PREMIER LIME AND STONE COMPANY LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 1992

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Company number: 664770



DIRECTORS' REPORT

The directors present their report and the audited financial statements for the year ended 31 December 1992.

Principal activities

The principle activity of the holding company is that of quarrying for lime, stone and aggregates, and related trades.

Review of business and future developments

The profit and loss account for the year is set out on page 4.

The company maintained its trading conditions in 1992 which resulted in a further improvement in profitability.

The outlook for 1993 appears reasonable given the current order book and the level of civil engineering work. However, it is anticipated that in the current economic climate the profitability for the year may be difficult to maintain at the levels previously achieved.

Dividends

Dividends totalling £30,958 have been paid during the year and a proposed final dividend of £209,042, making a total of £240,000 for the year.

Directors

The directors in office during the year, and their interests in the company's share capital, were as follows:

| | | Ordinary share | s of 10p each | |
|---------------|------------|----------------|---------------|--|
| | | At 31 December | | |
| | | 1992 | 1991 | |
| D L Colthorpe | (Chairman) | ₩ | - | |
| J W Moseley | , | 10,000 | 10,000 | |
| R S Blackwell | | - | - | |

Fixed assets

The movements in fixed assets during the year are set out in note 8 to the financial statements.

DIRECTORS' REPORT - (continued)

Market value of land and buildings

In the opinion of the directors, the market value of the parent company's freehold land and buildings is in excess of their book value, but they do not feel that the expense of valuing them professionally is justifiable in view of the intention to continue to use them for the business. The subsidiary's market value of land and buildings held as fixed assets exceeds book value by £485,000.

Directors' interest in contracts

None of the directors had a material interest in any contract of significance to which this company or a subsidiary was a party during the financial year.

Employment policies

The company places considerable value on the involvement of its employees and has continued its previous practice of keeping them informed on matters affecting them as employees and on various factors affecting the performance of the company.

Employment of disabled persons

It is the policy of the company to give full and fair consideration to applications for employment made by disabled persons having regard to their particular aptitudes and abilities. Where possible, arrangements are made for the continued employment of persons who have become disabled during service.

Auditors

Scrutton Bland have signified their willingness to continue in office as auditors, and a resolution re-appointing them will be submitted to the Annual General Meeting.

The state of the s

By order of the board

J W Moseley

Secretary

26 April 1993 (

We have audited the financial statements on pages 4 to 22 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 31 December 1992, and of the profit and cash flow statement of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

SCRUTTON BLAND

Sir Isaac's Walk Colchester CO1 1JL

26 April 1993

Chartered Accountants and Registered Auditor

GROUP PROFIT AND LOSS ACCOUNT YEAR ENDED 31 DECEMBER 1992

| | Note | £1000 | 000,3 | 1991 £'000 |
|--|------|-----------------------|------------|-----------------------|
| Turnover | 1 | | 16,526 | 18,883 |
| Changes in stocks of finished goods and work in progress | | | 119 | 113 |
| | | | 16,407 | 18,996 |
| Raw materials and consumables Other external charges | | 2,603 3,161 | | 4,111 4,555 |
| | | | 5.764 | 8,666 |
| | | | 10,643 | 10,330 |
| Staff costs Depreciation (net) Other operating charges | 2 | 5,970 2,009 847 | | 6,489 1.775 863 |
| | | | 8,826 | 9,127 |
| Operating profit | | | 1,817 | 1,203 |
| Investment income | 14 | | 236 | 304 |
| Trading profit | | | 2,053 | 1,507 |
| Interest payable | 5 | | 322 | 422 |
| Profit on ordinary activities before taxation | 1 | | 1,731 | 1,085 |
| Taxation on profit on ordinary activities | 6 | | 574 | 315 |
| Profit on ordinary activities after taxation | | | 1,157 | 770 |
| Minority interest | | | 299 | 201 |
| Dividends | 7 | | 858 240 | 569 38 |
| Retained profit for the financial y | ear | | 618 | 531 |
| Undistributed profits - brought for | ward | | 2,047 | 1.516 |
| Undistributed profits - carried for | ward | | £ 2,665 | £ 2,047 |

