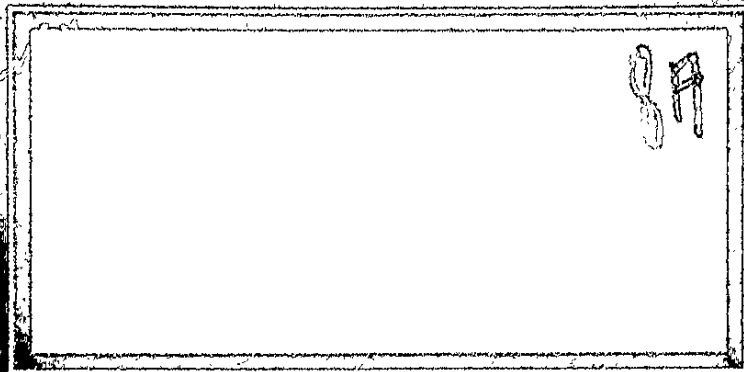




Binder, Hamlyn & Co
Chartered Accountants

8 St Bride Street London EC4A 4DA

J D Russell
A H Fairclough
M Shilley-Deaven
E R Thompson
A F M Bodley
A C Everett
J L Hutton
D R Tilton
J A Scott
J G Salsfeld
M H T Galindez
T Green
I D R Campbell
A H Gilroy
M M Branch
R A Webb
L G Orling

Offices in:

Manchester
Bradford
Birmingham
Glasgow

Associated Firm:
Binder Hamlyn & Co Australia

Representation overseas through
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International Group

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REPORT OF THE AUDITORS TO THE MEMBERS OF MOTORWAY SERVICES LIMITED

In our opinion the accounts and notes set out on pages 2 to 6 give a true and fair view of the state of the company's affairs at 31st October, 1971 and of its profit for the year ended on that date and comply with the Companies Acts, 1948 and 1967.

W. H. H. H. H.

1972.

Binder Hamlyn & Co

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MOTORWAY SERVICES LTD
BALANCE SHEET at 31st October 1970

31st October, 1970

SHARE CAPITAL

Authorised, issued and fully paid -

20,000 'A' ordinary shares of £1 each
20,000 'B' ordinary shares of £1 each

20,000

20,000

20,000

40,000

20,000

40,000

PROFIT AND LOSS ACCOUNT

80,178

79,427

120,178

119,427

AMOUNTS OWING TO ASSOCIATED COMPANIES

Loan accounts
Current accounts

290,118

290,118

27,000
344,761

371,761

MORTGAGE DEBENTURES (note 4)

550,000

550,000

CURRENT LIABILITIES

Corporation tax payable 1st November, 1972
Current taxation
Creditors
Proposed final dividend

187,000

129,500

143,710

260,000

129,500

103,500

133,063

174,000

720,210

540,063

£1,680,506

£1,581,251

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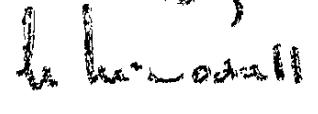
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ICES LIMITED

1st OCTOBER, 1971

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	£	£	<u>31st October, 1970</u>	
			£	£
FIXED ASSETS				
Land and buildings (note 1)	794,683		814,395	
Plant, equipment, fixtures and fittings and motor vehicles (note 2)	129,534		149,812	
Plate, linen and utensils (note 3)	<u>18,425</u>		<u>18,425</u>	
		942,642		982,632
SINKING FUND POLICIES				
Premiums paid (Surrender value £326,090 1970 - £285,315)		314,098		277,988
CURRENT ASSETS				
Stocks, at cost	182,606		147,436	
Payments in advance and debtors	23,707		16,980	
Short term deposit	80,000		-	
Balance at bank	<u>137,451</u>		<u>156,215</u>	
		423,766		320,631
The attached notes form part of these accounts.				
 } Directors 				
		<u>£1,680,506</u>		<u>£1,581,251</u>

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3.

MOTORWAY SERVICES LIMITED

NOTES TO THE BALANCE SHEET
at 31st OCTOBER, 1971

1. LAND AND BUILDINGS

	<u>Land and buildings</u>		
	<u>Freehold</u>	<u>Short leasehold</u>	<u>Total</u>
	£	£	£
Cost -			
At 1st November, 1970	2,550	958,843	961,393
Capital expenditure during the year	-	-	-
At 31st October, 1971	2,550	958,843	961,393
Amortisation -			
At 1st November, 1970	-	146,998	146,998
Charge for the year	-	19,712	19,712
At 31st October, 1971	-	166,710	166,710
Net book amount -			
At 31st October, 1971	£2,550	£792,133	£794,683
At 31st October, 1970	£2,550	£811,845	£814,395

No provision has been made for the depreciation of freehold property. Short leasehold properties (less than 50 years to run from the date of the balance sheet) are amortised over the period of the leases.

