31 July 1981



### (A wholly owned subsidiary of Wolseley-Hughes Limited)

#### DIRECTORS' REPORT

FOR THE YEAR ENDED 31 JULY 1981

### ACCOUNTS

The directors present herewith the audited accounts of the company for the year ended 31 July 1981. The profit of the company and the way in which it has been dealt with it is set out on page 7. An interim dividend amounting to £1,373,000

#### ACTIVITY

The principal activity of the company continues to be that of supplying central heating, plumbing and sanitary equipment and spares. During the year the company acquired the trade of a fellow subsidiary, K.S. Pipeline Supplies Limited, whose principal activity comprises the stocking and distribution of ferrous and non-ferrous tubes and fittings.

#### EXPORTS

The FOB sales value of goods exported by the company from the United Kingdom during the year was £69,857.

### CHANGES IN FIXED ASSETS

The movement in fixed assets during the year represents normal replacement together with additional assets for normal extension of the business. The movements are set out on page 9.

### LAND AND BUILDINGS

The company's land and buildings were revalued by Grimley and Son on an existing use basis at 31 July 1974 and the revaluation was incorporated in the balance sheet at that date. Land and buildings were transferred from K.S. Pipeline Supplies Limited at their 1979 valuation.

#### DIRECTORS

Mr. L.W. Smith was appointed to the board on 1st February 1981 and the other directors remained unchanged throughout the year. The directors of the company were:

J.H. Chislett (Chairman) L.W. Smith (appointed 1.2.81)

M.D. Found J.C. Watson

J.W. Footman (Managing Director)

G.W.G. Wells

J.W. Footman (Managing Director)
J.D. Hartley

R.A. Horne

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### DIRECTORS' REPORT (cont.)

FOR THE YEAR ENDED 31 JULY 1981

### DIRECTORS' INTEREST IN SHARES

The interests of the directors in the 25p ordinary shares of Wolseley-Hughes Limited and options on those shares granted in accordance with the terms of Wolseley-Hughes Employees Savings Related Share Option Scheme 1975 are shown below. Mr. J.H. Chislett is also a director of Wolseley-Hughes Limited and accordingly his interest is not shown.

Name of directors	• • .	Interest at 31.7.81.	Interest at 1.8.80.	Option at 31.7.81.	Option at 1.8.80
T.N. Balmer M.D. Foord J.W. Footman J.D. Hartley R.A. Horne L.W. Smith J.C. Watson G.W.G. Wells		3,000 1,264 728 625 116	3,000 - 728 625 116 - -	260 1,025 1,548  -	- 1,524 1,025 1,548 - - - 1,264

None of the above directors had any interest in the debentures or preference shares of Wolseley-Hughes Limited.

Mr. J.C. Watson has a non-beneficial holding of 3,000 Wolseley-Hughes ordinary shares as a trustee.

#### **EMPLOYEES**

The average number of persons employed by the company in each week during the year was 1331 and the aggregate gross remuneration paid or payable to them in respect of the year was £7,486,984

#### DONATIONS

The company made charitable donations during the year amounting to \$85. There were no political donations.

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### DIRECTORS' REPORT (cont.)

FOR THE YEAR ENDED 31 JULY 1981

#### **AUDITORS**

The auditors, Price Waterhouse, are willing to continue in office and in accordance with Section 14 of the Companies Act 1976, their reappointment will be proposed at the annual general meeting.

On behalf of the board.

J.H. CHISLETT

Chairman

22 September 1981

Registered Office P.O. Box 21, Boroughbridge Road, Ripon, Yorkshire. AUDITORS' REPORT TO THE MEMBERS OF WOLSELEY-HUGHES MERCHANTS LIMITED.

We have audited the accounts on pages 5 to 14 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared under the historical cost convention as modified by the revaluation of fixed assets, give under that convention a true and fair view of the state of the company's affairs at 31 July 1981 and of its profit and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1980.

