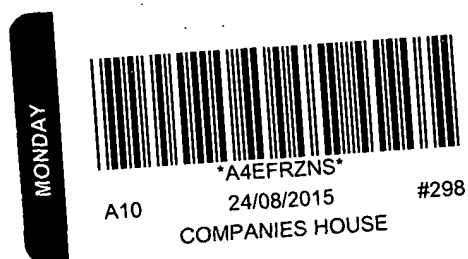




(A company limited by guarantee)

**Report  
and  
Financial Statements  
Year ended 31st December 2014**



Company Number 612245

Registered Charity Number 212342

Head Office: Island House, Moor Road, Chesham, Buckinghamshire, HP5 1WA

[www.waterways.org.uk](http://www.waterways.org.uk)

Campaigning for the Conservation, Use, Maintenance, Restoration and Development of the Inland Waterways

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

The trustees are pleased to present their report together with the financial statements of the charity for the year ended 31st December 2014.

#### **Reference and Administrative Details**

Charity Number: 212342

Company Number: 612245

Principal Office: Island House, Moor Road, Chesham, Buckinghamshire, HP5 1WA

Auditors: Saffery Champness, Fox House, 26 Temple End, High Wycombe, Bucks HP13 5DR

Bankers: Barclays Bank PLC, 8 Market Place, Kettering, NN16 0AX

Investment Advisers: Cheviot Asset Management, 90 Long Acre, London, WC2E 9RA.

#### **Directors and Trustees**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law and throughout this report are collectively referred to as the trustees.

The trustees serving during the year and since the year-end were as follows:

#### **Directly Elected Trustees**

John Butler (from 27<sup>th</sup> September 2014)

Raymond Carter

Ivor Caplan

Leslie Etheridge

Clive Henderson

Gordon Harrower

Grenville Messham

James Shead

Gillian Smith

#### **Region Chairmen**

Richard Collet-Fenson (Eastern Region from 3 January 2014 until 27<sup>th</sup> September 2014)

Roger Holmes (South West Region)

Gareth Jones (from 27<sup>th</sup> September 2014 South East Region)

Alan Platt (North West Region)

David Pullen (East Midlands Region from 3 January 2014)

Paul Roper (South East Region until 27<sup>th</sup> September 2014)

Peter Scott (North East Region)

Paul Strudwick (London Region)

Vaughan Welch (West Midlands Region)

#### **Trustee Remuneration and Insurance**

No trustee received any remuneration in respect of services to the Association, other than reimbursement of expenses incurred in providing such services. A premium in respect trustee indemnity insurance for members of the trustee board of £1,352 including Insurance Premium Tax was paid during the year (2013 = £1,352).

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

#### **Statement as to Disclosure of Information to Auditors**

The directors who were in office on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditors are unaware. Each of the directors have confirmed that they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

#### **Principal Appointed Officers**

National Chairman: Leslie Etheridge  
Deputy National Chairmen: Alan Platt, Grenville Messham.  
National Treasurer: Gordon Harrower

Day to day management of the charity is delegated to the following senior employees:

Chief Executive: Neil Edwards  
Finance Manager and Company Secretary: Helen Elliott-Adams

More detailed information concerning committees of the Board of Trustees, subsidiary company officers and committees and attendance of trustees at meetings of the Board of Trustees can be found on our website at [https://www.waterways.org.uk/about/organisation/organisation\\_chart](https://www.waterways.org.uk/about/organisation/organisation_chart).

#### **Structure Governance and Management**

##### **Governing Documents**

The Inland Waterways Association is a company limited by guarantee governed by its Memorandum and Articles of Association dated 2nd October 1958. The Memorandum was most recently amended to allow for current governance arrangements on 25th September 1999 and the Articles of Association were amended at the Association's Extraordinary Meeting held on 12th April 2014. It is registered as a charity with the Charity Commission. Membership of the Association is open to all and, as at 31st December 2014, the number of members of the Association was 15,838 (2013 = 15,939). Therefore there was a net loss of 101 members on last year, recruitment of new members increased from 1,284 in 2013 to 1,666 in 2014 (+29.8%) Each member agrees to contribute £1 in the event of the charity winding up.

##### **Appointment of Trustees**

Nine trustees are elected through a postal ballot of the whole membership for terms of three years whenever a vacancy arises. Under the Articles of Association, region chairmen and the national treasurer are ex-officio trustees but the current national treasurer is directly elected. There are eight regions. Region chairmen are elected by a postal ballot of members in each respective region for terms of three years unless elected to fill the balance of a term when a vacancy arises during a term of office. All trustees are members of the Association. No trustee appointments are made by outside bodies.

##### **Trustee Induction and Training**

New trustees are provided with informal guidance from existing trustees and a list of documents for recommended study is provided from the Association's Head Office. Induction days are available for new trustees to attend.

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

#### **Organisation**

The Board of Trustees consists of a mix of directly elected and regionally elected trustees. Full details are available in article 50 of the Articles of Association. The Board of Trustees met formally for six meetings during 2014. Trustees usually meet once every two months.

There are seven principal committees of the Board of Trustees:

- Events Committee
- Finance Committee
- Marketing Committee
- Navigation Committee
- Promotions and Communications Committee
- Restoration Committee
- Waterway Recovery Group

Each of these committees usually meets five to six times per annum.

A chief executive is appointed by the trustees to manage the day-to-day operations of the charity and its subsidiary companies. To facilitate effective operations, the chief executive has the delegated authority, within the terms of delegation approved by the trustees, for operational matters including finance and employment.

#### **Related Parties**

The Inland Waterways Association also has two trading subsidiary companies:

- Essex Waterways Limited
- Inland Waterways Enterprises Limited

The boards of directors of the two trading companies meet every two to three months.

Essex Waterways Limited began trading in November 2005 with a contract to take over the management of the Chelmer & Blackwater Navigation in Essex following financial difficulties experienced by the owners of the Navigation. The company enjoys the support of Chelmsford City Council, Essex County Council, Essex & Suffolk Water and Maldon District Council. The board of Essex Waterways Limited is appointed by IWA's trustees.

Inland Waterways Enterprises Limited began trading in January 2002. The principal activities of the company during the past year were that of (a) organising waterway festivals, boat rallies and similar events, (b) the selling and distribution of books, DVDs, waterway related gifts, Christmas cards and other products and services, and promoting the cause of the charity. The board of Inland Waterways Enterprises Limited, which is appointed by IWA's trustees, has two committees, IWA Events and Canalway Cavalcade, which meet every two to three months. Due to the changes in the activities of Inland Waterways Enterprises Limited over the past year, i.e. the cessation of the National Festival and a decreasing turnover in the mail order operation due to increased competition from online sellers, the board of Trustees have decided to close Inland Waterways Enterprises from 31<sup>st</sup> December 2014 and transfer all trading activities to the Inland Waterways Association.

The charity and its subsidiary companies have no contractual arrangements with any other party that materially affects the management of the Association or those companies. It is the Association's policy to work closely with all other inland waterway interests, including navigation authorities, local and national government and its agencies, private and public landowners, commercial boating and other waterside businesses, voluntary organisations and others to promote the conservation, use, maintenance, restoration and appropriate development of the inland waterways.

