DIRECTORS' REPORT

The directors present their annual report and the audited financial statements of the company for the year ended 31st December, 1982.

PRINCIPAL ACTIVITIES

The principal activities of the company continue to be those of fleet distributors of motor vehicles.

TRADING RESULTS

The trading results for the year are shown in the profit and loss account on page 4.

The directors recommend that no dividend be paid.

DIRECTORS

The following were directors of the company at 31st December, 1982:

Mr. T. C. Cannon) Directors of B.S.G. Mr. C. B. Justice) International plc Mr. J. B. Tustain

Mr. C. M. Thomas

Mr. A. Brain

Mr. F. C. Geeves

All of the directors served for the whole of the year.

In accordance with the Articles of Association none of the directors retire.

DIRECTORS' SHAREHOLDINGS

None of the directors have any beneficial interest in the share capital of the company.

The beneficial interests of the directors in the shares of B.S.G. International plc (other than directors of that company) are set out below:

J. B.	B. Tustain M. Thomas	Ordinary shares	of 10p each 1981
C. M. A. Br		4,800 1,000 225	4,800 1,000 225



DIRECTORS' REPORT

FIXED ASSETS

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The movement in fixed assets during the year are set out in note 5 to the financial statements.

CLOSE COMPANY PROVISIONS

The company is not a close company within the meaning of the Income and Corporation Taxes Act 1970 as amended.

AUDITORS

The auditors, Messrs. Kidsons, Chartered Accountants, have intimated their willingness to continue in office, subject to the approval of the members in general meeting.

Registered Office.

18th April, 1983

Burgess House, 1270, Coventry Road, Birmingham B25 8BB

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By Order of the Bear

R. Thorne,

for B.S.G. Secretarial Services Limited,

Secretary.

REPORT OF THE AUDITORS TO THE MEMBERS OF BRISTOL STREET MOTORS FLEET SERVICES LIMITED

We have audited the financial statements on pages 4 to 9 in accordance with approved Auditing Standards.

In our opinion the financial statements, which have been prepared under the historical cost convention, give a true and fair view of the state of the company's affairs at 31st December, 1982 and of its result for the year ended on that date and comply with the Companies Acts 1948 to 1981.

The financial statements do not show the manner in which the operations of the company have been financed or in which its financial resources have been used during the year as required by Statement of Standard Accounting Practice No. 10 as such information is of little value as a result of the parent company's financial structuring of its subsidiary companies.

BIRMINGHAM

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KIDSONS.

18th April, 1983

Chartered Accountants

BRISTOL STREET MOTORS FLEET SERVICES LIMITED PROFIT AND LOSS ACCOUNT

	Year ended	31st	DECEMBER,	1982	1981
			Note	£	£
Turnover			1	16,679,016	14,721,463
Loss before taxation			2	(242,041)	(66,682)
Taxa(ion			4	<u></u>	5,849

Net loss for the year				(242,041)	(72,531)

Notes on financial statements - pages 6 to 9

1-3

BALANCE SHEET

	31st DECE	MBER, 1982	<u>2</u>	1981	<u>l</u>
NET LIABILITIES	Note	<u>£</u>	£	<u>E</u>	£
Fixed assets	5		7,777		15,407
Current assets:					
Stocks Debtors Amount due from holding com Amounts due from fellow subsidiaries Cash	6 pany	428,391 713,756 2,392,709 - 6,178 3,541,034		653,994 809,619 520,304 38,667 4,806 2,027,390	·
Current liabilities:					
Creditors Amount due to fellow subsidiaries	7	1,203,620 2,791,410 3,995,030		1,581,747 665,228 2,246,975	
Net current liabilities			(453,996) (446,219)		(219,585)
REPRESENTING .					
Share capital	8		3	∀ : ♠	3
Reserves (Adverse balance)	9		(446,222)	((204,181)
Deficit on shareholders' fund	8		(446,219)	((204,178)

The financial statements were approved by the Board of Directors on 18th April, 1983

