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— for the record —— Company Name

HARRODS (MANAGEMENT) LIMITED

Company Type
Private Company Limited By
Shares

Company Number 676534 Information extracted from Companies House records on 25th October 2000

list of activity codes.

363s Annual Return

- > Please check the details printed in blue on this statement.
- > If any details are wrong, strike them through and write the correct details in the "Amended details" column.
- > Please use black pen and write in capitals.

Section 1: Company deta



		23/11/00
Ref: 676534/03/10	Current details	Amended details
Registered Office Address If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	87-135 Brompton Road London SW1X 7XL	Address UK Postcode
Register of Members If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address where the Register is held At Registered Office	UK Postcode
Register of Debenture Holders If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	Not Applicable	Address UK Postcode
Principal Business Activities If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	SIC Code Description 7499 Non-trading company	SIC CODE Description
Please enter additional principal activity code(s) in "Amended details" column. See notes for guidance for		

Company Number - 676534

Section 2: Details of Officers of the Company

		Current details	Amended details
>	Company Secretary If any of the details for this person are wrong, strike	Name Susan JERMAN	Name
	them through and fill in the correct details in the "Amended details" column.	Address	Address
		29 Bathurst Mews London W2 2SB	
			UK Postcode
			Date of change / /
	Particulars of a new		Date Susan JERMAN
	Company Secretary must be notified on form 288.		ceased to be secretary (if applicable)
>	Director If any of the details for this	Name Brian Franklin AMES	Name
	person are wrong, strike them through and fill in the correct details in the	Address	Address
	"Amended details" column.	Coombe Parva Warren Road	
		Kingston Upon Thames Surrey	
		KT2 7HN	
			UK Postcode
			Date of birth
		Date of birth 02/05/1938	Nationality
	•	Nationality British	Occupation
			Date of change / /
	Particulars of a new Director must be notified on form 288.	Occupation Director Of Private & Executive Services	Date Brian Franklin AMES ceased to be director (if applicable)
 >	Director	Name	Name
	If any of the details for this	Rajiv Lochan ASSANAND	:
	person are wrong, strike them through and fill in the correct details in the	: •	Address
	"Amended details" column.	Address 6A Matthews Street	
		London SW11 5AB	
		: !	UK Postcode
			Date of birth
		Date of birth 25/04/1957	Nationality
			Occupation
		Nationality British	Date of change / /
	Particulars of a new Director must be notified on form	Occupation Retail Executive	Date Rajiv Lochan ASSANAND ceased to be director (if applicable)
	288.		//

Company Number - 676534		Section 2: Details of Officers of the Company (continued) Current details Amended details				
>	Director If any of the details for this	Name Mark Stanley BRIGGS	Name			
	person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address 83 Cadogan Terrace Bow	Address			
		London E9 5HP	UK Postcode			
		Date of birth 10/12/1970	Nationality			
		Nationality British	Occupation			
		Nationality British	Date of change / /			
	Particulars of a new Director must be notified on form 288.	Occupation Retail Executive	Date Mark Stanley BRIGGS ceased to be director (if applicable)			
>	Director If any of the details for this	Name Xenia Mary CARR-GRIFFITHS	Name			
	person are wrong, strike them through and fill in the correct details in the	Address	Address			
	"Amended details" column.	4 Ashchurch Terrace London W12 9SL				
			UK Postcode Date of birth / /			
		Date of birth 11/05/1957	Nationality			
		Nationality British	Occupation			
		· · · · · · · · · · · · · · · · · · ·	Date of change / /			
	Particulars of a new Director must be notified on form 288.	Occupation Retail Executive	Date Xenia Mary CARR-GRIFFITHS ceased to be director (if applicable)			
>	Director If any of the details for this	Name Claude CEVASCO	Name			
	person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address ELLE 106 Lisson Grove London NW1 6UL	Address FUAT 8			
			UK Postcode			
		Date of birth 06/10/1953	Date of birth / / Nationality			
		Date of Birth tow to 1833	O company			
		Nationality French	Date of change / /			
	Particulars of a new Director must be notified on form	Occupation Company Director	Date of change / / /			
	288.		11			