Kine baterhouse

Price Waterhouse, Chartered Accountants, 9 Bond Court, Leeds. LS1 2SN

22 September 1981

(A wholly owned subsidiary of Wolseley-Hughes Limited, a company incorporated in England)

### BALANCE SHEET - 31st JULY 1981

	Notes		1980
	£	£	. £ .
FIXED ASSETS	•.		
Land and buildings Plant, machinery and equipment Motor vehicles		4,863,365 1,324,812 1,418,002	3,454,574 1,142,600 1,292,621
CURRENT ASSETS		7,606,179	5,895,795
Stock 4 Unquoted investments 10 Debtors and payments in advance Amounts due from fellow subsidiaries Cash and bank balances	31,777,166 50 23,966,145 6,275 1,118,302		25,744,084 50 17,565,613 4,553 1,193,552
	56,867,938		44,507,852
Less	•		
CURRENT LIABILITIES			_
Creditors and accrued charges Amounts due to fellow subsidiaries Corporation tax payable before	28,652,103 10,419,949		23,680,409 1,411,640
1 August 1982	5,132,636	•	3,666,000
	44,204,688	•	28,758,049
NET CURRENT ASSETS		12,663,250	15,749,803
	•	20,269,429	21,645,598

(A wholly owned subsidiary of Wolseley-Hughes Limited, a company incorporated in England)

### BALANCE SHEET (Continued) - 31st JULY 1981

Notes				
				1980
		£	£	£
SHARE CAPITAL	٩			
Issued and fully paid ordinary shares of £1 each	5		31,250	31,250
RESERVES .				ı
Capital redemption reserve Surplus arising on revaluation Pre-acquisition profits General reserve - depreciation previously provided on buildings	11	2,000 519,147 53,578		2,000 554,156 53,578
written back on revaluation Unappropriated profit	11	42,131 15,420,748	16,037,604	44,750 11,140,025
	•	·	16,068,854	11,825,759
LOAN ACCOUNT WITH WOLSELEY- HUGHES LIMITED			670,575	3,688,839
Deferred taxation Corporation tax due after 1st	8	***		681,000
August 1982		3,530,000	3,530,000	5,450,000
	-	-	4,200,575	9,819,839
•		•	20,269,429	21,645,598

J. cene

Directors

Approved by the Board on 22 September 1981

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st JULY 1981

	Not	es		1980
		£	£	£
TUDWOVER	3		115,938,897	114,002,709
•				
PROFIT FOR THE YEAR BEFORE INTEREST AND TAXATION	•		7,598,920	11,389,079
AFTER CHARGING				
Depreciation (including adjustments on disposals) Hire of equipment Auditors' remuneration Directors' emoluments As directors As executives	6	1,053,070 111,311 44,000 - 231,489	,	886,850 93,097 30,000 - 228,881
AFTER CREDITING			• . •	
Rent received		43,304		36,535
Bank interest received (paid)			638,505	(187,113)
PROFIT FOR THE YEAR BEFORE TAXATION			8,237,425	11,201,966
TAXATION	7		2,621,330	5,461,865
PROFIT FOR THE YEAR AFTER TAXATION	•		5,616,095	5,740,101
INTERIM DIVIDEND PAID			1,373,000	6,322,717
PROFIT/(LOSS) RETAINED			4,243,095	(582,616)
UNAPPROPRIATED PROFIT BROUGHT FORWARD	D .		11,140,025	11,722,641
UNAPPROPRIATED PROFIT			15,383,120	11,140,025
MOVEMENTS IN RESERVES	11		37,628	
UNAPPROPRIATED PROFIT CARRIED FORWAR	D		15,420,748	11,140,025

# (A wholly owned subsidiary of Wolseley-Hughes Limited)

# SOURCES AND APPLICATIONS OF FUNDS FOR THE YEAR ENDED 31st JULY 1981

•		2302
- ( ) - ( )	1001	
#1 #1	1981	1980
SOURCES ,	at .	£
Profit before taxation		
Depreciation charged in posts	8,237,425	11,201,966
Total generated from operations	1,053,070	886 850
Tiom operations .	9,290,495	12,088,816
Sale proceeds of fixed assets sold	, , , , , ,	~~, 000, 010
outside the Group		
Sale process a se	379 014	100 044
Sale proceeds of fixed assets sold	. 378,914	199,966
within the Group		
		55,034
•		
*		
	9,669,409	12,293,816
		,2,5,010
APPLICATIONS .	<del></del>	
Not man	•	
Net Tax payments including Group relief	2 (00 74-	
exiracting batti	3,608,765	1,195,865
Purchase of fixed assets from	1,373,000	6,322,717
outside group		
·Purchase of fixed assets from	1,496,787	1,484,575
within the group	•	
and group	8,490	846,063
\$	, 0, 150	040,003
Ingrange (James	6,487,042	0.040.00
Increase (decrease) in working capital (excluding	0,407,042	9,849,220
TOM TELLOW SUDSIDIARY		i'
Stock (decrease) increase		/
Debtors increase (decrease)	( 866,639)	3,323,479
" Creditors increase	3,236,320	(2,218,141)
	( 2,052,215)	(3,146,759)
	317,466	(2,041,421)
Assets and Italian		(2,041,421)
Assets and liabilities transferred from		
reliow subsidiaries		
Fixed assets	1 627 667	
Stock	1,637,091	-
Debtors	6,899,721	
Taxation including group relief	3,165,934	-
Cash and bank	371,929	•
Creditors	78,113	
Deferred tax	( 2,037,121)	_
pererred Cax	( 225,000)	
Satisfied to	9,890,667	<del></del>
Satisfied by increase in amount due to fellow	3,050,007	-
subsidiaries	( 0 000 ((=)	
•	(9,890,667)	<b>-</b>
	6,804,508	7,807,799
	2,864,901	4,486,017
Decrease in cash and bank		,,02,
Decrease in loss from the	( 153,363)	( 630 401)
Decrease in loan from Wolseley-Hughes Limited	3,018,264	( 630,401)
	2,864,901	5,116,418
	2,004,901	4,486,017

