



**Companies House**

— for the record —

Company Name

**HARRODS (MANAGEMENT)  
LIMITED**

## 363s Annual Return

- > Please check the details printed in blue on this statement.
- > If any details are wrong, strike them through and write the correct details in the "Amended details" column.
- > Please use black pen and write in capitals.

Company Type

**Private Company Limited By  
Shares**

Company Number

**676534**

Information extracted from  
Companies House records on  
**12th October 2003**

### Section 1: Company details



A25 0192  
COMPANIES HOUSE 17/11/03

Ref: 676534/03/10

	Current details	Amended details																												
<b>&gt; Registered Office Address</b> <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>87-135 Brompton Road</b> <b>London</b> <b>SW1X 7XL</b>	Address _____ _____ _____ UK Postcode    _ _ _ _ _																												
<b>&gt; Register of Members</b> <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Address where the Register is held</b>  <b>At Registered Office</b>	Address _____ _____ _____ UK Postcode    _ _ _ _ _																												
<b>&gt; Register of Debenture Holders</b> <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Not Applicable</b>	Address _____ _____ _____ UK Postcode    _ _ _ _ _																												
<b>&gt; Principal Business Activities</b> <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<table border="1"> <thead> <tr> <th>SIC Code</th> <th>Description</th> </tr> </thead> <tbody> <tr> <td><b>7499</b></td> <td><b>Non-trading company</b></td> </tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> </tbody> </table>	SIC Code	Description	<b>7499</b>	<b>Non-trading company</b>											<table border="1"> <thead> <tr> <th>SIC CODE</th> <th>Description</th> </tr> </thead> <tbody> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> </tbody> </table>	SIC CODE	Description												
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<b>&gt; Please enter additional principal activity code(s) in "Amended details" column.</b> See notes for guidance for list of activity codes.																														

000498/225  
x17

## Section 2: Details of Officers of the Company

	Current details	Amended details
<b>&gt; Company Secretary</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>          <i>Particulars of a new Company Secretary must be notified on form 288.</i>	<b>Name</b> <b>Susan JERMAN</b>  <b>Address</b> <b>Apartment 743, Nell Gwynn House</b> <b>Sloane Avenue</b> <b>London</b> <b>SW3 3BG</b>	<b>Name</b>  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. <b>Address</b>    <b>UK Postcode</b> _ _ _ _ _ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date Susan JERMAN</b> <b>ceased to be secretary (if applicable)</b> _ _ / _ _ / _ _ _ _
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>          <i>Particulars of a new Director must be notified on form 288.</i>	<b>Name</b> <b>Jonathan Mark AKEROYD</b>  <b>Address</b> <b>2 Old Thackeray School</b> <b>Tennyson Street</b> <b>London</b> <b>SW8 3TH</b>  <b>Date of birth</b> 24/01/1967  <b>Nationality</b> British  <b>Occupation</b> Retail Executive	<b>Name</b>  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. <b>Address</b>    <b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date Jonathan Mark AKEROYD</b> <b>ceased to be director (if applicable)</b> _ _ / _ _ / _ _ _ _

	Current details	Amended details
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> <b>Sarah Jane ANDREWS</b>	<b>Name</b>  
	<b>Address</b> <b>23 Fortis Court Fortis Green</b> <b>Muswell Hill</b> <b>London</b> <b>N10 3BH</b>	<input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. <b>Address</b>  
	<b>Date of birth</b> 11/12/1969	<b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date</b> Sarah Jane ANDREWS ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
<i>Particulars of a new Director must be notified on form 288.</i>	<b>Nationality</b> British <b>Occupation</b> Retail Executive	
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> <b>Rajiv Lochan ASSANAND</b>	<b>Name</b>  
	<b>Address</b> <b>6A Matthews Street</b> <b>London</b> <b>SW11 5AB</b>	<input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. <b>Address</b>  
	<b>Date of birth</b> 25/04/1957	<b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date</b> Rajiv Lochan ASSANAND ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
<i>Particulars of a new Director must be notified on form 288.</i>	<b>Nationality</b> British <b>Occupation</b> Retail Executive	

	Current details	Amended details
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> <b>Nigel Charles Craig BLOW</b>	<b>Name</b>  
	<b>Address</b> <b>86 Palace Gates Road</b> <b>London</b> <b>N22 7BL</b>	<input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. <b>Address</b>  
	<b>Date of birth</b> 14/12/1966	<b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date</b> Nigel Charles Craig BLOW ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
<i>Particulars of a new Director must be notified on form 288.</i>	<b>Nationality</b> British <b>Occupation</b> Company Director	
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> <b>Mark Stanley BRIGGS</b>	<b>Name</b>  
	<b>Address</b> <b>83 Cadogan Terrace</b> <b>Bow</b> <b>London</b> <b>E9 5HP</b>	<input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. <b>Address</b>  
	<b>Date of birth</b> 10/12/1970	<b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date</b> Mark Stanley BRIGGS ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
<i>Particulars of a new Director must be notified on form 288.</i>	<b>Nationality</b> British <b>Occupation</b> Retail Executive	

