DIRECTORS' REPORT AND ACCOUNTS

31 JANUARY 2005

Company Registration Number: 638891



SAGA GROUP LIMITED Directors' report

Directors:

J A Goodsell

T B Bull

S M Howard

Secretary:

S M Howard

Registered Office:

The Saga Building, Enbrook Park, Folkestone, Kent CT20 3SE

The Directors submit their report together with the audited accounts for the year ended 31 January 2005.

Principal activity and review of business developments

The company's principal activity is to act as an intermediate group holding company and to provide administrative services to other group companies.

Results and dividends

The profit for the year before taxation amounts to £50,947,000. After taxation and dividends, a profit of £20,388,000 has been taken to reserves. Dividends paid on ordinary shares to Saga Leisure Limited, amounted to £33,500,000.

Directors

The Directors of the company during the year were those listed above and R M De Haan, P Phillipson and A R Deacon who resigned from the Board on 27 October 2004. R J Fraser resigned as Company Secretary on 26 October 2004.

SAGA GROUP LIMITED Directors' report continued

Directors' interests

T B Bull, J A Goodsell, S M Howard and P Phillipson are Directors of the ultimate parent undertaking, Saga Holdings Limited, and their interests are set out in the accounts of that company.

R M De Haan was a Director of the previous ultimate parent undertaking, Saga Limited, and his interests in shares are set out in the accounts of that company.

A R Deacon does not have an interest in the shares of the company or the ultimate parent undertaking.

It is the company's policy to maintain indemnity insurance for Directors and officers.

Auditors

Ernst & Young LLP have expressed their willingness to continue in office as auditors and a resolution proposing their reappointment will be submitted at the Annual General Meeting.

Statement of Directors' responsibilities

The Directors are required by law to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for the year.

The Directors confirm that the accounting policies are appropriate to the company's business and have been applied consistently. In preparing the accounts for the year, the Directors have made reasonable and prudent judgements, have ensured that applicable accounting standards have been followed, and confirm that it is appropriate to prepare the accounts on a going concern basis.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board

S + -

The Saga Building Enbrook Park Folkestone Kent CT20 3SE

S M Howard Secretary 24 May 2005

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SAGA GROUP LIMITED

We have audited the company's financial statements for the year ended 31 January 2005 which comprise the Profit and Loss Account, the Statement of Total Recognised Gains and Losses, the Reconciliation of Movements in Shareholders' Funds, the Balance Sheet and the related notes 1 to 26. These financial statements have been prepared on the basis of the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's Directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 January 2005 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young LLP Registered Auditor London 24 May 2005

3

SAGA GROUP LIMITED Profit and loss account for the year ended 31 January 2005

	Note		
		2005	2004
		£'000	£'000
			as restated
Turnover		-	-
Cost of sales		1,000	(2,300)
Gross profit/(loss)		1,000	(2,300)
Administrative and marketing expenses		(11,891)	(10,350)
• •		,	•
Exceptional items	4	(3,037)	(2,123)
Total administrative and marketing expenses		(14,928)	(12,473)
Other operating income	3	19	2
Operating loss	4	(13,909)	(14,771)
Income from shares in group undertakings		69,000	62,325
Interest payable and similar charges	5	(4,144)	(1,948)
Profit on ordinary activities before taxation		50,947	45,606
Taxation	9	2,941	4,637
Profit on ordinary activities after taxation		53,888	50,243
Dividends	10	(33,500)	(52,000)
Retained profit/(loss) for the financial year	21	20,388	(1,757)

Details of the restatement of the 2004 comparative are set out in note 2 to the accounts.

SAGA GROUP LIMITED Year ended 31 January 2005

Statement of total recognised gains and losses	Note	2005	2004
		£'000	£'000
			as restated
Profit for the year after taxation		53,888	50,243
Total recognised gains and losses relating to the year		53,888	50,243
Prior year adjustment	2 _	(743)	
Total recognised gains and losses since last report	120	53,145	50,243
Reconciliation of movements in shareholders' funds	Note	2005 £'000	2004 £'000 as restated
Total recognised gains and losses relating to the year		53,888	50,243
Equity dividends	10	(33,500)	(52,000)
Net movement in shareholders' funds		20,388	(1,757)
Shareholders' funds brought forward		30,392	32,149
(originally £31,135,000 before deducting prior year adjustment of £743,000)	_		
Shareholders' funds carried forward	_	50,780	30,392

