Report of the directors to be presented at the Annual General Meeting of the company to be held on

The directors present herewith their Annual Report and Statement of Accounts for the year ended 31 October 1974.

### ACTIVITIES

The main activity of the Company involved the operation of TraveLodge Motels and Motorway Service Areas. There are now 208 hotel bedrooms under the control of the Company at Newport Pagnell and Charnock Richard.

#### ACCOUNTS

The profit before taxation for the year ended 31 October 1974 was £622,203.

#### DIVIDEND

The directors recommended that a dividend of £260,000 is paid in respect of the year ended 31 October 1974.

### HOLDING COMPANY

The company's ultimate holding company is Trust Houses Forte Limited which is incorporated in England.

### DIRECTORS

The under-mentioned persons were directors of the company during the year ended 31 October 1974

EB Bratt

D Hearn (resigned 17 February 1975)

E Leyton

E Hartwell

RS Gunn

AD McDowell

LH Bond (appointed 17 February 1975)

The under-mentioned director, who was appointed a director of the company during the year retires in accordance with the Articles of Association, and being eligible offers himself for re-election.

LH Bond

### DIRECTORS' INTERESTS

The directors, who are not also directors of Trust Houses Forte Limited, had interests in the share and loan capital of the company's ultimate holding company, Trust Houses Forte Limited, as follows:-

# TRUST HOUSES FORTE LIMITED

	As at 1 November 1973	
Ordinary shares of 25p	or dute of appointment	: As at 31 Occober 1974
LH Bond	15,700	15,100
B Bratt	Nil	Ni1
RS Gunn	2,458	2,458
E Leyton	. 16,390	16,390
AD McDowell	Nil	N11

The under-mentioned director is also a director of Trust Houses Forte Limited and as such his interest in that company is not required to be recorded in the Register of Directors' Interests of this company:

E Hartwell

**AUDITORS** 

The auditors, Price Waterhouse & Co, have agreed to continue in office.

order of the Board

RD CLINCH

Secretary

166 High Holborn, London WC1V 6PF

17 February 1975

# Price Waterhouse & Co

3 Frederick's Place Old Jewry London EC2R 8CB Telephone: 01-606 6044 Telex: 884657

AUDITORS' REPORT TO THE MEMBERS OF MOTORWAY SERVICES LIMITED

In our opinion the annexed accounts and notes give a true and fair view of the state of the company's affairs at 31 October 1974 and of its profit for the year then ended and comply with the Companies Acts, 1948 and 1967, after providing for taxation on the basis set out in note 3.

Chartered Accountants

17 February 1975

Londor MA Coales GA Chairy A Vilson AD Copley TR Visits AH Chanman JB Sawell TJ Bayliss PW Bottows TM Rawchite PL Airger Co. 6, and VISIC Carler JL Read in Bewrinn EW Buttes EJW Biologos PH King PJ Puille of Stary BA Ballowin DN North CH Bailey EA Roterts Win Co. 1984 Hydroger AM Wilson AM House EJW Biologos PH King PJ Puille of Stary BA Ballowin DN North CH Bailey EA Roterts Win Co. 1984 Hydroger AM Barrell Mark Wilson AM House JM Jameston AM Moore JM Vallow MV Biomacombe definingham 1987 Biologic PM Hadrell AM Bott PL Johnson BJ Walls BJ Dale British Sirt-Fit Horibrighter Whiteford D CH Markers TR From Carlett BJ Bywaith Glasgow AG Charlett MA Bott PL Johnson BJ Walls BJ Dale British Sirt-Fit Horibrighter Whiteford DC FM Markers FR From Carlett BJ Bywaith Glasgow AG Chapter BL Wilsone PN Truler K Hawshilf RNE Carlett JR Chedinan Leicester RQ Vinker BG Bickan C Grant D Baldwin PG Loddin Hawcastle EW Houti R Locely PW Jownit DN Botth Nottingham C C. 2. 11 M Pragnet JH Howit Nit Orakin BC Golding RM Gotton.

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 1974

	<u> 1974</u>	<u>1973</u>
TURNOVER (Note 1)	£10,592,967	£7,825,067
PROFIT BEFORE TAXATION (Note 2)	622,203	618,446
TAXATION (Note 3) PROFIT AFTER TAXATION	<u>'360,424</u> 261,779	261,067 357,379
BALANCE BROUGHT FORWARD	115,012 376,791	107,633 465,012
DIVIDEND	260,000	350,000
BALANCE CARRIED FORWARD	£116,791	£115,012

TALANCE	SHEET	AT	31	OCTOBER	1974

EALANCE SHEET AT 31 OCTOBER 1974		1974		1973
ASSETS EMPLOYED  FIXED ASSETS (Note 5)	.·	,960,308	3	,913,213
SINKING FUND POLICIES  Premiums paid (Surrender value £251,133 1973 £238,551)  DEFERRED TAXATION RECOVERABLE (Note 3)		248,819		226,167
AMOUNT OWING BY HOLDING COMPANY  Loan account  ADD: AMOUNT OWING BY FELLOW SUBSIDIARY  LESS: AMOUNT DUL TO HOLDING COMPANY  AND FELLOW SUBSIDIARIES	173,868 44,215	129,653	200,000	588,283
CURRENT ASSETS  Stocks (Note 6)  Debtors  Balance at Bank	346,359 47,613 159,075 553,047	,	253,316 41,573 31,840 326,729	
LESS: CURRENT LIABILITIES  Taxation Creditors Dividend payable	484,655 473,690 260,000 1,218,345	, , , , , , , , , , , , , , , , , , ,	505,000 399,689 350,000 1,254,689	
NET CURRENT LIABILITIES .		(665,298) £3,801,482	,•** .:	(927,960) £3,799,703

