D W GENERAL WOOD MACHINISTS LIMITED

6077171

REPORT OF THE DIRECTORS

CHAIRMAN E E Dossett

DIRECTORS A E Woodley

B Dossett A Howard

SECRETARY B Dossett

REGISTERED OFFICE 855/857 High road

Tottenham London N17

REGISTERED NUMBER 607717

FINANCIAL STATEMENTS

The directors submit their report and the audited financial statements of the group for the year ended 31 August 1990.

DIVIDEND

The directors do not recommend the payment of a dividend and the profit for the year has therefore been retained.

REVIEW OF BUSINESS

The group's principal activities during the year were those of wood machinists and wood moulders.

Although group turnover has remained in line with that of the previous financial year, operating margins have improved.

The results of the group's subsidiary company, D W Mouldings Limited, although improved in relation to the previous financial year, continue to reflect a decline in business connected with moulded timber products.

In summary, group turnover amounted to £1,718,967 (1989 - £1,693,396), and the group reports a profit before taxation of £27,825 (1989 - £17,927).

FUTURE DEVELOPMENTS

The directors are aware that both companies within the group face a difficult current year of trading but remain confident that the group will continue to operate profitably.

As an immediate priority, the directors shall continue their efforts to expand the level of business undertaken by the group's subsidiary, and whilst they anticipate a continued decline in the level of demand for moulded timber products, intend to promote timber supplies which currently only account for a small proportion of that company's business.

9 MAR 1991

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REPORT OF THE DIRECTORS (Continued)

FIXED ASSETS

The movements in fixed assets are as shown in the notes to the financial statements.

DIRECTORS

With the exception of Mrs I J Dossett, who retired from the board of directors on 22 October 1990, the directors in office at the end of the year are as listed above, all of whom served on the board throughout the financial year ended 31 August 1990.

The board of directors wish to convey their appreciation for the services provided to the group by Mrs I J Nossett during her term of office.

A E Woodley retires by rotation, and being eligible, offers himself for re-election at the forthcoming annual general meeting.

DIRECTORS' INTERESTS

The directors' interests in the share capital of the company at 1 September 1989 and at 31 August 1990 as recorded in the register maintained by the company in accordance with the provisions of the Companies Act 1985, were as follows

	Ordinary shares 1 September 1989	
E E Dossett E E Dossett (Joint Trustee	20,250	20,250
Grandchildren's Settlement) A E Woodley B Dossett A Howard I J Dossett	5.976	5.976
	90 11,459 8,059	90 11,459 8,059
	1,666	1,566
	liz 500	<u> </u>
	47.500	47.500

h partner of Menzies, the company's auditors, is a joint trustee with Mr E E Dossett of the Grandchildren's Settlement which holds 5,976 £1 ordinary shares in the company.

AUDITORS

Messrs Menzies have expressed their willingness to continue in office as auditors and in accordance with Section 384(1) of the Companies Act 1985 a resolution proposing their re-appointment will be submitted to the annual general meeting.

By order of the Board

B Dossett Secretary 1) Donett

4 January 1991

REPORT OF THE AUDITORS TO THE MEMBERS OF D W GENERAL WOOD MACHINISTS LIMITED

We have audited the financial statements set out on pages 4 to 20 in accordance with Auditing Standards.

In our opinion, the financial statements give a true and fair view of the state of the company's and group's affairs at 31 August 1990 and of the group's profit and source and application of funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

4 January 1991

The Chestnuts 18 East Street Farnham Surrey GU9 7SD

MENZIES Chartered Accountants

CONSOLIDATED BALANCE SHEET

31 AUGUST 1990

	Notes	£	1990 £	£	1989 £
FIXED ASSETS					
Tangible assets	2		947,140		1,033,294
CURRENT ASSETS					
Stock and work in progress Debtors Cash at bank and in hand	4 5	196,062 473,939 178,991		147,102 435,481 143,541	
		848,992		726,124	
CREDITORS: amounts falling due within one year	6	468,244		444.736	
NET CURRENT ASSETS	•		380,748		281,388
TOTAL ASSETS LESS CURRENT LIABILITIES			1,327,888		1,314,682
CREDITORS: amounts falling after more than one year	due 7	18,951		20,440	
PROVISIONS FOR LIABILITIES AND CHARGES	8	125.047		129,859	
	-		143.998		150,299
			1,183,890		1,164,383
CAPITAL AND RESERVES					\ <u>\</u>
Called up share capital Profit and loss account	9 10		50,000 1,133,890		50,000 1,114,383
			1.183.890		1,164,383

The financial statements were approved by the Board of Directors on 4 January 1991.