GROUP BALANCE SHEET AS AT 31 DECEMBER 1992

| | Note | \$,000 | £'000 | 1991 £'000 |
|--|----------------|-----------------------|---------------------------|---------------------------|
| Assets employed | • | | | |
| Fixed assets | | | | |
| Tangible assets Investments | 8 9 | | 8,632 278 | 7,73 ⁴ 278 |
| | | | 8,910 | 8,012 |
| Current assets | | | | |
| Stocks and work in progress Debtors Cash at bank and in hand | 10 11 | 415 1,729 3,134 | | 594 2,181 2,648 |
| | | 5,278 | | 5,423 |
| Creditors : amounts falling due within one year | 12 | 8,462 | | 7.970 |
| Net current liabilities | | | (3,184) | (2,547) |
| Total assets less current liabilitie | 8 | | 5,726 | 5,465 |
| Creditors : amounts falling due after more than one year | 12 | | 544 | 1,146 |
| Provisions for liabilities and charges | 13 | | 5,182 765 £ 4,417 | 4,319 752 £ 3,567 |
| Financed by | | | | |
| Capital and reserves | | | | |
| Called up share capital Capital reserve Profit and loss account Share premium | 14 15 16 | | 110 300 2,665 89 | 110 300 2,047 89 |
| Minority interest | efe | | 3,164 1,253 £ 4,417 | 2,546 1,021 £ 3,567 |
| R S Blackwell) Directors J W Moseley) |) | | | |

Approved on behalf of the board : 26 April 1993

COMPANY BALANCE SHEET

| COMPANY BALANCE SHEET AS AT 31 DECEMBER 1992 | | | | 1991 |
|---|----------------|-----------------------|----------------------------------|----------------------------------|
| | Note | g+000 | £'000 | £,000 |
| Assets employed | | | | |
| Fixed assets Tangible assets Investments | 8 9 | | 285 1,520 1,805 | 289 1,520 1,809 |
| Current assets Stock Debtors Cash at bank and in hand | 10 11 | 577 4 —— 585 | | 4 423 1 428 |
| Creditors : amounts falling due within one year Net current assets/(liabilities) Total assets less current liabilit | 12 ies | 320 | 265 2,070 | 923 (495) 1,314 |
| Creditors: amounts falling due after more than one year | 12 | | 713 | 1,314 |
| Provisions for liabilities and cha | arges | | | |
| Provision for reinstatement and doublehandling Deferred taxation | 13 13 | 51. 31 — | 82 £ 1,275 | 51 31 82 1,232 |
| Financed by | | | | |
| Capital and reserves Called up share capital Capital reserve Profit and loss account Share premium R S Blackwell | 14 15 16 | > | 110 173 903 89 1,275 | 110 173 860 89 1,232 |
| Directors | N//) | | | |

J W Moseley

Approved on behalf of the board \$\square\$26 April 1993

ACCOUNTING POLICIES YEAR ENDED 31 DECEMBER 1992

Basis of accounting

These financial statements consist of consolidated information relating to the company and its subsidiary companies. No profit and loss account is presented by the company, as permitted by the Companies Act 1985.

The financial statements have been prepared under the historical cost convention, modified by the revaluation of freehold land and buildings and in accordance with applicable accounting standards.

Turnover

Turnover is calculated on the basis of construction work performed during the year together with the invoiced value of the sales and services of other trading activities, net of value added tax.

Depreciation of tangible fixed assets

No depreciation is provided on freehold land. Depreciation of other fixed assets is provided as follows:

Freehold buildings

On a straight line basis over their estimated remaining economic lives with a maximum of 50 years.

Plant and machinery

On reducing balance or straight line methods at rates varying from 10 per cent to 50 per cent so as to write off the assets over their anticipated useful lives.

