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PIONEER AGGREGATES (U.K.) LIMITED
DIRECTORS' REPORT AND ACCOUNTS

for the year ended 30 June 1986



DIRECTORS

N.J. Nolan T.B.M. Holcroft E.C. McCarthy

F.S.C. Manson

J.R. Taylor

SECRETARY

A.L.H. Thomas

REGISTERED OFFICE

Pioneer House Northolt Road South Harrow Middlesex HA2 OEY

AUDITORS

Binder Hamlyn 8 St. Bride Street London EC4A 4DA

BANKERS

Lloyds Bank plc

REPORT OF THE DIRECTORS for the year ended 30 June 1986

The directors present their report and accounts for the year ended 30 June 1986.

1. PRINCIPAL ACTIVITY

The principal activity of the company is the processing and sale of aggregates.

2. RESULTS AND DIVIDENDS

The results for the year are set out in the profit and loss account on page 5. The directors do not recommend payment of a dividend for the year.

3. BUSINESS REVIEW

The company benefitted from an increase in demand for its products and this, coupled with improved efficiency resulting from major capital works at two of its quarries, contributed to the improved result. The company lontinues to seek out opportunities for future growth.

4. DIRECTURS

The directors of the company during the year ended 30 June 1986 were:-

N.J. Nolan

T.B.M. Holcroft

E.C. McCarthy

F.S.C. Manson

J.R. Taylor

None of the directors had at 30 June 1986 or 1 July 1985 a notifiable interest in the shares or debentures of the company, its holding companies or subsidiaries.

5. FIXED ASSETS

Changes in tangible fixed assets are set out in note 6 to the accounts.

6. EMPLOYEES AND EMPLOYMENT OF DISABLED PERSONS

The company makes every effort to ensure that disabled people receive equal opportunities and are not discriminated against on the grounds of their disability.

REPORT OF THE DIRECTORS for the year ended 30 June 1986 (continued)

The company is committed to the involvement of employees in the activities and well being of the comapany. This is achieved by meetings and site visits, publication of an internal newsletter (Pioneer News U.K.) and by active encouragement of the activities of the Pioneer Mixconcrete Sports and Social Club.

7. AUDITORS

Binder Hamlyn offer themselves for re-appointment in accordance with Section 384(1) Companies Act 1985.

By Order of the Board,

secretary

5 December 1986

REPORT OF THE AUDITORS TO THE MEMBERS OF PIONEER AGGREGATES (U.K.)LIMITED

We have audited the financial statements on pages 5 to 16 in accordance with approved Auditing \$\$ and ards.

In our opinion, the financial statements, which have been prepared on the basis of the accounting policies set out on page 8, give a true and fair view of the state of affairs of the company at 30 June 1986 and of the result and source and application of funds of the company for the year then ended and comply with the Companies Act 1985.

5 December 1986

Chartered Accountants

Bri Hay.

PROFIT AND LOSS ACCOUNT for the year ended 30 June 1986

	Notes	<u>1986</u> £	1985 £
Turnover Change in stocks of finished goods Other operating income		25,455,763 (86,607) 97,193	23,902,915 240,602 131,384
Raw materials and consumables Other external charges Staff Costs Depreciation Other operating charges	3	25,466,349 (2,737,406) (2,818,181) (3,159,576) (2,703,800) (9,999,225)	(3,037,196) (3,290,125)
oner operating energes		(<u>21,418,188</u>)	(<u>21,724,559</u>)
Trading profit Income from shares in group companies Income from fixed asset investments Other interest receivable and similar inome Interest payable and similar charges	:	4,048,161 98,655 629 - (3,348,000)	2,550,342 - 629 101 (<u>3,519,364</u>)
Profit/(loss) on ordinary activities before taxation	2	799,445	(968,292)
Tax charge on profit/(loss) on ordinary activities	4	(<u>761,713</u>)	(369,696)
Profit/(loss) on ordinary activities after taxation transferred to/(from) reserves	14	£ 37,732	£(1,337,988)

