Registered Number: 638918

# SUN ALLIANCE AND LONDON INSURANCE PLC

**Annual Report and Accounts** 

for the year ended 31 December 2007

WEDNESDAY

LIVELIUR\*

03 30/07/2008 COMPANIES HOUSE 205

# Contents

Contents	Page
Company information	2
Directors' report	3-4
Statement of directors' responsibilities	5
Independent auditors' report	6
Profit and loss account	
Technical account - general business	7
Non-technical account	8
Statement of total recognised gains and losses	8
Balance sheet	9-10
Statement of accounting policies	11-13
Estimation techniques, contingencies and uncertainties	14-15
Notes to the accounts	16-21

# Sun Alliance and London Insurance plc Company information

_		
n.	**	*~~~
וע	I EU	tors

R J Clayton

D P Cockrem

I A Craston

M G Culmer

M Harris

P L Miles

# Secretary

J Possener

# Registered office

St Mark's Court Chart Way Horsham West Sussex RH12 1XL

### Auditors

Deloitte & Touche LLP
Chartered Accountants and Registered Auditors
Hill House
1 Little New Street
London
EC4A 3TR

Directors' report

for the year ended 31 December 2007

The directors present their report and the audited financial statements for the year ended 31 December 2007

#### Business Review and principal activities

The principal activity of the Company was the transaction of insurance business through its branches in Hong Kong, Singapore and Germany During the year the Company disposed of its business in Hong Kong and Singapore to its parent Company, but continues to operate in Germany The results for the Company show a profit on ordinary activities before tax of £33 6m (2006 £12 7m) for the year and gross premiums written of £6 7m (2006 £51 7m)

The shareholders' funds of the Company were £674 7m as at 31 December 2007 (31 December 2006 £663 1m)

#### Future outlook

The Company is committed to disciplined risk selection and underwriting and to the delivery of sustainable earnings in its remaining markets in Germany

#### Principal risks and uncertainties

From the perspective of the Company, the principal risks and uncertainties are integrated within the risks of the RSA Insurance Group plc (previously Royal and Sun Alliance Insurance Group plc) (the Group) and are not managed separately Accordingly, the principal risks and uncertainties of the Group, which include those of the Company, are set out in the estimation techniques, uncertainties and contingencies on pages 70 to 72, and in the risk framework on pages 27 to 29 of the Annual Report & Accounts of the Group which do not form part of this report

A discussion on the management of financial risk is set out below

#### Key performance indicators

The directors of the Group manage the Group's operations on a divisional basis. For this reason the Company's directors believe that analysis using key performance indicators (KPIs) for the Company is not necessary or appropriate for an understanding of the development, performance or position of the business of the Company. Financial KPIs are detailed in the Annual Report & Accounts of the Group (which do not form part of this report) within the Group CEO review on pages 6 to 10 and the regional business reviews on pages 14 to 22. This document also includes non-financial KPIs which are detailed in the regional business reviews on pages 14 to 22, the corporate responsibility report on pages 30 to 31 and the directors' report on pages 37 to 39.

#### Dividends

On 14 December 2007, Company paid an interim dividend of £9 0m (2006 £nil) The directors do not recommend the payment of a final dividend (2006 £nil)

#### Directors

The names of the current directors are listed on page 2 Mr M G Culmer, Mr M Harris, Mrs D P Cockrem and Mr I A Craston held office throughout the year Mr R J Clayton and Mr P L Miles were appointed as directors on 8 January 2007 and 22 May 2008 respectively Mrs H M Maxwell served as a director until her resignation on 8 January 2007

#### Management of financial risk

The Company invests its available resources in financial assets. The management of financial risk is undertaken in accordance with policies established by the parent company to ensure financial risk is properly managed at Group level. In addition, the investment policy at Company level is expected to ensure that the Company is able to meet its obligations under the rules of the Financial Services Authority applicable to insurance companies. These rules are intended to ensure that the Company is able to meet its obligations to policyholders and that in addition an adequate level of regulatory solvency is met at all times. The Company has limited exposure to credit risk, liquidity risk and cash flow risk. Its principal exposures are to equity price risk and to debts due from Group companies which the directors expect to be settled in full as they fall due or on demand as applicable. The Company is not party to any arrangements for which hedge accounting is used.