Company balance sheet as at 31 January 2005

		2005	2004
	Note	£'000	£'000
			as restated
Fixed assets			
Tangible assets	11	46,070	46,046
Investments in subsidiaries	12	77,017	74,517
		123,087	120,563
Current assets			
Stock		10	14
Debtors	13	403,085	112,693
Cash on deposit	14	-	1,036
Cash at bank and in hand		3	4
		403,098	113,747
Creditors	15	(471 456)	(104 996)
- amounts falling due within one year	15	(471,456)	(194,886)
Net current liabilities		(68,358)	(81,139)
Total assets less current liabilities		54,729	39,424
Creditors - amounts falling due after more than one year	16	(2,327)	(9,032)
Provisions for liabilities and charges	19	(1,622)	
Net assets		50,780	30,392
Capital and reserves			
Called up share capital	20	3,617	3,617
Share premium account	21	84	84
Profit and loss account	21	47,079	26,691
Equity shareholders' funds		50,780	30,392

Sut had

S M Howard Director 24 May 2005

Notes to the accounts

1 Accounting policies

a Accounting convention

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

The company has taken advantage of the exemption under section 228 of the Companies Act 1985 not to prepare and deliver group accounts as it is a wholly owned subsidiary of the ultimate holdings company Saga Holdings Limited. As such, these accounts show only the results of the individual company and not the group.

b Tangible fixed assets

Tangible fixed assets are stated at cost less amounts written off. The cost of fixed assets less their expected residual value is depreciated by equal instalments over their useful economic lives. These lives are as follows:

Land and buildings

Land nil

Buildings 50 years Related fittings 3 - 10 years

Leasehold properties over the period of the lease.

Computers 3 years
Plant and other equipment 5 - 10 years

c Leased assets and hire purchase commitments

Assets held under finance lease and hire purchase arrangements are capitalised and depreciated over their useful lives. The capital element of the related rental obligation is included in creditors. The interest element of rental obligations is charged to the profit and loss account so as to produce a constant periodic rate of charge. Rentals in respect of operating leases are charged to profit as incurred.

d Stocks

Stocks are valued at the lower of cost and net realisable value.

e Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or right to pay less or to receive more, tax. Deferred tax is measured on a non-discounted basis at the tax rates that are expected to apply in the years in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that the Directors consider it is more likely than not that there will be suitable taxable profits from which the underlying timing differences can be deducted.

f Pension benefits

Annual contributions are made to the UK defined benefit pension scheme on the advice of actuaries for funding of retirement benefits in order to build up reserves for participating employees during the employee's working life to pay to the employee or dependent a pension after retirement. The costs of providing these benefits are charged to the profit and loss account on a regular basis. The company also operates a UK defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

Notes to the accounts continued

g Government grants

Government grants received in respect of capital expenditure are released into the profit and loss account in equal instalments over the expected useful life of the relevant assets.

h Cash flow statement

The Directors have taken advantage of the exemption available under FRS 1 from the requirement to prepare a cash flow statement as a consolidated cash flow statement has been presented in the financial statements of the ultimate parent undertaking, Saga Holdings Limited. Saga Limited was the ultimate parent undertaking until 29 October 2004 when it was acquired by Saga Holdings Limited.

2 Change of accounting policy

The company has adopted FRS 17 'Retirement Benefits' in full, and has therefore changed its accounting policy for retirement benefits. The company previously accounted for retirement benefits in accordance with SSAP24 'Accounting for pension costs'. The costs of providing retirement benefits are now recognised in the accounting period in which the benefits are earned by employees, and the related finance costs and other changes in value of the assets and liabilities are recognised in the accounting periods in which they arise.

The 2004 comparative consolidated balance sheet and profit and loss accounts have been restated to reflect this change in policy. The impact has been to decrease administrative and marketing expense by £132,000 and the taxation credit by £40,000. Net assets at 31 January 2004 decreased by £743,000, comprising a reduction in prepayments of £1,063,000 and an increase in deferred taxation asset of £319,000.

For 2005 the impact has been to decrease administrative and marketing expense by £132,000 and the taxation credit by 40,000, resulting in an increase in net assets at 31 January 2005 of £92,000.

