



Binder, Hamlyn & Co
Chartered Accountants

8 St Bride Street London EC4A 4DA

J D Russell
A H Farquhar
M Shirley-Beavan
E R Thompson
A F M Bealey
A C Everett
J L Norton
D R Tillott
J A Scott
J G Salkeld
M H T Gairdner
T Green
I D R Campbell
A H Gilroy
N M Bianchi
R A Webb
L S Grigg

Offices in:

Manchester
Bradford
Birmingham
Glasgow

Associated Firm:
Binder Hamlyn & Co Australia

Representation overseas through
the Binder Seidman Thorne
International Group

Binder, Hamlyn & Co

Chartered Accountants

8 St Bride Street
London EC4A 4DA

Telephone:
01-353 3020

Telegrams:
Rednibfar London

Telex:
24276

1.

REPORT OF THE AUDITORS TO THE MEMBERS OF MOTORWAY SERVICES LIMITED

In our opinion the accounts and notes set out on pages 2 to 6 give a true and fair view of the state of the company's affairs at 31st October, 1971 and of its profit for the year ended on that date and comply with the Companies Acts, 1948 and 1967.

11 May 1972.

Binder Hamlyn & Co

10

MOTORWAY SERVICES

BALANCE SHEET at 31st

31st October, 1970

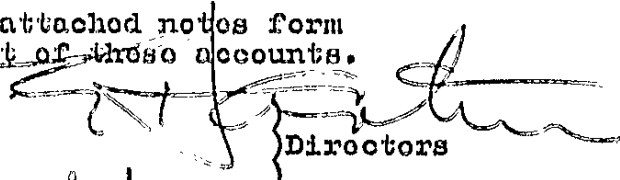
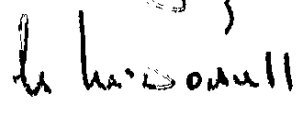
	£	£	£	£	
SHARE CAPITAL					FID
Authorised, issued and fully paid -					I
20,000 'A' ordinary shares of £1 each	20,000		20,000		I
20,000 'B' ordinary shares of £1 each	<u>20,000</u>		<u>20,000</u>		
		40,000		40,000	
PROFIT AND LOSS ACCOUNT		<u>80,178</u>		<u>79,427</u>	SI
		120,178		119,427	1
AMOUNTS OWING TO ASSOCIATED COMPANIES					
Loan accounts	-		27,000		CU
Current accounts	<u>290,118</u>		<u>344,761</u>		
		290,118		371,761	1
MORTGAGE DEBENTURES (note 4)		550,000		550,000	S
CURRENT LIABILITIES					Th
Corporation tax payable 1st November, 1972	187,000		129,500		R
Current taxation	129,500		103,500		
Creditors	143,710		133,063		
Proposed final dividend	<u>260,000</u>		<u>174,000</u>		
		<u>720,210</u>		<u>540,063</u>	
		£1,680,506		£1,581,251	
		<u><u> </u></u>		<u><u> </u></u>	

K SERVICES LIMITED

at 31st OCTOBER, 1971

70

31st October, 1970

	£	£	£	£
FIXED ASSETS				
Land and buildings (note 1)	794,683		814,395	
Plant, equipment, fixtures and fittings and motor vehicles (note 2)	129,534		149,812	
Plate, linen and utensils (note 3)	<u>18,425</u>		<u>18,425</u>	
		942,642		982,632
SINKING FUND POLICIES				
Premiums paid (Surrender value £326,090 1970 - £285,315)		314,098		277,988
CURRENT ASSETS				
Stocks, at cost	182,608		147,436	
Payments in advance and debtors	23,707		16,980	
Short term deposit	80,000		-	
Balance at bank	<u>137,451</u>		<u>156,215</u>	
		423,766		320,631
The attached notes form part of these accounts.				
 Directors				
				
		<u>£1,680,506</u>		<u>£1,581,251</u>

12

3.

MOTORWAY SERVICES LIMITED

NOTES TO THE BALANCE SHEET
at 31st OCTOBER, 1971

1. LAND AND BUILDINGS

	<u>Land and buildings</u>		
	<u>Freehold</u>	<u>Short leasehold</u>	<u>Total</u>
	£	£	£
Cost -			
At 1st November, 1970	2,550	958,843	961,393
Capital expenditure during the year	-	-	-
At 31st October, 1971	2,550	958,843	961,393
Amortisation -			
At 1st November, 1970	-	146,998	146,998
Charge for the year	-	19,712	19,712
At 31st October, 1971	-	166,710	166,710
Net book amount -			
At 31st October, 1971	£2,550	£792,133	£794,683
At 31st October, 1970	£2,550	£811,845	£814,395

No provision has been made for the depreciation of freehold property. Short leasehold properties (less than 50 years to run from the date of the balance sheet) are amortised over the period of the leases.