BALANCE SHEET AT 30 JUNE 1986

	Notes	<u>1986</u> £	1985 £
FIXED ASSETS			
Intangible assets Tangible assets Lavestments	5 6 7	369,247 30,452,368 3,046,574 33,868,189	410,641 31,097,068 11,706,736 43,214,445
CURRENT ASSETS			
Stocks Debtors Cash at bank and in hand	8 9	2,373,302 8,512,125 2,955,335	2,245,391 8,735,138 16,324
CREDITORS (amounts due within one year)	10	13,840,762 (<u>16,387,537</u>)	10,996,853 (<u>25,003,781</u>)
NET CURRENT LIABILITIES		(2,546,775)	(14,006,928)
TOTAL ASSETS LESS CURRENT LIABILITIES		31,321,414	29,207,517
CREDITORS (amounts due after one year)	11	(28,704,252)	(26,704,253)
PROVISION FOR LIABILITIES AND CHARGES	12	(813,497)	<u>(737,331</u>)
NET ASSETS		£1,803,665	£1,765,933
CAPITAL AND RESERVES			
Called up share capital Revaluation reserve Profit and loss account	13 14 14	2 1,943,088 (139,425) £1,803,665	2 2,057,052 (291,121) £1,765,933

Signed on behalf of the Board

() () Directors

STATEMENT OF SOURCE AND APPLICATION OF FUNDS for the year ended 30 June 1986

	1986 £	<u>1985</u> £
Funds generated from operations:		
Profit/(Loss) from ordinary activities Net adjustments to tangible fixed assets	799,445 2,671,639	(968,292) 2,260,710
Total generated from operations	3,471,084	1,292,418
Group relief received/(paid)	(685,500)	523,024
Net funds generated from operations	2,785,584	1,815,442
Fixed assets acquired: Group transfers Tangible assets Development (disposal)/expenditure Disposal proceeds from sale of tangible fixed assets Regional development grants credited Income from shares in group companies (Reduced)/additional working capital: Stocks	253,851 2,445,014 (41,394) (221.928) (449,998) 1.985.545 (8,660,162)	4,624,942 115,885 (363,542) (113,697) 4.263,588
Debtors Creditors (excluding corporation tax)	(223,013) <u>6,616,292</u>	4,644,161 (<u>7,388,409</u>)
	6,521,190	(2,445,896)
Total funds (received)/applied	(153,427)	1,817,692
Surplus funds/(external finance)	£2,939,011	£ (2.250)
Application of surplus funds: Increase/(decrease) in liquid funds	£2,939.011	£ (2.250)

NOTES TO THE ACCOUNTS for the year ended 30 June 1986

1. ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the company's accounts.

(a) Accounting convention

These accounts have been prepared under the historical cost convention, as modified by the revaluation of land and buildings,

(b) Depreciation

Depreciation and amortisation is provided on a straight line basis so as to write off fixed assets over their estimated useful lives at the following rates:-

Freehold buildings - 2% to 6.6% per annum

Long leasehold properties - 2% per annum

Short leasehold properties - over the period of the lease Plant and equipment - fixed 6.6% to 10% per annum

mobile 20% per annum

Motor vehicles - 20% per annum

No depreciation is provided on non-mineral bearing freehold land.

(c) Depletion

Depletion on mineral bearing land is provided on the basis of aggregates extracted, to write the assets down to residual value over their useful lives.

(d) Deferred taxation

Provision is made for deferred taxation at the current rate to the extent that the directors are of the opinion that a liability is likely to crystallise in the foreseeable future.

(e) Stocks

Stocks are stated at the lower of cost, on a first in first out basis and net realisable value.

(f) Development expenditure

Development costs, representing expenditure on aggregate sites as not yet operational, are carried forward until planning permission is granted, at which time they are re-allocated to tangible fixed assets. Costs are written off or provided for when sites are unlikely to become operational.