3	Other operating income	2005	2004
		£'000	£'000
	Other interest receivable	19	2

SAGA GROUP LIMITED Notes to the accounts continued

4 Operating loss	2005	2004
Operating loss is stated after charging/(crediting)	£'000	£'000
Depreciation of owned tangible fixed assets	2,809	2,062
Depreciation of leased tangible fixed assets	248	264
Profit on disposal of tangible fixed assets	(126)	-
Profit on disposal of subsidiary	(50)	· •
Deferred government grant release	(52)	(52)
Auditors' remuneration - for audit services	105	18
- for non-audit services	48	7
Property lease charges	1,190	1,148
Hire of plant and machinery	739	763
Exceptional item - sale of group	2,396	-
Exceptional item - remedial works	641	2,123

The exceptional items relate to:- (a) costs associated with the sale of the Saga group (Saga Limited was the ultimate parent undertaking until 29 October 2004 when it was acquired by Saga Holdings Limited); and (b) costs associated with a major one-off programme of remedial works to one of the Company's office buildings.

5	Interest payable and similar charges	2005	2004
		£'000	£'000
	Finance lease and hire purchase interest	28	19
	Inter-company interest	3,990	1,929
	Other interest payable	126	-
		4,144	1,948
6	Directors' emoluments	2005	2004
		£'000	£'000
	Emoluments	4,087	2,720
	Members of defined benefit pension scheme	3	4

J A Goodsell, T B Bull, S M Howard and P Phillipson are also Directors of the ultimate parent company, Saga Holdings Limited, and fellow subsidiaries. The remuneration received by T B Bull, S M Howard and P Phillipson was paid by Saga Group Limited. The remuneration received by J A Goodsell was paid by Saga Services Limited, a subsidiary of Saga Group Limited and details of his remuneration can be found in the accounts of that company. The Directors do not believe that it is practicable to apportion the remuneration of J A Goodsell, T B Bull, S M Howard and P Phillipson between their services as Directors of the ultimate parent company and fellow subsidiaries. Among the Directors remunerated by the company, the amounts paid in respect of the highest paid Director were as follows:-

	2005	2004
	£'000	£'000
Emoluments	1,927	1,439
	2005	2004
Defined benefit pension scheme:	£'000	£'000
Accrued pension at end of year	8	33

Notes to the accounts continued

7	Staff costs	2005	2004
		£'000	£'000
			as restated
	Wages and salaries	8,251	7,437
	Social security costs	433	427
	Other pension costs	470	453
		9,154	8,317
	Average number of persons employed during the year was:	220	168

8 Pension benefits

The company is a member of the Saga Group Pension and Life Assurance Scheme which has defined benefit and defined contribution sections.

The company is one of a number of Saga companies participating in the Scheme, and its contributions are affected by the financial position of the Scheme as a whole. As it is unable to identify its share of the underlying assets and liabilities of the Scheme on a consistent and reasonable basis, the company is accounting for its pension expense on a defined contribution basis in accordance with paragraph 9 of FRS 17.

Further details of the Scheme can be found in the accounts of Saga Holdings Limited.

9	Tax on profit on ordinary activities	2005	2004
	The charge based on the profit for the year comprises:	£'000	£'000
			as restated
	UK corporation tax at 30%	1,281	~
	Group relief @ 30%	(6,875)	(3,591)
	Current tax	(5,594)	(3,591)
	Adjustments relating to prior years	(230)	175
	Deferred tax - current year	2,883	(769)
	Deferred tax - prior years	<u>-</u>	(452)
		(2,941)	(4,637)
	Reconciliation of Current Tax Charge:-	2005 £'000	2004 £'000
	Pre-tax profit at 30%	15,284	13,642
	Non taxable dividend income	(20,700)	(18,697)
	Capital allowances in excess of depreciation	(503)	(757)
	Provisions against capital investments and loans	1,021	70
	Permanent differences	(75)	258
	Other timing differences	(2,380)	1,566
	Other items	1,759	327
		(5,594)	(3,591)

The tax credit relating to the exceptional items amounts to £911,000 (2004 - £637,000).

