REPORT AND ACCOUNTS

31 DECEMBER 1994

40 Church Street Staines Middlesex TW18 4EP



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REPORT OF THE DIRECTORS

The Directors submit their report and accounts for the year ended 31 December 1994.

1. PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Company did not trade during the year and there were no discontinued activities during the year.

On 31 March 1994 the Company changed its mame from Cooper Leicester Limited to Notneeded No.056 Limited. Subsequently on 24 June 1994 the Company changed its name to Gerard Mann (West Midlands) Limited

On I January 1995 the trade and assets of the Mercedes branches, owned by a fellow subsidiary, were transferred to the Company whereon it commenced trading.

2. DIRECTORS AND DIRECTORS' INTERESTS

The names of the present Directors of the Company and those who held office during the year are as follows:-

P R Dean	Appointed 29 June 1994	Resigned 30 September 1994
A F Dick	Appointed 3 October 1994	
D S Green	Appointed I March 1994	Resigned 29 June 1994
F Harfield	Appointed 29 June 1994	Resigned 30 September 1994
R F Heath	Resigned 1 March 1994	,
J W James		
O M Kador	Appointed 29 June 1994	
XF Kingsland	Appointed 3 October 1994	
L C J Taylor	Appointed 29 June 1994	

No Director during the year or at the end of the year had any material interest in any contract significant to the business of the Company.

None of the directors holds any shares in the Company.

REPORT OF THE DIRECTORS (continued)

The interests of the directors in office at 31 December 1994 in the Ordinary 25p share capital of Incheape ple at the beginning and end of the year are set out in the table below:

Ordinary shares of 23p each

	At 1 January Options (subscrib for share	to e	Options granted in the year	Options lapsed in the year	At 31 December 19 Options to subscribe for shares
AF Dick	4,102	(a)			4,102
J.W.James	1,002	(a)	1,005 (a) 9,900 (b)	(1,002)	1,005 9,900
O M Kador	1,156	(a)	2,011 (a)	(1,156)	2,011
XF Kingslandi	5,530 ⁵ 18,700	(a) (b)			5,570 18,700
L.C.J. Taylor	5,530 49,900	(a) (b)	<i>-</i>	•	5,530 49,900

- (a) Under the Inchcape SAYE Share Option Scheme
- (b) Under the Incheape Executive Share Option Scheme

3. ELECTIVE RESOLUTIONS

Elective Resolutions, passed by the members, remain in force. These resolutions remove the requirement for the Company to:-

- i. hold Annual General Meetings;
- ii. lay Report and Accounts before a general meeting and
- iii. appoint auditors at a general meeting.

BY ORDER OF THE BOARD

Company Secretary

14 February 1995

BALANCE SHEET

AT 31 DECEMBER 1994

	Notes 19	994 1993 £ £
CURRENT ASSETS Debtors	3 250,	
CAPITAL AND RESERVES Called up share capital	4 250,	

Throughout the financial year ending on the above date the Company was dormant within the meaning of Section 250 of the Companies Act 1985.

ON BEHALF OF THE BOARD

14 February 1995

The statements and notes on pages 4 and 5 form part of these accounts.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 BLCEMBER 1598

I. ACCOUNTING POLICY

The financial statements have been prepared in accordance with applicable United Kingdom Accounting Standards. The principal accounting policy of the Company is set out below.

Accounting convention

The Company prepares its annual accounts under the historical cost basis and in accordance with the Companies Act 1985.

2. PROFIT & LOSS ACCOUNT

The Company did not trade during the year ending 31 December 1994.

None of the directors received any remuneration for their services to the Company (1993:nil).

3.	DEBTORS	1994 £	1993 £
	Amount due from Group Company	250,000	250,000

4.	SHARE CAPITAL	Au	thorised	Issued Allotted and fully paid	
		1994 Number	1993 Number	1994 £	1993 £
	Ordinary shares of £1	250,000	250,000	2/50,000	250,000

5. CASH FJ OW STATEMENT

A cash flow statement is not required as Inchcape plc, the ultimate holding company in the European Union, has complied with Financial Reporting Standard 1 by including a consolidated cash flow statement in its Report and Accounts for the year ended 31 December 1994.

NOTES TO THE ACCOUNTS (continued)

6. HOLDING COMPANY

The Directors regard the ultimate holding company as Inchcape ple which is incorporated in Great Britain.

Both the Ergest and the smallest group of which the Company is a member and for which Group Accounts are drawn up is that of Inchcape ple which is registered in England, Copies of the Report and Accounts of that company are available from:

The Company Secretary Inchcape plc St James's House 23 King Street London SWIY 6QY