2. PLANT, EQUIPMENT, FIXTURES AND FITTINGS AND MOTOR VEHICLES

	<u>Plant and equipment</u>	<u>Fixtures and fittings</u>	<u>Motor vehicles</u>	<u>Total</u>
	£	£	£	£
Cost -				
At 1st November, 1970	231,757	74,764	19,160	325,681
Capital expenditure during the year	5,021	3,183	3,091	11,295
Disposals and adjustments	-	-	(2,710)	(2,710)
At 31st October, 1971	236,778	77,947	19,541	334,266
Depreciation -				
At 1st November, 1970	129,449	31,259	15,161	175,869
Disposals and adjustments	-	-	(2,596)	(2,596)
Charge for the year	23,678	5,846	1,935	31,459
At 31st October, 1971	153,127	37,105	14,500	204,732
Net book amount -				
At 31st October, 1971	£83,651	£40,842	£5,041	£129,534
At 31st October, 1970	£102,308	£43,505	£3,999	£149,812

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4.

Depreciation of plant, equipment, fixtures and fittings and motor vehicles is on a straight line basis calculated at rates estimated to write-off each asset over its useful life.

3. PLATE, LINEN AND UTENSILS

These are stated at directors' valuation, replacements are charged against profits.

4. MORTGAGE DEBENTURES

	<u>1970</u>	
	£	£
Repayable 1st March, 1972	150,000	150,000
Repayable 1st September, 1978	<u>400,000</u>	<u>400,000</u>
	£550,000	£550,000

No premium is payable on redemption unless the company exercises its right to redeem before redemption date. Interest is payable at the rate of 6 $\frac{1}{2}$ % p.a.

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MOTORWAY SERVICES LIMITED

PROFIT AND LOSS ACCOUNT
for the year ended 31st OCTOBER, 1971

		Ten months ended 31st October, 1970
	£	£
TURNOVER (note 1)	<u>£5,796,329</u>	<u>£4,393,498</u>
PROFIT BEFORE TAXATION (note 2)	445,217	284,437
TAXATION (note 3)	<u>187,000</u>	<u>129,500</u>
PROFIT AFTER TAXATION	258,217	154,937
Exceptional items (note 4)	2,534	89,000
Balance brought forward	<u>79,427</u>	<u>9,490</u>
	340,178	253,427
Proposed final dividend	<u>260,000</u>	<u>174,000</u>
Balance carried forward	<u>£80,178</u>	<u>£79,427</u>

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MOTORWAY SERVICES LIMITED

NOTES TO THE PROFIT AND LOSS ACCOUNT
for the year ended 31st OCTOBER, 1971

1. **TURNOVER**

Turnover is the amount receivable for goods sold and services provided and includes petrol and derv duty of £2,255,969 (1970 - £1,731,047).

2. **PROFIT BEFORE TAXATION**

This is stated after taking into account the items shown below -

Ten
months
ended
31st
October,
1970

Interest payable -
On bank overdraft and loans repayable
within 5 years
Other loans

Auditors' remuneration
Amortisation and depreciation

£	£
11,769	10,031
<u>27,000</u>	<u>22,469</u>
38,769	32,500
500	500
<u>51,171</u>	<u>42,364</u>

3. **TAXATION**

Based on the profit for the year -
Corporation tax at 40% (1970 - 42½%)

<u>£187,000</u>	<u>£129,500</u>
-----------------	-----------------

4. **EXCEPTIONAL ITEMS**

Overprovision for taxation in previous
years
Deferred taxation account

2,534	4,500
<u>-</u>	<u>84,500</u>
<u>£2,534</u>	<u>£89,000</u>

5. **DIRECTORS' EMOLUMENTS**

Neither the chairman nor any of the four other directors have received any emoluments from the company.

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7.

MOTORWAY SERVICES LIMITED

PROFIT AND LOSS ACCOUNT
for the year ended 31st OCTOBER, 1971

			<u>Ten months ended</u> <u>31st October, 1970</u>	
	£	£	£	£
Trading profit -				
Garages	233,478		134,355	
Restaurants	<u>340,444</u>		<u>276,698</u>	
		573,922		411,053
Interest receivable		<u>2,030</u>		<u>-</u>
		575,952		411,053
Overhead expenses -				
Administration charges	40,000		50,000	
General administrative expenses	295		1,252	
Auditors' remuneration	500		500	
Mortgage debenture interest	37,125		30,895	
Bank interest	1,644		1,605	
Amortisation of leasehold properties	19,712		16,360	
Depreciation	<u>31,459</u>		<u>26,004</u>	
		<u>130,735</u>		<u>126,616</u>
Profit before taxation		<u>£445,217</u>		<u>£284,437</u>