Notes to the accounts continued

9 Tax on profit on ordinary activities (continued)

	Deferred tax in the balance sheet is made up a	as follows:			
				2005	2004
				£'000	£'000
	A 1 4 - 4 24 - 3 - 11				as restated
	Accelerated capital allowances Short term timing differences			(1,789)	(1,286)
	<u> </u>			(1.622)	2,547
	Deferred tax (provision)/asset			(1,622)	1,261
	At start of period			1,261	40
	Deferred tax (charge)/credit in the profit and account	loss		(2,883)	1,221
	Deferred tax (provision)/asset			(1,622)	1,261
10	Dividends			2005	2004
	21,222			£'000	£'000
	Dividends paid on ordinary shares:				
	£1.8523 per share (2004 - £2.8751 per share)	•		33,500	52,000
11	Tangible fixed assets				•
			Short		•
		Freehold	Leasehold		
		Land &	Land &	Other	T-4-1
		Buildings £'000	Buildings £'000	Assets £'000	Total £'000
	Cost	2000	2000	2000	2000
	At 1 February 2004	11.517	£ 000	16,000	66.925
	Additions	44,547 2,351	5,288 287	16,990 525	66,825 3,163
		•	201		·
	Disposals	(40)		(63)	·····
	At 31 January 2005	46,858	5,575	17,452	69,885
	Depreciation				
	At 1 February 2004	7,009	323	13,447	20,779
	Charge for year	1,450	353	1,254	3,057
	Disposals	-	-	(21)	(21)
	At 31 January 2005	8,459	676	14,680	23,815
	Net book amounts				
	At 31 January 2005	38,399	4,899	2,772	46,070
	At 31 January 2004	37,538	4,965	3,543	46,046

Included in land and buildings are amounts in respect of land, with an original cost of £2,596,000 (2004 - £2,636,000), which have not been depreciated.

The net book amount of tangible fixed assets includes £174,000 (2004 - £421,000) in respect of assets held under finance leases and hire purchase contracts.

SAGA GROUP LIMITED Notes to the accounts continued

12 Investment in subsidiaries

	Subsidiary Undertakings £'000
Cost	2000
At 1 February 2004	79,570
Additions	5,600
Disposals (see note 23)	(5,600)
At 31 January 2005	79,570
Provision	
At 1 February 2004	5,053
Charge in year	3,100
Release in year (see note 23)	(5,600)
At 31 January 2005	2,553
Net book amount	
At 31 January 2005	77,017
Net book amount At 1 February 2004	74,517

The main operating subsidiary undertakings of Saga Group Limited, all of which are wholly owned, are listed below:

Company	Country of registration	Nature of business
Saga Holidays Limited	England	Tour operating
Saga Shipping Company Limited	England	Cruising
Saga Cruises Limited	England	Cruising
Saga Services Limited	England	Financial services
Saga Insurance Company Limited	Gibraltar	Insurance underwriting
Saga Investment Direct Limited	England	Regulated investment products
Saga Publishing Limited	England	Publishing
MetroMail Limited	England	Mail processing
Saga Radio (Scotland) Limited	England	Radio broadcasting
Saga Radio Limited	England	Radio broadcasting
Saga Regional Digital Radio Limited	England	Radio broadcasting

Notes to the accounts continued

13	Debtors	2005	2004
		£'000	£'000
			as restated
	Trade debtors	9	17
	Amount owed by group undertakings	401,408	109,033
	Other debtors	842	1,365
	Prepayments and deferred expenditure	826	1,017
	Deferred taxation		1,261
		403,085	112,693
14	Cash on deposit		
	Deposits with financial institutions	2005	2004
		2005 £'000	2004 £'000
	Held in trust	£ 000	1,036
	field in trust	-	1,036
سع ب	C., 14		
15	Creditors	2005	2004
	- amounts falling due within one year	2005	2004
	Danis and Ind	£'000 65	£'000
	Bank overdraft	155	816 148
	Leasing and hire purchase (note 17) Trade creditors	626	859
	Due to group undertakings	461,182	180,078
	Corporate taxation	1,781	500
	Other taxation and social security	1,141	1,028
	Deferred government grants	52	52
÷	Other creditors	1,508	1,283
	Accruals and deferred income	4,946	10,122
		471,456	194,886
16	Creditors		
	- amounts falling due after more than one		
	year	2005	
		£'000	£'000
	Due to group undertakings	-	6,500
	Deferred government grants	2,248	
	Leasing and hire purchase (note 17)	79	232
		2,327	9,032

Notes to the accounts continued

17	Obligations under	finance leases and	hire purchase contracts
----	-------------------	--------------------	-------------------------

The capital amounts due under finance lease and hire purchase obligations are:	2005 £'000	2004 £'000
Within one year Within two to five years	155 79	148 232
	234	380