NOTES TO THE ACCOUNTS for the year ended 30 June 1986 (continued)

2. PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION

After charging:-	<u>1986</u> £	<u>1986</u> £
Hire of plant and machinery Directors' emoluments (note 3) Interest payable on bank and other borrowings repayable within five years -	738,009 92,944	814,236 64,469
Group Other	3,348,000	3,516,520 2,844
Group management charges	1,010,384	628,455 ========
After crediting:- Profit on sale of fixed assets	32,161	104,536

3. DIRECTORS' EMOLUMENTS AND PARTICULARS OF EMPLOYEES

	=====	======
Remuneration as executives	£92,944	£64,469
Directors' emoluments amounted to:	<u>1986</u>	<u>1985</u>

Directors' remuneration, excluding pension contributions, is as follows:

	<u> 1986</u>	<u> 1985</u>
Chairman Highest paid director	Nil £36,276	Nil £34,120
	=====	

Other directors' remuneration is within the following bands:

		<u>Number</u>	Number
£0 -	£5,000	1	3
£10,001 -	£15,000		2
£20,001 -	£25,000	1	-
£30,001 -	£35,000	1	_
		====	====

The average number of persons employed by the company during the year was:

Category	<u>1986</u>	1985
Production staff	225	246
Administration and sales staff	<u>64</u>	82
	289	328

NOTES TO THE ACCOUNTS for the year ended 30 June 1986 (continued)

3. DIRECTORS' EMOLUMENTS AND PARTICULARS OF EMPLOYEES (continued)

	Staff costs were: Wages and salaries Social security costs Other pension costs	£ 2,857,849 274,403 27,324 £3,159,576 ========	£ 2,954,895 287,454 47,776 £3,290,125 =======
4.	TAX ON PROFIT/(LOSS) ON ORDINARY ACTIVITIES	1986 £	1985 £
	U.K. corporation tax @ 38.75% (1985-43.75%) Transfer to/(from) deferred tax Group relief @ 35% (1985-35%) Prior year adjustments - group relief	76.166 655,791 29,756	(12,812) 278,839 103,669
	Taxation charge	£761,713 ======	£369,696 ======
5.	INTANGIBLE FIXED ASSETS	,	Development expenditure £
	Cost: At 1 July 1985 Additions Disposals		410,641 23,490 (64,884)
	At 30 June 1986		£ <u>369,247</u>
	Provisions for diminution in value: At 1 July 1985 and at 30 June 986		
	Net book value: At 30 June 1986		£369,247 ===== £410,641
	At 30 June 1985		======

NOTES TO THE ACOUNTS for the year ended 30 June 1986 (continued)

6. TANGIBLE FIXED ASSETS

				Plant		
	Freehold	Leasehol	d property	machinery		
	land and	Long	Short	and	Motor	
	buildings	leases	leases	equipment	vehicles	<u>Total</u>
	£	£	£	£	£	£
Cost or valuation						
At 1 July 1985	19,793,176	676,078		13,172,896	557,163	41,496,946
Additions	610,313		8,113		93,823	2,445,014
Disposals	(155,000)	-	(5,037)	(485,856)		
Group transfers	279,907	_	106,323	(110,027)	(60,456)	215,747
Regional						
development						
grants				<u>(449,998</u>)		(449,998)
At 30 June 1986	20,528,396	676,078	7.407.032	13,859,780	498,846	42,970,132
At 30 dane 1980	20,520,550	0101010	772017552	27,557,55	.===	
•						
Depreciation/						
amortisation						
At 1 July 1985	1,238,328	7,021	1,624,848	7,238.951	290,730	10,399,878
Charge for the year	•	34	852,491	1,220,067	76,001	2,703,800
Disposals	(10,412)	· -	(2,488)	(448,170)	(86,740)	(547,810)
Group transfers	(1,563)	-	28,115	(43,398)	<u>(21,258</u>)	(38,104)
•						
At 30 June 1986	1,781,560	<u>7,055</u>	2,502,966	7.967,450	<u>258,733</u>	<u>12,517,764</u>
						Y
Net book value						
At 30 June 1986	£ <u>18,746,836</u>	£669,023	£4,904,066	£5,892,330	£240,113	£30,452,368
= (00 mm - 400°	C40 EEA 080	ecco 057	CE 670 70E	EE 033 04E	ESEE 133	£31,097,068
At 30 June 1985	£18,554,848	•	2222222		=======	
	========	======	=======	=======	=======	

