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OFFICE

D.W. GENERAL WOOD MACHINISTS LIMITED

REPORT OF THE DIRECTORS

CHAIRMAN

A.E. Woodley DIRECTORS

B. Dossett

E.E. Dossett

Mrs I.J. Dossett Mrs M.R. Woodley

A. Howard

B. Dossett SECRETARY

855/857 High Road REGISTERED OFFICE

Tottenham London N17

607717 REGISTERED NUMBER

FINANCIAL STATEMENTS

The directors submit their report and the audited financial statements of the group for the year ended 31 August 1986.

DIVIDEND

The directors do not recommend the payment of a dividend and the profit for the year has therefore been retained.

REVIEW OF THE BUSINESS

The group's principal activities during the year were those of wood machinists and wood moulders.

The improvement in the trading operations of the group's subsidiary company has, as anticipated, contributed in large to the overall increase in both turnover and gross operating profit of the group, which has now returned to the relative level of earlier years.

In addition, recurring operating costs have reduced in proportion to turnover, pension costs associated with the subsidiary company have been reduced in line with earlier years, and despite the adverse effects of an increase in insurance costs and realisation of losses related to a client in liquidation, the group reports a profit before taxation of £223,950 (1985 - £20,649).

The contruction work undertaken to expand the company's factory at Tottenham was completed during the year and the new production facilities, including the introduction of computerised machinery, were commenced.

FUTURE DEVELOPMENTS

The directors are confident that the group will maintain turnover and continue to operate profitably and competitively, increasing investment in new technology. technology. - 6 AUG 1987

FIXED ASSETS

V. The principal items of capital expenditure in the year are detailed under note 8 of the financial statements, the total cost of which represents a significant investment by the group which is viewed with confidence to provide for future expansion and growth.

1.

D.W. GENERAL WOOD MACHINISTS LIMITED

REPORT OF THE DIRECTORS (continued)

DIRECTORS

The directors in office at the end of the year are as listed on page one, all of whom served on the board throughout the year.

A.E. Woodley and E.E. Dossett retire by rotation and being eligible offer themselves for re-election.

DIRECTORS' INTERESTS

The directors' interests in the snare capital of the company at 31 August 1986 as recorded in the register maintained by the company in accordance with the provisions of the Companies Act 1985, were as follows

	£1 Ordina	rv Shares
		31.8.85
E.E. Dossett	20,250	20,250
A.E. Woodley	8,250	10,250
Mrs I.J. Dossett	1,656	1,666
Mrs M.R. Woodley	1,666	1,666
B. Dossett	10,784	9,084
A. Howard	7,384	7,084
	•	
	50,000	50,000

AUDITORS

Messrs Menzies Middletch Hawkins & Co have expressed their willingness to continue in office as auditors and in accordance with Section 384(1) of the Companies Act 1985 a resolution proposing their re-appointment will be submitted to the annual general meeting.

By order of the board

Secretary

30 June 1987

REPORT OF THE AUDITORS TO THE MEMBERS OF D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY

We have audited the financial statements set out on pages four to eighteen in accordance with approved auditing standards.

In our opinion the financial statements, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the company and the group at 31 August 1986 and of the profit and source and application of funds of the group for the year ended on that date, and comply with the Companies Act 1985.

30 June 1987

116 Richmond Road Kingston upon Thames Surrey KT2 5EP Menzier Middleton Hawkin The

MENZIES MIDDLETON HAWKINS & CO Chartered Accountants

4.

D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY GROUP PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 AUGUST 1986

	Note	1986 £	1985 £
TURNOVER	2	1,895,062	1.374,156
COST OF SALES		1,385,744	1,049,770
GROSS PROFIT		509,318	324,386
Distribution costs and administrative expenses	2	297,789	304,305
OPERATING PROFIT	2	211,529	20,081
Interest receivable		15,940	12,929
		227,469	33,010
Interest payable	3	3,519	12,361
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	223,950	20,649
Tax charge (credit) on profit on ordinary activities	4	81,783	(33,077)
RETAINED PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION FOR THE FINANCIAL YEAR	5	142,167	53,726

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D.W. GEMERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY GROUP BALANCE SHEET

31 AUGUST 1986

	Note		1986 £	£	.985 £
FIXED ASSETS				_	*
Tangible assets	ε		681,455		594,199
CURRENT ASSETS					
Stock and work in progress Debtors Cash at bank and in hand		101,125 474,182 255,217		119,498 400,665 150,210	
CREDITORS: amounts falling due		830,524		670,373	
within one year	12	487,687		392,262	
NET CURRENT ASSETS			342,837		278,111
TOTAL ASSETS LESS CURRENT LIABILITIES			1,024,292		872,310
CREDITORS: amounts falling due after more than one year	13		54.030		36,668
PROVISION FOR LIABILITIES AND CHARGES			970,262		835,642
Deferred taxation	14		141,872		149,419
			828,390		686,223
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	15 16		50,000 778,390		50,000 636,223
			828,390		685,223

The financial statements were approved by the board of directors on $30\ \mathrm{June}$ 1987.