# BALANCE SHEET AT 31 OCTOBER 1974 (CONTINUED)

BALANCE SHEET AT 31 OCTOBER 1974 (CONTINUED)	1,974	1973
TERANCED BY:		A. 7
SHARE CAPITAL		
Authorised, issued and fully paid 60,000 ordinary shares of £1 each	60,000	60,000
CAPITAL RESERVES (Note 7)	2,424,691	2,424,691
	116,791	115,012
PROFIT RETAINED	2,601,482	2,599,703
MORTGAGE DEBENTURES (Note 8)	1,200,000	1,200,000
DIRECTORS		11 12 1
DIMEDIONE		
- their	:	
· An	£3,801,482	£3,799,703

Les Sand La

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 1974

### 1 TURNOVER

Turnover is the amount receivable for goods sold and services provided and includes motor fuel duty of £3,463,181 (1973 £3,004,009).

PROFIT BEFORE TAXATION is arrived at after charging the items shown below:

		<u>1974</u>	<u>1973</u>
	Interest payable:		
ı	On bank overdraft and loans repayable within 5 years	35,776	30,357
	Other loans	81,000	81,000
•		£116,776	£111,357
			6700
	Auditors' remuneration	£805	£/00
	Amortisation and depreciation	£137,798	£114,743
3	TAXATION		
	Corporation tax at 52% (1973: 46%)	350,000	265,000
	Under(over) provision for taxation in previous years	10,424	(3,933)
		£360,424	£261,067
	:		

No provision has been made in these accounts for tax deferred estimated at £18,000 (1973: £56,000) in respect of the excess of capital allowances over the corresponding depreciation.

Advance Corporation Tax payable on the proposed final dividend of £260,000 amounts to £128,000 and is recoverable against the corporation tax liability payable on 1 January 1977, on the 1975 profit of the company.

# 4 DIRECTORS' EMOLUMENTS

None of the directors has received any emoluments from the company.

NOTES TO THE ACCOUNTS .
FOR THE YEAR ENDED 31 OCTOBER 1974 (CONTINUED)

### 5 FIXED ASSETS

	Land and	d buildings	34	
	Freehold	Short <u>leasehold</u>	Plant and equipment	Total
Cost or valuation at 31 October 1973	860,468	2,800,146	588,444	4,249,058
Additions	17,566	88,246	84,081	189,893
Disposals	*· •		-	_
Grants			(5,000)	(5,000)
Cost or valuation	878,034	2,888,392	667,525	4,433,951
Less: Accumulated depreciation	## ### ###############################	143,255	348,813	492,068
	£878,034	£2,745,137	£318,712	£3,941,883-
Plate, linen and utensils	<del></del> ,		· · · · · · · · · · · · · · · · · · ·	18,425
Net book amount at 31 Octob	ber 1974			£3,960,308
		,		822,201
Cost			٠.	•
Valuation 1972			A h	3,611,750
	<	, <b>3</b>		£4,433,951
			•	

Certain of the company's freehold and leasehold properties have been revalued on a going concern basis as at 31 October 1972 by an independent firm of professional valuers. Subsequent additions are shown at cost.

No depreciation is provided on freehold properties or leasehold properties held on leases with fifty years and over to run at the balance sheet date. Properties held on leases with an unexpired term of less than fifty years are amortised over the remaining period. All other assets are depreciated over their estimated useful lives, except for plate, linen and utensils which are stated at directors valuation, replacements being charged against profits.

### 6 STOCKS

Stocks are valued at the lower of cost and net realisable value.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 1974 (CONTINUED)

## 7 CAPITAL RESERVES

	Share premium account General	•	,	ı	280,000 2,144,691
	Balance at 31 October 1974	•			£2,424,691
8	MORTGAGE DEBENTURES	,	Interest rate	<u>1974</u>	<u>1973</u>
	Repayable 1 September 1978 Repayable 31 October 1992		6½% 10 1/8%	400,000 800,000	<pre>// 400,000</pre>
			· £.	1,200,000	£1,200,000

No premium is payable on redemption unless the company exercises its right to redeem before redemption date.

# 9 COMMITMENTS FOR CAPITAL EXPENDITURE

OF THE TIME OF THE PARTY OF THE	<u> 1974</u>	<u>1973</u>
Committed at 31 October	73;000	44,000
Approved but not committed by the Board	300,000	300,000
**	£373,000	£344,000

# 10 CONTINGENT LIABILITIES

There is no present intention of selling any of the properties revalued at 31 October 1972 and no provision has been made for any tax which might arise if such sales took place. It is estimated that if these properties had been sold on 31 October 1972 at their net book amounts at that date the tax liability which might have arisen would not have exceeded £600,000.