**Directors' report** (continued) for the year ended 31 December 2007

#### Auditors

At the Extraordinary General Meeting of the Company held on 29 June 2007, PricewaterhouseCoopers LLP stepped down as auditors of the Company and Deloitte & Touche LLP were appointed PricewaterhouseCoopers LLP have confirmed that there are no circumstances connected with their ceasing to hold office which should be brought to the notice of the shareholders or creditors of the Company pursuant to section 394 Companies Act 1985

Each of the persons who is a director at the date of approval of this report confirms that

- · so far as each director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all steps that he or she ought to have taken as a director in order to make himself or herself aware of, and to establish that the Company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of \$234ZA of the Companies Act 1985

Deloitte & Touche LLP have confirmed their willingness to continue in office as auditors of the Company and a resolution for their reappointment will be proposed at the Annual General Meeting

By order of the board

J Possener Secretary

28 July 2008

# Sun Alliance and London Insurance plc Statement of directors' responsibilities

#### Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Sun Alliance and London Insurance plc Independent auditors' report

#### Independent auditors' report to the members of Sun Alliance and London Insurance pic

We have audited the financial statements of Sun Alliance and London Insurance pic for the year ended 31December 2007 which comprise the profit and loss account, the statement of total recognised gains and losses, the balance sheet, the statement of accounting policies, estimation techniques, contingencies and uncertainties and the related notes 1 to 22. These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the Company's members as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of directors' responsibilities. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985 We also report to you whether, in our opinion the information given in the Directors' report is consistent with the financial statements. In addition we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' report and consider the implications for our report if we become aware of any apparent misstatements within ıt

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements

#### **Equalisation provisions**

Our evaluation of the presentation of information in the financial statements has had regard to the statutory requirement for insurance companies to maintain equalisation provisions in respect of general insurance business. The nature of equalisation provisions, the amounts set aside at 31 December 2007 and the effect of the movement in those provisions during the year on the general business technical result and profit before tax are disclosed in note 13

#### Opinion

#### In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the Company's affairs as at 31December 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and

the information given in the Directors' report is consistent with the financial statements the of Towler with

Deloitte & Touche LLP

Chartered Accountants and Registered Auditors London, United Kingdom 29 July 2008

# Profit and loss account

for the year ended 31December 2007

5.4

96

Technical account - general business			
	Notes	2007 £m	2006 £m
Gross premiums written	1	6.7	51 7
Outward reinsurance premiums		(3.8)	(15 6)
Net premiums written		2.9	36 1
Change in the gross provision for unearned premiums Change in the provision for unearned premiums, reinsurers' share Change in the net provision for unearned premiums		26.2 (5.4) 20.8	2 0
Earned premiums, net of reinsurance		23.7	38 1
Claims paid Gross amount Reinsurers' share		(67.8) 14.4 (53.4)	(17 7) 4 2 (13 5)
Change in the provision for claims Gross amount Reinsurers' share		53.6 (11.8) 41.8	(1 5) (1 5)
Claims incurred, net of reinsurance		(10 7)	(15 0)
Net operating expenses	2	(7.7)	(13 5)
Change in the equalisation provision	13	0.1	-

The notes on pages 16 to 21 form an integral part of these accounts

Balance on the technical account for general business

#### Profit and loss account

For the year ended 31 December 2007

#### Non-technical account

	Notes	2007 £m	2006 £m
	<u> </u>	-	
Balance on the technical account for general business		5.4	96
Investment income		14.5	4 3
Investment expenses and charges		(0.1)	(01)
Unrealised gains on investments		7.3	1 5
Amortisation of goodwill		-	(26)
Profit on disposal of branches	1	6.5	-
Profit before taxation		33.6	12 7
Taxation on profit on ordinary activities	4	5.5	5 1
Profit on ordinary activities after taxation		39.1	17 8

All figures relate to continuing operations

#### Statement of total recognised gains and losses

	Profit and			
	Revaluation	loss		
	reserve	account	2007	2006
	£m	£m	£m	£m
Profit for the financial year	-	39 1	39.1	17 8
Foreign exchange gains	-	2 5	2.5	(0 6)
Unrealised losses on investments in subsidiaries	(21 0)	•	(21.0)	(2 6)
Shareholders' recognised (losses)/gains arising in the year	(21 0)	41 6	20.6	14 6

#### Statement of historical cost profits and losses

There is no material difference between the results for the current year and the previous year as described in the profit and loss account and the results on an historical cost basis. Accordingly a note on the historical profits and losses for the year is not given

