FINANCIAL STATEMENTS

31 JANUARY 2000

Registered number: 681528

Booth Ainsworth

Chartered Accountants

Cheadle, Cheshire

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FINANCIAL STATEMENTS

for the year ended 31 January 2000

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The following pages do not form part of the statutory accounts

Detailed trading and profit and loss account	Appendix	1
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COMPANY INFORMATION

31 January 2000

COMPANY NUMBER

681528

CHAIRMAN

M Snelson

OTHER DIRECTORS

G M Snelson N J Snelson R H Snelson

SECRETARY

G M Snelson

REGISTERED OFFICE

Chetham House Bird Hall Lane Cheadle Heath Cheshire

SK3 OZP

AUDITORS

Booth Ainsworth

Chartered Accountants

Ashfield House Ashfield Road

Cheadle Cheshire SK8 1BE

DIRECTORS' REPORT

31 January 2000

The directors present their report and the audited financial statements for the year ended 31 January 2000.

Principal activity

The principal activity of the company are printing, contracting, consultancy and postal publicity.

Business review

The company's balance sheet as detailed on page 6 shows a satisfactory position, shareholders' funds amounting to £4,938,889.

Results and dividends

The results for the year are shown in the profit and loss account on page 5. The directors do not propose payment of an ordinary dividend.

Directors

The directors of the company during the year and their interests in the shares of the company as recorded in the register of directors' interests were as follows:

31 January 2000

	Ordinary	shares	Ordinary	shares
	Beneficial	Non Beneficial	Beneficial	Non Beneficial
M Snelson	780	150	780	150
G M Snelson	120	600	120	600
N J Snelson	600	-	600	_
R H Snelson	600	-	600	-

continued

1 February 1999

DIRECTORS' REPORT (continued)

31 January 2000

Deferred taxation

During the year the accounting policy for the provision of deferred taxation was changed from half provision to full provision.

Auditors

Booth Ainsworth have agreed to offer themselves for re-appointment as auditors of the company.

On behalf of the board

G M Snelson

Secretary

Chetham House Bird Hall Lane Cheadle Heath Cheshire SK3 0ZP

Date: 3 ocroles 2000

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

M Snelson Chairman

Date: 3 OCTOBER 2000

AUDITORS' REPORT

Auditors' report to the members of

Allied Publicity Services (Manchester)Limited

We have audited the financial statements on pages 5 to 16 which have been prepared under the historical cost convention and the accounting policies set out on page 8.

Respective responsibilities of directors and auditors

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error or other irregularity. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 January 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Booth Ainsworth
Registered Auditors
Chartered Accountants
Cheadle, Cheshire

Date: 4 OCTOBER 2000

PROFIT AND LOSS ACCOUNT

for the year ended 31 January 2000

	Note	2000 £	1999 £
Turnover	2	10,137,880	8,064,725
Cost of sales		(6,835,053)	(5,832,510)
Gross profit		3,302,827	2,232,215
Net operating expenses			
Administrative expenses Profit on sale of fixed assets		(2,104,053) 241,449	(1,744,959) 30,625
Operating profit	3	1,440,223	517,881
Investment income Interest payable	5 6	55,810 (173,933)	33,051 (222,775)
Profit on ordinary activities before taxation		1,322,100	328,157
Taxation	7	(512,378)	(66,464)
Profit on ordinary activities after taxation retained for the year	18	809,722	261,693
•			

Movements in reserves are shown in note 18.

None of the company's activities were acquired or discontinued during the above two financial years.

There were no recognised gains and losses in 2000 or 1999 other than the profit for the year.

BALANCE SHEET

at 31 January 2000

		2000			1999	
ı	lote	£	£	£	£	
Fixed assets						
Tangible assets	8	7	,217,645	6	5,305,891	
Current assets						
Stocks Debtors Cash at bank and in hand	-	306,654 2,021,482 2,951,153		235,968 1,719,903 1,294,298		
Creditors: amounts falling due within one year	12	5,279,289 (4,569,802)		3,250,169		
Net current assets			709,487		631,689	
Total assets less current liabilities	;	7	,927,132	6	5,937,580	
<pre>Creditors: amounts falling due after more than one year</pre>	13	(2	2,395,000) (2	2,530,000)	
Provision for liabilities and charges	14	4	(593,243		(278,413)	
Capital and reserves						
Called up share capital Profit and loss account	17 18		3,000	4	3,000 1,126,167	
Total shareholders' funds	16	4	938,889	4	1,129,167	

The financial statements on pages 5 to 16 were approved by the board of directors and signed on its behalf by:

M Snelson Chairman

CASH FLOW STATEMENT

for the year ended 31 January 2000

		200	0		1999
	Note	£	£	£	£
Net cash inflow					
from operating activities	20	3,44	0,084	1	,018,733
Returns on investments and servicing of finance	ng				
Interest received		55,810		33,051	
Interest paid	(1	.73,933)		(222,775)	
	_	(1)	.8,123)		(189,724)
Taxation					
Corporation tax paid		(5	2,387)		(55,093)
Capital expenditure and financial investment Purchase of tangible fixed assets	(2,2	37,637)	(1	,475,485)	
Sale of tangible fixed assets	7	59,918		32,963	
		(1,47	7,719)	(1	,442,522)
What a day		1,79	1,855		(668,606)
Financing Debt due beyond a year:					
Other loan (repayments)/advances	(1	.35,000)	_	800,000	
		(13	5,000)		800,000
Increase in cash		1,65	6,855		131,394

NOTES ON FINANCIAL STATEMENTS

31 January 2000

1 Accounting policies

Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

Turnover

Turnover represents the amount derived from the provision of goods and services falling within the company's activities after deduction of trade discounts and value added tax.

Tangible fixed assets

Depreciation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives as follows:

Freehold buildings
Motor vehicles
Plant and machinery,
fixtures and fittings

2% pa on cost 25% pa written down value Between 20% pa on cost and 20% pa written down value

Leases and hire purchase contracts

Rentals paid under operating leases are charged to income as incurred.

Stocks and work in progress

Stocks are valued at the lower of cost and net realisable value. Cost is computed on a first in first out basis.

The cost of work in progress and finished goods includes all production overheads and depreciation and the attributable proportion of indirect overheads based on the normal level of activity.

Net realisable value is based on estimated selling price less the estimated cost of disposal.

Deferred taxation

Deferred taxation is provided on the liability method in respect of the taxation effect of all timing differences to the extent that tax liabilities are likely to crystallise in the foreseeable future.

Pensions

Defined contribution scheme

Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

2 Turnover

The turnover for the year was derived from the company's principal activity. The whole of the turnover is attributable to the UK market.

NOTES ON FINANCIAL STATEMENTS

31 January 2000

3 Or	pera	ting	pro	fii	t
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Operating profit is stated after crediting:	2000 £	1999 £
Profit on sale of assets	241,449	30,625
and after charging:	-	
Staff costs (note 4) Auditors' remuneration	3,776,933 17,043	3,190,144
Depreciation of tangible fixed assets (note 8): Owned assets	807,415	785,706

NOTES ON FINANCIAL STATEMENTS

31 January 2000

4	Directors	and	employees
---	-----------	-----	-----------

Directors and employees		
	2000	1999
Staff costs including directors' emoluments	£	£
Wages and salaries	3,412,162	2,893,453
Social security costs	327,555	270,904
Pension costs	37,216	25,787
1011011011 00000		
	3,776,933	3,190,144
		
Average monthly number employed including executive directors:	Number	Number
Staff	164	140
Office and management	4	4
office and management		
	168	144
Directors	£	£
Emoluments	364,566	265,001
During the year the following number of directors:	Number	Number
Accrued retirement benefits under:		
Money purchase pension schemes	2	4
none; parenase pension concines		
Highest paid director	£	£
Emoluments and amounts receivable under		
long term incentive schemes	179,737	119,042
Company contributions to a money purchase	1,5,7,5.	115,042
pension scheme	934	
benaton acheme		

Defined contribution pension scheme

The company operates a defined contribution scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £37,216 (1999 £25,787) including contributions in respect of employees.

No contributions were payable to the fund at 31 January 2000.

5 Investment income

	2000	1999
	£	£
Interest receivable	55,810	33,051

NOTES ON FINANCIAL STATEMENTS

31 January 2000

6	Interest payable					
				20	0 0 £	1999 £
	Interest on loan from	n pension f	und	173,9	33	222,775
				173,9	33	222,775
_						
7	Taxation			2000 £	£ £	1999 £
	UK Corporation tax: Current tax on income at 27.5% (1999 21%)	e for the p	eriod			_
				197,5	40	52,387
	Deferred tax: Deferred tax for the	period		314,8	30	14,077
				512,3	78	66,464
8	Tangible fixed assets	3	75.7			· · · · · · · · · · · · · · · · · · ·
		Motor Vehicles	Plant and Machinery	Fixtures and Fittings	Land and Buildings	Total
	Cost	£	£	£	£	£
	1 February 1999 Additions	330,804 53,094	5,803,875 1,935,512	248,584 15,456	3,162,046 233,575	
	Disposals	(26,907)	(75,195) ————	(10,333)	(598,764)	(711,199)
	31 January 2000	356,991	7,664,192	253,707	2,796,857	11,071,747
	Depreciation					
	1 February 1999 Charge for the	188,429	2,748,172	133,250	169,566	3,239,417
	year		690,937			
	Disposals	(15,628)	(56,947)	(7,731)	(112,424)	(192,730) ———
	31 January 2000	214,261	3,382,162	158,456	99,223	3,854,102
	Net book amount					
	31 January 2000	142,730	4,282,030	95,251	2,697,634	7,217,645
	1 February 1999	142,374	3,055,702	115,334	2,992,481	6,305,891