Gillian Elizabeth CHRISTOPHERS person are wrong, stake them through and fill in the correct details in the 'Amended details' column. Particulars of a new Director must be notified on form 268. Director If any of the details for this person are wrong, stake them through and fill in the correct details in the 'Amended details' column. Particulars of a new Director must be notified on form 268. Name Paul CROFTON Particulars of a new Director must be notified on form 268. Name Paul CROFTON Paul CROFTON Name Paul CROFTON Address Selkley House Lockeridge Mariborough Wiltshire SN8 4EL Date of birth 23/04/1947 Nationality Occupation Name Paticulars of a new Director must be notified on form 268. Name Paul CROFTON Name Particulars of a new Director must be notified on form 268. Name Paul CROFTON Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Particulars of a new Director must be notified on form 268. Name Address Selkley House Lockeridge Mariborough Wiltshire SN8 4EL UK Postcode Date of change _ / _ /	Company Number - 676534	Section 2: Details of Officers of the Com	pany (continued)
### Address ### Ad		Current details	Amended details
them through and fill in the correct details in the 'Amended details' column. Address 36 Saint Johns Square London EC1y*4JJ Date of birth 20/11/1962 Nationality British Occupation Press And Public Relations Exe Director If any of the details for this person are wrong, strike them through and fill in the correct details in the 'Amended details' column. Particulars of a new Director must be notified on form 288. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the 'Amended details' column. Particulars of a new Director must be notified on form 288. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the 'Amended details' column. Particulars of a new Director must be notified on form 288. Name Jayne Elizabeth DEMURO pate of birth 12/12/1961 Name Jayne Elizabeth DEMURO pate of change / / / / / / / / / / / / / / / / / / /	•		Name
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Particulars of a new Director must be notified on form 238. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Paticulars of a new Director must be notified on form 248. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Address 5 Canonbie Road Forest Hill London SE23 3AW UK Postcode Date of birth 22/12/1961 Nationality Particulars of a new Director must be notified on form Particulars of a new Director must be notified on form Nationality British Occupation Retail Executive Date Jayne Elizabeth DEMURO ceased to be director (if applicable)		SN8 4EL	-
Particulars of a new Director must be notified on form 288. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Address 5 Canonbie Road Forest Hill London SE23 3AW Date of change / / Name Jayne Elizabeth DEMURO Address 4 Canonbie Road Forest Hill London SE23 3AW UK Postcode Date of birth 22/12/1961 Nationality British Occupation Date of change / / Date of birth 22/12/1961 Nationality British Occupation Date of change / / Date of birth 22/12/1961 Date of change / /			
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Particulars of a new Director must be notified on form 288. Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Address 5 Canonbie Road Forest Hill London SE23 3AW UK Postcode Date of change / / UK Postcode Date of birth / / Date of change / / Name Address Address UK Postcode Date of birth / / Date of birth / / Date of birth / Date of change /		Nationality British	Occupation
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Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Address 5 Canonbie Road Forest Hill London SE23 3AW UK Postcode Date of birth 22/12/1961 Nationality British Occupation Retail Executive Particulars of a new Director must be notified on form Name Address Address UK Postcode Date of change / /	must be notified on form	Occupation Retail Executive	
person are wrong, strike them through and fill in the correct details in the "Amended details" column. Address 5 Canonbie Road Forest Hill London SE23 3AW UK Postcode Date of birth 22/12/1961 Nationality Particulars of a new Director must be notified on form Address Occupation Date Strike Address UK Postcode Date of birth - / - / Date of change - / - / Date of change - / - / Date Jayne Elizabeth DEMURO ceased to be director (if applicable)		Name	
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Particulars of a new Director must be notified on form Forest Hill London SE23 3AW UK Postcode Date of birth _ / _ / _ / / Date of birth 22/12/1961 Nationality Occupation Date of change _ / _ / _ / Date Jayne Elizabeth DEMURO ceased to be director (if applicable)		Address	: :
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Particulars of a new Director must be notified on form Nationality British Date of change / / Date of change / / Date Jayne Elizabeth DEMURO ceased to be director (if applicable)		: : :	Occupation
Particulars of a new Director must be notified on form Occupation Retail Executive Date Jayne Elizabeth DEMURO ceased to be director (if applicable)		Nationality British	·
		Occupation Retail Executive	Date Jayne Elizabeth DEMURO ceased
i i			,