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E LEYTON

List of Directorships:-

A G & P E Wakley Limited
Cafe Royal Limited
Forte & Company Limited
Forte's Variety Fare Limited
Forte's Service Areas Limited
Motorway Services Limited
Trust Houses Forte Catering Limited
The Little Chef Limited

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D HEARN

List of Directorships:-

Trust Houses Forte Limited
Trust Houses Forte International Limited
Trust Houses Forte Catering Limited
Gardner Merchant Limited
Gardner Merchant Food Services (S) Limited
Gardner Merchant Food Services (NI) Limited
The Little Chef Limited
Ring & Brymer (Birchs) Limited
Forte's Service Areas Limited
Gardner Merchant Food Services Limited
W F & R K Swan Limited
Hickie Borman Grant & Company Limited
Hickie Borman Grant (Cruises) Limited
Hickie Borman Grant (Holidays) Limited
Hickie Borman Grant (Travel Service) Limited
Forte's Bournemouth Limited
Forte & Company Limited
Forte Holdings Limited
Henekeys Limited
Motorway Services Limited
W F & R K Shaw (Hellenic) Limited
Milbanke Travel Limited
Trust House Forte Hotels Limited
Phoenicia Hotels Limited
Fortes (South Africa) (Pty) Limited

E HARTWELL

List of Directorships:-

- Airport Catering Services Limited
- Airport Catering Services (Scotland) Limited
- BEA-Trust Houses Forte Hotels Limited
- Cafe Royal Limited
- Cliftons Chocolates Limited
- Criterion Restaurants Limited
- Forte's (Catering Division) Limited
- Forte & Company Limited
- Forte Holdings Limited
- Forte's (Management) Limited
- Forte's (Manufacturing) Limited
- Forte's Popular Restaurants Limited
- Forte's (Publicity Services) Limited
- Forte's Variety Fare Limited
- Holidays Abroad Investments Limited
- Kardomah (Properties) Limited
- Kay-Jay Produce Limited
- National Sporting Club Limited
- Super-Fries Limited
- Theatre Restaurants Limited
- Trust Houses Forte Catering Limited
- Trust Houses Forte Limited
- THF Products Limited
- Trust Houses Forte Hotels Limited
- Waldorf Hotel Company Limited

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A. D. McDOWELL

List of Directorships:-

Anglo-Dutch Petroleum Company
Blue Star Garages Limited
Blue Star Garage (Ruxley) Limited
Blue Star Garage (Blyth) Limited
Blue Star Garage (Tolworth) Limited
Chester Garages Limited
Computer Dynamics Limited
Cosmopolitan Garages Limited
Highway Restaurants Limited
Lansdown Filling Station Limited
Silvertown Plating Co. Limited
Sealand Garage Limited
The Heath Garage Limited
Tower Service Garage (Epping) Limited
Western Fuel Services Limited

21
R. S. GUNN

List of Directorships

Texaco Limited

Texaco Lubricants Limited

Texaco Service Limited

Texaco Trustees Limited

Regent Oil Company Limited

Blue Star Properties Limited

Ashted Service Station Limited

Arrenhill Garages Limited

Auto Sales (London) Limited

Blue Star Garages Limited

Blue Star Tyres Limited

City Garages (Exeter) Limited

Fortuna Green Garages Limited

Harley Motors (Tolworth) Limited

London Road Motors (Welling)

North/West London Garages Limited

Redeagle Garages Limited

St. John's Wood Motors Limited

Blue Star Garages (ACLE) Limited

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R. S. GINN

List of Directorships

Texaco Limited
Texaco Lubricants Limited
Texaco Service Limited
Texaco Trustees Limited
Regent Oil Company Limited
Blue Star Properties Limited
Ashted Service Station Limited
Arrowmill Garages Limited
Auto Sales (London) Limited
Blue Star Garages Limited
Blue Star Tyres Limited
City Garages (Exeter) Limited
Fortuna Green Garages Limited
Harley Motors (Tolworth) Limited
London Road Motors (Welling)
North/West London Garages Limited
Redeagle Garages Limited
St. John Wood Motors Limited
Blue Star Garages (MCL) Limited

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B BRATT

List of Directorships:-

Arglo-Dutch Petroleum Company Limited

Blue Star Engineering Limited

Blue Star Garages Limited

Blue Star Garage (Blyth) Limited

Blue Star Garage (Tolworth) Limited

Blue Star Garage (Rusley) Limited

Blue Star Holdings Limited

Chester Garages Limited

Computer Dynamics Limited

Coronet Acoustics Limited

Coronet Engineering Limited

Cosmopolitan Garages Limited

Coy and Richards Limited

The Heath Garage Limited

Highway Restaurants Limited

Lansdown Filling Station Limited

Motorway Services Limited

St Andrews Motors Limited

Sealand Garage Limited

Silvertown Plating Company Limited

Tower Service Garage (Epping) Limited

Universal Radiators Limited

Western Fuel Services Limited

Observatory Garage Limited