DIRECTORS

E.E. Dossett & Dossett

A.E. Woodley A Woodly

GROUP STATEMENT OF SOURCE AND APPLICATION OF FUNDS

YEAR ENDED 31 AUGUST 1986

	1986 £ £	1985 £ £
SOURCE OF FUNDS	_	_
Group profit on ordinary activities before taxation	223,950	20,649
Items not involving the movement of fun	ās	
Depreciation and amounts written off tangible fixed assets	140,850	48,163 ———
TOTAL GENERATED FROM OPERATIONS	364,800	68,812
FUNDS FROM OTHER SOURCES		
Sale of tangible fixed assets	500	900
	365,400	69,712
APPLICATION OF FUNDS		
Purchase of tangible tixed assets Taxation paid	228,706 36,723	74,705 17,780
	265,429	92,485
NET INFLOW (OUTFLOW) OF FUNDS	99,971	(22,773)
INCREASE (DECREASE) IN WORKING CAPITAL		
Stock and work in progress Debtors Creditors: amounts falling due	(18,373) 73,517	15,091 (20,068)
within one year Creditors: amounts falling due	(62,908)	(26,164)
after more than one year	2,728	(6,630)
	(5,036)	(37,771)
MOVEMENT IN NET LIQUID FUNDS		
Cash at bank and in hand	105,007	14,998
	99,971	(22,773)

D.W. GENERAL WOOD MACHINISTS LIMITED

BALANCE SHEET

31 AUGUST 1986

	Note	1: £	986 £	19 £	985 £
FIXED ASSETS					
Tangible assets Investments	5 9		529,146 7,657		408,498 7,657
CURRENT ASSETS					
Stock and work in progress Debtors Cash at bank and in hand	10 11	13,837		89,747 322,521 58,344 	
CREDITORS: amounts falling due within one year	12	419,642		341,386	
NET CURRENT ASSETS			107,166		129,226
TOTAL ASSETS LESS CURRENT LIABILITIES			643,969		545,381
CREDITORS: amounts falling due after more than one year	r 13		54,030		36,668
PROVISION FOR LIABILITIES AND CHARGES			589,939		508,713
Deferred taxation	14		110,023		95,105
			479,916		413,608
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	15 16		50,000 429,916		50,000 363,608
			479,916		413,608

The financial statements were approved by the board of directors on 30 June 1987.

DIRECTORS

E.E. Dossett & Dossett

A.E. Woodley H Wordly

D.W. GENERAL WOOD MACHINISTS LIMITED

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

YEAR ENDED 31 AUGUST 1986

	1	.986	19	985
	£	£	£	£
SOURCE OF FUNDS				
Profit on ordinary activities before taxation		111,316		118,769
Items not involving the movement of fur	ids			
Depreciation and amounts written off tangible fixed assets		33,114		10,113
TOTAL GENERATED FROM OPERATIONS		144,430		128,882
FUNDS FROM OTHER SOURCES				
Proceeds on disposal of tangible fixed assets		600		-
		145,030		128,882
APPLICATION OF FUNDS				
Purchase of tangible fixed assets Taxation paid	154,362 36,723		6,827 7,948	
Paid to subsidiary company for surrender of group relief			42,100	
		191,085		56,875
NET (QUTFLOW) INFLOW OF FUNDS		(46,055)		72,007
INCREASE (DECREASE) IN WORKING CAPITAL				
Stock and work in progress Debtors		(13,182) 27,116		12,455 43,889
Creditors: amounts falling due within one year		2,187		(23,584)
Creditors: amounts falling due after more than one year		2,728		(6,630)
(18,849		26,130
(DECREASE) INCREASE IN CURRENT ACCOUNT BALANCE WITH GROUP COMPANIES		(20,397)		16,656
MOVEMENT IN NET LIQUID FUNDS				
Cash at tank and in hand		(44,507)		29,221
		(46,055)		72,007



NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 1986

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention.

The principal accounting policies of the group have remained unchanged from the previous year and are set out below.