IWA provides the secretarial services for the All Party Parliamentary Group for Waterways.

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

IWA's subsidiary company Essex Waterways Ltd is a member of the Association of Inland Navigation Authorities.

The Inland Waterways Association appoints nominee trustees to a number of inland waterway related charities, and representatives to attend the governing meetings of a number of other organisations and bodies. These appointments are individually approved by Navigation Committee or Restoration Committee on behalf of the trustees for fixed periods, subject to renewal.

#### **Risk Management**

During 2014, the Association's trustees have maintained reviews that try to identify all of the major risks that could have a serious impact on the Association's activity. Trustees continue to assess the likelihood and severity of each risk identified and to formulate detailed policies to ensure that each risk is regularly considered and that preventative measures or plans to deal with such risks are put in place where possible. The trustees are of the opinion that they have taken all reasonable steps to mitigate risks so far identified as far as they reasonably can.

#### **Objectives and Activities**

##### **Objects of the Charity**

The principal objectives of the charity, which are set out in full in its Memorandum of Association, are:

- To advocate the conservation, use, maintenance and development of the inland waterways of the British Isles, the works relating to them, and any craft or buildings or structures now or previously associated with them,
- To advocate and promote the restoration and the maintenance in good condition of the inland waterways and associated craft, buildings and structures,
- To advocate and promote the fullest use of the inland waterways for appropriate commercial and recreational purposes,
- To educate the public and other bodies about the use and benefits of the inland waterways, and
- To promote and commission research into inland waterways and the publication of the results of such research.

All the Association's objectives are intended for the public benefit. The Association is not exclusive to any particular section of waterway users or other group of people. Membership is open to all who support the Association's objectives.

#### **The Charity's Aims and the Differences it seeks**

The Inland Waterways Association aims to:

- Ensure that the existing navigable inland waterways are kept in the most favourable conditions consistent with encouraging widespread public benefit and commercial use (especially the carriage of freight and waterway holidays).
- Encourage the full restoration of currently derelict, abandoned and unusable waterways, and the construction of new waterways, to provide further opportunities for public benefit and commercial use.
- Publish material through printed, electronic and other appropriate means to further public education on all matters concerning the inland waterways.

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

The Association aims, through its activities, to influence public opinion and that of key decision makers in navigation authorities, as well as in national, regional and local government and other public agencies, and to further generate appreciation of the waterways, goodwill and support from all sectors of society and from the widest range of organisations, corporate bodies and private individuals.

#### **The Charity's Strategies**

During 2014, the Association continued to advocate the conservation, use, maintenance, restoration and development of the inland waterways and to promote their fullest use for appropriate commercial and recreational purposes; to educate the public and other bodies about their use and benefits, and to promote research into inland waterways. This was carried out by the members on a voluntary basis supported by the Head Office staff and financed by a variety of fund-raising events and activities, donations and members' subscriptions.

#### **Public Benefit**

During 2014 the Association has continued to campaign to maintain and improve awareness of the public benefits of the inland waterways, and to work with navigation authorities, local authorities and external funding bodies to secure further improvements.

IWA attended waterway events both locally and nationally to promote the benefits of the waterways to the general public. The Association has also published, either electronically through its website and social media, or through the production of leaflets and magazines, articles and features to support the activity of the Association and to engage and educate members of the public.

One key campaigning issue for the Association during 2014 has been to continue to press for the navigations run by the Environment Agency to be transferred to the Canal & River Trust. The transfer remained government policy but with no firm timescale. The Association is particularly concerned about the ongoing effect of budget cuts on these navigations, and has kept the issue alive through discussions with the Minister and Shadow Ministers, and through discussion at the All Party Parliamentary Waterways Group. The Association has also continued to raise awareness of the value of the waterways generally at Westminster.

Whilst the Association has no views on the merits or otherwise of the HS2 rail project, IWA has been campaigning to protect the inland waterways affected by potential crossings or proximity of the proposed route, and in particular has been instrumental in obtaining agreement to a change of route around Fradley in Staffordshire, which reduces the originally proposed four crossings of the Trent & Mersey Canal in this area to just one which very significantly reduces the impact to the benefit of the many people who enjoy this beautiful area. Work is ongoing to continue to mitigate the impact of both Phases 1 and 2 of HS2 and to exploit opportunities that may arise to improve areas.

IWA currently manages the Chelmer & Blackwater Navigation for the public benefit, through its subsidiary Essex Waterways Ltd, ([www.essexwaterways.com](http://www.essexwaterways.com)) having stepped in to prevent its closure in 2005. An increasing number of people are using the navigation for leisure activities such as boating, angling, canoeing, walking and camping.

During 2014 Association officers, at both a local and national level, spent much time lobbying navigation authorities on key issues, such as dredging, vegetation management, issues surrounding moorings and overstaying enforcement, licencing issues and other navigation topics.

IWA branches around the country organised local events to raise awareness of the waterways as well as to raise funds for local and national waterway improvement and restoration schemes. Over 250 IWA branch work parties were held during 2014, (2013 -118), to improve navigable waterways, for example by removing rubbish from the waterway, carrying out vegetation clearance and improving facilities for all who use the waterways.

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

IWA members, through both local and national committees, supported local restoration projects through donations, advice and practical input into volunteer work parties. In addition, IWA actively supports waterway restoration through its Waterway Recovery Group (WRG) ([www.wrg.org.uk](http://www.wrg.org.uk)). In 2014 WRG spent over 40,000 volunteer hours restoring canals, planning Canal Camps, going on weekend digs, attending waterway festivals, and teaching junior Navvies how to bricklay & drive diggers. Volunteers worked on 21 restoration sites from Driffield Navigation in the North East to Somersetshire Coal Canal in the South West and hope to build on this year on year! This work enables people to participate in the preservation and restoration of the country's waterways heritage and gives them the opportunity to learn construction and heritage skills at the same time.

A review of 2014 is available at:

[www.waterways.org.uk/information/governing\\_documents/annual\\_report\\_and\\_accounts](http://www.waterways.org.uk/information/governing_documents/annual_report_and_accounts)

### **Awards**

The John Heap Salver, for fund-raising work, was presented to Bernard and Joyce Snell. They have worked tirelessly for the IWA and in particular the Kent and East Sussex Branch for over 20 years and through their fund raising work enabled many projects benefiting the waterways to be undertaken.

The Christopher Power Prize for waterways restoration was awarded the Lichfield & Hatherton Canals Restoration Trust for the work that the Trust's members and others have put into re opening this important cross country route

Richard Bird Medals for members of the Association whose efforts and support were considered to have brought significant benefit to the Association over a sustained period were awarded to Gillian Bolt (Chester and Merseyside Branch), Ron Evans (Chester and Merseyside Branch), Roger Savage (North Staffordshire and South Cheshire Branch), Philip Sharpe (Lichfield Branch), and Christopher Skelhorne (North Staffordshire and South Cheshire Branch),

The Branch Achievement Award was presented to IWA Chester and Merseyside Branch for its consistent hard work, fundraising efforts and involvement with local events

### **Grant Making Policies**

Whilst not being a substantial part of the Association's activities, the Association provides a small number of grants each year consistent with its objectives, namely, for education, training, waterway development, research and restoration of inland waterways, but does not normally give grants for operating and maintaining operational waterways. Retrospective grants are not normally made. Each application is judged on its merits, there being no preconceived preferences or priorities, with the views of all relevant parts of the Association taken into account. A copy of IWA's full grant making policy is available at <https://www.waterways.org.uk/waterways/restoration/support>.

