



ARTHER ANDERSEN

## **Lennox Industries**

Accounts 31 December 1999

together with directors' and auditors' reports

Registered number: 671868



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## **Directors' report**

For the year ended 31 December 1999

The directors present their annual report on the affairs of the company, together with the accounts and auditors' report, for the year ended 31 December 1999.

### **Principal activity and business review**

The principal activity of the company continues to be the design, manufacture and sale of commercial heating and air conditioning equipment.

### **Dividend**

No dividend is proposed for either the ordinary or preference shares for the year (1998 - £nil).

### **Directors and their interests**

The directors who served during the year and subsequently were as follows:

J W Norris Jnr (USA) (Chairman)

C W Wyant Jnr (USA)

S Boxer (USA)

A M Turbard (appointed 24 May 1999)

The directors who held office at 31 December 1999 had no interests in the shares of the company which require disclosure under Schedule 7 of the Companies Act 1985.

### **Year 2000**

No significant problems were experienced by the company, its customers or suppliers through the transition into the Year 2000.

## Directors' report (continued)

### Auditors

The directors will place a resolution before the annual general meeting to reappoint Arthur Andersen as auditors for the ensuing year.

PO Box 174  
Westgate Interchange  
Northampton  
NN5 5AG

By order of the Board,

A handwritten signature in black ink, appearing to be 'W Burbidge', written in a cursive style.

W Burbidge

Secretary

19 October 2000

## Directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and

prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**To the Shareholders of Lennox Industries:**

We have audited the accounts on pages 5 to 17 which have been prepared under the historical cost convention and the accounting policies set out on pages 7 to 8.

**Respective responsibilities of directors and auditors**

As described on page 3, the company's directors are responsible for the preparation of the accounts in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

**Basis of audit opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

**Opinion**

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31 December 1999 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



**Arthur Andersen**  
**Chartered Accountants and Registered Auditors**

Fothergill House  
16 King Street  
Nottingham  
NG1 2AS

19 October 2000

## Profit and loss account

For the year ended 31 December 1999

	Notes	1999 £	1998 £
<b>Turnover</b>	2	11,109,959	11,763,823
Changes in stocks of finished goods and goods for resale		411,248	(1,075,237)
Other operating expenses (net)	3	(11,926,219)	(13,193,930)
Loss on sale of property and other fixed assets		(2,411)	(24,071)
<b>Operating loss</b>		(407,423)	(2,529,415)
Finance charges (net)	4	(151,665)	(11,962)
<b>Loss on ordinary activities before taxation</b>	5	(559,088)	(2,541,377)
Tax on loss on ordinary activities	7	-	-
<b>Retained loss for the financial year</b>	17	(559,088)	(2,541,377)
<b>Accumulated deficit, beginning of year</b>		(7,649,091)	(5,107,714)
<b>Accumulated deficit, end of year</b>		(8,208,179)	(7,649,091)

All operations of the company continued throughout both years and no operations were acquired or discontinued in either year.

There were no recognised gains or losses in either year other than the retained loss for the year.

The accompanying notes form an integral part of this profit and loss account.

