefits pension arrangements are charged to the profit and loss account as the contributions become payable to the Scheme's principal employer, How Group Ltd.

DEFERRED TAXATION

Provision is made and relief is taken at projected rates of taxation for timing differences between the treatment of certain items for taxation and for accounting purposes to the extent that liabilities or assets are likely to crystallise in the foreseeable future.

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1998

2. SEGMENTAL ANALYSIS

The Company's turnover arises mainly in the UK from its activities in the service and maintenance of refrigeration and air conditioning equipment. Overseas turnover in the form of exports of spare parts amounted to £375,480 (1997 - £354,511).

3. OPERATING PROFIT

	1998 £000	1997 £000
Operating profit is arrived at after charging:		
Depreciation		
On owned assets	55	71
Rentals under operating leases		
Hire of plant and machinery	316	280
Other lease rentals	16	18
Remuneration payable to auditors		
Audit fees	8	10

4. EMPLOYEES

The average number employed by the company (including directors) within	1998 Number	1997 Number
each category of persons was:	•	
Production	89	78
Administration	42	43
_	131	121
	1998	1997
	£000	£000
The costs incurred in respect of these employees (including directors) were:		
Wages and salaries	3,028	2,548
Social Security costs	252	197
Other pension costs	169	161
	3,449	2,906

Pension Costs

The Company is a member of the How Group Staff Pension and Life Assurance Scheme. The Scheme is of the defined benefit type and is funded in advance by contributions at rates assessed by independent professionally qualified actuaries in valuation reports normally every three years. Particulars of the actuarial valuation are contained in the financial statements of the parent undertaking, How Group Ltd.

5. DIRECTORS

	1998	1997
	£000	£000
Aggregate emoluments	133	106
Number of directors who exercised there entires in ultimate holding	Number	Number
Number of directors who exercised share options in ultimate holding company	2	
Pension Contributions Number of directors to whom retirement benefits are accruing under	Number	Number
defined benefit schemes	1	1

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1998

6.	INTEREST RECEIVABLE			
			1998	1997
			£000	£000
	Bank interest		1	-
	Group interest	_	13	-
		_	14	
7.	TAX ON PROFIT ON ORDINARY ACTIVITIES			
			1998	1997
			£000	£000
	UK Corporation Tax at 31% (1997: 31.5%)		179	109
	Deferred taxation		27	-
	Adjustments relating to earlier years -			
	- corporation tax		(1)	-
	- deferred tax		(52)	
			153	110
8.	DIVIDENDS			
			1998	.1997
			£000	£000
	On ordinary shares of £1 each			
	Interims at £2.70 per share (1997 £36.76)		135	1,838
	Proposed final at £2.70 per share (1997 - nil)	_	135	
		-	270	1,838
9.	TANGIBLE FIXED ASSETS			
	a) Movement during year		Furniture	
		Motor	and	
		Vehicles	Equipment	TOTAL
		£000	£000	£000
	COST			
	1 st January 1998	229	321	550
	Additions at cost	70	11	(120)
	Disposals Group transfers	(61) (7)	(68)	(129) (7)
	31st December 1998	231	264	495
	51st December 1998		204	
	DEPRECIATION			
	1st January 1998	135	291	426
	Provided in year	39	16	55
	Disposals	(50)	(68)	(118)
	Group transfers	(6)		(6)
	31st December 1998	118	239	357
	NET BOOK VALUE			
	31st December 1998			
	Owned assets	113	25	138
	31st December 1997	94	30	124

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1998 (continued)

10. OPERATING LEASES

At 31st December 1998 the Company had annual commitments under non-cancellable operating leases as follows:

	Land and l	Buildings	Otl	Other	
	1998	1997	1997 1998 £000 £000	1997 1998 19	1997
	£000	£000		£000	
Commitments expiring:					
within one year	4	-	51	42	
in two to five years	5	9	192	178	
after five years	7	7	_	-	
	16	16	243	220	

11. STOCKS

	1998	1997
	0003	£000
Goods held for resale	379	478

The replacement cost of stock is not materially different from the amounts stated in the accounts.

Contract work in progress is accounted for in turnover and in accordance with the provisions of Statement of Standard Accounting Practice 9 (Revised) - Stocks and Long-term Contracts, the excess of book value over payments receivable is included in debtors as "Amounts Recoverable on Contracts".

In the previous year work in progress was included in stocks. Comparative figures have been adjusted to reflect this change which has been made to bring presentation in line with that of the ultimate parent undertaking Tilbury Douglas plc.

12. DEBTORS

	1998	1997
	£000	£000
Amounts recoverable on contracts	719	763
Trade debtors	983	903
Amounts owed by fellow subsidiary undertakings	93	120
Other debtors	11	2
Prepayments and accrued income	23	42
	1,829	1,830

13. SUNDRY CREDITORS

	1998	1997
	£000	£000
Amounts owed to fellow subsidiary undertakings	59	101
Other creditors	21	24
Corporation tax	154	109
Other taxation and social security	285	343
Advance payments	427	324
Accruals and deferred income	459	267
Dividends	135	
	1,540	1,168_

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1998 (continued)

14.	PRO	VISIONS FOR LIABILITIES AND CHARGES		
			1998 £000	1997 £000
	Defe	rred taxation	(25)	-
	Prov	ision for warranties on products delivered	154	91
			129	91
		rred taxation - provided and potential		
	(a)	Movement in year		
		1st January 1998	-	
		(Credit) for year	(25)	
		31st December 1998	(25)	
	(b)	The source of the balance on deferred tax account is as follows:		
		Accelerated capital allowances	(25)	
	War	ranties on products delivered		
		Movement in year		
		1 st January 1998	91	
		Charge for year	_ 63	
		31st December 1998	154	
15.		LED UP SHARE CAPITAL norised, allotted and fully paid	1998 £000	1997 £000
		00 (1997 - 50,000) ordinary shares of £1 each	50	50
16.	PRO	FIT AND LOSS ACCOUNT		
	1 ST J	anuary 1998	405	
		ined profit for the year	208	
	31 st	December 1998	613	
		-		
17.	REC	ONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS		
			1998	1997
			£000	£000
		it attributable to shareholders	478	123
		idends	(270)	(1,838)
		ital subscribed	-	50_
		vement in year	208	(1,665)
		ning shareholders' funds sing shareholders' funds	455 663	2,120 455

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1998 (continued)

18. CONTINGENT LIABILITIES

At 31st December 1998 there were contingent liabilities in respect of guarantees given in the ordinary course of business.

The company has given guarantees covering banking facilities made available to the parent and fellow subsidiary undertakings. At 31st December 1998 there was no contingent liability (1997 - £20,675,000).

19. CASH FLOW STATEMENT

The company is not presenting a cash flow statement. It has taken advantage of the exemption contained in Financial Reporting Standard 1 (Revised) - Cash Flow Statements, as the ultimate parent undertaking, Tilbury Douglas Plc, has included a consolidated cash flow statement in the group accounts.

20. ULTIMATE PARENT UNDERTAKING AND RELATED PARTY TRANSACTIONS

The company's immediate parent undertaking is Climate Equipment Holdings Limited and the ultimate parent undertaking and ultimate controlling party is Tilbury Douglas Plc, which is in-corporated in Great Britain. The Group accounts of Tilbury Douglas Plc are available from Companies House, Crown Way, Maindy, Cardiff CF4 3UZ.

The Company has taken advantage of the exemption contained in Financial Reporting Standard 8 - Related Party Transactions not to report transactions with Tilbury Douglas Group related parties which are disclosed in the consolidated financial statements of Tilbury Douglas Plc.