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AUTOLEASE FLEETS LIMITED

31st DECEMBER, 1989

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DIRECTORS' REPORT

The directors present their annual report and the audited financial statements of the company for the year ended 31st December, 1989.

RESULTS AND DIVIDENDS

The profit for the year after taxation amounted to £230,144. It is recommended that no dividend be paid and the retained profit of £230,144 be transferred to reserves.

REVIEW OF BUSINESS

The principal activities of the company continue to be that of fleet distributors of motor vehicles.

The turnover for the year at £116,802,333 was 42.7% higher than the previous year and the trading profit of £251,391 compared to a profit of £1,106 in the previous year. Profit on ordinary activities before taxation amounted to £328,656 compared with a profit of £49,960 in the previous year. There was a taxation charge for the year amounting to £98,512.

The directors consider the state of affairs of the company to be satisfactory.

DIRECTORS

The following were directors of the company at 31st December, 1989:

Mr. T.C. Cannon)Directors of B.S.G. International plc

Mr. J.B. Tustain)

Mr. T.J. Jones

Mr. A. Guest

Mr. J. Haynes

All the directors served for the whole of the year.

In accordance with the Articles of Association, none of the directors ratire.

DIRECTORS' REPORT

DIRECTORS' SHAREHOLDINGS

None of the directors has any beneficial interest in the share capital of the company.

The directors of the parent company disclose their interests in the shares of B.S.G. International plc in the financial statements of that company,

The interests of Mr. T.J. Jones in the shares of B.S.G. International plc were:

> Ordinary shares of 10p each 1988

1982

Options held under the B.S.G. International plc Executive Share Option Scheme 1985

100,000

100,000

FIXED ASSETS

The movements in fixed assets during the year are set out in note 7 to the financial statements.

CLOSE COMPANY PROVISIONS

The company is not a close company within the meaning of the Income and Corporation Taxes Act 1988.

CHARITABLE DONATIONS

The company made charitable donations of £575 in the year.

AUDITORS

The auditors, Messrs. Kidsons, Chartered Accountants, have intimated their willingness to continue in office, subject to the approval of the members in general meeting.

Registered Office:

By Order of the Board,

R. Thorne,

Burgass House, 1270, Coventry Road, Yardley, Birmingham B25 8JD

for B.S.G. Secretarial Services Limited.

Secretary.

loth March, 1990

REPORT OF THE AUDITORS TO THE MEMBERS OF AUTOLEASE FLEETS LIMITED

We have audited the financial statements on pages 4 to 9 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31st December, 1989 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Without qualifying our opinion above, we draw attention to the fact that the financial statements do not show the manner in which the operations of the company have been financed, or in which its financial resources have been used during the year, as required by Statement of Standard Accounting Practice No. 10. Such information is of little value as a result of the parent company's financial structuring of its subsidiary companies.

BIRMINGHAM KIDSONS,

16th March. 1990 Chartered Accountants

PROFIT AND LOSS ACCOUNT

Year ended 31st DECEMBER, 1989			1988	
	Note	£	£	
TURNOVER	2	116,802,333	81,839,949	
Cost of sales		(113,412,355)	(79,325,589)	
GROSS PROFIT		3,389,978	2,514,360	
Distribution costs		(2,731,931)	(2,053,062)	
Administrative expenses		(406,656)	_(460.192)	
TRADING PROFIT		251,391	1,106	
Interest receivable (net)	3	77.265	48.854	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	4	328,656	49,960	
Taxation (charge) credit	6	(98,512)	_93.036	
RETAINED PROFIT FOR THE YEAR	12	230,144	142,996	

Notes on financial statements - pages 6 to 9

BALANCE SHEET

31st DECEMBER, 1989

1988

FIXED ASSETS	Note	٤	£	£	£
Tangible assets	7		₽ a		*
CURRENT ASSETS					
Stocks Debtors Cash	8 9	3,744,988 16,317,265 6,633 20,068,886		3,271,131 10,173,579 4,733 19,455,443	
CREDITORS		20,000,000		19,400,440	
Amounts falling due within one year	10	(19.275.114)		(18.891.815)	
NET CURRENT ASSETS			793,772		563.028
TOTAL ASSETS LESS CURRENT LIABILITIES			793,772		563,628
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	11 12		3 793,769		3 563.625
			793,772		563,628

The financial statements were approved by the Board of Directors on 16th March, 1990

T.C. Cannon

Directors

J.B. Tustain

Notes on financial statements - pages 6 to 9

NOTES ON FINANCIAL STATEMENTS

31st DECEMBER, 1989

1. ACCOUNTING POLICIES

a. Basis of accounting
The financial statements have been prepared under the historical cost
convention.

b. Depreciation

Depreciation is calculated on cost on a straight line basis to write off the relevant assets over their expected useful lives. The principal annual rates used are as follows:

Plant, machinery and equipment

10%

1080

1000

c. Stocks

Stocks are stated at the lower of cost and net realisable value.

d. Deferred taxation

Deferred taxation is calculated on the liability method in respect of timing differences between profits as stated in the financial statements and as computed for tax purposes. Where it can be shown with reasonable probability that no such liability will become payable in the foresceable future no provision is made.

c. Leasing

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the term of the lease.