Stocks and work in progress

Stock is valued at the lower of cost and net realisable value in the course of normal trading. Work in progress is valued at cost plus profit estimated to have been earned at the balance sheet date, less foreseeable losses up to completion of the contracts and applicable payments on account. Cost includes appropriate overheads.

ACCOUNTING POLICIES
YEAR ENDED 31 DECEMBER 1992 - (continued)

Leases and hire purchase contracts

Assets held under finance leases and hire purchase contracts are capitalised in the Balance Sheet with an equivalent liability included under creditors.

Assets held under finance leases and hire purchase contracts are depreciated over their useful lives. The interest element of the amounts payable is charged as an expense to the Profit and Loss Account and the capital element reduces the liability in the Balance Sheet. The costs of operating leases are charged to the Profit and Loss Account in equal annual instalments over the period of the lease.

Deferred taxation

The balance on deferred tax account represents tax at the rates applicable to the future accounting periods in which it is foreseen that timing differences will be reversed.

Pension scheme

The group has a defined contribution pension scheme. The cost of the contributions made by the company to the scheme are charged to the Profit and Loss Account as incurred.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 1992

1 Turnover and profit before taxation on ordinary activities carried on in the United Kingdom

| | activities carried on in the United Kingdom Group turnover 1992 1991 £'000 £'000 £ 16,526 £ 18,883 ====== | Group po before ta 1992 £'000 £ 1,731 ===== | rofit xation 1991 £'000 £ 1,085 ===== |
|---|---|--|--|
| 2 | Directors and employees | 1992 Number | 1991 Number |
| | The average weekly number of employees employed by the group during the year was | 249 === | 310 === |
| | | Gr: 1992 £'000 | 1991 £'000 |
| | Staff costs include the following: Wages and salaries Social security costs Other pension costs | 5.014 458 498 | 5.781 540 168 £ 6.489 |
| | Directors' remuneration The emoluments of the directors were as follows: For services as directors | £ 153 | £ 131 === |
| | and contr | ibutions, | Or gran our |

The individual emoluments, excluding pension contributions, of all the directors who served during the year fell into the following brackets:

| irectors who served during one | | 1992 Number | 1991 Number |
|--|----------|----------------|----------------|
| | | 1 | 1 |
| €0 - £ 5,000 | | - | 1 |
| cos 001 ~ £30,000 | | 1 - | 1 |
| £30,001 - £35,000 £65,001 - £70,000 | | 1 | |
| £85,001 - £90,000 | nil. The | nighest paid | director |

The current chairman's emoluments were nil. The highest paid director earned £88.375 (1991 : £68.702).

Operating profit on ordinary activities before taxation is stated after charging/(crediting): 3

| perating profit on ordinary description is stated after charging/(crediting): | Grou 1992 £'000 | 1991 £'000 |
|---|-----------------------------|-----------------------------|
| | (139) | (115) |
| Profit on disposal of fixed assets Depreciation of and amounts written off fixed assets Directors' emoluments (note 2) Auditors' remuneration Hire of plant and machinery | 2,148 153 17 1,019 | 1,890 131 19 1,157 |
| - met 000 (1991 | : £778,000) i | n respect |

The charge for depreciation includes £981,000 (1991: £778,000) in respect of assets acquired under hire purchase contracts and finance leases.

| ц | Investment income | 1992 £'000 | 1991 £'000 |
|---|--|---|--------------------------------|
| | Bank interest receivable Other interest receivable | 233 3 ————————————————————————————————— | 304 £ 304 === |
| 5 | Interest payable | 1992 £'000 | 1991 £'000 |
| | Bank loans and overdrafts and other loans repayable within 5 years - by instalments - not by instalments | 31 ⁴ 8 ——— £ 322 === | 416 6 £ 422 === |
| e | Taxation on profit on ordinary activities | 1992 £'000 | 1991 £'000 |
| | Deferred taxation prior year adjustment Deferred taxation Corporation tax Adjustment to previous year | 13 561 £ 574 | (50) (153) 475 43 |
| | 7 Dividends | 1992 £'000 | 1991 £'000 |
| | Ordinary shares Paid 2.81p per 10p ordinary share (1991: 3.5p per share Proposed 19.02p per 10p ordinary share | are) 31 209 240 === | 38 - £ 38 == |
| | 。 第二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十 | | |