NOTES ON FINANCIAL STATEMENTS

31 January 2000

9 Land and buildings

	•		
		2000	1999
		2000 £	£
		~	~
	Freehold	2,697,634	2,992,481

10	Stocks		
		2000	1999
		£	£
	Work in progress	124,615	124,361
	Raw materials	182,039	167,462
	Payments on account		(55,855)
		306,654	235,968
		====	
11	Debtors		
		2000	1999
	Amounts falling due within one year	£	£
	Amounts fairing due within one year		
	Trade debtors	1,685,309	1,627,929
	Other debtors	280,342	50,708
	Prepayments and accrued income	55,831	41,266
		2,021,482	1,719,903
			·····
12	Creditors: amounts falling due		
	within one year		
		2000	1999
		£	£
	Trade creditors	2,878,726	1,026,963
	Corporation tax	197,548	52,387
	Other taxation and social security	84,371	79,495
	Directors' loan accounts	1,100,795	1,080,461
	Accruals and deferred income	308,362	379,174
		4,569,802	2,618,480
			

NOTES ON FINANCIAL STATEMENTS

31 January 2000

13	Creditors: amounts falling du after more than one year	ie	:	2000 £	1999 £
	Other liabilities				
	Pension fund loan		2,395	,000	2,530,000
			2,395	,000	2,530,000
	Maturity of debt			<u>=</u>	
	In one year or less, or on de			-	-
	In more than two years but no five years	ot more than	2,395	,000	2,530,000
			2,395	,000	2,530,000
14	Provision for liabilities and	d charges			
					Deferred
					tax £
	1 February 1999 Profit and loss account				278,413 314,830
	31 January 2000				593,243
15	Deferred taxation				
		, 200		_ -	199
		Amount unprovided	Amount provided	Amount unprovided	Amount provided
		£	£	£	£

Deferred taxation is based on a corporation tax rate of 30% (1999 31%).

Corporation tax deferred by

Capital allowances in excess

of depreciation

593,243 278,413 278,413

NOTES ON FINANCIAL STATEMENTS

31 January 2000

16	Reconciliation of movements in	n shareholders	s' funds 200	-	1999 £
	Profit for the financial year representing a Net addition to shareholders' funds		809,72	2	261,693
	Opening shareholders' funds		4,129,16	57 —	3,867,474
	Closing shareholders' funds		4,938,88		4,129,167
17	Called up share capital	2000 Number of shares	£	Number of shares	1999 £
	Authorised				
	Ordinary shares of £1 each	3,000	3,000	3,000	3,000
	Allotted, called up and fully paid		••		
	Ordinary shares of £1 each	3,000	3,000	3,000	3,000
18	Profit and loss account				2000 £
	1 February 1999 Retained profit for the year		•		4,126,167 809,722
	31 January 2000				4,935,889

19 Guarantees and other financial commitments

Financial commitments under non-cancellable operating leases will result in the following payments falling due in the year to 31 January 2001

	2000 Plant & Other £	1999 Plant & Other £
Expiring Within two to five years	134,972	10,972
	134,972	10,972

NOTES ON FINANCIAL STATEMENTS

31 January 2000

20 Notes to the cash flow statement

Reconciliation of operating profit to operating cash flows

co operating table 22-4-2	2000	1999
	£	£
Operating profit	1,440,223	517,881
Depreciation charges	807,415	785,706
Profit on sale of fixed assets	(241,449)	(30,625)
(Increase)/decrease in stocks	(70,686)	1,748
(Increase)/decrease in debtors	(301,579)	65,408
Increase/(decrease) in creditors	1,806,162	(321,385)
Net cash inflow		
from operating activities	3,440,084	1,018,733
-		

21 Notes to the cash flow statement (continued)

Analysis of changes in net debt

	At start of year £	Cash flows £	At end of year f
Cash at bank and in hand	1,294,298	1,656,855	2,951,153
Debt due after 1 year	(2,530,000)	135,000	(2,395,000)
Total	(1,235,702)	1,791,855	556,153

Reconciliation of net cash flow to movement in net debt

	2000 £	1999 £
Increase in cash in the year Cash outflow/(inflow) from decrease/(increas	1,656,855 e)	131,395
in debt and lease financing	135,000	(800,000)
Change in net debt resulting from cash flows Net debt at 1 February 1999	1,791,855 (1,235,702)	(668,605) (567,097)
Net debt at 31 January 2000	556,153	(1,235,702) ————

NOTES ON FINANCIAL STATEMENTS

31 January 2000

22 Related parties

Control

The company is ultimately controlled by the directors whose interests are shown in the directors' report.

Transactions

Details of directors' loan accounts and pension fund loans are disclosed under notes 12 and 13 to the financial statements.