2. PLANT, EQUIPMENT, FIXTURES AND FITTINGS AND MOTOR VEHICLES

	<u>Plant and equipment</u>	<u>Fixtures and fittings</u>	<u>Motor vehicles</u>	<u>Total</u>
	£	£	£	£
Cost -				
At 1st November, 1970	231,757	74,764	19,160	325,681
Capital expenditure during the year	5,021	3,183	3,091	11,295
Disposals and adjustments	-	-	(2,710)	(2,710)
At 31st October, 1971	236,778	77,947	19,541	334,266
Depreciation -				
At 1st November, 1970	129,449	31,259	15,161	175,869
Disposals and adjustments	-	-	(2,596)	(2,596)
Charge for the year	23,678	5,846	1,935	31,459
At 31st October, 1971	153,127	37,105	14,500	204,732
Net book amount -				
At 31st October, 1971	£83,651	£40,842	£5,041	£129,534
At 31st October, 1970	£102,308	£43,505	£3,999	£149,812

134

4.

Depreciation of plant, equipment, fixtures and fittings and motor vehicles is on a straight line basis calculated at rates estimated to write-off each asset over its useful life.

3. PLATE, LIN D UTENSILS

These are stated at directors' valuation, replacements are charged against profits.

4. MORTGAGE DEBENTURES

	<u>1970</u>	
	£	£
Repayable 1st March, 1972	150,000	150,000
Repayable 1st September, 1978	<u>400,000</u>	<u>400,000</u>
	£550,000	£550,000

No premium is payable on redemption unless the company exercises its right to redeem before redemption date. Interest is payable at the rate of 6½% p.a.

14 5.

MOTORWAY SERVICES LIMITED

PROFIT AND LOSS ACCOUNT
for the year ended 31st OCTOBER, 1971

		Ten months ended 31st October, 1970
	£	£
TURNOVER (note 1)	<u>£5,796,329</u>	<u>£4,393,498</u>
PROFIT BEFORE TAXATION (note 2)	445,217	284,437
TAXATION (note 3)	<u>187,000</u>	<u>129,500</u>
PROFIT AFTER TAXATION	258,217	154,937
Exceptional items (note 4)	2,534	89,000
Balance brought forward	<u>79,427</u>	<u>9,490</u>
	340,178	253,427
Proposed final dividend	<u>260,000</u>	<u>174,000</u>
Balance carried forward	<u>£80,178</u>	<u>£79,427</u>

15

6.

MOTORWAY SERVICES LIMITED

NOTES TO THE PROFIT AND LOSS ACCOUNT
for the year ended 31st OCTOBER, 1971

1. **TURNOVER**

Turnover is the amount receivable for goods sold and services provided and includes petrol and derv duty of £2,255,969 (1970 - £1,731,047).

2. **PROFIT BEFORE TAXATION**

This is stated after taking into account the items shown below -

Ten
months
ended
31st
October,
1970

Interest payable -
On bank overdraft and loans repayable
within 5 years
Other loans

£	£
11,769	10,031
<u>27,000</u>	<u>22,469</u>
38,769	32,500
500	500
<u>51,171</u>	<u>42,364</u>

Auditors' remuneration
Amortisation and depreciation

3. **TAXATION**

Based on the profit for the year -
Corporation tax at 40% (1970 - 42½%)

<u>£187,000</u>	<u>£129,500</u>
-----------------	-----------------

4. **EXCEPTIONAL ITEMS**

Overprovision for taxation in previous
years
Deferred taxation account

2,534	4,500
<u>-</u>	<u>84,500</u>
<u>£2,534</u>	<u>£89,000</u>

5. **DIRECTORS' EMOLUMENTS**

Neither the chairman nor any of the four other directors have received any emoluments from the company.

16

7.