The notes on pages 16 to 21 form an integral part of these accounts

# **Balance** sheet

as at 31 December 2007

	Notes	2007 £m	2006 £m
Assets			2111
Investments			
Investments in subsidiary undertakings	8	1,044.6	1,068 1
Other financial investments	8	51.5	108 1
Deposits with ceding undertakings			2 5
Total Investments		1,096.1	1,178 7
Reinsurers' share of technical provisions			
Provision for unearned premiums		-	5.5
Claims outstanding		0.1	12 1
		0.1	17 6
Debtors			
Debtors arising out of direct insurance operations	9	0.1	14 3
Debtors arising out of reinsurance operations	10	-	1 8
Other debtors	11	514.7	488 0
		514.8	504 1
Other assets			
Tangible assets	12	-	0 1
Cash at bank and in hand		17.3	1 8
		17.3	19
Prepayments and accrued income			
Accrued interest and rent		0.3	1 0
Dividends receivable		0.4	-
Deferred acquisition costs			4 4
		0.7	5 4
Total assets		1,629.0	1,707 7

The notes on pages 16 to 21 form an integral part of these accounts

Balance sheet (continued) as at 31 December 2007

	Notes	2007 £m	2006 £m
Liabilities			
Capital and reserves			
Called up share capital	6	201.8	201 8
Share premium account		270.3	270 3
Revaluation reserve	7	52.4	73 4
Profit and loss account	7	150.2	117 6
Equity shareholders' funds		674.7	663 1
Technical provisions			
Provision for unearned premiums		_	26 7
Claims outstanding		1.0	56 5
Equalisation provision	13	0.7	08
		1.7	84 0
Provision for other risks and charges			
Deferred tax liability	4	8.7	66
Creditors			
Creditors arising out of direct insurance operations		0.3	08
Creditors arising out of reinsurance operations			47
Other creditors including taxation and social security	14	943.6	947 2
·		943.9	952 7
Accruals and deferred income		•	13
Total habilities		1,629.0	1,707 7

The notes on pages 16 to 21 form an integral part of these accounts

Parhis

The accounts were approved by the Board of Directors and are signed on its behalf by

P L Miles Director

28 July 2008

# Sun Alliance and London Insurance plc Statement of accounting policies

#### Financial statements

The financial statements are prepared in accordance with applicable UK accounting standards, the Statement of Recommended Practice (SORP) Accounting for Insurance Business issued by the Association of British Insurers in December 2005 (as amended in December 2006) and the provisions of section 255 of, and Schedule 9A to, the Companies Act 1985. The Company being a wholly owned subsidiary whose ultimate parent company prepares consolidated accounts has taken advantage of section 228 of the Companies Act 1985, in not preparing consolidated accounts

The financial statements have been prepared under the historical cost account rules modified to include the revaluation of investments. The Company's accounting policies are set out below and have been consistently applied throughout the current and preceding financial year.

#### Translation of foreign currencies

Overseas branch assets and liabilities of businesses denominated in foreign currencies are translated into sterling at rates ruling at the year end and results of overseas business denominated in foreign currencies are translated at the average rate for the period, the resulting exchange differences are taken to reserves

#### General business technical account

General business is accounted for on an annual basis. Premiums written are accounted for in the year in which the related risks commence and include estimates where the amounts are determined at the balance sheet date. Premiums written exclude taxes and duties levied on premiums. The commission and other acquisition costs incurred in writing the business are deferred and amortised over the period in which the related premiums are earned.

Claims paid represent all payments made during the period whether arising from events during that or earlier periods

The balance on the general business technical account is arrived at after taking account of changes in the equalisation provision

#### Technical provisions

The provision for unearned premiums represents the proportion of premiums written relating to periods of insurance subsequent to the balance sheet date, calculated principally on a daily pro-rata basis

The provision for claims outstanding whether reported or not, comprises the estimated cost of claims incurred but not settled at the balance sheet date. It includes related expenses and a deduction for the expected value of salvage and other recoveries. The provision is determined using the best information available of claims settlement patterns, forecast inflation trends and after recognition of the potential time elapsed in the notification, development and settlement of claims.