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### MOVEMENT IN FIXED ASSETS FOR THE YEAR ENDED 31st JULY 1981

,	Total	Freehold land and buildings £	(over 50	Short term leasehold land and buildings	Plant machinery and equipment	
COCH AND TATHAMYO		•				
COST AND VALUATION At 31 July 1980 Additions	8,749,397	2,503,786	576,615	759,579	2,447,622	2,461,795
Group	2,243,219	364,297	529,000	175,075	504,518	670,329
Other	1,496,787	712,190	2,680	70,539	184,564	526,814
Disposals	•		-	·	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,
Group	•	-	_	-	-	•••
Other	837,558	93,554	134,000	7,655	185,153	417,196
At 31 July 1981	11,651,845	3,486,719	974,295	997,538	2,951,551	3,241,742
PETHO	•			····	,	
BEING	. E			•		
Balance remaining valuation: 1974		761 000				
valuation: 1974 : 1979	938,250	764,000	174,250.			
Cost	752,500	357,500	395,000			
	9,961,095 11,651,845	$\frac{2,365,219}{3,496,710}$	405,045	997,538	2,951,551	3,241,742
	11,001,040	3,486,719	974,295	997,538	2,951,551	3,241,742
ACCUMULATED DEPREC	IATION			•	· · ·	
At 31 July 1980 Depreciation taken over from other	2,853,602	161,681	39,005	184,720	1,299,022	1,169,174
Group Companies Disposals: Group	597,638	7,320	15,870	37,017	208,025	329,406
Other .	487,907	8,450	5,137	5,683	180,249	200 200
Provision for year	1,082,333	50,121	16,609	102,114	299,941	288,388 613,548
•					200,041	013,348
At 31 July 1981	4,045,666	210,672	66,347	318,168	1,626,739	1,823,740
NET BOOK VALUE						
31 July 1981	7,606,179	3,276,047	907,948	6/9,370	1,324,812	1,418,002
31 July 1980	5,895,795	2,342,105	537,610		1,148,600	<del></del>
	•					

· Freehold land which is included above and amounts to £568,954 is not depreciated.

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### NOTES ON ACCOUNTS

FOR THE YEAR ENDED 31 JULY 1981

### 1. ACCOUNTING POLICIES

The accounting policies include the following:

### (a) Accounting Convention

These accounts have been prepared under the historical cost convention which permits the inclusion of certain assets at a valuation.

#### (b) Turnover

Turnover is the amount receivable for goods supplied and services rendered.

### (c) Fixed Assets

Depreciation is calculated on the straight line basis to write off the net cost or valuation of fixed assets at the following rates per annum:

Freehold land	N11
Freehold buildings	2%
Long leasehold land and buildings	
Fixtures and fittings	2%
Plant 1	15%
Plant and equipment	15%
Motor vehicles	25%

Short leasehold land and buildings are either amortised over the period of the lease or at 15% per annum on a straight line basis.

#### (d) Stock

Stock has been consistently valued at the beginning and end of the year at the lower of cost and estimated net realisable value, due allowance being made for obsolete and slow moving items. Stock consists entirely of goods purchased for resale which are valued at cost on a first in, first out basis.

### (e) Deferred Taxation

No provision is made where it can reasonably be foreseen that timing differences will not be reversed during the next three years and there is no indication that after this period the situation is likely to change and result in a significant tax payment.