### **Volunteers**

Much of the Association's work, and that achieved through its subsidiary companies, would not be possible without the many hundreds of volunteers who keenly devote many thousands of hours and days work to the Association's cause. Activities range from committee work to organising festivals and major events, physical restoration work on derelict canals and fund-raising activities. The Association wishes to record its grateful thanks for the unfailing support of waterway groups, corporate members and other bodies as well as members and other individuals who have substantially supported the work of the Association and its subsidiary companies with over 55,000 hours worth of IWA work

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

parties and WRG volunteering, of which 28,000 hours was spent on practical restoration by WRG during 2014.

#### **Achievements and Performance**

##### **Charitable Activities and Performance against Objectives**

**The trustees set the following objectives for 2014 which were largely met by the Association.**

1. To maintain the Association's exemplary Health & Safety record by ensuring that the safety of all employees, volunteers and other supporters is given the highest priority.
2. To campaign for the conservation, restoration and appropriate use and development of the inland waterways, actively encouraging and inspiring the widest possible audience, particularly boaters, to support the Association's objectives and activities.
3. To work to ensure that all navigation authorities make a significant and positive contribution to the wellbeing of the inland waterways; publicly supporting Canal & River Trust and other navigation authorities to work together and collaborate to achieve this, constructively criticising when necessary, and promoting the highest expectations of all in the interest of ensuring a sustainable future for all waterways. In particular, IWA should act to ensure that Canal and River Trust's partnerships play a useful and constructive role in the management of the waterways they cover.
4. To lobby politicians, and Government and other relevant bodies for the speedy transfer of the Environment Agency's navigations to Canal and River Trust along with a fair and reasonable settlement to enable the Trust to accept these waterways, as a further step towards achieving a modern equivalent of Aickman's Waterways Conservancy aspiration.
5. To support, assist and encourage all non-profit making organisations whose objectives are similar to those of the Association's. To lead by example providing inspiration and guidance whilst promoting excellence in responsible and sustainable management, restoration and conservation of the inland waterways. Also to encourage all other relevant corporate and private organisations to act in the best interest of the waterways
6. To maintain good communications with members and other supporters, particularly potential new members, through further developing electronic communications. This should focus on charitable work that the Association is undertaking, both at a national and local level, to demonstrate IWA having a real and on-going purpose, as a valued and worthwhile organisation that people will be keen to support.
7. To focus IWA's activities towards charitable work that demonstrably brings benefit to the waterways, waterway users and the wider public: to reducing resources spent on any marginal activities that appear to the wider public and supporters as an indulgence and also from those activities that do not have clear public benefit.
8. To better promote what the Association does in all its activities, including better recognition for WRG as part of IWA, and to ensure that resources are only allocated to those parts of the Association that are able to demonstrate good value in having outputs that can be promoted as having clear public benefit (or otherwise produce income or are required by law).
9. To continue to manage risk in a diligent manner, and to comply with charitable law and other appropriate and relevant regulation.



## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

10. To maintain the Association's long-term financial position by (a) further addressing new income-generating opportunities, notwithstanding the continuing difficult economic situation, (b) better promoting membership recruitment, (c) ensuring the financial viability of activities and events where campaigning objectives are not the main remit, and (d) continuing to closely control costs in all areas.
11. To continue the orderly and responsible management of the Chelmer & Blackwater Navigation by Essex Waterways Limited, and bring further improvements to that waterway for the widest community benefit.

#### **Fundraising Activities**

Most of the Association's income during 2014 was derived from membership subscriptions, legacies, donations and related funds such as Gift Aid. There was a profit in Inland Waterways Enterprises Limited of £16,212, this was as a result of an excellent performance from the Canalway Cavalcade Festival, and improved trading from the mail order operation. Essex Waterways made an operating surplus of £23,913, of which it gifted £9,500 to IWA for a restricted fund to be spent on the Chelmer and Blackwater Navigation. There were no other significant fundraising activities during the year, but modest regular incomes were achieved by branches, regions and other parts of the Association.

#### **Investment Performance**

The Association's investments showed a net loss of £4,182 during the year, from a portfolio worth £1,220,111 at 31st December 2014 and £1,252,348 at 31st December 2013. The Association's Investments were managed by Quilter Cheviot during the year. A full list of the investments held is provided to members of Finance Committee every three months. The value of investments managed was £1,022,739 at 31 December 2014 and £1,058,141 at 31 December 2013.

#### **Financial Review**

##### **Reserves Policy**

The Association's unrestricted funds comprise the following:

- The General Fund, which comprises the accumulated surplus on unrestricted funds and is available for use in furtherance of the charitable objectives of the Association.
- The Regions' and Branches' Fund, a designated fund that represents funds held to enable each region and branch to carry out its regional and local activities within the scope permitted by the articles of Association and the byelaws.

Restricted funds represent monies set aside for particular projects or purposes and are administered in accordance with the instructions or intentions of the donors. Movements in restricted funds are detailed in Note 15 to the Financial Statements.

The Association's income may vary from year to year due to unforeseen changes, for example in the value of the Association's investments, in the income from Inland Waterways Enterprises Limited, in membership income and in the value of donations and legacies received. Similarly its expenditure can change, for example due to needs for major urgent expenditure on campaigning or on waterway restoration or for legal advice or legal action. The Association therefore holds reserves that enable it to continue its activities whenever the need arises and irrespective of any financial or operational difficulty the Association may be experiencing at the time.

The reserves consist of the General Fund less the funds invested in tangible fixed assets and less the value of all commitments made from the General Fund based on the risk assessments it has carried out, trustees have concluded that IWA's reserves should lie between £325,000 and £650,000.

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

The free reserves as at 31st December 2014 were £849,832 (£934,935 as at 31st December 2013). In addition to commitments already given, trustees planned an excess of expenditure over income for unrestricted funds of £158,996 in 2015.

Trustees will continue to review the reserves policy annually. No funds were in deficit at the year end.

### **Principal Funding Sources**

The Association's principal funding sources for 2014 were: subscriptions from members (£373,093); grant income (£67,122); donations (£60,985), (of which £1,610 was restricted); legacies (£89,034); and investment income (£42,019); (of which £4,340 was restricted). The net result of trading activities undertaken through Inland Waterways Enterprises Limited (including festivals and sales of goods) showed a profit for the year of £16,212 (compared to a deficit of £16,954 in 2013).

Total net incoming resources available for charitable applications during 2014 were £1,329,635 (compared to £1,442,507 in 2013). This enabled charitable expenditure of £1,343,134 (compared to £1,589,246 in 2013), and, when combined with the loss on investments of £4,182 decreased the General Fund carried forward to 2015.

### **Investment Policy**

Management of the Association's investments is through Finance Committee and its Investment Working Group sub-committee. Investments are managed on a discretionary basis by Quilter Cheviot Holdings Limited which is appointed by trustees via Finance Committee.