MOTORWAY SERVICES LIMITEDPROFIT AND LOSS ACCOUNT
for the year ended 31st OCTOBER, 1971Ten months ended
31st October, 1970

	£	£	£	£
Trading profit -				
Garages	233,478		134,355	
Restaurants	<u>340,444</u>		<u>276,698</u>	
		573,922		411,053
Interest receivable		<u>2,030</u>		<u>-</u>
		575,952		411,053
Overhead expenses -				
Administration charges	40,000		50,000	
General administrative expenses	295		1,252	
Auditors' remuneration	500		500	
Mortgage debenture interest	37,125		30,895	
Bank interest	1,644		1,605	
Amortisation of leasehold properties	19,712		16,360	
Depreciation	<u>31,459</u>		<u>26,004</u>	
		<u>130,735</u>		<u>126,616</u>
Profit before taxation		<u>£445,217</u>		<u>£284,437</u>

E LEYTON

List of Directorships:-

A G & P E Wakley Limited
Cafe Royal Limited
Forte & Company Limited
Forte's Variety Fare Limited
Forte's Service Areas Limited
Motorway Services Limited
Trust Houses Forte Catering Limited
The Little Chef Limited

D HEARN

List of Directorships:-

Trust Houses Forte Limited
Trust Houses Forte International Limited
Trust Houses Forte Catering Limited
Gardner Merchant Limited
Gardner Merchant Food Services (S) Limited
Gardner Merchant Food Services (NI) Limited
The Little Chef Limited
Ring & Brymer (Birchs) Limited
Forte's Service Areas Limited
Gardner Merchant Food Services Limited
W F & R K Swan Limited
Hickie Borman Grant & Company Limited
Hickie Borman Grant (Cruises) Limited
Hickie Borman Grant (Holidays) Limited
Hickie Borman Grant (Travel Service) Limited
Forte's Bournemouth Limited
Forte & Company Limited
Forte Holdings Limited
Henckys Limited
Motorway Services Limited
W F & R K Shaw (Hellenic) Limited
Milbank Travel Limited
Trust House Forte Hotels Limited
Phoenicia Hotels Limited
Fortes (South Africa) (Pty) Limited

19

E HARTWELL

List of Directorships:-

Airport Catering Services Limited
Airport Catering Services (Scotland) Limited
BEA-Trust Houses Forte Hotels Limited
Cafe Royal Limited
Cliffons Chocolates Limited
Criterion Restaurants Limited
Forte's (Catering Division) Limited
Forte & Company Limited
Forte Holdings Limited
Forte's (Management) Limited
Forte's (Manufacturing) Limited
Forte's Popular Restaurants Limited
Forte's (Publicity Services) Limited
Forte's Variety Fare Limited
Holidays Abroad Investments Limited
Kardomah (Properties) Limited
Kay-Jay Produce Limited
National Sporting Club Limited
Super-Fries Limited
Theatre Restaurants Limited
Trust Houses Forte Catering Limited
Trust Houses Forte Limited
TIF Products Limited
Trust Houses Forte Hotels Limited
Waldorf Hotel Company Limited

20

A. D. McDOWELL

List of Directorships:-

Anglo-Dutch Petroleum Company
Blue Star Garages Limited
Blue Star Garage (Ruxley) Limited
Blue Star Garage (Blyth) Limited
Blue Star Garage (Tolworth) Limited
Chester Garages Limited
Computer Dynamics Limited
Cosmopolitan Garages Limited
Highway Restaurants Limited
Lansdown Filling Station Limited
Silvertown Plating Co. Limited
Sealand Garage Limited
The Heath Garage Limited
Tower Service Garage (Epping) Limited
Western Fuel Services Limited

21

R. S. GINN

List of Directorships

Texaco Limited
Texaco Lubricants Limited
Texaco Service Limited
Texaco Trustees Limited
Regent Oil Company Limited
Blue Star Properties Limited
Ashtond Service Station Limited
Arrowmill Garages Limited
Auto Sales (London) Limited
Blue Star Garages Limited
Blue Star Tyres Limited
City Garages (Exeter) Limited
Fortune Green Garages Limited
Harley Motors (Tolworth) Limited
London Road Motors (Welling)
North/West London Garages Limited
Redeagle Garages Limited
St. Johns Wood Motors Limited
Blue Star Garages (A.C.L.S.) Limited

22

B BRATT

List of Directorships:-

Anglo-Dutch Petroleum Company Limited
Blue Star Engineering Limited
Blue Star Garages Limited
Blue Star Garage (Blyth) Limited
Blue Star Garage (Tolworth) Limited
Blue Star Garage (Ruxley) Limited
Blue Star Holdings Limited
Chester Garages Limited
Computer Dynamics Limited
Coronet Acoustics Limited
Coronet Engineering Limited
Cosmopolitan Garages Limited
Goy and Richards Limited
The Heath Garage Limited
Highway Restaurants Limited
Lansdown Filling Station Limited
Motorway Services Limited
St Andrews Motors Limited
Sealand Garage Limited
Silvertown Plating Company Limited
Tower Service Garage (Epping) Limited
Universal Radiators Limited
Western Fuel Services Limited
Observatory Garage Limited