# Balance sheet

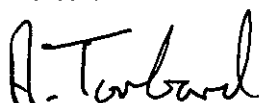
31 December 1999

	Notes	1999 £	1998 £
<b>Fixed assets</b>			
Tangible assets	8	1,034,503	1,136,485
Investments	9	32,765	32,765
		<u>1,067,268</u>	<u>1,169,250</u>
<b>Current assets</b>			
Stocks	10	2,308,751	1,614,988
Debtors	11	3,332,802	2,622,289
Cash at bank and in hand		714,273	1,038,041
		<u>6,355,826</u>	<u>5,275,318</u>
<b>Creditors: Amounts falling due within one year</b>	12	<u>(6,833,395)</u>	<u>(5,291,281)</u>
<b>Net current liabilities</b>		<u>(477,569)</u>	<u>(15,963)</u>
<b>Total assets less current liabilities</b>		589,699	1,153,287
<b>Provisions for liabilities and charges</b>	13	<u>(64,344)</u>	<u>(68,844)</u>
<b>Net assets</b>		<u>525,355</u>	<u>1,084,443</u>
<b>Capital and reserves</b>			
Called-up share capital	15	314,040	314,040
Capital contribution account	16	5,898,734	5,898,734
Share premium account	16	2,520,760	2,520,760
Profit and loss account	16	<u>(8,208,179)</u>	<u>(7,649,091)</u>
<b>Total shareholders' funds</b>	17	<u>525,355</u>	<u>1,084,443</u>
<b>Shareholders' funds may be analysed as:</b>			
Equity interests		225,355	784,443
Non-equity interests	15	<u>300,000</u>	<u>300,000</u>
		<u>525,355</u>	<u>1,084,443</u>

## Signed on behalf of the Board

A M Turbard

Director



19 October 2000

The accompanying notes form an integral part of this balance sheet.

## Notes to accounts

31 December 1999

### 1 Accounting policies

The principal accounting policies are summarised below. They have been applied consistently throughout the year and the preceding year.

#### *a) Basis of accounting*

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards.

The company has taken advantage of the exemption in Financial Reporting Standard Number 1 (Revised) not to prepare a cashflow statement as it is a wholly owned subsidiary of a company, whose accounts in which the company is included, are publicly available.

#### *b) Basis of consolidation*

These accounts present information about Lennox Industries as a single undertaking, and not about its group. Consolidated accounts have not been prepared, as permitted by the exemptions given under Section 229 (2) of the Companies Act 1985, because the directors consider that consolidation of the company's subsidiary undertakings (which did not trade during the year) would have no material impact on the accounts.

#### *c) Tangible fixed assets*

Tangible fixed assets are shown at cost less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected useful life as follows:

Improvements to long leasehold	- shorter of length of lease and useful economic life
Plant and machinery	- 5 - 10 years
Motor vehicles	- 4 years

#### *d) Stocks*

Stocks are stated at the lower of cost and net realisable value. Cost incurred in bringing each product to its present location and condition is based on:

Raw materials	- standard cost
Work in progress and finished goods	- standard cost of direct materials and labour, plus a reasonable proportion of manufacturing overheads based on normal levels of activity.

Net realisable value is based on normal selling price, less further costs expected to be incurred to completion and disposal. Provision is made for obsolete, slow-moving or defective items where appropriate.



## Notes to accounts (continued)

### 1 Accounting policies (continued)

#### e) *Taxation*

UK corporation tax payable is provided on taxable profits at the current rate.

Deferred taxation (which arises from differences in the timing of the recognition of items, principally depreciation, in the accounts and by the tax authorities) has been calculated using the liability method. Deferred tax is provided on timing differences which will probably reverse, at the rates of tax likely to be in force at the time of reversal. Deferred tax is not provided on timing differences which, in the opinion of the directors, will probably not reverse.

#### f) *Pension costs*

The company operates pension schemes providing benefits based on final pensionable pay.

The two schemes operating are the Lennox Industries Staff Retirement Benefits Scheme for staff employees and the Lennox Industries Retirement Benefits Scheme for hourly paid employees. The assets of the schemes are held separately from those of the company, being invested with insurance companies. The amount charged to the profit and loss account is the estimated regular cost of providing the benefits accrued in the year, adjusted to reflect variations from that cost. The regular cost is calculated so that it represents a substantially level percentage of current and future pensionable payroll. Variations from regular cost are charged or credited to the profit and loss account over the estimated average remaining working life of scheme members.

Any difference between amounts charged to the profit and loss account and contributions paid to independent pension schemes is shown as a separately identified liability or asset in the balance sheet.

#### g) *Foreign currency*

Transactions in foreign currencies are recorded in the local currency at actual exchange rates as of the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the year end are reported at the rates of exchange prevailing at the year end. Any gain or loss arising from a change in exchange rates subsequent to the date of the transaction is included as an exchange gain or loss in the profit and loss account.