Quilter Cheviot Holdings Limited has been provided with an Investment Strategy and Investment Policy, approved by IWA's trustees.

The Association's investment policy is:

1. Investments will take account of all known financial commitments. The market value, including cash, of the investment portfolios relating to unrestricted funds, plus the value of other funds in deposit accounts, shall be maintained as far as possible within the desirable range set out in IWA's reserves policy.
2. There shall be no investment in futures, forwards, options, swaps, hedge funds and other derivatives.
3. No investment other than cash shall be made that takes the total value of any one holding to more than 5% of the value of the portfolio. Where through investment performance any holding exceeds 5% there will be no immediate requirement to sell the excess.
4. The investment managers shall report to the Investment Working Group at quarterly intervals, or more often if necessary, providing full details of the portfolio including
  - List of individual investments, listing purchase price and date, current market value, yield, percentage of overall portfolio value
  - Overall portfolio value, broken down to show sector classifications
  - List of transactions since previous report
  - Performance of portfolios including comparisons with appropriate benchmarks
  - Statements of capital and income transactions during the period under review
  - Any further information, comment or recommendations as the Investment Working Group may at any time request.
5. At least at annual intervals or more often if necessary the investment managers shall review with the Investment Working Group (a) the financial performance and future prospects of the portfolio and

**Report of the trustees for the year ended 31st December 2014**

(b) the overall management of the portfolios in the light of the IWA's then current investment strategy and policy.

6. The Investment Working Group shall report in writing half-yearly to IWA's Finance Committee, or more often as appropriate, on the operation of IWA's investment strategy and policy and on portfolio changes.

7. The Finance Manager in consultation with the Investment Working Group will ensure that sufficient funds are held in the form of cash or short term deposits (i.e. no longer than 5 years) which are in total sufficient for the day to day running of the organisation including the obligations to restricted and designated funds as appropriate.

There are no specific instructions to investment managers concerning social, environmental or ethical considerations other than investments must not be made in institutions that would be adverse to the objectives of the charity.

**Plans for Future Periods**

Trustees set the following objectives for 2015:

1. Strengthen the Association position as Voice of the Waterways by producing a clear and consistent message of IWA's purpose, and to project that message so that it is understood by existing and prospective members alike. Specifically, develop IWA's position as Spokesman for the Waterways, being the organisation to consult on issues by key waterways stakeholders. This will be part of developing IWA's brand and proposition.
2. Campaign and work for the future of our waterways by leading the following key campaigns: (a) Transfer of the Environment Agency's navigations to Canal & River Trust, (b) Mitigation of the impact of HS2 and its construction on the waterways, (c) Resolving the issues caused by congestion especially in urban areas where large numbers of boats remain in the area in contravention of the requirements of their licence, and (d) other issues that are important to boaters and which arise during the year, including on navigations managed other than by Canal & River Trust and the Environment Agency.
3. Lead the waterways restoration movement by (a) updating and promoting the existing restoration handbooks and other guidance on line, and (b) preparing a manifesto for waterways restoration across the country and engage with politicians, navigation authorities and relevant national bodies to bring clear commitments to support local restoration groups.
4. Enhance and promote navigation by expanding IWA's engagement with the waterways and wider communities through participative activities (e.g. Canal Camps and other work parties, clean-ups and boating events) that encourage a sense of ownership and pride, not only with the waterways, but also with the Association as a thriving organisation.
5. To enable everyone to enjoy the Waterways, encourage regional and branch activity that broadens participation by local communities.
6. As a precursor to Growing IWA's membership, review the clarity of the IWA Brand to achieve alignment with the Association's Vision & Missions
7. In order to grow IWA's membership, produce a clear structured marketing plan to improve membership retention and new membership recruitment across the Association, so that all parts of the Association have clear and focussed responsibilities that will help increase levels of membership.

## **The Inland Waterways Association**

### **Report of the trustees for the year ended 31st December 2014**

8. In order to grow revenue, (a) bring about an understanding in all parts of the Association of the necessity of growing new streams of income so that fund-raising is not simply viewed as someone else's problem and (b) organise and encourage participation in a greater range of revenue producing activities that also enhance and promote IWA's charitable objectives.

#### **Trustees Responsibilities**

The directors (trustees) are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- a) select suitable accounting policies and then apply them consistently;
- b) make judgments and estimates that are reasonable and prudent;
- c) state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- d) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

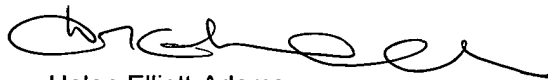
The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Association's web site. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

By Order of the Board of Trustees:



Leslie Etheridge  
National Chairman



Helen Elliott-Adams  
Company Secretary

Head Office and Registered Office:  
Island House, Moor Road, Chesham,  
Buckinghamshire, HP5 1WA

6<sup>th</sup> June 2015

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# The Inland Waterways Association

## FINANCIAL STATEMENTS

for the year ended  
31 December 2014

Company Registration No. 612245  
Registered Charity No. 212342

# The Inland Waterways Association

## Financial Statements

For the year ended 31 December 2014

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# **The Inland Waterways Association**

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS**

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We have audited the financial statements on pages 4 to 24. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members and the trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members and trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, the company's members and trustees as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditors**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditors under the Charities Act 2011 and the Companies Act 2006 and report in accordance with those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on the financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 December 2014 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

### **Opinion on other requirement of the Companies Act 2006**

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# **The Inland Waterways Association**

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS CONTINUED**

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### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Act 2011 require us to report to you if, in our opinion:

- the parent charity has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charity financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



8-06-15

**Karen Bartlett (Senior Statutory Auditor)**  
**For and on behalf of Saffery Champness**

Chartered Accountants  
Statutory Auditors

Fox House  
26 Temple End  
High Wycombe  
Buckinghamshire  
HP13 5DR



The Inland Waterways Association  
**GROUP CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**  
(incorporating Income and Expenditure Account) For the year ended 31 December 2014

	Note:	Unrestricted funds 2014 £	Restricted funds 2014 £	Total Funds 2014 £	Total Funds 2013 £
<b>Incoming resources</b>					
Incoming resources from generated funds:					
Voluntary Income:					
Donations and legacies	2	152,952	1,610	154,562	117,108
Grant Income		67,122	-	67,122	127,982
Subscriptions from members		373,093	-	373,093	389,763
Activities for generating funds:					
Sales of goods and services		73,904	-	73,904	111,730
Festivals income		43,601	-	43,601	150,036
Other events and activities		113,588	32,296	145,884	82,051
Charitable trading		9,203	-	9,203	15,415
Navigation management income		399,348	-	399,348	389,472
Investment income	4	37,679	4,340	42,019	38,195
Incoming resources from charitable activities:					
Publications Income		3,101	-	3,101	4,474
Public meetings and other activities		17,798	-	17,798	16,181
<b>Total incoming resources</b>		<b>1,291,389</b>	<b>38,246</b>	<b>1,329,635</b>	<b>1,442,407</b>
<b>Resources expended</b>					
Cost of generating funds:					
Fundraising trading: costs of goods sold and other costs					
Cost of sales of goods and services		53,346	-	53,346	90,354
Festivals		28,831	-	28,831	179,237
Other events and activities		1,946	-	1,946	1,873
Charitable trading		2,900	-	2,900	3,749
Navigation management costs		409,070	-	409,070	481,865
Investment Management Costs		1,842	-	1,842	2,430
Charitable Activities					
Campaign and restoration costs	5a	528,099	73,678	601,777	565,044
Membership support costs	5b	147,908	-	147,908	179,553
Public meetings and other activities	5c	11,623	-	11,623	12,465
Governance Costs	5d	83,891	-	83,891	72,676
<b>Total Resources Expended</b>	<b>6</b>	<b>1,269,456</b>	<b>73,678</b>	<b>1,343,134</b>	<b>1,589,246</b>
<b>Net resources expended before transfers</b>		<b>21,933</b>	<b>(35,432)</b>	<b>(13,499)</b>	<b>(146,839)</b>
Transfers					
Transfers between funds		2,904	(2,904)	-	-
<b>Net incoming resources before other recognised gains and losses</b>		<b>24,837</b>	<b>(38,336)</b>	<b>(13,499)</b>	<b>(146,839)</b>
(Loss)/Profit on investments	10	(4,182)	-	(4,182)	125,675
<b>Net movement in funds</b>		<b>20,655</b>	<b>(38,336)</b>	<b>(17,681)</b>	<b>(21,164)</b>

