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LANCASHIRE CATERING SERVICES (SOUTHERN) LIMITED 23142
 ARATEX LIMITED 383706
 FOOD MANAGEMENT LIMITED 727105
 ARA COFFEE SYSTEM LIMITED 941325
 ARASERVE LIMITED 694083
 ARA ENVIRONMENTAL SERVICES LIMITED 968862
 THWAITES & MATTHEWS (1980) LIMITED 470259
 ARA OFFSHORE SERVICES LIMITED 63457
 SEA HOTELS LIMITED 56321
 GLEN AUTOMATICS (REFRESHMENT SERVICES) LIMITED 914472
 ARA FOOD SERVICES LIMITED 686857
 ARA MARKETING SERVICES LIMITED 449978
 ARA HOSPITAL FOOD MANAGEMENT LIMITED 968863
 AIR LA CARTE LIMITED 724463

DIRECTORS' REPORTS

FOR THE YEAR ENDED 28 SEPTEMBER 1985

The Directors present their annual reports on the affairs of the companies, together with the accounts for the year ended 28 September 1985.

PRINCIPAL ACTIVITIES:

The companies did not trade during the year.

DIVIDENDS

The Directors do not recommend the payment of any dividend.

DIRECTORS:

The Directors of the companies during the year were as follows:-

Lancashire Catering Services (Southern Limited)	- R French	(resigned 14 May 1985)
	- A T Kraft	(resigned 18 June 1986)
	- W S D McCall	(appointed 16 October 1985)
	- G Campbell	(appointed 18 June 1986)
ARATEX Limited	- R French	(resigned 14 May 1985)
	- A T Kraft	(resigned 18 June 1986)
	- W S D McCall	(appointed 16 October 1985)
	- G Campbell	(appointed 18 June 1986)
Food Management Limited	- R French	(resigned 14 May 1985)
	- A T Kraft	(resigned 18 June 1986)
	- W S D McCall	(appointed 16 October 1985)
	- G Campbell	(appointed 18 June 1986)
	- D A Green	(resigned 31 December 1985)
ARA Coffee Systems Limited	- R French	(resigned 14 May 1985)
	- A T Kraft	(resigned 18 June 1986)
	- W S D McCall	(appointed 16 October 1985)
	- G Campbell	(appointed 18 June 1986)
ARASERVE Limited	- R French	(resigned 14 May 1985)
	- A T Kraft	(resigned 18 June 1986)
	- W S D McCall	(appointed 16 October 1985)
	- G Campbell	(appointed 18 June 1986)

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BALANCE SHEETS - 28TH SEPTEMBER 1985

	Glen Automatics (Refreshment Services) Limited		ARA Food Services Limited		Food Management Limited		ARA Coffee System Limited		Araserve Limited		ARA Hospital Food Mgmt. Limited		Air La Carte Limited	
	1985	1984	1985	1984	1985	1984	1985	1984	1985	1984	1985	1984	1985	1984
DEBITORS														
Amounts owed by related Companies	2500	2500	5000	5000	100	100	200	200	303	303	2	2	200	200
CAPITAL AND RESERVES														
Called up Share Capital	2500	2500	5000	5000	100	100	200	200	303	303	2	2	200	200
Profit and Loss Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2500	2500	5000	5000	100	100	200	200	303	303	2	2	200	200

The Company was dormant within the meaning of Section 252 of the Companies Act 1985 throughout the financial period ending 28th September 1985 and has excluded the obligation to appoint Auditors.

Signed on behalf of each of the Boards of each of the above Companies:

W S D McCall) *W S D McCall*

G F Campbell) *Gordon Campbell*

Directors

20 JUNE 1986

Notes: (Forming part of the financial statements)

1. Accounting Convention: These financial statements have been prepared under the historical cost convention and in accordance with Section 228 of, and Schedule 4 to, the Companies Act, 1985
2. Profit and Loss Account: The company did not trade during the year and therefore no profit and loss account has been prepared
3. Ultimate Holding Company: The ultimate holding company of all the Companies is ARA Services Inc., incorporated in the United States of America.