Differences between the estimated cost and subsequent settlement are dealt with in the technical account for the year in which the claims are settled or re-estimated

Provision is made, based on information available at the balance sheet date, for any estimated future underwriting losses relating to unexpired risks after taking into account future investment income on relevant technical provisions. The unexpired risk provision is assessed in aggregate for business classes which in the opinion of the directors are managed together. When considering any requirements for a provision for unexpired risks, no account is taken of any new claims events occurring after the balance sheet other than those that can be expected during the unexpired period of risk at the balance sheet date.

Equalisation provisions are established in accordance with the requirements of legislation and are in addition to the provisions required to meet the anticipated ultimate cost of settlement of outstanding claims at the balance sheet date

#### Tangible assets and depreciation

Tangible assets comprise fixtures, fittings and equipment (including computers and motor vehicles) which are capitalised and depreciated on a straight line basis over periods not exceeding their estimated useful lives (between three and ten years) after taking into account residual value

#### Statement of accounting policies (continued)

#### Goodwill

Goodwill, being the difference between the cost of an acquisition and the fair value of the net tangible assets acquired, arising on the acquisition, is capitalised in the balance sheet and amortised to the profit and loss account on a straight line basis. The cost of acquisition is the amount of cash paid and the fair value of other purchase consideration given together with associated expenses. The period of amortisation, which does not exceed 20 years, is determined by an assessment of the useful economic life of the goodwill, this being the period over which the value of the businesses acquired are expected to exceed the value of their underlying assets.

Goodwill is reviewed for impairment at the end of the first full year following an acquisition and when events or changes in circumstances indicate that the carrying amount may not be recoverable

#### Operating leases

Payments under operating leases are charged to the profit and loss account on a straight line basis over the term of the lease

#### Pension costs

The cost of providing pensions for the Company's employees in defined contribution schemes is recognised as the contributions become payable

#### Investment return

Income from investments is included in the profit and loss account on an accruals basis. Dividend income on ordinary shares is recognised when the related investment goes 'ex-dividend'

Realised and unrealised gains and losses are dealt with in the non-technical account. Realised gains and losses represent the net sale proceeds less the purchase price

#### **Taxation**

Current tax, based on profits and income for the year, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements

A net deferred tax asset is regarded as recoverable and therefore recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. A deferred tax asset is recognised for relief for trading losses or other losses only to the extent that the directors anticipate that suitable profits will absorb such losses in the future

Deferred tax is not recognised when fixed assets are revalued unless by the balance sheet date there is a binding agreement to sell the revalued assets and the gain or loss expected to arise on sale has been recognised in the financial statements. Neither is deferred tax recognised when fixed assets are sold and it is more likely than not that the taxable gain will be rolled over, being charged to tax only if and when the replacement assets are sold

Deferred tax is recognised in respect of the retained earnings of overseas subsidiaries and associates only to the extent that, at the balance sheet date, dividends have been accrued as receivable or a binding agreement to distribute past earnings in future has been entered into by the subsidiary or associate

Deferred tax is measured at the tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis

# Sun Alliance and London Insurance plc Statement of accounting policies (continued)

#### Investments

Investments are shown at market value, for which purpose unlisted investments, mortgages and loans are included at directors' valuation and properties at professional valuation 
For listed securities the stock exchange values are used 
Properties are valued annually at open market value

Investments in subsidiaries are included at net asset value

### Estimation techniques, contingencies and uncertainties

#### Estimation techniques, uncertainties and contingencies

#### Introduction

One of the purposes of insurance is to enable policyholders to protect themselves against uncertain future events. Insurance companies accept the transfer of uncertainty from policyholders and seek to add value through the aggregation and management of these risks.

The uncertainty inherent in insurance is inevitably reflected in the financial statements of insurance companies. The uncertainty in the financial statements principally arises in respect of the insurance liabilities of the Company

The insurance liabilities of an insurance company include the provision for unearned premiums and unexpired risks and the provision for outstanding claims. Unearned premiums and unexpired risks represents the amount of income set aside by the Company to cover the cost of claims that may arise during the unexpired period of risk of insurance policies in force at the balance sheet date. Outstanding claims represents the Company's estimate of the cost of settlement of claims that have occurred by the balance sheet date but have not yet been finally settled.