The Inland Waterways Association  
**GROUP CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**  
**(incorporating Income and Expenditure Account) For the year ended 31 December 2014**

	Unrestricted funds 2014 £	Restricted funds 2014 £	Total funds 2014 £	Total funds 2013 £
<b>Net movement in funds</b>	20,655	(38,336)	(17,681)	(21,164)
Fund balances at 1 January	1,236,712	427,406	1,664,118	1,685,282
<b>Fund balances at 31 December</b>	<u>1,257,367</u>	<u>389,070</u>	<u>1,646,437</u>	<u>1,664,118</u>

All incoming resources and resources expended derive from continuing activities.

The notes on pages 7 to 24 form part of these financial statements.

The Inland Waterways Association  
BALANCE SHEET  
AS AT 31 DECEMBER 2014

	Note:	Group 2014 £	Group 2013 £	Charity 2014 £	Charity 2013 £
<b>Fixed assets</b>					
Tangible assets	9	140,754	38,475	37,281	23,372
Investments	10	1,220,111	1,252,348	1,330,342	1,317,452
		<u>1,360,865</u>	<u>1,290,823</u>	<u>1,367,623</u>	<u>1,340,824</u>
<b>Current assets</b>					
Stocks	11	14,599	25,307	14,599	-
Debtors	12	65,397	60,940	58,001	48,404
Cash at Bank and in hand		383,735	455,711	343,617	408,612
		<u>463,731</u>	<u>541,958</u>	<u>416,217</u>	<u>457,016</u>
<b>Creditors: Amounts falling due within one year</b>	13	(165,535)	(155,010)	(137,251)	(91,917)
<b>Net current assets</b>		<u>298,196</u>	<u>386,948</u>	<u>278,966</u>	<u>365,099</u>
<b>Total assets less current liabilities</b>		<u>1,659,061</u>	<u>1,677,771</u>	<u>1,646,589</u>	<u>1,705,923</u>
<b>Creditors: Amounts falling due after more than one year</b>					
Life membership account	14	(12,624)	(13,653)	(12,624)	(13,653)
		<u>1,646,437</u>	<u>1,664,118</u>	<u>1,633,965</u>	<u>1,692,270</u>
<b>Funds</b>					
Restricted funds	15	389,070	427,406	389,070	427,406
Unrestricted funds:					
- Designated funds	16	266,781	263,266	266,781	263,266
- General fund	16	990,586	973,446	978,114	1,001,598
		<u>1,646,437</u>	<u>1,664,118</u>	<u>1,633,965</u>	<u>1,692,270</u>

The financial statements on pages 4 to 24 were approved and authorised for issue by the Board of Trustees on 6 June 2015 and signed on its behalf by:



LESLIE ETHERIDGE (Chairman)



GORDON HARROWER (Trustee)

Company Registration No. 612245

**The Inland Waterways Association**  
**ACCOUNTING POLICIES**  
**For the year ended 31 December 2014**

**BASIS OF ACCOUNTING**

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investments, in accordance with the Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2005) and Companies Act 2006 and applicable accounting standards.

**BASIS OF CONSOLIDATION**

The Consolidated Statement of Financial Activities includes the results of the Charity and all its subsidiaries made up to 31 December 2014. The results of the subsidiaries are consolidated on a line by line basis. Details of the subsidiary undertakings together with a summary of their income and expenditure for the year are shown in notes 3 and 10.

A separate Statement of Financial Activities, or Income and Expenditure Account, for the Charity itself is not presented because the Charity has taken advantage of the exemptions afforded by Section 408 of the Companies Act 2006 and paragraph 397 of the SORP. The deficit for the year dealt with in the financial statements of the Charity was £58,306 (2013: surplus £15,482).

**INCOMING RESOURCES**

All incoming resources are included in the Consolidated Statement of Financial Activities when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received.

**GRANTS RECEIVABLE**

Grants in respect of capital expenditure are credited to deferred capital grants and released to the Consolidated Statement of Financial Activities over the estimated useful life of the relevant assets. Grants of a revenue nature are credited in the period to which they relate.

**RESOURCES EXPENDED**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. The cost of services such as personnel, office facilities and management is allocated to the functional categories of expenditure included in the financial statements based on an analysis of the time spent by each department.

**GRANTS PAYABLE**

Grants payable are accounted for in full to the extent that past events have created a valid expectation in other parties that the charity will honour commitments, both legal and implied and any attaching conditions are outside our control.

**COST OF GENERATING FUNDS**

The cost of generating funds consists of those costs incurred in the generation of the group's trading activities and investment management fees.

**CHARITABLE ACTIVITIES**

Costs of charitable activities include the cost of grants, membership support costs, restoration costs, public meeting costs and a proportion of overhead and support costs as shown in note 5.

**GOVERNANCE COSTS**

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to statutory audit and legal fees together with an apportionment of overhead and support costs as shown in note 5(d).

The Inland Waterways Association  
ACCOUNTING POLICIES  
For the year ended 31 December 2014

DEPRECIATION

Tangible fixed assets costing more than £1,000 are capitalised. Depreciation is calculated to write off the cost, less estimated residual value of fixed assets over their estimated useful lives on a straight line basis as follows:

Computer equipment	- 3 to 4 years
Plant and equipment	- 3 to 10 years
Motor vehicles	- 4 years
Leasehold land and buildings	- 10 years

INVESTMENTS

Investments are stated at 'mid-market' prices at the Balance Sheet date. The Consolidated Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

STOCK

Stock of goods for resale has been valued at the lower of cost and net realisable value.

LIFE MEMBERSHIP SUBSCRIPTIONS

Amounts received in respect of life membership are taken to the life membership account and released to incoming resources evenly over 10 years.

FUND ACCOUNTING

The funds of the charity are segregated between:

*Restricted funds*

Comprising monies where a restriction has been placed on their use by a donor. These are separately accounted for and described in note 15.

*Unrestricted funds comprising:-*

*Designated funds*

Funds held by IWA Branches and Regions, and WRG regional groups - to enable each region or branch to carry out its activities.

