Registration number: 676534

Harrods (Management) Limited

Directors' Report and Unaudited Financial Statements

for the Period Ended 28 January 2017

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Directors' Report for the Period Ended 28 January 2017

The Directors present their report and the financial statements for the period from 31 January 2016 to 28 January 2017.

Principal activity

The company did not trade or conduct any other activities during the period. No changes are expected in the immediate future.

Directors of the Company

The directors who held office during the period were as follows:

S J Andrews

R L Assanand

G V Faulkner

J P Healy

R J Symes

J Upton

M A Ward

J P Edgar

Countess R Spencer (deceased 21 October 2016)

No director has had a material interest, directly or indirectly, at any time during the year in any contract significant to the business of the company.

Approved by the Board on 5 June 2017 and signed on its behalf by:

D J Webster

Company secretary

Registered office:

87 135 Brompton Road

Knightsbridge

London

SW1X 7XL

Statement of Directors' Responsibilities

The Directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

(Registration number: 676534) Balance Sheet as at 28 January 2017

| | Note | 28 January 2017 £ | 30 January 2016 £ |
|----------------------------------------------|------|-------------------------|-------------------------|
| Current assets Debtors | | 52 | 52 |
| Capital and reserves Called up share capital | 3 | 52 | 52 |
| Total equity | | 52 | 52 |

For the financial period ending 28 January 2017 the company was entitled to exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies.

- The members have not required the company to obtain an audit of its accounts for the period in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved and authorised by the Board on 5 June 2017 and signed on its behalf by:

Director

Notes to the Financial Statements for the Period Ended 28 January 2017

1 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies.

2 Directors' and employees

No emoluments were paid to the directors of the company during the period (2016: £nil).

The company did not employ any persons or incur any staff costs during the period (2016: £nil).

3 Share capital

Allotted, called up and fully paid shares

| | 28 January 2017 | | | 30 January 2016 | |
|----------------------------|--------------------|----|-----|--------------------|--|
| | No. | £ | No. | £ | |
| ordinary shares of £1 each | 52 | 52 | 52 | 52 | |

Authorised: 100 shares of £1 each

4 Related party transactions

The company has taken advantage of the exemption in FRS102, section 33 "Related Party Disclosures" from disclosing transactions with other members of the group.

5 Parent and ultimate parent undertaking

The company's immediate parent undertaking is Harrods Limited, a company registered in England and Wales. The ultimate United Kingdom parent undertaking of Harrods Limited is Harrods Group (Holding) Limited. The largest group of undertakings for which group accounts have been drawn up is that headed by Harrods Group (Holding) Limited and the smallest such group of undertakings, including the company, is headed by Harrods Limited.

The company is an indirect 100% subsidiary of Qatar Holding LLC which is the strategic investment arm of Qatar Investment Authority, the ultimate controlling party.