In addition to the inherent uncertainty of having to make provision for future events, there is also considerable uncertainty as regards the eventual outcome of the claims that have occurred by the balance sheet date but remain unsettled. This includes claims that may have occurred but have not yet been notified to the company and those that are not yet apparent to the insured

As a consequence of this uncertainty, the insurance company needs to apply sophisticated estimation techniques to determine the appropriate provisions

#### **Estimation Techniques**

Claims and unexpired risks provisions are determined based upon previous claims experience, knowledge of events and the terms and conditions of the relevant policies and on interpretation of circumstances. Particularly relevant is experience with similar cases and historical claims payment trends. The approach also includes the consideration of the development of loss payment trends, the potential longer term significance of large events, the levels of unpaid claims, legislative changes, judicial decisions, economic and political conditions.

Where possible the Company adopts multiple techniques to estimate the required level of provisions. This assists in giving greater understanding of the trends inherent in the data being projected. The Company's estimates of losses and loss expenses are reached after a review of several commonly accepted actuarial projection methodologies and a number of different bases to determine these provisions. These include methods based upon the following

- the development of previously settled claims, where payments to date are extrapolated for each prior year,
- estimates based upon a projection of claims numbers and average cost,
- notified claims development, where notified claims to date for each year are extrapolated based upon observed development of earlier years, and
- expected loss ratios

In addition, the Company uses other methods such as the Bornhuetter-Ferguson method, which combines features of the above methods. The Company also uses bespoke methods for specialist classes of business. In selecting its best estimate, the Company considers the appropriateness of the methods and bases to the individual circumstances of the provision class and underwriting year. The process is designed to select the most appropriate best estimate.

Large claims impacting each relevant business class are generally assessed separately, being measured either at the face value of the loss adjuster's estimates or projected separately in order to allow for the future development of large claims

Provisions are calculated gross of any reinsurance recoveries. A separate estimate is made of the amounts that will be recoverable from reinsurers based upon the gross provisions and having due regard to collectability.

# Estimation techniques, contingencies and uncertainties (continued)

The claims provisions are subject to close scrutiny both within the Company's business units and at Group Corporate Centre—In addition, for major classes where the risks and uncertainties inherent in the provisions are greatest, regular and ad hoc detailed reviews are undertaken by advisors who are able to draw upon their specialist expertise and a broader knowledge of current industry trends in claims development. The results of these reviews are considered when establishing the appropriate levels of provisions for outstanding claims and unexpired periods of risk.

It should be emphasised that the estimation techniques for the determination of insurance liabilities involve obtaining corroborative evidence from as wide a range of sources as possible and combining these to form the overall estimate. This technique means that the estimate is inevitably deterministic rather than stochastic. A stochastic valuation approach, whereby a range of possible outcomes is estimated and probabilities assigned thereto, is only possible in a limited number of situations.

#### Uncertainties and contingencies

The uncertainty arising under insurance contracts may be characterised under a number of specific headings, such as

- uncertainty as to whether an event has occurred which would give rise to a policyholder suffering an insured loss,
- uncertainty as to the extent of policy coverage and limits applicable,
- uncertainty as to the amount of insured loss suffered by a policyholder as a result of the event occurring, and
- uncertainty over the timing of a settlement to a policyholder for a loss suffered

The degree of uncertainty will vary by policy class according to the characteristics of the insured risks and the cost of a claim will be determined by the actual loss suffered by the policyholder

There may be significant reporting lags between the occurrence of the insured event and the time it is actually reported to the Company Following the identification and notification of an insured loss, there may still be uncertainty as to the magnitude and timing of the settlement of the claim. There are many factors that will determine the level of uncertainty such as inflation, inconsistent judicial interpretations and court judgments that broaden policy coverage beyond the intent of the original insurance, legislative changes and claims handling procedures

The establishment of insurance liabilities is an inherently uncertain process and, as a consequence of this uncertainty, the eventual cost of settlement of outstanding claims and unexpired risks can vary substantially from the initial estimates, particularly for long tail lines of business. The Company seeks to provide appropriate levels of claims provision and provision for unexpired risks taking the known facts and experience into account

The Company evaluates the concentration of exposures to individual and cumulative insurance risk and establishes its reinsurance policy to reduce such exposure to levels acceptable to the Company