Company Number - 676534		Section 2: Details of Officers of the Company (continued) Current details Amended details				
>	Director If any of the details for this	Name Jonathon Mark GRIFFITHS	Name			
	person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Address 320 Fulham Road London SW10 9UG	Address			
	Particulars of a new Director must be notified on form 288.	Date of birth 11/07/1962 Nationality British Occupation Retail Exec	UK Postcode Date of birth / _ / /			
>	Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column. Particulars of a new Director must be notified on form 288.	Name James Philip HEALY Address Flat 3 Kendal Place 59 Upper Richmond Road London SW15 2RD Date of birth 11/03/1966 Nationality British Occupation Retail Executive	Name Address PUTHEY UK Postcode SHIS 2RD Date of birth Nationality Occupation Date of change / / Date James Philip HEALY ceased to be director (if applicable)			
>	Director If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.	Name Henry HUTTON Address 4 Church End Redbourn St. Albans Hertfordshire AL3 7DU Date of birth 15/10/1944 Nationality British	Name Address UK Postcode Date of birth / / Nationality Occupation Date of change / /			
	Particulars of a new Director must be notified on form 288.	Occupation Retail Executive	Date Henry HUTTON ceased to be director (if applicable)			

Company Number - 676534	Section 2: Details of Officers of the Cor	Section 2: Details of Officers of the Company (continued)			
	Current details	Amended details			
> Director If any of the details for this	Name John Lesley MACNAMARA	Name			
person are wrong, strike them through and fill in the		Address			
correct details in the "Amended details" column.	Address 4 Hannah Close				
Amenueu getano oota	4 Hannah Close Beckenham	:			
	Kent	:			
	BR3 6XX				
		UK Postcode			
		Date of birth / _ / /			
	Date of birth 11/10/1935	Nationality			
	Nationality British	Occupation Campany DIRECTOR			
-	Occupation Security Executive	Date of change / / /			
Particulars of a new Director must be notified on form 288.	Occupation Occum, Inc.	Date John Lesley MACNAMARA ceased to be director (if applicable)			
> Director	Name	Name			
If any of the details for this	Andre MAEDER	INGING			
person are wrong, strike		Address			
them through and fill in the correct details in the	•	Address _NOTTING How			
correct details in the "Amended details" column.	Address Apartment 31 Hereford Building				
· 11.00.000	27 Hereford Road	COMBON			
	London	<u> </u>			
	Eld-SA	UK Postcode W2 490			
		Date of birth			
	The second data	Nationality			
	Date of birth 09/06/1959				
	Nationality Swiss	Occupation			
		Date of change / /			
Particulars of a new Director	Occupation Retail Executive	Date Andre MAEDER ceased to be			
must be notified on form		director (if applicable)			
288.		Nama			
> Director If any of the details for this	Name William Charles NAJDECKI	Name			
person are wrong, strike		·			
them through and fill in the		Address			
correct details in the "Amended details" column.	Address Westfield The Meads				
"Атенией цетано общ	Westfield, The Meads Old Avenue	· ·			
	Weybridge				
	Surrey				
	KT13 OLS	UK Postcode			
	* - * ·	Date of birth / /			
	Date of birth 04/05/1950	Nationality			
	Nationality American	Occupation			
	•	Date of change / /			
Particulars of a new Director must be notified on form	Occupation Company Director	Date William Charles NAJDECKI ceased to be director (if applicable)			
288.		= - /			