DIRECTORS

E E Dossett 2 Dorsett

A E Woodley A W coddly

D W GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY

CONSOLIDATED PROFIT AND LOSS ACCOUNT YEAR ENDED 31 AUGUST 1990

		1990	1989
	Notes	3	£
TURNOVER	11	1.718.967	1,693,396
COST OF SALES		1,311,142	1.327.445
GROSS PROFIT		407,825	365.951
Administrative and other operating expenses Distribution costs		360,605 30,912	330,508 35,996
OPERATING PROFIT(LOSS)		16,308	(553)
Interest receivable		13.756	21,091
		30,064	20.538
Interest payable	12	2,239	2,611
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	11	27.825	17.927
Tax on profit on ordinary activities	13	8.318	2,114
RETAINED PROFIT FOR THE FINANCIAL YEAR	10	19.507	15,813

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS YEAR ENDED 31 AUGUST 1990

		1990	1	1989
SOURCE OF FUNDS	2	3	3	3
From operations				
Group profit on ordinary activities before taxation		27.825		17,927
Adjustment for items not involving the movement of funds: Depreciation of tangible fixed assets Profit on disposal of tangible fixed assets		92,792 (891)		99.589 (2.500)
TOTAL GENERATED FROM OPERATIONS		119.726		115,016
Funds from other sources				
Proceeds on disposal of tangible fixed assets		2,150		2,500
APPLICATION OF FUNDS		121,876		117,516
Purchase of tangible fixed assets Taxation paid	7,897 22,269		33,816 82,852	
		30.166		116,668
NET INFLOW OF FUNDS		91,710		848
INCREASE(DECREASE) IN WORKING CAPITAL				
Stock and work in progress Debtors Creditors: amounts falling due		48,960 34,840		27,229 (82,429)
within one year Creditors: amounts falling due		(29.029)		97.719
after more than one year		1,489		3.059
NET LIQUID FUNDS		5 ċ. 260		45.578
Cash at bank and in hand		35.450		(44,730)
		91.710		848

BALANCE SHEET

31 AUGUST 1990

		1	1990	19	989
FIXED ASSETS	Notes	3	£	£	£
Tangible assets Investments	2		871,160 7,657		915,629 7.657
CURRENT ASSETS			878,817		923,286
Stock and work in progres Debtors Cash at bank and in hand	ss 4 5	94.597 287.462 131.653		94.557 263.290 92.321	
CREDITORS: amounts falling due within one year	ng 6	513,712 478,644		450,168 529,615	
NET CURRENT ASSETS(LIABII	LITIES)		35,068	<u></u>	(79.447)
TOTAL ASSETS LESS CURRENT LIABILITIES	r		913.885		843.839
CREDITORS: amounts falling after more than one year		18,951		20.440	
PROVISIONS FOR LIABILITIES AND CHARGES	es 8	121,609		119.549	
			140,560		139,989
			773.325		703,850
CAPITAL AND RESERVES					***************************************
Called up share capital Profit and loss account	9 10		50.000 723.325		50,000 653,850
			773.325		703.850

The financial statements were approved by the Board of Directors on 4 January 1991.

DIRECTORS E E Dossett

A E Woodley

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STATEMENT OF SOURCE AND APPLICATION OF FUNDS

YEAR E	NDED	31	AUGUST	1990
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1120 ENDED 31 R00031 1990		1990		1989
	£	£	£	£
SOURCE OF FUNDS				
From operations				
Profit on ordinary activities before taxation		111,583		132,968
Adjustments for items not involving the movement of funds: Depreciation of tangible fixed assets Profit on disposal of tangible fixed assets		51,107 (891)	•	51.572
TOTAL GENERATED FROM OPERATIONS		161,799		184.540
lids from other sources				
roceeds on disposal of tangible fixed assets		2,150		_
APPLICATION OF FUNDS		163,949		184,540
Purchase of tangible fixed assets Taxation paid Payment in respect of group	7,897 22,152		24,142 39,113	
	23,300		33,300	
		53.349		96,555
NET INFLOW OF FUNDS		110,600		87,985
INCREASE(DECREASE) IN WORKING CAPITAL				·
Stock and work in progress Debtors Creditors: amounts falling due		40 24,172		2.674 35.077
within one year Creditors: amounts falling due		45.567		(14,038)
after more than one year		1,489		3.059
NET LIQUID FUNDS		71,268		26,772
Cash at bank and in hand		39.332		61,213
		110,600		87.985

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 1990

ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention.