# Notes to the accounts

1.	Segmental	ınformatıon
4.	Segmentar	IIIIVI IIIALIVII

Segmental infollmation								
	Direct	Direct	Direct	Direct	Marine			
	Accident	Motor	Motor	Fire	Aviation &	Direct Re	insurance	
	& Health	TPL	Other	Property	Transport	Total Ac	ceptances	Total
2007	£m	£m_	£m	£m	£m	£m	£m	£m
Gross premiums written	4.4	0.5	2.1	3.6	(3.9)	6.7	<u>-</u>	6.7
Gross premiums earned	(8.4)	0.6	(0.4)	8.3	32.8	33.0	-	33.0
Gross claims incurred	16.4	(1.2)	5.3	0.9	(34.6)	(13.3)	-	(13.3)
Gross operating expenses	(5.2)	(0 6)	(1.9)	(4.8)	2.8	(9.7)	<del>-</del>	(9.7)
Gross technical result	2.8	(1.2)	30	4.4	1.0	10.0	-	10.0
Reinsurance balance	(2.5)	3.0	0.3	(5.3)	(0 1)	(4.6)	•	(4.6)
Net technical result	0.3	1.8	3.3	(0.9)	0 9	5.4		5.4
2006								
Gross premiums written	19 1	2 2	60	210	3 4	517	-	517
Gross premiums earned	20 3	2 4	61	21 6	3 3	53 7	-	53 7
Gross claims incurred	(5 4)	(3 9)	(26)	(5 9)	0 1	(177)	-	(17.7)
Gross operating expenses	(5 2)	(0.8)	(22)	(5 3)	(1.5)	(15 0)	-	(15.0)
Gross technical result	97	(2 3)	13	10 4	19	21 0	-	21 0
Reinsurance balance	(5 3)	3 0	(02)	(67)	(2 2)	(114)	-	(11.4)
Net technical result	44	07	11	3 7	(0 3)	96	-	96

Gross premiums written can be analysed as follows

	Gross	Gross
	premiums	premiums
	written	written
	2007	2006
	£m	£m
Hong Kong	5.0	35 3
Singapore	1.6	16 3
Germany	0.1	0 1
Total	6.7	51 7

During the year the Company disposed of its businesses in Hong Kong and Singapore to its parent Company A profit of £6 5m arose on the disposals

# 2. Net operating expenses

Technical account – general business	2007	2006
	£m	£m
Acquisition costs	-	3 4
Change in deferred acquisition costs	2.7	0 2
Administrative expenses	5.0	99
Net operating expenses	7.7	13 5

# 3. Employees information

	2007 £m	2006 £m
Staff costs amounted to		·
Wages and salaries	2.7	4 2
Pension costs	0.1	0 3
	2.8	4 5
The average monthly number of persons employed during the year was		
•	2007	2006
Overseas	81	163

# Notes to the accounts (continued)

#### 4. Taxation

The tax on profit on ordinary activities credited in the profit and loss account is as follows -

	2007 £m	2006 £m
Current Tax		
UK Corporation tax	(6.6)	(3 3)
Adjustments in respect of prior periods	(1.2)	(20)
Double taxation relief	(0.8)	(17)
Foreign tax	1.0	`1 <i>9</i>
Total current tax	(7.6)	(5 1)
Deferred Tax		
Timing differences – origination and reversal	2.5	-
Adjustment for change in tax rates	(0.4)	_
Total deferred tax	2.1	-
Tax credit	(5.5)	(5 1)
UK corporation tax for the current year is based on a rate of 30% (2006 30%)		()
Factors affecting the current tax credit		
The current tax credit for the year is more than (2006 more than) 30% due to the items s	et out in the reconciliation	n below
	2007	2006
	£m	£m
Profit on ordinary activities before taxation	33.6	12 7
Foreign exchange gains /(losses)	2.5	(0.6)
Totalga exchange gains /(1035c3)	36.1	12 1
Tax at 30% on profit on ordinary activities before taxation	10.1	3 8
Factors affecting charge.		
Disallowed expenditure	(0.2)	08
Tax exempt income and investment gains/losses	(4.8)	_
Fiscal adjustments	(9.1)	(7.9)
Adjustment to prior year provisions	(1.2)	(20
Other timing differences	(2.6)	( 0
Unrelieved foreign tax credits	0.2	0 2
Current tax credit for the period	(7.6)	(5.1
·		(# -,
Balance Sheet presentation of the deferred tax provision  Deferred tax for the current year is based on a rate of 28% (2006 30%)	2007	2006
	2007 £m	2006 £m
Deferred tax for the current year is based on a rate of 28% (2006 30%)	£m	£m
Deferred tax for the current year is based on a rate of 28% (2006 30%)  Unrealised investment gains	£m 8.7	£m
Deferred tax for the current year is based on a rate of 28% (2006 30%)	£m	£m
Deferred tax for the current year is based on a rate of 28% (2006 30%)  Unrealised investment gains	£m 8.7	£m
Deferred tax for the current year is based on a rate of 28% (2006 30%)  Unrealised investment gains  Deferred tax liability	£m 8.7 8.7	£m
Deferred tax for the current year is based on a rate of 28% (2006 30%)  Unrealised investment gains  Deferred tax liability	8.7 8.7	£m 6 6 6 6
Deferred tax for the current year is based on a rate of 28% (2006 30%)  Unrealised investment gains  Deferred tax liability  Provision for liabilities and charges: deferred tax	£m 8.7 8.7	£m 6 6 6 6 2006 £m
Deferred tax for the current year is based on a rate of 28% (2006 30%)  Unrealised investment gains  Deferred tax liability	£m 8.7 8.7 2007 £m	£m 66 66