8 Tangible fixed assets

7

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| | Freehold land and buildings £'000 | Plant and machinery £'000 | Total £'000 |
|---|--|---------------------------------|------------------------------|
| The Group | | | |
| Cost or valuation | | | |
| At beginning of year Additions at cost | 635 16 — 651 | 19,118 3,230 | 19,753 3,246 |
| Disposals at cost | - | (1,094) | (1,094) |
| At 31 December 1992 | 651 | 21,254 | 21,905 |
| Depreciation | | | |
| At beginning of year Elimination in respect of disposals Charge for the year At 31 December 1992 | 67 10 77 | 11,952 (894) 2,138 | 12,019 (894) 2,148 |
| Net book value | | | |
| At 31 December 1992 | £ 574 | £ 8,058 | £ 8,632 |
| At 31 December 1991 | £ 568 | £ 7,166 | £ 7.734 |

Included above are the following amounts relating to assets acquired under hire purchase contracts and finance leases.

| | Plant and machinery 1992 1991 |
|-----------------------------------|----------------------------------|
| Net book value : Hire purchase | £ 2,719 £ 3,294 |
| Finance lease | £ 202 £ 288 |

8 Tangible fixed assets - (continued)

| | 1992 £'000 | 1991 £'000 |
|---|------------------------------|---------------------|
| Group land and buildings | | |
| Cost or valuation at 31 December 1992 was made up as follows: | | |
| Valuation: 1973 1983 Cost | 55 45 551 £ 651 | 55 45 535 |
| The total value of land and buildings not depreciated | £ 182 | £ 182 |
| If land and buildings had not been revalued they would have been included in the following amounts: | | |
| Historical cost | £ 565 | £ 549 |
| Aggregate depreciation | £ 59 | £ 50 |

8 Tangible fixed assets - (continued)

| | Freehold land and buildings £'000 | Plant and machinery etc £'000 | Total £'000 |
|---|--|--|--------------------------|
| The Company | | | |
| Cost or valuation | | | |
| At beginning of year Additions at cost Disposals at cost At 31 December 1992 | 136 - - 136 | 525 35 (45) — 515 | 661 35 (45) 651 |
| Derreciation | | | |
| At beginning of year On disposals Charge for the year At 31 December 1992 | 2 - - 2 | 370 (43) 37 364 | 372 (43) 37 366 |
| Net book value | | | |
| At 31 December 1992 | £ 134 === | £ 151 | £ 285 |
| At 31 December 1991 | £ 134 | £ 155 | £ 289 |

Included above are the following amounts relating to assets acquired under hire purchase contracts.

| | Plant and 1992 | machinery 1991 |
|----------------|-------------------|-------------------|
| Net book value | £ 35 | £ - |

£ 105

===

£ 1

==

£ 105

===

£ 1

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 1992 - (continued)

Tangible fixed assets - (continued)

8

| 1992 £'000 | 1991 £'00 |
|---------------|------------------------|
| | |
| | |
| 45 | 45 |
| 91 | 91 |
| £ 136 | £ 136 |
| £ 116 | £ 116 |
| | £ 1000 £ 136 === |

they would have been included in the following

amounts:

Historical cost

Aggregate depreciation

9 Fixed asset investments

(a) Listed on recognised stock exchange:

| | | Company | | Group | |
|-----|--|---------------|----------------|---------------|---------------|
| | | 1992 £'000 | 1,991 £1000 | 1992 £'000 | 1991 £'000 |
| | Cost at beginning and end of year Provision for losses in | 107 | 107 | 107 | 107 |
| | prior years | 104 | 104 | 104 | 104 |
| | Book and market value at 31 December 1992 | 3 | 3 | 3 | 3 |
| (b) | Land | | | | |
| | Mineral deposits : Cost at beginning of year Additions | - | - | 275 | 113 162 |
| | Cost at 31 December 1992 | | _ | 275 | 275 —— |
| (c) | Shares in subsidiary company | | | | |
| | Cost at beginning and end of year | 1,517 | 1,517 | - | - |
| | Total book value at 31 December 1992 | £ 1,520 | £ 1,520 | £ 278 | £ 278 |