Basis of consolidation

The group financial statements consolidate the financial statements of D.W. General Wood Machinists Limited and its subsidiary company, D.W. Mouldings Limited, made up to 31 August each year. No profit and loss account is presented for D.W. General Wood Machinists Limited as provided by Section 228(7) of the Companies Act 1985.

Goodwill arising on consolidation

Goodwill arising on consolidation, representing the excess of the purchase price over the fair value of the net assets acquired, has been written off in full against the group's profit and loss account reserve.

Deferred taxation

Provision is made for deferred taxation on the liability method for all short-term timing differences. Provision is also made for long-term timing differences, except to the extent that there is a reasonable probability of the tax not falling due for payment in the foreseeable future. Such tax not provided for is disclosed as a contingent liability.

Depreciation

Depreciation is charged on the cost of the group's tangible fixed assets at the following rates which are expected to reduce the assets to their net realisable values over their estimated useful lives.

Freehold land
Freehold premises
Leasehold property and factory
improvements
Plant and machinery
Fixtures and fittings
Motor vehicles

Nil Over 100 years

Over the life of the lease Over 6 years 10% per annum on net book values 25% per annum on net book values

Profits and losses arising on the disposal of tangible fixed assets are included in the depreciation charge for the year.

The basis on which depreciation is charged in relation to plant and equipment has been changed. Details of the changes made and the effect on the group's financial statements are shown under note 2.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

1. ACCOUNTING POLICIES (continued)

Stock and work in progress

Stock and work in progress is valued at the lower of cost and net realisable value.

In the case of raw materials and consumable stores, cost means purchase price calculated on a first in, first out basis. In the case of work in progress and finished goods, cost consists of direct materials, direct labour and attributable production and other overheads. Where relevant, the amount of work in progress has been reduced by progress payments.

Net realisable value means estimated selling price less all further costs $t\varepsilon$ completion and all costs to be incurred in marketing, selling and distribution.

Turnover

Turnover is the total amount receivable by the group in respect of work carried out during the year, excluding value added tax, trade discounts and intra group turnover.

2. TURNOVER AND GROUP PROFIT

a) The turnover and group profit on ordinary activities before taxation may be attributed to the joint activities of wood machining and moulding.

Group profit on ordinary activities is stated after charging

		1986 £	1985 £
	Auditors' remuneration	5,300	4,700
	Depreciation and amounts written off tangible		
	fixed assets	140,850	48,163
	Directors' emoluments (note 6)	114,873	155,611
	Interest payable (note 3)	3,519	12,361
	Exceptional item - Bad debt in respect of		
	customer in liquidation	16,800	_
ъ)	DISTRIBUTION COSTS AND ADMINISTRATIVE EXPENSES		
		1986	1985
		£	£
	Distribution costs	45,319	21,279
	Administrative expenses	167.335	196,110
	Other operating costs	85,135	86,916
		297,789	304,305



NCTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

2. TURNOVER AND PROFIT (continued)

c) DEFRECIATION

The directors are of the opinion that the basis on which depreciation had been charged in relation to plant and equipment had overstated the useful life of the underlying assets, resulting in an understated charge for depreciation against the group's profit. To provide a more realistic basis for the charge the rates applied in computing depreciation have been changed. The effect of the change on the group's profits for the year is as follows

Plant and Equipment	Original Holding Company	Basis Subsidiary Compan	Revise y	d Basis
General	10% p.a. NBV	Over 10 years	Over 6	years
Fork lift trucks	10% p.a. NBV	Over 6 years	Over 6	years
Cranes	10% p.a. NBV	Over 8 years	Over ô	years
			Company £	Group £
Depreciation charge under original basis			7,762	50,049
Depreciation charge under revised basis			20,296	118,180
Reduction in profits resulting from change			12,534	68,131
Depreciation in respect of obsolete plant and equipment			-	6,958
Aggregate reduction in profits resulting from additional charge for depreciation			12,534	75,089



D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY
NOTES TO THE FINANCIAL STATEMENTS (continued)
YEAR ENDED 31 AUGUST 1986

3. INTEREST PAYABLE

	1986 £	1985 £
In respect of loans repayable by instalments - repayable within 5 years, - repayment wholly or partly in more than 5 years	935	9,684
or put of In more than 5 years	2,583	2,677
	3,519	12,361