> **Director**

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

**Current details**

**Name**  
Jeffrey BYRNE

**Address**  
22 Thurleigh Road  
London  
SW12 8UG

**Date of birth** 06/12/1958

**Nationality** British

**Occupation** Lawyer

**Amended details**

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Jeffrey BYRNE ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

> **Director**

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

**Name**  
Xenia Mary CARR GRIFFITHS

**Address**  
4 Ashchurch Terrace  
London  
W12 9SL

**Date of birth** 11/05/1957

**Nationality** British

**Occupation** Retail Executive

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Xenia Mary CARR GRIFFITHS ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_



**> Director**

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

**Current details**

**Name**  
James Philip HEALY

**Address**  
65 Lavenham Road  
London  
SW18 5ES

**Date of birth** 11/03/1966

**Nationality** British

**Occupation** Retail Executive

**Amended details**

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** James Philip HEALY ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

**> Director**

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

**Name**  
Maria-Gaynor MCKEE

**Address**  
3F Castlebar Park  
Ealing  
London  
W5 1DD

**Date of birth** 25/05/1965

**Nationality** British

**Occupation** Retail Executive

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Maria-Gaynor MCKEE ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

## Current details

**Name**  
Averyl Geogette OATES

**Address**  
18C Cottessmore Gardens  
London  
W8 5PR

**Date of birth** 20/01/1963

**Nationality** British

**Occupation** Retail Executive

## Amended details

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Averyl Geogette OATES ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

**Name**  
Dawson Ray PARKER

**Address**  
Longcroft  
1 Crossacres, Pyrford Woods  
Woking  
Surrey  
GU22 8QS

**Date of birth** 10/03/1948

**Nationality** American

**Occupation** Retail Executive

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Dawson Ray PARKER ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_



## Current details

## Amended details

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

**Name**  
Didier Jean Michel SOUILLAT

**Address**  
4 Turner Close  
London  
SW9 6UQ

**Date of birth** 22/01/1966

**Nationality** French

**Occupation** Retail Executive

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Didier Jean Michel SOUILLAT  
ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

**Name**  
Countess Raine SPENCER

**Address**  
35-37 Grosvenor Square  
Flat 22  
London  
W1K 2HN

**Date of birth** 09/09/1929

**Nationality** British

**Occupation** Retail Consultant

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Countess Raine SPENCER  
ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

Particulars of a new Director must be notified on form 288.

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

## Current details

Name  
**Barry Richard THORNE**

Address  
**Bower Cottage  
Babcart  
Somerton  
Somerset  
TA11 7EE**

Date of birth **13/06/1946**

Nationality **British**

Occupation **Company Director**

## Amended details

Name

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

UK Postcode \_ \_ \_ \_ \_

Date of birth \_ \_ / \_ \_ / \_ \_ \_ \_

Nationality \_ \_ \_ \_ \_

Occupation \_ \_ \_ \_ \_

Date of change \_ \_ / \_ \_ / \_ \_ \_ \_

Date **Barry Richard THORNE** ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

Name  
**Jeffrey UPTON**

Address  
**26 Warwick Close  
Hampton  
Middlesex  
TW12 2TZ**

Date of birth **19/04/1956**

Nationality **British**

Occupation **Internal Auditor**

Name

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

UK Postcode \_ \_ \_ \_ \_

Date of birth \_ \_ / \_ \_ / \_ \_ \_ \_

Nationality \_ \_ \_ \_ \_

Occupation \_ \_ \_ \_ \_

Date of change \_ \_ / \_ \_ / \_ \_ \_ \_

Date **Jeffrey UPTON** ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

**> Director**

*If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.*

*Particulars of a new Director must be notified on form 288.*

**Current details**

**Name**  
**Peter Edward WILLASEY**

**Address**  
**19 Winders Road**  
**Battersea**  
**London**  
**SW11 3HE**

**Date of birth** 25/10/1961

**Nationality** British

**Occupation** ~~Press And Public~~  
~~Relations Exe~~

**Amended details**

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** PRESS AND PUBLIC RELATIONS

**Occupation** EXECUTIVE

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date** Peter Edward WILLASEY ceased to be director (if applicable)