NOTES TO THE ACCOUNTS for the year ended 30 June 1986 (continued)

6. TANGIBLE FIXED ASSETS (continued)

The cost or valuation figure at 30 June 1986 for land and buildings is represented by:-

20020404104	Freehold land and <u>buildings</u> £	Long <u>leases</u> £	Short <u>leases</u> £	<u>Total</u> £
Valuation in 1983 At cost	2,168,000 18,360,396	300,000 <u>376,078</u>	1,622,500 5,784,532	4,090,500 24,521,006
	£20,528,396	£676,078	£7,407,032	£28,611,506

The net book walue of freehold land and buildings comprise:-

	<u>1986</u> £	<u>1985</u> £
Freehold land Freehold buildings	18,421,901 324,935	18,130,621 424,227
	£18,746,836	£18,554,848

Certain freehold land and buildings, long and short leasehold properties were revalued on the basis of an open market valuation for existing use at 30 June 1983. If the properties had not been revalued they would have been included at the following amounts:-

	Freehold Land and <u>buildings</u> £	Long <u>leases</u> £	Short <u>leases</u> £	<u>Total</u> £
Cost	19,572,654	400,302	6,582,224	26,555,180
Depreciation based on cost	1,654,188	7,055	1,973,407	3,634,650
Net book value	£ <u>17,918,466</u>	£393,247	£4,608,817	£22,920,530
			<u>1986</u> £	1985 £
Capital commitments: Contracted for Authorised but not contracted for			36,686 <u>1,235,986</u>	808,785 2,195,370
			£1,272,672	£3,004,155

NOTES TO THE ACCOUNTS for the year ended 30 June 1986 (continued)

7.	FIXED ASSET INVESTMENTS	Shares in group companies f	Other invest- ments £	<u>Total</u> £
	Cost less amounts written off	,		
	At 1 July 1985	12,139,364	2,233	12.141,597
	Less dividends received in the year	(8,660,162)		(8,660,162)
		3,479,202	£2,233	£ 3,481,435
	Provisions for diminution in value			\
	At 1 July 1985 and 30 June 1986	434,861		434,861
	Net book value			* •
	At 30 June 1986	£3,044,341	£2,233	£3,046,574
	·•	=======	=====	
	At 30 June 1985	£11,704,503	£2,233	£11,706,736

The company's principal subsidiaries, both of which are wholly owned and incorported in Great Britain, are as follows:-

Mold Tarmacadam Company Limited Pioneer Marine Aggregates Limited

Consolidated accounts have not been prepared as the company is itself a wholly owned subsidiary of a body corporate, incorporated in Great Britain.

In the opinion of the directors the investments in subsidiaries are worth not less than the amount stated in the balance sheet.