#### 2. CAPITAL COMMITMENTS

The amount of outstanding commitments for capital expenditure not provided for in these accounts is £108,000 (1980 £55,000). In addition the board has authorised expenditure of £106,000 (1980 £625,000) for which contracts had not been placed at 31 July 1981.

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### NOTES ON ACCOUNTS (cont.)

FOR THE YEAR ENDED 31 JULY 1981

34,242

35,444

### 3. TURNOVER

Turnover being invoiced value of goods sold and services provided, is as follows:

	•		
•		1981 £	1980 £
	Sales in the U.K. Sales overseas (FOB)	115,820,042 69,857	113,839,037 73,162
	Sales to group companies in the U.K.	115,889,899 48,998	113,912,199 90,510
•		115,938,897	114,002,709
. 4.	STOCK	1981	1980
	Stock comprises:	£	£
•	Goods purchased for resale	31,777,166	25,744,084
5.	SHARE CAPITAL	1001	***
	. The authorised share capital is as follows:	1981 £	1980 £
	Ordinary shares of £1 each 7.5% (5.25% net) redeemable preference	40,000	40;000
	shares of £1 each	2,000	2,000
		42,000	42,000
6.	DIRECTORS' EMOLUMENTS .		
	The emoluments of the directors in accompanies Act 1967 are as follows:	cordance with	section 6 of the
	•	1981	1980

Chairman and highest paid director

## (A wholly owned subsidiary of Wolseley-Hughes Limited)

		rocrey nugnes Limited)	
	ES ON ACCOUNTS (cont.)	FOR THE YEAR ENDED 31 JULY 198	81
6.	DIRECTORS' EMOLUMENTS (cont.)		
	Number of other directors whose emoluments fall within the following ranges:	<u>1981</u> <u>1980</u>	
	£30,001 - £35,000 £25,001 - £30,000 £20,001 - £25,000 £ 5,001 - £10,000	- 1 3 3 4 3 1 -	
7.	CORPORATION TAX		
•)	Corporation tax based on the profit for the year at 52% Deferred tax released Prior year adjustment	1981     1980       \$\frac{1}{\xi}\$     \$\frac{1}{\xi}\$       3,530,000     5,450,000       (906,000)     -       2,624,000     5,450,000       (2,670)     11,865       2,621,330     5,461,865	
**	The corporation tax charge for the year habeen reduced (increased) by the effect of: Stock relief Capital allowances Other	1,092,000 424,021 (187,600) 63,589 	•
	Deferred tax released comprises Stock relief Other timing differences	934,440 - ( 253,440) - 681,000 -	
	Deferred tax assumed from a fellow subsidiary and no longer required	225,000 906,000	

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

#### NOTES ON ACCOUNTS (cont.)

#### FOR THE YEAR ENDED 31 JULY 1981

173,000

1,085,629

1,022,734

#### 8. DEFERRED TAXATION

The potential liability for deferred taxation not provided in these accounts comprises:

Surplus on revaluation of land and buildings 182,150 Capital allowances 1,180,767 Other timing differences <u>( 147,502) ( 235,895</u>) 1,215,415

In view of the provisions of the Finance Act 1981, the potential liability in respect of clawback of stock relief amounting to £11,043,645 (1980 £6,930,737) has been excluded from the total shown above.

#### 9. CONTINGENT LIABILITIES.

(a) All the assets of the company have been charged in common with those of some other subsidiaries of Wolseley-Hughes Limited, as security for the debenture stocks issued by the parent company.

In addition to its own bank account the company has a joint bank account with Wolseley-Hughes Limited and certain other group companies which is taken into the accounts of Wolseley-Hughes Limited and is not therefore taken into these accounts.

(b) The company, together with certain other group companies, has given the bank authority at any time to transfer any sum outstanding to the credit of the company against or towards satisfaction of the liability to the bank of these other group companies'.

### (A wholly owned subsidiary of Wolseley-Hughes Limited)

### NOTES ON ACCOUNTS (cont.)

FOR THE YEAR ENDED 31 JULY 1981

#### 10. IN ESTMENTS

Unquoted equity shares at cost  $\frac{1981}{\pounds}$   $\frac{1980}{\pounds}$ 

The directors estimate the value of the unquoted equity shares to be £250 (1980 £250).

### 11. MOVEMENT IN RESERVES.

This represents adjustment to revaluation surplus and depreciation written back on revaluation arising from the disposal of fixed assets.

#### 12. HOLDING COMPANY

The ultimate holding company is Wolseley-Hughes Limited incorporated in England.