Company Number - 676534		Section 2: Details of Officers of the Company (continued)			
_		Current details	Amended details		
>	Director If any of the details for this	Name Anne PITCHER	Name		
	person are wrong, strike them through and fill in the		Address		
	correct details in the	Address			
	"Amended details" column.	60 Palewell Park			
		East Sheen			
		London SW14 8JH	:		
		1	UK Postcode		
			Date of birth		
		Date of birth 04/09/1956	Nationality		
		Nationality British	Occupation		
		Hadionality British	Date of change / /		
	Particulars of a new Director must be notified on form	Occupation Retail Executive	Date Anne PITCHER ceased to be director (if applicable)		
	288.				
>	Director If any of the details for this	Name Mark Bradley ROBERSON	Name		
	person are wrong, strike them through and fill in the		Address		
	correct details in the "Amended details" column.	Address			
	Amended details Colomin.	31 Stainash Crescent Staines			
		Middlesex			
		TW18 1AZ	UK Postcode		
			Date of birth		
		Date of birth 21/09/1961	Nationality		
		Date of birtii 21/09/1961			
		Nationality American Occupation Company Director	Occupation		
			Date of change / /		
	Particulars of a new Director must be notified on form	Social Company Process	Date Mark Bradley ROBERSON ceased to be director (if applicable)		
 >	288. Director	Name	Name		
	If any of the details for this	Jeffrey UPTON	INAME		
	person are wrong, strike them through and fill in the	1 1 1	Address		
	correct details in the "Amended details" column.	Address 26 Warwick Close			
		Hampton			
		Middlesex			
		TW12 2TZ	UK Postcode		
			Date of birth		
		Date of birth 19/04/1956	Nationality		
			Occupation		
		Nationality British Occupation Internal Auditor	Date of change / /		
	Particulars of a new Director		Date Jeffrey UPTON ceased to be		
	must be notified on form 288.		director (if applicable)		

Company Number - 676534	Section 2: Details of Officers of the Com	Section 2: Details of Officers of the Company (continued)		
	Current details	Amended details		
> Director If any of the details for this	Name Mark WEST	Name		
person are wrong, strike them through and fill in the correct details in the	Address	Address		
"Amended details" column.	Flat 21 Rivers House Aitman Drive Kew Bridge Road	<u>, , , , , , , , , , , , , , , , , , , </u>		
	Brentford Middlesex TWO OEB	UK Postcode TW8 DES		
	Date of birth 16/05/1965	Date of birth / _ / Nationality		
	Nationality British	Occupation		
		Date of change / /		
Particulars of a new Director must be notified on form 288.	Occupation Company Director	Date Mark WEST ceased to be director (if applicable)		
Director If any of the details for this	Name Edward Jordan WHITEHEAD	Name		
person are wrong, strike them through and fill in the correct details in the	Address	Address		
"Amended details" column.	10 Brompton Place			
	London SW3 1QE			
		UK Postcode		
	Date of birth 08/02/1956	Date of birth / / Nationality		
	Nationality American	Occupation		
	Nationality American	Date of change / /		
Particulars of a new Director must be notified on form 288.	Occupation Company Director	Date Edward Jordan WHITEHEAD ceased to be director (if applicable)		
• Director If any of the details for this	Name Andrew Keith WILES	Name		
person are wrong, strike them through and fill in the correct details in the	Address	Address		
"Amended details" column.	15A Crescent Grove Clapham Common			
	London SW4 7AF	UK Postcode		
	1	Date of birth		
	Date of birth 04/07/1950	Nationality		
	Nationality British	Occupation		
		Date of change / /		
Particulars of a new Director must be notified on form	Occupation Publicity Executive	Date Andrew Keith WILES ceased to be director (if applicable)		
288.		//		

HARRODS MANAGEMENT LIMITED

Company Number 676534

FORM 363s Continuation Sheet: Details of Director Appointment

Name

Barry Richard THORNE

Address

Chifneys, Dray Road, Montacute, Somerset BA22

8TL, England

Date of Birth

13/06/1946

Nationality

British

Occupation

Company Director

NOTE:

Form 288a relating to the above appointment was submitted to Companies House on 2nd November 2000 and acknowledged as Received on 04/11/2000.

Company Number - 676534 Section 2: Details of Offi	Section 2: Details of Officers of the Company (continued)			
Current details	Amended details			
> Director If any of the details for this Name Peter Edward WILLA	Name SEY			
person are wrong, strike them through and fill in the	Address			
correct details in the "Amended details" column. Address 19 Winders Road Battersea				
London				
SW11 3HE	UK Postcode			
	Date of birth			
Date of birth 25/10/19	Nationality			
Nationality British	Occupation			
	Date of change / /			
Particulars of a new Director must be notified on form 288. Occupation Press A Relation	ns Exe Date Peter Edward WILLASEY ceased to be director (if applicable)			
> Director Name	Name			
If any of the details for this Muriel Fabienne Vale				
person are wrong, strike them through and fill in the	Address			
correct details in the "Amended details" column. Address Flat 3				
8 Egerton Garden Me	ws			
London SW3 2EH	· · · · · · · · · · · · · · · · · · ·			
J. J	UK Postcode			
·	Date of birth / /			
Date of birth 25/11/19	Nationality			
Nationality French	Occupation			
	Date of change / /			
Particulars of a new Director must be notified on form 288.	Date Muriel Fabienne Valerie ZINGRAFF ceased to be director (if applicable)			