T. C. Cannon

)Directors

J. B. Tustain

Notes on financial statements - pages 6 to 9

NOTES ON FINANCIAL STATEMENTS

31st DECEMBER, 1982

1. ACCOUNTING POLICIES

- a. Turnover Turnover represents the invoiced value excluding value added tax, of goods sold and services provided to customers.
- b. Depreciation Depreciation is calculated on a straight line basis to write off fixed assets over their expected useful lives. The principal rate used is 10% per annum.
- c. Stocks
 Stocks are stated at the lower of cost and net realisable value.
- d. Deferred taxation
 Deferred taxation is calculated on the liability method in respect of
 timing differences between profits as stated in the financial statements
 and as computed for tax purposes. Where it can be shown with reasonable
 probability that no such liability will become payable in the foreseeable
 future, no provision is made.
- e. Companies Act 1981
 These financial statements have been prepared in compliance with Section 149A of and Schedule 8A to the Companies Act 1948.

2. LO	OSS BEFORE TAXATION	1982	1981
Tì	ne loss is stated after charging:	<u>£</u>	£
	Depreciation Directors' emoluments (note 3) Auditors' remuneration Hire of plant Sort term interest Management service charge	28,912 53,502 4,700 20,176 1,820 31,000	7,454 44,030 4,500 2,453 19,784 29,900
aı	nd after crediting:	1, , , , , , , , , , , , , , , , , , , 	
	Interest receivable	287,577	185,635

BRISTOL STREET MOTORS FLEET SERVICES LIMITED NOTES ON FINANCIAL STATEMENTS 31st DECEMBER, 1982

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		1982	1981
3.	DIRECTORS' EMOLUMENTS	£	£
	As directors For management (including pension	Nil	Nil
	contributions)	53,502	44,030
	Emoluments, excluding pension contributions, are analysed as follows:		
	Chairman	Nil	Nil
			===
	Highest paid director	27,915	19,950

	Number of other directors whose		
	emoluments were within the ranges:	Nos.	Nos.
	£0 - £5,000 £5,001 - £10,000	2 .	2
	£10,001 - £15,000	2	2
		1982	1981
4.	TAXATION	<u>£</u>	£
	Prior year adjustments		
	Corporation tax		5,849

BRISTOL STREET MOTORS FLEET SERVICES LIMITED NOTES ON FINANCIAL STATEMENTS

31st DECEMBER, 1982

5.	. FIXED ASSETS	Plant, Equipment and Furniture
	Cost:	£
	1st January, 1982 Additions	46,930 21,282
	31st December, 1982	68,212
	Depreciation:	
	lst January, 1982 Charge for year	31,523 28,912
	31st December, 1982	60,435
	Net book amount: 31st December, 1982	7,777
	31st December, 1981	15,407
<u> </u>	CITIC CUT O	<u>1982</u> <u>1981</u>
6.	STOCKS	<u>£</u> <u>£</u>
	Vehicle stock	428,391 653,994

7. AMOUNTS DUE TO FELLOW SUBSIDIARIES

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One of the fellow subsidiary companies will not request payment of the amount due (£2,486,850) until such time as the assets of the company exceed its liabilities.

		Authorised	Issued and Fully Paid
8.	SHARE CAPITAL (1982 and 1981)	£	£
	Ordinary shares of £1 each	3,000	3
			=

NOTES ON FINANCIAL STATEMENTS

31st DECEMBER, 1982

9. RESERVES

Frofit and loss account:	£
Adverse balance 1st January, 1982	204,181 242,041
Net loss for the year Adverse balance 31st December, 1982	446,222
Adverse balance 3200 100	

10. POTENTIAL LIABILITY FOR DEFERRED TAX

The potential liability in respect of accelerated capital allowances is covered by taxation losses carried forward. At 31st December, 1982 taxation losses (at 52%) amounting to £473,000 are being carried forward for relief against future trading profits.

11. TRANSACTIONS INVOLVING DIRECTORS

No director has had any beneficial interest in any material contract to which the company was a party.

12. CAPITAL COMMITMENTS

Capital expenditure authorised up to 31st December, 1982 but not provided in these financial statements amounted to fNil (1981 Nil).

13. CONTINGENT LIABILITIES

The company has given joint and several guarantees secured by fixed and floating charges on its assets in respect of the holding company's indebtedness to Barclays Bank PLC.

14. ULTIMATE HOLDING COMPANY

The company is a direct subsidiary of B.S.G. International plc, incorporated in England.