4. TAX ON PROFIT ON ORDINARY ACTIVITIES

The taxation charge is based on the profit for the year as follows

			roup	Co	mpany
		1986 £	1985 £	1986 £	1985 £
	United Kingdom corporation tax at between 30% and 40%	83,319	3,989	24,079	3,989
	Deferred tax	(7,547)	(39,015)	14,918	(23,706)
	In respect of group relief surrendered by subsidiary company	<u>.</u>	-	-	42,100
	Adjustment in respect of prior	75,772	(35,026)	38,997	22,383
	years principles of principles	6,011	1,949	6,011	1,949
		81,783	(33,077)	45,008	24,332
5.	PROFIT ATTRIBUTABLE TO MEMBERS OF TR	HE HOLDING	COMPANY		
				1986 £	1985 £
	Dealt with in the accounts of the ho	olding comp	pany	66,308	94,437
	Retained by subsidiary company			75,859	(40,711)
				142,167	53,726

D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

6. DIRECTORS AND EMPLOYEES

7.

	1986	1985
Staff costs during the year comprise	£	£
Wages and salaries	815,918	642,140
Social security costs	78,216	59,119
Other pension costs	6,305	47,098
	900,439	740.057
	=====	748,357
The average number of employees during the year was as	follows	
	1986	1985
	No	No
Page		
Factory Administration	86	82
Administration	12	7
	98	89
The emoluments of the directors, excluding pension confollows	cributions	, were as
	1986	1985
	£	£
The chairman, who was also the highest paid director	37,131	36,550
•		
Other directors		
42.00.013	1 200	
	1986 £	1985
	*	£
£0 - £ 5,000	1	1
£ 5,001 - £10,000	1	1
£10,001 - £15,000	-	_
£15,001 - £20,000	1	1
£20,001 - £25,000	2	2
	E-10272-1	
INTANGIBLE ASSETS		
	1986	1985
	£	1985 £
Goodwill arising on consolidation	-	-
1 September 1985	2 667	0.000
Written off to reserves	2,657 (2,657)	2,657 (2,657)
		(6,00/)
31 August 1986	-	_

Goodwill represents the excess of cost over the fair value of the net assets acquired on the acquisition of D.W. Mouldings Limited, the company's wholly owned subsidiary.

. W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY
NOTES TO THE FINANCIAL STATEMENTS (continued)
YEAR ENDED 31 AUGUST 1986

8. TANGIBLE ASSETS

Movements during the year are summarised as follows

	Plant and Equipment £	Motor Vehicles £	Fixtures and Fittings	Over	Freehold Propertie	
GROUP		-	-	-	٤	£
COST 1 September 1985 Additions Disposals	364,980 134,303 -	38,293 13,450 (3,821)	21,142 21,304	315,424 - -	82,462 59,649 - (
31 August 1986	499,283	47,922	42,446	315,424	142,111	1,047,186
DEPRECIATION 1 September 1985 Charged Released	173,196 125,138	21,040 7,390 (2,677)	11,645	16,961 3,277	5,260 1,421	225,102 140,306 (2,677)
31 August 1986	298,334	25,753	14,725	20,238	6,681	365,731
NET BOOK VALUE					E36450-14-1	-
1 September 1985	191,734	17,253	9,497	298,463	77,202	594,199
31 August 1986	200,949	22,169	27,721	295,186	135,430	681,455
COMPANY						-
COST 1 September 1985 Additions Disposals	31,308 64,959 -	23,555 8,450 (3,821)	21,142 21,304	315,424	82,462 59,649 -	473,891 154,362 (3,821)
31 August 1986	96,267	28,184	42,446	315,424	142,111	624,432
DEPRECIATION 1 September 1985 Charged Released	18,649 20,296	12,878 4,496 (2,677)	11,645	16,961 3,277	5,260 1,421	65,393 32,570 (2,677)
31 August 1986	38,945	14,697	14,725	20,238	ē,681	95,286
NET BOOK VALUE		2	The second secon		·····	
1 September 1985	12,659	10,677	9,497	298,463	77,202	408,498
31 August 1986	57,322	13,487	27,721	295,186	135,430	529,146

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

9. FIXED ASSET INVESTMENTS

At 31 August 1986 D.W. General Wood Machinists Limited held 100% of the issued share capital of D.W. Mouldings Limited, a company incorporated in the United Kingdom.

Investment in subsidiary company (unquoted)	1986 £	1985 £
At cost	7,657	7,657

The directors are of the opinion that the market value of the investment is not less than $\cos t$.

10. STOCK AND WORK IN PROGRESS

	Group		Co	npany	
	1986 £	1985 £	1986 £	1985 £	
Raw materials and consumable stores Work in progress Finished goods and goods for	31,715 25,093	51,140 11,500	29,765 25,093	48,598 11,500	
resale	44,317	56,858	21,707	29,649	
	101,125	119,498	76,565	89,747	

There were no significant differences between the replacement cost and the values disclosed for all categories of stock.