The investment in the subsidiary company comprises 168,000 £1 ordinary shares fully paid, in C A Blackwell (Contracts) Limited, representing 75% of that company's total issued share capital. The subsidiary company is registered in the United Kingdom and carries on business as civil engineering and earthmoving contractors.

10 Stocks and work in progress

| | Company | | Group | |
|---|----------------|-------------------|---------------|---------------|
| | 1992 £'000 | 1991 £'000 | 1992 £'000 | 1991 £'000 |
| Contract work in progress Raw materials and consumables | - 4 | - 4 | 138 277 | 257 337 |
| | £ 4 == | £ 4 == | £ 415 | £ 594 |

11 Debtors

| | Company | | Gı | roup |
|--------------------------------|---------------|---|---------------|---------------|
| Amounts falling due within one | 1992 £'000 | 1991 £'000 | 1992 £'000 | 1991 £'000 |
| year : | | | | |
| Trade debtors | 81 | 106 | 1,350 | 1,957 |
| Taxation | 40 | - | 40 | -1221 |
| Prepayments and accrued income | 6 | 7 | 55 | 124 |
| Dividend receivable | 336 | 210 | - | |
| Other debtors | 100 | 100 | 284 | 100 |
| Amounts owed by subsidiary | | | | |
| company | 14 | - | _ | _ |
| | | *************************************** | ** | |
| | £ 577 | £ 423 | £ 1,729 | £ 2,181 |
| | === | === | ===== | ===== |

12 Creditors

| 7. CG2 004 D | Company | | Group | |
|--|---------------|---------------|---------------|---------------|
| | 1992 £'000 | 1991 £'000 | 1992 £'000 | 1991 £'000 |
| Amounts falling due within one year: | | | | |
| Trade creditors | 20 | 35 | 3,412 | 4,460 |
| Hire purchase and finance leases Amounts owed to subsidiary | 18 | - | 1,273 | 1,610 |
| company | - | 870 | - | |
| Advance corporation tax | 5 | 8 | 5 | 8 |
| Corporation tax Other taxation and social | - | - | 487 | 666 |
| security payable | 4 | 5 | 182 | 793 |
| Other creditors | | - | 2,563 | 42 |
| Accruals and deferred income | 64 | 5 | 306 | 349 |
| Bank overdraft | | - | 25 | 42 |
| Proposed dividend | 209 | ••• | 209 | - |
| | £ 320 | £ 923 | £ 8,462 | £ 7,970 |
| Amounts falling due after more than one year : | | | | |
| Hire purchase and finance leases Amounts owed to subsidary | 13 | _ | 540 | 1,140 |
| company | 700 | _ | _ | _ |
| Accruals and deferred income | - | _ | 4 | 6 |
| | | | | |
| | £ 713 | £ – | £ 544 | £ 1,146 |
| | *== | === | === | ===== |

13 Provisions for liabilities and charges

Provision for re-instatement and doublehandling

The planning permission granted to the company requires that the quarry be reinstated to it; previous condition once the reserves of stone are exhausted. The directors also consider that a provision for doublehandling i.e. the costs of moving overburden and spoil which increase with the years as the quarry's reserves are depleted, should be made. During the year, the provision was not increased:

| | Сошрапу | | Group | |
|--|----------------|---------------------|-----------------------|------------------|
| | 1992 £'000 | 1991 £'000 | 1992 £'000 | 1991 £'000 |
| Balance at beginning of year Add: Provision for year | 51 - | 5 <u>1</u> | 51 | 5 <u>1</u> |
| Balance at 31 December 1992 | £ 51 == | £ 51 | £ 51 | £ 51 |
| Deferred taxation account | | | | |
| At beginning of year Profit and loss account | 31 | 35 | 701 | 904 |
| - charge/(credit) for year - change of rate | - | (4) | 13 | (153) (50) |
| At end of year | £ 31 == | £ 31 == | £ 714 | £ 701 |
| Total provisions for liabilities and charges included in the financial statements | £ 82 == | £ 82 | £ 765 | £ 752 === |
| Potential amounts of deferred tax are as follows: | | | | |
| Provided above Plant and other timing differences Capital gains rolled over | 13 18 | 13 18 — 31 | 696 18 714 | 683 18 701 |
| Not provided above Revaluations of properties included with fixed assets Capital gains rolled over | 9 - £ 40 | 9 - 40 == | 21 10 £ 745 | 21 10 732 |

| NOTES TO THE TOTAL DECEMBER 1992 YEAR ENDED 31 DECEMBER 1992 | 1992 £'000 | 1991 £1000 |
|--|---------------|----------------|
| 11 Called up share capital | £ 500 === | £ 500 === |
| Authorised: 5,000,000 ordinary shares of 10p each | £ 110 | £ 110 |
| Allotted, issued and fully paid: 1,099,000 ordinary shares of 10p each | | Cecul D |

Capital reserves

| | | | Grou |) |
|---|----------------|-------------------------------------|--------------------------------|--|
| apital reserves | 1992 £'000 | 1991 £'000 | 1992 £'000 | 1991 £'000 |
| Surplus arising from revaluation of freehold land and buildings in 1983 Arising from the acquisition of a former subsidiary Realised after tax profit on sale of land in November 1983 Reserve arising on consolidation | 31 88 54 | 31 88 54 - £ 173 === | 31 88 54 127 £ 300 | 31 88 54 127 ——————————————————————————————————— |
| | | | | Group |

| | | | | Grou |) |
|------------|---|--------------------------|---------------|-------------------------------|-------------------------------|
| 1 6 | Profit and loss account | 1992 £'000 | 1991 £'000 | 1992 £'000 2.047 618 | 1991 £'000 1,516 531 |
| | At beginning of year Retained profit for the year At 31 December 1992 | 860 43 —— £ 903 | 141 £ 860 | £ 2,665 | £ 2,047 |

17 Pension commitments and contingencies

The group operates defined contribution pension schemes. The assets of the schemes are held separately in independently administered funds. The pension cost charge for the year was £498,353 (1991 : £187,358). Contributions prepaid at 31 December 1992 of £2,118 (1991 : £2,118) are included in prepayments and outstanding contributions of £4,000 (1991 : £4,000) are included in accruals.

The company has provided guarantees in respect of contracts undertaken by by the subsidiary company, and in respect of finance facilities.

The subsidiary company has guaranteed banking facilities for one of its subsidiary companies.

Capital commitments

At 31 December 1992 there were capital commitments as follows:

| | Company | | Group | |
|-----------------------------------|---------------|---------------|---------------|---------------|
| | 1992 £'000 | 1991 £'000 | 1992 £'000 | 1991 £'000 |
| Authorised and contracted for | === | === | £ - === | £ - |
| Authorised but not contracted for | £ - | £ – | £ - === | £ - |