\_ \_ / \_ \_ / \_ \_ \_ \_

## Section 3: Share Capital

	Current details	Amended details
<b>&gt; Issued Share Capital</b> <i>This table shows the total number of shares that have been issued by your company and their Nominal Value. If any of the details are wrong, please fill in the correct details.</i>	<b>Class of share</b> <b>Ordinary</b> <b>Nominal value of each share</b> <b>£1.00</b> <b>Number of shares issued</b> <b>52</b> <b>Aggregate Nominal Value of issued shares</b> <b>£52.00</b>	<b>Class of share</b>  <b>Nominal value of each share</b>  <b>Number of shares issued</b>  <b>Aggregate Nominal Value of issued shares</b>  
<b>&gt; Total shares issued and value</b> <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Total number of shares issued</b> <b>52</b> <b>Total Nominal value of shares issued</b> <b>£52.00</b>	<b>Total number of shares issued</b>  <b>Total Nominal value of shares issued</b>  
<b>&gt; At the date of this Annual Return, if the company has altered or changed its share capital in any way or allotted new shares, please refer to the guidance notes for details of the appropriate form that should be sent with this Annual Return. Annual return guidance notes are available on the Companies House web site at <a href="http://www.companieshouse.gov.uk">www.companieshouse.gov.uk</a> or by ringing 0870 3333636.</b>		

Section 4: Details of Shareholders

- > The details we hold on your company's shareholders and their shareholdings are printed below. These are based on your last Annual Return.
- > If any details have changed, or if any shares have been transferred, please fill in the details in the "Amended details" or "Shares transferred" column.
- > Please give details of any other shareholders in Section 5.

Current details		Amended details	Shares transferred		
> Shareholder Name HARRODS LTD		Name	Shares transferred by HARRODS LTD		
		Address			
		UK Postcode			
		Shares held			
Address	Number 52	Class	Number	Class	Date of transfer
87-135 Brompton Road					
Knightsbridge London					
SW1X 7XL					
Shares held	Number 52	Class	Number	Class	Date of transfer
Class					
Ordinary					

**Section 5: Details of Other Shareholders**

- > Please fill in details of any persons or corporate bodies who are shareholders of the company at the date of this return, but whose details are not printed in Section 4.
- > Also, provide the details of any persons who became but have ceased to be shareholders of the company since the date of the last annual return.
- > For jointly held shares please list those joint shareholders consecutively on the form. If a joint shareholder also holds shares in their own right, list that holding separately.
- > Please copy this page if there is not enough space to enter all the company's other shareholders.

Shareholders details	Class and number of shares or amount of stock held	Class and number of shares or amount of stock transferred (If appropriate)	Date of registration of transfer (If appropriate)
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			



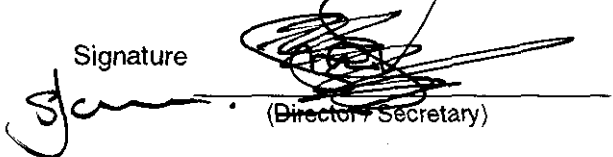
**Companies House**  
— for the record —

# 363s Annual Return Declaration

- > When you have checked all the sections of this form, please complete this page and sign the declaration below.
- > If you want to change the made up date of this annual return, please complete 2 below.

## 1. Declaration

☐ I confirm that the details in this annual return are correct as at the made-up-date (shown at 2 below). I enclose the filing fee of £15.

Signature   
(Director/Secretary)

Date 11 / 11 / 2003  
*This date must not be earlier than the return date at 2 below*

**What to do now**  
Complete this page then send the whole of the Annual Return and the declaration to the address shown at 4 below.

## 2. Date of this return

☐ This AR is made up to **8/11/2003** If you are making this return up to an earlier date, please give the date here  
         /      /      /      /      /       
*Note: The form must be delivered to CH within 28 days of this date*

## 3. Date of next return

☐ If you wish to change your next return to a date earlier than **8th November 2004** please give the new date here:  
         /      /      /      /      /     

## 4. Where to send this form

☐ Please return this form to:

Registrar of Companies Companies House Crown Way Cardiff CF14 3UZ	OR	For members of the Hays Document Exchange service DX 33050 Cardiff
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**Have you enclosed the filing fee with the company number written on the reverse of the cheque?**

## Contact Address

You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

Contact Name	HARRODS (UK) LIMITED
Address	87-135 BROMPTON ROAD
	KNIGHTSBRIDGE
	LONDON SW1X 7XL

Telephone number inc code  
020 7225 6829  
DX number if applicable  
         /      /      /      /      /       
DX exchange  
        

Postcode