		Current details	Amended details
>	Issued Share Capital This table shows the total number of shares that have been issued by your company and their Nominal Value. If any of the details are wrong, please fill in the correct details.	Class of share Ordinary	Class of share
		Nominal value of each share £1.00	Nominal value of each share
		Number of shares issued 52	Number of shares issued
		Aggregate Nominal Value of issued shares £52.00	Aggregate Nominal Value of issued shares
>	Total shares issued and value If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.	Total number of shares issued 52	Total number of shares issued
		Total Nominal value of shares issued £52.00	Total Nominal value of shares issued

> At the date of this Annual Return, if the company has altered or changed its share capital in any way or allotted new shares, please refer to the guidance notes for details of the appropriate form that should be sent with this Annual Return. Annual return guidance notes are available on the Companies House web site at www.companieshouse.gov.uk or by ringing 029 2038 0801.

Company Number - 676534

Section 4: Details of Shareholders

- > The details we hold on your company's shareholders and their shareholdings are printed below. These are based on your last Annual Return.
- > If any details have changed, or if any shares have been transferred, please fill in the details in the "Amended details" or "Shares transferred" column.
- > Please give details of any other shareholders in Section 5.

Cı	urrent details		Amended details		Shares	s transferi	red
>	Shareholder Name HARRODS LTD		Name				
			Address				
	Address 87-135 Brompton Road Knightsbridge London						
	SW1X 7XL		UK Postcode :		Shares t	ransferred I DS LTD	ру
	Shares held		Shares held Class	Number	Class	Number	Date of transfer
	Class Ordinary	Number 52					//
							//
				i i			

Company Number - 676534

Section 5: Details of Other Shareholders

- Please fill in details of any persons or corporate bodies who are shareholders of the company at the date of this return, but whose details are not printed in Section 4.
- > Also, provide the details of any persons who became but have ceased to be shareholders of the company since the date of the last annual return.
- > For jointly held shares please list those joint shareholders consecutively on the form. If a joint shareholder also holds shares in their own right, list that holding separately.
- Please copy this page if there is not enough space to enter all the company's other shareholders.

Shareholders details	Class and number of shares or amount of stock held	Class and number of shares or amount of stock transferred (if appropriate)	registration
Name			
Address			
UK Postcode			
Name			
Address			
UK Postcode		·	
Name			
Address			
UK Postcode			
Name			
Address			
UK Postcode			



363s Annual Return Declaration

> When you have checked all the sections of this form, please complete this page and sign the declaration below.

>	If you want to change the made up date of this annual return, please complete 2 below.		
	Declaration		
	confirm that the details in this annual return are correct as at the made-up-date shown at 2 below). I enclose the filing fee of £15.		
	Signature (Director) / S	Secretary)	Date 21 / 11 / 2010 This date must not be earlier than the
	What to do now Complete this page then s declaration to the address		return date at 2 below nole of the Annual Return and the 1 below.
2.	Date of this return		
This AR is made up to If you are making the 8/11/2000 please give the date		making this return up to an earlier date, ve the date here	
			_ / /
		Note: The f	orm must be delivered to CH within 28 days of this date
3.	Date of next return		
	If you wish to change your please give the new date h	nere:	n to a date earlier than 8th November 2001
4.	Where to send this t	form	
	Please return this form to: Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ	OR	For members of the Hays Document Exchange service DX 33050 Cardiff
Have you enclosed the filing fee with the company number written on the reverse of the cheque?			
	Cheque Z Postal On	der 🗆	Cheque / Po stal Order Number <u>/ 0 > o 3 ろ</u>
	(Please complete as appro	opriate)	
С	ontact Address		
	ase give the name and addi re are any queries about thi		person who should be contacted if
Cot	NAMAN VOSE RETARY'S OFFICE	and common the state of the sta	Telephone number inc code 0207 225 6879
Add	HARRODS (UK) LIMITED dress 7-135 BROMPTON ROAD		DX number if applicable
	KNIGHTSBRIDGE		DX exchange
	LONDON SW1X 7XL	***	

Postcode