18 Lease commitments

The annual commitment under non-cancellable operating leases is as follows:

2005	2004
£'000	£'000
30	-
166	218
919	919
1,115	1,137
43	126
785	622
<u> </u>	-
828	748
	30 166 919 1,115 43 785

19 Provisions for liabilities and charges

	Deterred
	Taxation
	£'000
Balance at 1 February 2004	•
Charge for the year	1,622
Balance at 31 January 2005	1,622

20 Called up share capital

	2005	2004
Authorised	£'000	£'000
27,000,000 ordinary shares at 20p each	5,400	5,400
Allotted and fully paid up		
18,086,076 ordinary shares at 20p each	3,617	3,617

SAGA GROUP LIMITED Notes to the accounts continued

21	Reserves	Share Premium		Profit and Loss	
		2005	2004	2005	2004
		£'000	£'000	£'000	£'000
					as restated
	At 1 February as previously stated	84	84	26,691	29,283
	Prior year adjustment (note 2)	-	-	-	(835)
	Balance at beginning of the year as restated	84	84	26,691	28,448
	Retained profit/(loss) for the year	-	-	20,388	(1,757)
	Balance at the end of the year	84	84	47,079	26,691

22 Cross Company Guarantees

The Company along with certain of its fellow subsidiaries acts as Obligor on bank loans made to Saga 300 Limited (formerly Platinum 300 Limited) and Saga 400 Limited (formerly Platinum 400 Limited). At the balance sheet date the principal and accrued interest outstanding on these bank loans was £929,988,802.

23 Related party transactions

On 29 October 2004, Saga Group Limited sold the whole of the share capital of Saga Digital Radio Limited (subsequently re-named PrimeTime Radio Limited) and Saga Radio (London) Limited to R M De Haan. The carrying amounts of Saga Digital Radio Limited and Saga Radio (London) Limited at the date of sale were £nil and £100 respectively. The consideration for the sale, which was reviewed by an independent firm of accountants, was £1 for each company, on a cash free/debt free basis. The working capital of Saga Digital Radio Limited at the date of sale was £91,000. Under the provisions of the sale and purchase agreement relating to Saga Digital Radio Limited, R M De Haan's payment for the company's working capital was capped at £50,000. No amounts remained outstanding regarding the disposal of Saga Digital Radio Limited and Saga Radio (London) Limited as at 31 January 2005.

During the year, Saga Group Limited made donations to the Metropole Arts Centre Trust, a charitable organisation of which R M De Haan is a Director. Charitable donations during the year to the Metropole Arts Centre Trust totalled £30,000 (2004 - £130,000). In addition, at the end of the previous year (31 January 2004), there remained an outstanding interest free loan, repayable on demand, made by Saga Group Limited to the Metropole Arts Centre Trust of £60,000. This was repaid during the year and no further loans provided.

Since 29 October 2004, Saga Group Limited sponsored a radio station, PrimeTime Radio Limited (formerly Saga Digital Radio Limited), a company owned by R M De Haan. Amounts invoiced to Saga Group Limited during the year totalled £10,000 (2004 - £nil). As at 31 January 2005, there remained a balance of £7,000 (2004 - £nil) owed by the company to PrimeTime Radio Limited.

Since 29 October 2004, Saga Group Limited sponsored a radio station, Saga Radio (London) Limited, a company owned by R M De Haan. Amounts invoiced to Saga Group Limited during the year totalled £250 (2004 - £nil). As at 31 January 2005, there remained a balance of £167 (2004 - £nil) owed by the company to Saga Radio (London) Limited.

The Company has taken advantage of the exemption afforded by Financial Reporting Standard 8 in not disclosing transactions with other entities in the Saga Group of companies.

Notes to the accounts continued

24 Ultimate parent undertaking

The accounts of the company have been consolidated in the group accounts of Saga Holdings Limited (the ultimate parent undertaking), a company which is registered in England. Saga Limited was the ultimate parent undertaking until 29 October 2004 when it was acquired by Saga Holdings Limited.

25 Ultimate controlling party

The ultimate controlling party is Charterhouse General Partners (VII) Limited.

26 Post balance sheet events

The Company received a payment of £9.6m in March/April 2005 in compensation for defects in the construction of one of the Company's office buildings. This amount will be used to rectify these defects during 2005/06.