11. DEBTORS

	Group		Company	
	1986 £	1985 £	1986 £	1985 £
Amounts due from subsidiary compa Trade debtors Prepayments and accrued income Other debtors	439,173 34,618 391	377,196 23,469	75,241 242,871 10,737 391	95,638 218,173 8,710
	474,182	400,665	329,240	322,521

All amounts included above are considered receivable within one year of the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

12. CREDITORS: amounts falling due within one year

	Group		Company	
	1986	1985	1986	1985
	£	٤	£	£
Amounts due to group company				
(trade)	_	-	29,016	30,711
Trade creditors	139,187	108,916	61,371	78,208
Current corporation tax	69,240	36,723	10,000	36,723
Other taxes and social sec '				•
costs	51,323	50,355	12,189	18,437
Directors' loans (12a)	149,400	130,413	149,400	130,413
Mortgage (secured) (note 1:	1,008	914	1,008	914
Other loans (note 13)	1,722	1,565	1,722	1,565
Other creditors	15,624	15,623	15,413	15,623
Accruals	60,183	47,753	32,357	28,792
	437,687	392,262	312,476	341,386

a) Directors' loans

At present there are no specific provisions for the repayment of the directors' loans, which represent a medium term, interest free, source of finance for the company.

13. CREDITORS: amounts falling due after more than one year

	Group and	
	Holding C	ompany
	1986	1985
	£	£
Mortgage (secured) (13a)	25,136	26,050
Loans (unsecured) (13b)	7,545	9,108
	 .	
	32,681	35,158
Amounts due for repayment within		•
one year as shown under note 12	2,730	2,479
	 -	
	29,951	32,679
Corporation tax	24.079	3,989
	•	·
	54,030	6,668
	-	

a) Mortgage

The mortgage is secured on the leasehold property at Sandy in Bedfordshire, and is repayable by half yearly instalments of fl,748, including interest charged at 10% per annum on the outstanding reducing balance.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

13. CREDITORS: amounts falling due after more than one year (continued)

b) Loans (unsecured)

The unsecured loan is repayable by quarterly instalments of £625, including interest at 11% charged on the outstanding reducing balance.

The mortgage and loans are repayable as follows

	1986 Group and Holding Company £	1985 Group and Holding Company £
Within 1 year Between 1 and 5 years After 5 years	2,730 10,999 18,952	2,479 12,238 20,441
	32,681	35,158

14. DEFERRED TAXATION

	Group		Company	
	1986 £	1985 £	1986 £	1985 £
l September 1985 Transfer for the year	149,419 (7,547)	188,434	95,105 14,918	l18,811 (23,706)
31 August 1986	141,872	149,419	110,023	95,105

The balance at 31 August 1986 represents the full potential liability and is entirely in respect of accelerated capital allowances.

15. CALLED UP SHARE CAPITAL

The authorised and issued share capital consists of 50,000 ordinary shares of fl each fully paid.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1986

16. PROFIT AND LOSS ACCOUNT

	Company		Group	
	1986	1985	1986	1985
	£	£ £	٤	£
1 September 1985 Retained profit for the year	363,608 66,308	269,171 94,437	638,880 142,167	585.194 53,725
31 August 1986	429,916	363,608	781,047	638,880
Goodwill written off			2,657	2,657
			778,390	636,223
Holding company Subsidiary company			429,916 351,131	363,605 275,272
Goodwill written off to reserves			781,047 2,657	638,880 2,657
			778,390	636,223

17. CONTINGENT LIABILITIES

The company has entered into cross guarantees in respect of bank borrowings of its subsidiary, the maximum liability under which amounted to finil (1985 - finil) at the balance sheet date.

18. PENSION COMMITMENTS

The group operates a pension plan for certain of its senior employees, the costs of which are calculated annually and charged in the profit and loss account when they arise. Costs for 1986 amounted to £6,305 (1985 - £47,098).

19. CAPITAL COMMITMENTS

	Group		Company	
	1986	1985	1986	1985
	£	£	£	£
Contracted for	35,000	70,652	10,000	70.652
Authorised but not contracted for		50,000	-	50,000
	35,000	1.20,652	10,000	120,652

20. CHARGED ASSETS

In addition to the second mortgage in respect of the company's leasehold property at Sandy, the company's bank, Midland Bank plc, hold a fixed charge on the company's book debts in relations to any bank borrowings. Borrowings at 31 August 1986 amounted to fnil (1985 - fnil).