*General fund*

Comprising the accumulated surplus on unrestricted funds and is available for use in furtherance of the charitable objectives of the charity.

The Inland Waterways Association  
**NOTES TO THE FINANCIAL STATEMENTS**  
for the year ended 31 December 2014

**1 STATUS**

The Charity is a company registered in England, limited by the guarantee of each member to a maximum limit of £1 each and has no share capital. It is a registered charity under the Charities Acts 1960 and 2011. As a Charity, tax exemption applies to the income arising from and expended on its charitable activities.

**2 DONATIONS AND LEGACIES**

	Unrestricted funds £	Restricted funds £	Total funds 2014 £	Total funds 2013 £
Donations	63,918	1,610	65,528	57,819
Legacies	89,034	-	89,034	59,289
	<u>152,952</u>	<u>1,610</u>	<u>154,562</u>	<u>117,108</u>

**3 INCOME FROM SUBSIDIARIES' TRADING ACTIVITIES**

The Charity owns the whole of the issued ordinary share capital of Inland Waterways Enterprises Limited and Essex Waterways Limited. Each company is registered in England and details of their activities are given in note 10.

A summary of each company's trading results are shown below:

**Summary profit and loss accounts**

	Essex Waterways Limited		Inland Waterways Enterprises Limited	
	2014	2013	2014	2013
	£	£	£	£
Turnover	471,014	517,454	117,505	281,766
Cost of sales and operating expenses	(444,108)	(508,960)	(100,732)	(297,543)
Net interest (payable)/receivable	(2,993)	(1,186)	(561)	(1,177)
Net profit	<u>23,913</u>	<u>7,308</u>	<u>16,212</u>	<u>(16,954)</u>
Amount gifted to the Charity	(9,500)	(7,000)	-	-
Retained in subsidiary	<u>14,413</u>	<u>308</u>	<u>16,212</u>	<u>(16,954)</u>

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

4	INVESTMENT INCOME	Unrestricted funds £	Restricted funds £	Total funds 2014 £	Total funds 2013 £
	Bank interest	1,792	4,340	6,132	9,362
	Income from quoted investments	35,887	-	35,887	28,833
		<u>37,679</u>	<u>4,340</u>	<u>42,019</u>	<u>38,195</u>

5 COSTS OF CHARITABLE ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds 2014 £	Total funds 2013 £
(a) <b>Campaign and restoration costs</b>				
Staff costs	217,543	-	217,543	139,642
Proportion of building and infrastructure costs	37,650	-	37,650	29,469
Printing, postage and stationery	2,709	-	2,709	1,113
Meeting, travel and officers' expenses	22,042	-	22,042	26,549
Donations and grants	41,890	13,371	55,261	62,300
Working Party Costs	7,854	-	7,854	16,781
WRG restoration costs	65,728	41,610	107,338	87,280
Other restoration costs	4,351	18,697	23,048	93,718
Branch & region magazines, printing, advertising expense etc.	38,250	-	38,250	27,700
Campaign Costs	30,097	-	30,097	32,823
Computer and Consultancy Costs	16,429	-	16,429	15,342
Other direct costs of activities	43,556	-	43,556	32,327
	<u>528,099</u>	<u>73,678</u>	<u>601,777</u>	<u>565,044</u>
(b) <b>Membership support costs</b>				
Staff costs	89,956	-	89,956	99,013
Proportion of building and infrastructure costs.	17,068	-	17,068	20,782
Printing, postage and stationery	1,228	-	1,228	785
Brochures and advertising	-	-	-	1,054
Computer and Consultancy Costs	7,447	-	7,447	11,185
Membership and recruitment costs	13,777	-	13,777	16,045
Other direct costs	18,432	-	18,432	30,689
	<u>147,908</u>	<u>-</u>	<u>147,908</u>	<u>179,553</u>

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

5 COSTS OF CHARITABLE ACTIVITIES (CONTINUED)

	Unrestricted funds £	Restricted funds £	Total funds 2014 £	Total funds 2013 £
(c) <b>Public meetings and other activities</b>				
Public meetings and other activities	11,623	-	11,623	12,465
	<hr/>	<hr/>	<hr/>	<hr/>
(d) <b>Governance Costs</b>				
Staff costs	25,528	-	25,528	21,757
Proportion of building and infrastructure costs	7,411	-	7,411	6,826
Printing, postage and stationery	533	-	533	258
Computer and Consultancy Costs	3,234	-	3,234	3,556
Annual General Meeting costs	162	-	162	241
Annual review printing costs	1,802	-	1,802	1,846
Audit & Accountancy*	21,419	-	21,419	23,126
Legal Costs	11,060	-	11,060	2,820
Financial Conduct Authority Fees	1,117	-	1,117	1,121
Trustee Insurance Costs	1,352	-	1,352	1,352
National Chairman's expenses	4,209	-	4,209	2,895
Trustee Board Meeting Costs	934	-	934	870
Other Direct Costs	5,130	-	5,130	6,008
	<hr/>	<hr/>	<hr/>	<hr/>
	83,891	-	83,891	72,676
	<hr/>	<hr/>	<hr/>	<hr/>

\*Audit fees in respect of the charity and its subsidiary companies amounted to £18,025 (2013: £20,440).



The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

6 ANALYSIS OF TOTAL RESOURCES EXPENDED

	Grants and Donations £	Staff costs (note 7) £	Other costs £	Depreciation £	Total expended 2014 £	Total expended 2013 £
Cost of generating funds:						
Fundraising trading: costs of goods sold and other costs:						
Cost of sales of goods and services	-	9,785	43,561	-	53,346	90,354
Festivals	-	5,037	23,794	-	28,831	179,237
Other events and activities	-	-	1,945	-	1,945	1,872
Charitable trading	-	-	2,900	-	2,900	3,749
Navigation management costs	-	19,112	366,529	23,429	409,070	481,865
Investment Management Costs	-	-	1,842	-	1,842	2,430
Charitable activities:						
Campaign and restoration costs	41,890	217,543	338,613	3,733	601,779	565,044
Membership support costs	-	89,956	56,259	1,692	147,907	179,553
Public meetings and other activities	-	-	11,623	-	11,623	12,465
Governance Costs	-	25,528	57,628	735	83,891	72,677
	<u>41,890</u>	<u>366,961</u>	<u>904,694</u>	<u>29,589</u>	<u>1,343,134</u>	<u>1,589,246</u>

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

7	STAFF COSTS	2014 £	2013 £
	Wages and salaries	300,572	243,286
	Social security costs	26,597	22,253
	Other costs	39,792	36,108
		<u>366,961</u>	<u>301,647</u>
	There were no employees earning over £60,000 per annum (2013: none)		
		2014 No.	2013 No.
	The average number of employees of the Charity, calculated on a full- time equivalent basis analysed by function was:		
	Charitable activities	7	5
	Support Staff	5	5
		<u>12</u>	<u>10</u>

8 TRUSTEES' REMUNERATION AND INSURANCE

The members of the Board of Trustees receive no remuneration for their services. During the year, 12 (2013: 11) members were reimbursed travel and incidental expenses incurred in respect of their services to the Group totalling £10,634 (2013: £12,908). The premium for trustee indemnity insurance for members of the Board of Trustees was £1,352 (2013:£1,352).