2. TURNOVER

3. INTEREST

Turnover represents the invoiced value excluding value added tax of goods sold.

The turnover and profit before taxation is attributable to the principal activity of the company, being the fleet distribution of motor vehicles.

Turnover relates wholly to the United Kingdom.

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	Receivable:	£	£.
	Bank interest	1,692,756	1,106,088
	Payable:		
Bank Interest On late repayments Group company		(7,372) (1,608,119)	(6,450) (1,050,784)
		77,265	48,854

NOTES ON FINANCIAL STATEMENTS

31st DECEMBER, 1989

4.	PROFIT ON OPPINABLE ACCURATION		
• •	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	1000	
	Profit on and and	1989	1988
	Profit on ordinary activities before taxation is stated after charging:	_	
		£	٤
	Depreciation Auditors' remuneration		3,055
	Hire of plant and vehicles	11,710	10,312
		49,774	31,069
5.	STAFF NUMBERS AND COSTS	ets. De pylikitiki grapunga	
a.	No staff are directly employed by Autolease Fleets Limited.		
ъ.	The aggregate costs of employment including those of directors, recharged from group		
	companies were as follows:	£	£
	Wages and salaries	901 000	
	Social Security costs Pension costs	801,993 80,199	556,952 55,8%
	. and toll coats	2,524	
	•	884,716	613,431
		-	***************************************
6.	TAXATION	£	£
	The (charge) credit for the year comprises:	**	. X
	United Kingdom corporation tax at 35% Prior year adjustment:	(108,000)	94,000
	Corporation tax Group relief	(350)	124
	#*	<u>9.838</u>	(1.088)
		(98,512)	93,036
		Marante to contract for contract	Annual District Contracts

44

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NOTES ON FINANCIAL STATEMENTS

31st DECEMBER. 1989

7.	TANGIBLE SETS		Plant, Machinery and Equipment	
	Cost:		£	
	1st January, 1989 and 31st December, 1989		8,890	
	Depreciation:			
	1st January, 1989 and 31st December, 1989		8,890	
	Net book value:		- Comment of the Com	
	31st December, 1989 and 31st December, 1988		•	
		1989	1988	
8.	STOCKS	£	£,	
	Vehicle stocks and accessories	3,744,988	3,271,131	
9.	DEBTORS	The state of the s	quipment ligger program de le 1.00 (type equ. /em)	
	Amounts falling due within one year:	<u>£</u>	£	
	Trade debtors Amount owed by parent company Amounts owed by fellow subsidiaries Group relief Prepayments	3,283,861 12,745,696 70,025 103,838 113,845	2,699,152 13,245,152 44,923 94,000 26,352	
10.	CREDITORS	16,317,265	16,179,579	
	Amounts falling due within one year:	٤	£	
	Trade creditors Amounts owed to fellow subsidiaries Gorporation tax payable Taxes and social security Accruals	4,798,896 14,154,222 108,000 99,232 114,764 19,275,114	4,629,436 14,042,759 19,240 84,756 115,624 18,891,815	

NOTES ON FINANCIAL STATEMENTS

31st DECEMBER, 1989

	Authorised	Issued and Fully Paid	
11. CALLED UP SHARE CAPITAL (1989 and 1988)	£	£	
Ordinary shares of £1 each	3,000	3	
	terror the contract of the con	ámi	
12. PROFIT AND LOSS ACCOUNT		£	
Balance 1st January, 1989		563,225	
Retained profit for the year	230,144		
Balance 31st December, 1989	793	,769	
	gygrady day or the		

13. POTENTIAL LIABILITY FOR DEFERRED TAX

There is no potential liability for deferred taxation.

14. TRANSACTIONS INVOLVING DIRECTORS

Directors' interest in contracts

No director has had any beneficial interest in any material contract to which the company was a party.

15. CAPITAL COMMITMENTS

Capital expenditure authorised up to 31st December, 1989 but not provided in these financial statements amounted to £217,000 (1988 £1,119,000).

16. CONTINGENT LIABILITIES

The company has given a joint and several guarantee secured by a fixed first charge on its book and other debts in respect of the parent company's indebtedness to Barclays Bank PLC.

17. ULTIMATE HOLDING COMPANY

The company is a direct subsidiary of B.S.G. International plc, a company incorporated in England.