CASH FLOW STATEMENT YEAR ENDED 31 DECEMBER 1992

| | Note | £'000 | £'000 | 1991 £'000 |
|--|------|----------------------|---------|---------------------|
| Operating activities | | | | |
| Cash received from customers Cash payments to suppliers Cash paid to and on behalf of | | 16,506 (6,079) | | 18,272 (9,049) |
| employees Other cash payments | | (6,012) (819) | | (6,410) (865) |
| Net cash inflow from operating activities | 1 | | 3,596 | 1,948 |
| Returns of investments and servicing of finance | | | | <u></u> |
| Interest received Interest paid Interest elemennt of finance lease | | 236 (246) | | 304 (429) |
| rental payments Dividends paid Dividends paid to minority interests | | (20) (31) (67) | | (5) (38) (63) |
| Net cash outflow from returns on investments and servicing of finance | | | (128) | (231) |
| Taxation | | | | |
| Value added tax Corporation tax paid | | (487) (776) | | 393 (284) |
| Tax paid | | | (1,263) | 109 |
| Investing activities | | | | |
| Purchase of tangible fixed assets Sale of tangible fixed assets | | (276) 339 | | (1,019) 252 |
| Net cash outflow from investing activities | | | 63 | (767) |
| Net cash inflow before financing | | | £ 2,268 | £ 1,059 |
| Financing | | | | |
| Issue of ordinary share capital Repayment of loans Capital element of finance lease rental | | 1,663 | | (7) 1,963 |
| payments | | 102 | | 78 |
| Net cash outflow from financing | 4, 5 | | 1,765 | 2,034 |
| Increase in cash and cash equivalents | 2, 3 | | 503 | (975) |
| | | | £ 2,268 | £ 1,059 |

NOTES TO CASH FLOW STATEMENT YEAR ENDED 31 DECEMBER 1992

1 Reconciliation of operating profit to net cash inflow from operating activities

| | 1992 £'000 | 1991 £'000 |
|---|-----------------------|-------------------------|
| Operating profit Depreciation (net) Decrease/(increase) in stocks | 1,817 2,009 179 | 1,203 1,775 (138) |
| Decrease/(increase) in debtors (Decrease) in creditors | 675 (1,084) | (334) (558) |
| Net cash inflow from operating activities | £ 3,596 | £ 1,948 |

2 Analysis of changes in cash and cash equivalents during the year

| | 1992 £'000 | 1991 £'000 |
|--|---------------|----------------|
| Balance at 1 January 1992 Net cash inflow/(outflow) | 2,606 503 | 3,581 (975) |
| Balance at 31 December 1992 | £ 3.109 | £ 2,606 |

3 Analysis of the balances of cash and cash equivalents as shown in the balance sheet

| | | Change | | | | Change |
|--|---------------------------|---------------|------------------|---------------|---------------|------------------|
| | 1992 £'000 | 1991 £'000 | in year £'000 | 1991 £'000 | 1990 £'000 | in year £'000 |
| Cash at bank and in hand Bank overdrafts | 3,13 ⁴ (25) | 2,648 (42) | 486 17 | 2,048 (42) | 3,593 (12) | (945) (30) |
| £ | 3,109 | £ 2,606 | £ 503 | £ 2,606 | £ 3,581 | £ (975) |

PREMIER LIME AND STONE COMPANY LIMITED

NOTES TO CASH FLOW STATEMENT YEAR ENDED 31 DECEMBER 1992 - (continued)

Analysis of changes in financing during the year

| I WILLIAM COLOR | 10 | 992 | 1991 | |
|---|-------------------------|---|-------------------------------|---|
| | Minority interest £'000 | Loans and finance lease obligations £'000 | Minority interest £'000 | Loans and finance lease obligations £'000 |
| Balance at 1 January 1992 Cash flows from financing Inception of finance lease contracts Inception of hire purchase agreemints Cash flows from returns on investments and servicing | 1,021 | 2,750 (1,765) | 876 7 | 2,829 (2,041) |
| | - | - | - | 332 |
| | •• | 828 | - | 1,630 |
| | (67) | - | (63) | - |
| of finance Profit attributable to minority interests | 299 | | 201 | - 2.750 |
| Balance at 31 December 1992 | £ 1.253 | £ 1,813 | £ 1,021 ===== | £ 2,750 ===== |

Major non-cash transactions 5

During the year the group entered into finance lease arrangements in respect of assets with a total capital value at the inception of the leases of £Nil (1991 : £332,000) and hire purchase agreements in respect of assets with a total capital value at the inception of the agreement of £828,000 (1991: £1,630,000).