#### h) *Turnover*

Turnover comprises the amounts receivable for goods and services provided in the normal course of business, net of trade discounts, VAT and other sales-related taxes.

#### i) *Leases*

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis.

#### j) *Investments*

Fixed asset investments are shown at cost less provisions for impairment.

## Notes to accounts (continued)

### 2 Turnover

All turnover was derived from the company's principal activity.

The analysis of turnover by geographical destination is as follows:

	1999 £	1998 £
United Kingdom	10,087,230	8,247,936
Rest of Europe	991,043	1,762,229
Other	31,686	1,753,658
	<u>11,109,959</u>	<u>11,763,823</u>

### 3 Other operating expenses (net)

	1999 £	1998 £
Raw materials and consumables	8,069,635	8,024,967
Staff costs	3,357,975	3,152,014
Depreciation on owned assets	299,755	294,384
Other operating charges	198,854	1,722,565
	<u>11,926,219</u>	<u>13,193,930</u>

### 4 Finance charges (net)

#### *Investment income*

	1999 £	1998 £
Other interest receivable and similar income	<u>15,809</u>	<u>54,405</u>

#### *Interest payable and similar charges*

	1999 £	1998 £
Loans from group undertakings	<u>167,474</u>	<u>66,367</u>

## Notes to accounts (continued)

### 4 Finance charges (net) (continued)

#### *Finance charges (net)*

	1999 £	1998 £
Interest payable and similar charges	167,474	66,367
Less: investment income	(15,809)	(54,405)
	<u>151,665</u>	<u>11,962</u>

### 5 Loss on ordinary activities before taxation

Loss on ordinary activities before taxation is stated after charging (crediting):

	1999 £	1998 £
Hire of plant and machinery under operating leases	181,383	171,931
Depreciation - owned assets	299,755	294,384
Other operating lease rentals	317,500	317,500
Other exchange (gain)/loss	(70,919)	72,108
Auditors' remuneration	<u>11,574</u>	<u>13,250</u>

Amounts payable to Arthur Andersen by the company in respect of non-audit services to the company was £23,682 (1998 - £8,000).

### 6 Staff costs

The average monthly number of employees (including executive directors) was:

	1999 Number	1998 Number
Production	86	78
Sales and distribution	40	41
Administration	13	13
	<u>139</u>	<u>132</u>

## Notes to accounts (continued)

### 6 Staff costs (continued)

Their aggregate remuneration comprised:

	1999 £	1998 £
Wages and salaries	3,082,376	2,764,235
Social security costs	251,779	208,948
Other pension costs (see note 18)	23,820	178,831
	<u>3,357,975</u>	<u>3,152,014</u>

Directors' remuneration was as follows:

	1999 £	1998 £
Emoluments	<u>121,005</u>	<u>100,818</u>

### *Pensions*

One director (1998-none) was a member of the company pension scheme during the year.

### 7 Tax on loss on ordinary activities

No corporation tax is payable for the year ended 31 December 1999 (1998 - £Nil) as the company has accumulated tax losses brought forward from prior periods which are available to carry forward against future trading profits.

The deferred tax asset in respect of the tax losses has not been recognised on the grounds of prudence.

## Notes to accounts (continued)

### 8 Tangible fixed assets

	Improvements to long leasehold £	Plant and machinery £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 January 1999	452,418	2,120,480	53,977	2,626,875
Additions	17,371	190,919	-	208,290
Disposals	-	(108,988)	(11,895)	(120,883)
At 31 December 1999	<u>469,789</u>	<u>2,202,411</u>	<u>42,082</u>	<u>2,714,282</u>
<b>Depreciation</b>				
At 1 January 1999	230,118	1,232,279	27,993	1,490,390
Charge for the year	46,894	240,839	12,022	299,755
Disposals	-	(98,471)	(11,895)	(110,366)
At 31 December 1999	<u>277,012</u>	<u>1,374,647</u>	<u>28,120</u>	<u>1,679,779</u>
<b>Net book value</b>				
At 31 December 1999	<u>192,777</u>	<u>827,764</u>	<u>13,962</u>	<u>1,034,503</u>
At 1 January 1999	<u>222,300</u>	<u>888,201</u>	<u>25,984</u>	<u>1,136,485</u>