Notes to the accounts (continued)

#### 5. Pension costs

Prior to transfer during the year of the Company's business in Hong Kong and Singapore to its parent company, the pension costs disclosed in note 3 relate to contributions made by the Company into the Hong Kong and Singapore government sponsored schemes and an expatriate scheme, which were contribution based

6.	Share capital					
٠.	Share capital			2007		2006
				£m		£m
	Ordinary share capital					
	Authorised 900,000,000 (2006 900,000,000) shares of 25p each			225.0		225 0
	Issued and fully paid					223 0
	807,390,126 (2006 807,390,126) shares of 25p each			201.8		201 8
7.	Reconciliation of movements in shareholders' funds					
		Share	Revaluation	Profit and		
		capıtal/	reserve	loss		
		premium		account	2007	2006
		£m	£m	£m	£m	£m
	Shareholders' funds at 1 January	472 1	73 4	117 6	663.1	648 5
	Shareholders' recognised (losses)/gains	-	(21 0)		20.6	14 6
	Dividends paid Shareholders' funds at 31 December	472 1	- 52.4	(9 0)	(9.0)	- ((2.1
	Shareholders funds at 31 December	4/21	52 4	150 2	674.7	663 1
8.	Investments					
				2007		2006
				£m		£m
	Investments in subsidiary undertakings (note 15)			1,044.6		1,068 1
	Other financial investments:					
				2007		2006
				£m		£m
	Shares and other variable yield securities					
	and units in unit trusts			33.2		26 0
	Debt securities and other fixed income securities			16.6		46 2
	Other loans Deposits with credit institutions			0.1 1.6		0 1 35 8
	Deposits with creat histitutions			51.5		108 1
				51.5	<u> </u>	106 1
9.	Debtors arising out of direct insurance operations			***		
				2007		2006
	Due from interned lanes			£m		£m
	Due from intermediaries			0.1		14 3
10.	Debtors arising out of reinsurance operations					
				2007		2006
				£m		£m
	Due from external debtors			-		18

#### Notes to the accounts (continued)

2006

2007

	1	1.	Other	debtors	c
--	---	----	-------	---------	---

	2007	2006
	£m	£m
Due from external debtors	92	29 6
Due from parent company and fellow subsidiaries	505.5	458 <u>4</u>
	514.7	488 0

#### 12. Tangible assets

Tangible assets		
	2007	2006
	£m	£m
Cost		
Balance at 1 January	0.4	20
Exchange	-	(0 1)
Disposals	(0.4)	(15)
Balance at 31 December	•	0 4
Depreciation		
Balance at 1 January	0.3	18
Exchange	-	(0 1)
Charge for the year	-	(1 1).
Disposals	(0.3)	(03)
Balance at 31 December		03
Net book value at 31 December	-	0 1

Tangible assets comprise computers and office equipment

#### 13. Equalisation provision

The equalisation provision of £0 7m (2006 £0 8m) comprises amounts set aside in accordance with the Financial Services Authority's rules to equalise loss ratios in future years in respect of certain classes of business which display a high degree of claims volatility. They are required by the Companies Act 1985 to be included within technical provisions in the balance sheet. However, there was no liability for such amounts at the balance sheet date and, as such, these amounts are over and above the provisions required to meet the anticipated ultimate cost of settlement of outstanding claims at the balance sheet date. The movement in the equalisation provision during the year has had the effect of increasing the balance on the general business technical account and profit before tax by £0 1m (2006 £ Nil)

#### 14. Other creditors including taxation and social security

#VU!	2000
£m	£m
0.4	2 3
943 2	944 9_
943.6	947 2
	£m 0.4 943 2

Notes to the accounts (continued)

#### 15 Investment in subsidiary undertakings

The Company's principal subsidiary companies at 31 December 2007 are set out on page 21. The companies are all engaged in the transaction of insurance or related business. The countries shown are those of incorporation and principal operation. All holdings are of equity shares and represent 100% of the nominal issued capital. The figure for investment in subsidiary companies comprises.