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

9 TANGIBLE FIXED ASSETS

Group	Leasehold Premises	Computer equipment £	Plant and equipment £	Motor vehicles £	Total £
Cost					
1 January 2014	6,500	29,691	131,961	187,265	355,417
Additions	2,130	-	102,763	26,975	131,868
Disposals	-	-	(8,224)	(42,620)	(50,844)
31 December 2014	8,630	29,691	226,500	171,620	436,441
Depreciation					
1 January 2014	2,595	29,691	107,449	177,207	316,942
Charge for year	1,275	-	16,885	11,429	29,589
Disposals	-	-	(8,224)	(42,620)	(50,844)
31 December 2014	3,870	29,691	116,110	146,016	295,687
Net book value					
31 December 2014	4,760	-	110,390	25,604	140,754
31 December 2013	3,905	-	24,512	10,058	38,475

Charity	Computer equipment £	Plant and equipment £	Motor vehicles £	Total £
Cost				
1 January 2014	29,691	80,763	160,660	271,114
Additions	-	3,095	26,975	30,070
Disposals	-	(5,000)	(42,620)	(47,620)
31 December 2014	29,691	78,858	145,015	253,564
Depreciation				
1 January 2014	29,691	57,391	160,660	247,742
Charge for year	-	6,384	4,777	11,161
Disposals	-	-	(42,620)	(42,620)
31 December 2014	29,691	63,775	122,817	216,283
Net book value				
31 December 2014	-	15,083	22,198	37,281
31 December 2013	-	23,372	-	23,372

All of the Charity's fixed assets are held for charitable purposes.

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

10	FIXED ASSET INVESTMENTS	Group 2014 £	Group 2013 £
	Market value at 1 January	1,252,348	1,268,549
	Additions	157,857	168,298
	Disposals proceeds	(183,082)	(123,177)
	Transfer to current assets – Cash at bank	(38,717)	(215,830)
	Net investment (loss)/gain (net of £45,327 realised gains, 2013 realised gains £29,088)	(4,182)	125,675
	Dividends and interest	35,887	28,833
	Market value at 31 December	<u>1,220,111</u>	<u>1,252,348</u>
	Historic cost of listed investments	<u>781,888</u>	<u>730,311</u>

Investments are held in the UK and comprise the following:-

	Group 2014 £	Group 2013 £	Charity 2014 £	Charity 2013 £
Listed investments	1,022,739	1,058,141	1,022,739	1,058,141
Other investments	2	2	-	-
Loan to subsidiary undertakings	-	-	110,230	65,104
Cash deposits	197,369	194,205	197,369	194,205
Shares in subsidiary companies	-	-	4	2
	<u>1,220,111</u>	<u>1,252,348</u>	<u>1,330,342</u>	<u>1,317,452</u>

Name	Business activity
Wholly owned Trading Subsidiaries of the charity:	
Inland Waterways Enterprises Limited	<ul style="list-style-type: none"> <li>• Selling and distribution of books, Christmas cards and products promoting the cause of the Charity</li> <li>• Organisation and promotion of festivals, events, fundraising activities and publicity work generally to promote the aims of the Charity</li> </ul>
Essex Waterways Limited	<ul style="list-style-type: none"> <li>• Manage the Chelmer &amp; Blackwater Navigation</li> </ul>
Dormant Subsidiary: Waterway Recovery Group Limited	<ul style="list-style-type: none"> <li>• Net Assets £1</li> </ul>

On 31 December 2014 the trade, assets and liabilities of Inland Waterways Enterprises Limited were transferred to its parent, The Inland Waterways Association, at market value. The subsidiary company became dormant with effect from this date.

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

11	STOCKS	Group	Group	Charity	Charity
		2014	2013	2014	2013
		£	£	£	£
	Goods for resale	14,599	25,307	14,599	-
		<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
12	DEBTORS	Group	Group	Charity	Charity
		2014	2013	2014	2013
		£	£	£	£
	Due within one year:				
	Trade debtors	15,138	9,986	13,378	2,711
	Amounts due from subsidiary undertakings	-	-	437	3,126
	Income tax recoverable	3,236	6,338	0	4,340
	Other debtors and prepayments	30,470	28,020	27,633	21,631
	Accrued income	16,553	16,596	16,553	16,596
		<u>65,397</u>	<u>60,940</u>	<u>58,001</u>	<u>48,404</u>
		<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
13	CREDITORS	Group	Group	Charity	Charity
		2014	2013	2014	2013
		£	£	£	£
	Amounts falling due within one year:				
	Trade creditors	35,691	22,044	31,874	16,335
	Other taxes and social security	13,559	16,177	10,317	6,369
	Amount due to subsidiary undertakings	-	-	607	9,820
	Life membership account (note 14)	4,431	8,395	4,431	8,395
	Other creditors and accruals	111,854	108,394	90,022	50,998
		<u>165,535</u>	<u>155,010</u>	<u>137,251</u>	<u>91,917</u>
		<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

14 LIFE MEMBERSHIP ACCOUNT

The balance on the life membership account will be applied as follows:

	Group and Charity	
	2014	2013
	£	£
After 5 years	3,294	3,522
Within 2 to 5 years	5,938	6,078
Within 1 to 2 years	3,392	4,053
	<hr/>	<hr/>
	12,624	13,653
Within 1 year	4,431	8,395
	<hr/>	<hr/>
	17,055	22,048
	<hr/>	<hr/>
The movements during the year were:		
1 January	22,048	27,655
New life members in year	3,402	2,510
Transferred to income in year	(8,395)	(8,117)
	<hr/>	<hr/>
31 December	17,055	22,048
	<hr/>	<hr/>

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
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15	RESTRICTED FUNDS GROUP	1 January 2014 £	Incoming resources £	Resources expended £	Transfers £	31 December 2014 £
	Chelmer and Blackwater Fund	9,116	58	(9,171)	-	3
	Chelmer and Blackwater Number 2 Fund	119,413	1,523	-	9,500	130,436
	Charles Hadfield Fund	6,685	279	(844)	-	6,120
	Ipswich and Stowmarket Navigation Fund	6,307	58	(3,200)	-	3,165
	Lancashire Canals Fund	11,634	145	-	-	11,779
	The Christopher Power Award Fund	11,009	134	(1,000)	-	10,143
	The New Power Family Award	22,663	283	-	-	22,946
	Research & Studies Fund	5,687	71	-	-	5,758
	Waterway Recovery Group Fund	161,983	35,661	(41,610)	(12,404)	143,630
	Frederick Woodman Fund	3	-	-	-	3
	National Restoration Appeal	72,906	34	(17,853)	-	55,087
		<u>427,406</u>	<u>38,246</u>	<u>(73,678)</u>	<u>(2,904)</u>	<u>389,070</u>

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
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15	RESTRICTED FUNDS CHARITY	1 January 2014 £	Incoming resources £	Resources expended £	Transfers £	31 December 2014 £
	Chelmer and Blackwater Fund	9,116	58	(9,171)	-	3
	Chelmer and Blackwater Number 2 Fund	119,413	11,023	-	-	130,436
	Charles Hadfield Fund	6,685	279	(844)	-	6,120
	Ipswich and Stowmarket Navigation Fund	6,307	58	(3,200)	-	3,165
	Lancashire Canals Fund	11,634	145	-	-	11,779
	The Christopher Power Award Fund	11,009	134	(1,000)	-	10,143
	The New Power Family Award	22,663	283	-	-	22,946
	Research & Studies Fund	5,687	71	-	-	5,758
	Waterway Recovery Group Fund	161,983	35,661	(54,014)	-	143,630
	Frederick Woodman Fund	3	-	-	-	3
	National Restoration Appeal	72,906	34	(17,853)	-	55,087
		<u>427,406</u>	<u>47,746</u>	<u>(86,082)</u>	<u>-</u>	<u>389,070</u>



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The Chelmer and Blackwater Fund was created to assist with the care and maintenance of the Chelmer and Blackwater Navigation.