8.	STOCKS	<u>1986</u> £	<u>1985</u> £
	Raw materials and consumables Finished goods and goods for resale	611,305 <u>1,761,997</u>	396,787 1,848,604
		£2,373,302	£2,245,391

NOTES TO THE ACCOUNTS for the year ended 30 June 1986 (continued)

9.	DEBTORS	1986	1985
		£	£
	Trade debtors	2,824,649	3 226 726
	Amounts owed by group companies (see below)	4,983,167	3,226,786 5,148,286
	Other debtors	614,857	254,398
	Prepayments and accrued income	89,452	105,668
		£8,512,125	£8,735,138
			=======
		1986	1985
		<u>1986</u> £	<u>1985</u> £
	Amounts owed by group companies represent:-		<u>, </u>
	Amounts owed by subsidiaries	3,972,171	27,273
	Amounts owed by holding company and	J, J12, L1L	41,413
	fellow subsidiaries	1,010,996	5,121,014
		£4,983,167	EE 140 00C
		.4,303,10/	£5,148,286
10	CD TID THOU A / AMARINE A MARINE AND		
10.	CREDITORS (AMOUNTS DUE WITHIN ONE YEAR)	<u>1986</u> £	<u>1985</u> £
		£	£
	Trade creditors	2,405,781	2,212,699
	Amounts owed to group companies (see below)	12,788,951	21,691,722
	Corporation tax	18,653	18,606
	Other creditors	31,052	28,672
	Other taxes	44,004	52,223
	Accruals and deferred income	1,099,096	999,859
		£16,387,537	£25,003,781
		========	========
	Amounts owed to group companies represent:-	1005	4005
		<u>1986</u>	1985 €
	Amounts owed to subsidiaries	1,847,231	6,675,800
	Amounts owed to holding companies and fellow subsidiaries	• • • • •	.,,
		10.941,720	15,015,922
		£12,788,951	£21,691,722
		=========	~~~~~~~~~~~
			

£2,000

£2

NOTES TO THE ACOUNTS for the year ended 30 June 1986 (continued)

11.	CREDITORS (AMOUNTS DUE AFTER ONE	YEAR)	<u>1</u>	986	<u>1985</u>
	Amounts owed to group companies: Holding companies			04,252 £	26,704,253 =======
12.	PROVISION FOR LIABILITIES AND CH	IARGES		Defer <u>taxat</u> £	
	At 1 July 1985 Transfer from profit and loss account			737, <u>76.</u>	
	At 30 June 1986			£813, ====	
The deferred taxation balance at 30 June 1986 is made up as follows:-			ws:-		
		Prov	rided	Potential	
		1986 £	1985 £	1986 £	1985 £
	Accelerated capital allowances Deferred tax on revaluation	1,678,860	1,636,829	1,678,86	0 1,636,829
	surplus	-	-	4,892,85	0 5,193,850
	Tax losses Other timing differences	<u>(865,363</u>)		(865,36	3) (899,498)
		£ 813,497	£ 737,331	£5,706,34	• • •
13.	CALLED UP SHARE CAPITAL			1986 a	nd 1985

Authorised

Ordinary shares of £1 each

Allotted and fully paid: Ordinary shares of £1 each

NOTES TO THE ACCOUNTS for the year ended 30 June 1986 (continued)

14. RESERVES

	Revalua- tion <u>reserve</u> f	Profit and loss account £
t 1 July 1985 Profit for the year Fransfer of depletion charge attributable to	2,057,052 -	(291,121) 37,732
unrealised surplus on fixed asset revaluation	n (113,964)	113,964
At 30 June 1986	£1,943,088	£(139,425)

No provision has been made for the additional U.K. taxation that would accrue if the land and buildings were disposed of at their revalued amounts. The potential liability is disclosed in note 12.

15. COMMITMENTS ON BEHALF OF GROUP COMPANIES

The company has guaranteed amounts owing to the ultimate holding company by its holding company and certain fellow subsidiaries. The company is also party to a cross guarantee with its holding company in respect of bank accounts in the name of Pioneer Concrete Group. At 30 June1986 the group account was overdrawn in the group's books to the extent of £638,690 (1985 - £132,283).

16. ULTIMATE HOLDING COMPANY

Pioneer Concrete Services Limited (incorporated in Australia) is regarded by the directors as being the company's ultimate holding company.

17. APPROVAL OF ACCOUNTS

These acounts were approved at a directors' meeting held on 5 December 1986.