	2007	2006
	£m	£m
Shares at cost		
At 1 January	994.7	993.7
Capital injection	-	1.0
Disposals	(2.5)	-
At 31 December	992.2	994.7
Adjustment to net asset value	52.4	73.4
	1,044 6	1,068.1

The Company's subsidiaries RSA1 Ltd & Beacon Insurance Company Ltd were put into liquidation during 2007

#### 16. Auditors' remuneration

Fees payable to Deloitte & Touche LLP for the audit of the Company's annual accounts were £12,000 (2006 PricewaterhouseCoopers LLP £12,000) which were borne by a parent company Details of non-audit fees payable to Deloitte & Touche LLP are disclosed in RSA Insurance Group plc (previously Royal & Sun Alliance Insurance Group plc) 2007 Report & Accounts

#### 17. Directors remuneration

None of the directors received any emoluments from the Company during the year (2006 £Nil) All the directors receive remuneration from Royal & Sun Alliance Insurance plc as employees of that company, and it is not appropriate, because of the non-executive nature of their services, to make an apportionment of their emoluments in respect of the Company

#### 18. Contingent liabilities

At 31 December 2007 the Company had no contingent liabilities

#### 19. Cash flow

The Company is a wholly owned subsidiary of RSA Insurance Group plc (previously Royal & Sun Alliance Insurance Group plc) and the cash flows of the Company are included in the consolidated cash flow statement of RSA Insurance Group plc (previously Royal & Sun Alliance Insurance Group plc) The Company has thus taken advantage of the exemption permitted by FRS 1 (revised) and has elected not to prepare its own cash flow statement

#### 20. Transactions with related parties

Advantage has been taken of the exemption provided in FRS8 from disclosing details of transactions with RSA Insurance Group plc (previously Royal & Sun Alliance Insurance Group plc) and its subsidiaries and associated undertakings

Notes to the accounts (continued)

#### 21. Parent companies

The Company's immediate parent company is Royal & Sun Alliance Insurance plc which is registered in England and Wales

The Company's ultimate parent company and controlling party is RSA Insurance Group plc (previously Royal & Sun Alliance Insurance Group plc) which is incorporated in Great Britain and registered in England and Wales, and is the parent undertaking of the largest and smallest group to consolidate these financial statements. A copy of that company's accounts can be obtained from 9th floor, One Plantation Place, 30 Fenchurch Street, London EC3M 3BD

#### 22. Principal subsidiary companies

Name and country of incorporation	Percentage of ordinary shares held
And of principal operations	
United Kingdom	_
(registered in England unless indicated)	%
Acrecrest Ltd	100 0
Beacon Insurance Company Ltd (note 1)	100 0
Guildhall Insurance Co Ltd (note 6)	100 0
Elders Insurance Company Ltd (note 2)	100 0
Fortress Insurance Company Ltd (note 3)	100 0
Liverpool Marine & General Insurance Company Ltd	100 0
London Guarantee & Reinsurance Co Ltd	100 0
R&SA 1 Limited (Phoenix Metropolitan Investments Ltd) (note 4)	100 0
Property Growth (Holdings) Ltd (note 5)	100 0
Sun Alliance Insurance International Ltd	100 0
Sun Alliance Insurance UK Ltd	100 0
Sun Alliance Management Services Ltd	100 0
The Century Insurance Co Ltd (registered in Scotland)	100 0
The Northern Maritime Insurance Company Ltd	100 0
The Union Marine and General Insurance Company Ltd	100 0

#### Notes:

- 1 Beacon Insurance Company Ltd was put into liquidation in April 2007
- 2 Elders Insurance Company Ltd was put into liquidation in November 2006
- 3 Fortress Insurance Company Ltd was put into liquidation in November 2006
- 4 RSA 1 Limited was put into liquidation in March 2007
- 5 Property Growth (Holdings) Ltd was put into liquidation in May 2007
- 6 Guildhall Insurance Company Limited was sold in February 2008