The Chelmer and Blackwater Fund Number 2 Fund was established to assist with works on the Chelmer and Blackwater Navigation.

The Charles Hadfield Fund was a bequest to assist the Association's campaign to promote inland shipping.

The Ipswich and Stowmarket Navigation Fund was created to assist with the restoration of the Ipswich and Stowmarket Navigation.

The Lancashire Canals Fund was created from a bequest for the upkeep of Lancashire Canals.

The Christopher Power Award Fund was a bequest to provide an annual financial award for the most significant contribution to waterway restoration.

The New Power Family Award was established to fund waterways restoration, particularly new projects.

The Research and Studies Fund represents donations to assist with structural restoration reports.

The Waterway Recovery Group Fund was raised by supporters to further the work of the Waterway Recovery Group.

The Frederick Charles Woodman Fund was established to fund restoration work on the Grantham Canal.

The National Restoration Appeal was established to fund restoration work on Inglesham Lock, on the Thames and Severn Canal.

A transfer of £9,500 was made from unrestricted funds to the Chelmer and Blackwater Number 2 Fund during the year.

The Inland Waterways Association  
NOTES TO THE FINANCIAL STATEMENTS  
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16	UNRESTRICTED FUNDS						
	GROUP	1 January 2014 £	Incoming resources £	Resources expended £	Transfers £	Net (loss) on investments £	31 December 2014 £
	<b>Designated Funds</b>						
	Funds held by Regions and Branches	263,266	92,957	(89,442)	-	-	266,781
		<u>263,266</u>	<u>92,957</u>	<u>(89,442)</u>	<u>-</u>	<u>-</u>	<u>266,781</u>
	<b>General Fund</b>	973,446	1,198,432	(1,180,014)	2,904	(4,182)	990,586
		<u>1,236,712</u>	<u>1,291,389</u>	<u>(1,269,456)</u>	<u>2,904</u>	<u>(4,182)</u>	<u>1,257,367</u>
		<u><u>1,236,712</u></u>	<u><u>1,291,389</u></u>	<u><u>(1,269,456)</u></u>	<u><u>2,904</u></u>	<u><u>(4,182)</u></u>	<u><u>1,257,367</u></u>
	CHARITY	1 January 2014 £	Incoming resources £	Resources expended £	Transfers £	Net (loss) on investments £	31 December 2014 £
	<b>Designated Funds</b>						
	Funds held by Regions and Branches	263,266	92,957	(89,442)	-	-	266,781
		<u>263,266</u>	<u>92,957</u>	<u>(89,442)</u>	<u>-</u>	<u>-</u>	<u>266,781</u>
	<b>General Fund</b>	1,001,598	659,486	(681,692)	2,904	(4,182)	978,114
		<u>1,264,864</u>	<u>752,443</u>	<u>(771,134)</u>	<u>2,904</u>	<u>(4,182)</u>	<u>1,244,895</u>
		<u><u>1,264,864</u></u>	<u><u>752,443</u></u>	<u><u>(771,134)</u></u>	<u><u>2,904</u></u>	<u><u>(4,182)</u></u>	<u><u>1,244,895</u></u>

A further £61,964 received as legacy income is also being treated as designated funds.

The Inland Waterways Association

NOTES TO THE FINANCIAL STATEMENTS  
for the year ended 31 December 2014

17 ANALYSIS OF NET ASSETS BETWEEN FUNDS

Fund balances at 31 December 2014 are represented by:

GROUP	Restricted funds £	Designated funds £	General funds £	Total funds 2014 £	Total funds 2013 £
Tangible fixed assets	-	-	140,754	140,754	38,475
Investments	-	266,781	953,330	1,220,111	1,252,348
Net current assets	389,070	-	(90,874)	298,196	386,948
Long term liability	-	-	(12,624)	(12,624)	(13,653)
Total net assets at 31 December 2014	389,070	266,781	990,586	1,646,437	1,664,118

Fund balances at 31 December 2014 are represented by:

CHARITY	Restricted funds £	Designated funds £	General funds £	Total funds 2014 £	Total funds 2013 £
Tangible fixed assets	-	-	37,281	37,281	23,372
Investments	-	266,781	1,063,561	1,330,342	1,317,452
Net current assets	389,070	-	(110,104)	278,966	365,099
Long term liability	-	-	(12,624)	(12,624)	(13,653)
Total net assets at 31 December 2014	389,070	266,781	978,114	1,633,965	1,692,270

# The Inland Waterways Association

## NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 2014

### 18 FINANCIAL COMMITMENTS

At the year end the Charity has either given or is negotiating commitments to funding certain waterway restoration and development projects. These are subject to specific conditions being agreed and met. At 31 December 2014 £32,758 (2013: £21,290) had been committed to other projects whose value is less than £50,000.

In addition to the above, certain regions and branches have earmarked £26,893 (2013: £25,141) for specific waterway projects.

At 31 December 2014 the charity had annual commitments under non-cancellable operating leases as follows:

	Land and Buildings	
	2014	2013
Expiry date:	£	£
Within one year	-	-
One to five Years	35,000	35,000
	<u>35,000</u>	<u>35,000</u>

### 19 RELATED PARTY TRANSACTIONS

During the year the group purchased goods (net of VAT) totalling £20,770 (2013: £12,921) from Chandler Material Supplies Limited, a company controlled by family members related to Roy Chandler, a director of Essex Waterways Limited. The balance due to Chandler Material Supplies Limited as at 31 December 2014 was £539 (2013: £1,613). The group also purchased goods (net of VAT) totalling £231 (2013: £281) from Elmdale Welding and Engineering Supplies Limited, a company controlled by family members related to Roy Chandler, a director of Essex Waterways Limited. The balance due to Elmdale Welding and Engineering Supplies Limited as at 31 December 2014 was £nil (2013: £nil). All transactions were undertaken on a commercial arms length basis.

### 20 GRANTS

The following grants were awarded during the year:

	£
Canal and River Trust	7,500
Driffeld Navigation Trust	3,000
Lichfield and Hatherton Canals Restoration Trust	2,250
	<u>12,750</u>

The Inland Waterways Association

NOTES TO THE FINANCIAL STATEMENTS  
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21 POST BALANCE SHEET EVENTS

During January 2015 the Charity received notification of legacy income in excess of £200,000. No provision has been recognised for these sums at the balance sheet date in accordance with the Charities SORP 2005.