The principal accounting policies of the group have remained unchanged from the previous year and are set out below.

Basis of consolidation

The group financial statements consolidate the financial statements of D W General Wood Machinists Limited and its subsidiary company. D W Mouldings Limited, made up to 31 August each year. No profit and loss account is presented for D W General Wood Machinists Limited as provided by Section 228(7) of the Companies Act 1985.

Goodwill arising on consolidation

Goodwill arising on consolidation, representing the excess of the purchase price over the fair value of the net assets acquired, has been written off in full against the group's profit and loss account reserve.

Deferred taxation

Provision is made for deferred taxation on the liability method for all short-term timing differences. Provision is also made for long-term timing differences, except to the extent that there is a reasonable probability of the tax not falling due for payment in the foreseeable future. Such tax not provided for is disclosed as a contingent liability.

Depreciation

Depreciation is charged to reduce the cost or valuation of tangible fixed assets to their net realisable values over their estimated useful lives at the following rates

Plant and equipment - Over 6 years

Motor vehicles - 25% per annum on net book values Fixtures and fittings - 10% per annum on net book values

Leasehold property over

50 years - Over the life of the lease

Freehold properties - Over 100 years

Investments

Investments are included in the balance sheet at cost less amounts written off.

YEAR ENDED 31 AUGUST 1990

1. ACCOUNTING POLICIES (continued)

Stock and work in progress

Stock is valued at the lower of cost and net realisable value.

In the case of raw materials and consumable stores, cost means purchase price calculated on a first in, first out basis.

Net realisable value means estimated selling price less all further costs to completion and all costs to be incurred in marketing, selling and distribution.

Work in progress is valued at the lower of cost and net realisable value. Cost consists of direct materials, labour and attributable overheads. Net realisable value is based on estimated spling price, less any further costs of realisation.

Turnover

Turnover is the total amount receivable by the group for goods supplied and services provided, excluding value added tax, trade discounts and intragroup sales.

D W GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COFFRANY

NOTES TO THE FINANCIAL STATEMENTS (Continued)

YEAR ENDED 31 AUGUST 1990

2. TANGIBLE FIXED ASSETS

ld ty Total	બ) 1,659,135 7.897 (5,307)	1,661,725	625,841 92,792 (4,048)	714,585	1,033,294	947,140
d Freehold Property	ᄕᅥ	487,089	487,089	17,848 4,871	22,719	469,241	464,370
Leaschold Property over 50 years	બ	317,724	317,724	30,095	33,398	287,629	284,326
Fixturen and Fittings	હ	50,153	50,153	24,003 2,615	26,618	26.150	23,535
Motor Vehicles	બ	64,882 7,897 (5,307)	67,472	38,925 8,149 (4,048)	43,026	25,957	54,446
Plant and Equipment	ધ	739,287	739,287	514,970 73,854	588,824	224,317	150,463
GROUP	COST	At 1 September 1989 Additions Disposals	At 31 August 1990	DEPRECIATION At 1 September 1989 Charge for the year Released on disposal	At 31 August 1990	NET BOOK VALUE At 1 September 1989	At 31 August 1990

D W GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY

NOTES TO THE FINANCIAL STATEMENTS (Continued)

YEAR ENDED 31 AUGUST 1990

2. TANGIBLE FIXED ASSETS (Continued)

TANGIBLE FIXED ASSETS (Continued)	ontinued)					
COMPANY	Plant and Equipment	Motor Vehicles	Fixtures and Fittings	Leasehold Property over 50 years	Freehold Properties	Total
1500	ᄕᅥ	બ	Сuł	ч	બ	બ
At 1 September 1989 Additions Disposals	245,371	31,534 7,897 (5,307)	50,153	317.724	487,089	1,131,871 7,897 (5,307)
At 31 August 1990	245,371	34,124	50,153	317.724	487,089	1,134,461
DEPRECIATION At 1 September 1989 Charge for the year Released	123,789 35,902	20,507 4,416 (4,048)	24,003 2,615	30,095	17.848 4.871	216,242 51,107 (4,048)
At 31 August 1990	159-631	20,875	26,518	33,398	22,719	263,301
NET BOOK VALUE At 1 September 1989	121,582	11,027	26,150	287,629	469,241	915,629
At 31 August 1990	85,680	13,249	23,535	284,326	464,370	671,160

YEAR ENDED 31 AUGUST 1990

3. FIXTH ASSET INVESTMENT

INVESTMENT IN GROUP COMPANY

At 31 August 1990, D W General Wood Machinists Limited held 100% of the issued share capital of F W Mouldings Limited, a company incorporated in the United Kingdom, whose principal activities are those of wood moulders.