### 9 Fixed asset investments

	1999 £	1998 £
Investments at cost	<u>32,765</u>	<u>32,765</u>

The company owns 100% of the ordinary share capital of Environheat Limited, a dormant company registered in England and Wales. The aggregate capital and reserves of Environheat Limited at 31 December 1999 were £32,765 (1998- £32,765).

Consolidated accounts have not been prepared for the group on the basis that there is no material difference between the company and group accounts.

## Notes to accounts (continued)

### 10 Stocks

	1999 £	1998 £
Raw materials and consumables	1,778,982	862,231
Finished goods and goods for resale	529,769	752,757
	<u>2,308,751</u>	<u>1,614,988</u>

The directors do not consider that the carrying value of stocks at the end of the year is materially different from replacement cost.

### 11 Debtors

	1999 £	1998 £
Amounts falling due within one year:		
Trade debtors	3,159,406	2,338,139
Amounts owed by group undertakings	146,551	157,620
Prepayments and accrued income	26,845	126,530
	<u>3,332,802</u>	<u>2,622,289</u>

### 12 Creditors: Amounts falling due within one year

	1999 £	1998 £
Trade creditors	1,141,925	376,351
Amounts owed to group undertakings	4,809,685	4,044,445
Taxation and social security	213,094	173,855
Accruals and deferred income	668,691	696,630
	<u>6,833,395</u>	<u>5,291,281</u>

Included in amounts owed to group undertakings is a loan due to Lennox International. This loan is repayable on demand with interest charged at 6%.

## Notes to accounts (continued)

### 13 Provisions for liabilities and charges

	Warranty provision £
Beginning of year	68,844
Released to profit and loss account in year	(4,500)
End of year	<u>64,344</u>

### 14 Deferred taxation

	Unprovided	
	1999	1998
	£	£
Accelerated capital allowances	65,000	75,000
Effect of tax losses carried forward	(65,000)	(75,000)
	<u>-</u>	<u>-</u>

The company has accumulated tax losses brought forward from prior periods which are available to carry forward against future trading profits. The deferred tax asset in respect of the tax losses has not been recognised on the grounds of prudence.

### 15 Called-up share capital

	1999 £	1998 £
<i>Authorised</i>		
15,000 ordinary shares of £1 each	15,000	15,000
470,000 redeemable non-cumulative preference shares of £1 each	<u>470,000</u>	<u>470,000</u>
	<u>485,000</u>	<u>485,000</u>
<i>Allotted, called-up and fully-paid</i>		
14,040 ordinary shares of £1 each	14,040	14,040
300,000 redeemable non-cumulative preference shares of £1 each	<u>300,000</u>	<u>300,000</u>
	<u>314,040</u>	<u>314,040</u>

Non-equity shareholders' funds relate to non-cumulative preference shares which are entitled to 6% of profits available for distribution. These shares may, at the company's option, be redeemed at par either wholly or in part at any time. They also carry the right to priority of capital on winding up, but no voting rights are attached.

## Notes to accounts (continued)

### 16 Reserves

	Capital contribution account £	Share premium account £	Profit and loss account £	Total £
At 1 January 1999	5,898,734	2,520,760	(7,649,091)	770,403
Financial loss for the year	-	-	(559,088)	(559,088)
At 31 December 1999	<u>5,898,734</u>	<u>2,520,760</u>	<u>(8,208,179)</u>	<u>211,315</u>

The capital contribution account arose from the conversion of certain losses and accrued interest payable to the ultimate parent company and is not considered by the directors to be distributable.

### 17 Reconciliation of movements in shareholders' funds

	1999 £	1998 £
Loss for the financial year	(559,088)	(2,541,377)
Opening shareholders' funds	<u>1,084,443</u>	<u>3,625,820</u>
Closing shareholders' funds	<u>525,355</u>	<u>1,084,443</u>

### 18 Financial commitments

#### a) Capital commitments

The company had no capital commitments at either year end.

#### b) Pension commitments

The pension cost charge for the year was £23,820 (1998 - £178,831) for the staff scheme and £Nil (1998 - £Nil) for the hourly paid scheme.

The pension cost is assessed in accordance with the advice of a professionally qualified actuary. The latest actuarial valuation was as at 1 January 1999 and used the projected unit method. The main actuarial assumptions for the Lennox Industries Staff Retirement Benefits Scheme were that (a) salaries would increase by 7.0% p.a., (b) pensions paid would increase by 3% p.a., and (c) the return on scheme investments would be 8.5% p.a.

In respect of the Lennox Industries Staff Retirements Benefits Scheme, the most recent actuarial valuation showed that the market value of the scheme's assets was £3,554,884 and that the actuarial value of those assets represented 125% of the benefits that had accrued to members, after allowing for expected future increases in earnings. The latest actuarial review produced a cost in accordance with SSAP 24 of 6.2% of pensionable payroll consisting of a regular cost of 9.7% and a variation from regular cost of 3.5%.



## Notes to accounts (continued)

### 18 Financial commitments (continued)

#### b) Pension commitments (continued)

In respect of the Lennox Industries Retirement Benefits Scheme for Hourly Paid Employees, the most recent actuarial valuation showed that the market value of the scheme's assets was £474,684 and that the actuarial value of those assets represent 180% of the benefits that had accrued to members, after allowing for expected future increases in earnings. This scheme was closed to new membership in January 1994. The remaining members still in the company's employment transferred to the staff scheme. No contributions are paid into the scheme.

#### c) Lease commitments

The company has entered into non-cancellable operating leases in respect of plant and machinery, the payments for which extend over a period up to 3 years. The total annual rental for 1998 was £181,383 (1998 - £171,931). The company also leases certain land and buildings on long-term operating leases. The annual rental on these leases was £317,500 (1998 - £317,500). The rents payable under these leases are subject to renegotiation at various intervals specified in the leases. The company pays for all insurance, maintenance and repairs to the properties.

The minimum annual rentals under the foregoing leases are as follows:

	Land and buildings		Other	
	1999 £	1998 £	1999 £	1998 £
Expiring within one year	-	-	153,757	184,552
Expiring between two and five years	317,500	-	-	-
Expiring after five years	-	317,500	-	-
	<u>317,500</u>	<u>317,500</u>	<u>153,757</u>	<u>184,552</u>

### 19 Contingent liabilities

At 31 December 1999 the company had a bank guarantee of £220,000 (1998 - £220,000) in favour of Her Majesty's Customs & Excise, Deferment Section.

### 20 Transactions with related parties

The company has taken advantage of the exemption in Financial Reporting Standard Number 8 not to disclose related party transactions within the group as it is a wholly owned subsidiary of a company whose accounts, in which the company is included, are available to the public. There were no other related party transactions.

### 21 Ultimate parent company and controlling party

Lennox Industries is a subsidiary of HCF Lennox Ltd, a company registered in England and Wales.

The results of Lennox Industries are consolidated within the results of LGL Netherlands BV. The accounts of LGL Netherlands BV are available to the public from LGL Netherlands BV, Watergoorweg 87, PO BOX 128, 3860 BA Nijkerk, The Netherlands.

## Notes to accounts (continued)

### **21 Ultimate parent company and controlling party (continued)**

The ultimate group of which Lennox Industries is a member and for which group accounts are drawn up is that headed by Lennox International Inc., the ultimate parent undertaking, a company registered in Iowa, USA. The accounts of Lennox International Inc. are available to the public from 2140 Lake Park Blvd, Richardson, TX, 75080, USA.

The ultimate controlling parties of the Lennox International Inc. group are the Norris and Booth families.