	1990 £	1989 £
Investment in subsidiary company (unquoted)		
At cost	7.657	7,657

The directors are of the opinion that the market value of the investment is not less than cost.

GOODWILL ARISING ON CONSOLIDATION

	1990 £	1989 £
<pre>1 September 1989 Written off to reserves (note 10)</pre>		2.657 (2,657)
31 August 1990	-	-

Goodwill represents the excess of cost over the fair value of the net assets acquired on the acquisition of D W Mouldings Limited, the company's wholly-owned subsidiary.

4. STOCK AND WORK IN PROGRESS

	(GROUP	cr	MPANY
	1990	1989	1990	1989
	£	£	£	3
Raw materials and consumables	100 200	(0.00)	_	
Work in progress	109,288 38,312	60,371 31,202	35,629 33,873	33,219 30,698
Goods for resale	48,462	55.529	25,095	30,640
	<u> </u>			
	196,062	147,102	94.597	94.557
		F		-

There were no significant differences between the replacement cost and the values disclosed for all categories of stock.

D W GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY

NOTES TO THE FINANCIAL STATEMENTS (Continued)

YEAR ENDED 31 AUGUST 1990

5. DEBTORS

	GROUP		COMPANY	
	1990	1989	1990	1989
	3	£	£	3
Trade debtors Other debtors Taxation recoverable Prepayments and accrued	393.446 472 7.213	340.650 452 3.595	248.498 472 -	218,195 452 -
income	72.808	90.784	38,492	44.643
				
	473.939	435,481	287,462	263,290
			*	

All amounts included above are receivable within one year of the balance sheet date.

6. CREDITORS: amounts falling due within one year

	C	GROUP		COMPANY	
	1990	1989	1990	1989	
	3	3	£	£	
Secured loans (note 7) Unsecured loan (note 7) Directors' loans (note 6b) Trade creditors Amounts owed to group companies (note 6a) Current corporation tax Social security and other taxes Other creditors Accruals and deferred income	1,489 - 166.845 158.599 - 26,747 55,424 14,542 44,598	1.351 1.706 161.760 134.670 - 32.268 51.843 12.300 48.838	1.489 166.845 74.479 140.906 26.747 25.161 14.542 28.475	1.351 1.706 161.760 78.502 185.346 32.151 25.700 12.300 30.799	
	468,244	444.736	478.644	529.615	

a) Group companies

Amounts due to group companies include trade creditors of £124,573 (1989 - £118,372).

YEAR ENDED 31 AUGUST 1990

6. CREDITORS: amounts falling due within one year (continued)

b) Directors' loans

At present there are no specific provisions for the repayment of the directors' loans, which represent a medium term, interest free, source of finance for the company.

7. CREDITORS: amounts falling due after more than one year

	Group and Holding Company	
	1990	1989
	£	£
Mortgage (7a) Loans (unsecured) (7b)	20.440 -	21.791 1,706
		
Amounts due for repayment within	20,440	23.497
one year as shown under note 6	1.489	3.057
		
	18,951	20,440
	along the formal state of the s	

a) Mortgage

The mortgage is secured on the leasehold property at Sandy in Bedfordshire, and is repayable by half-year y instalments of £1.748, including interest charged at 10% per annum on the standing reducing balance.

b) Loans (unsecured)

The unsecured loan was fully repaid during the year ended 3% August 1990. The loan was repayable by quarterly instalments of £625, including interest at 11% charged on the outstanding reducing balance.

The mortgage and unsecured loan is repayable as follows

	1990 Group and Holding Company £	1989 Group and Holding Company £
Within 1 year Between 1 and 5 years Aftar 5 years	1,489 7,648 11,303	3,057 6,937 13,503
	1	
	20.440	23,497
	and Street Harrison	7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

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NOTES TO THE FINANCIAL STATEMENTS (Continued)

YEAR ENDED 31 AUGUST 1990

PROVISIONS FOR LIABILITIES AND CHARGES 8.

	Group		Company			
Deferred taxation:	1990 £	1989 £	1990 £	1989 £		
1 September 1989 Transfer for the year	129.859 (4.812)	135,439 (5,580)	1.19,549 2,060	119.322 227		
31 August 1990	125,047	129.859	121,609	119,549		
The balance at 31 August 1990 represents the full potential liability and entirely in respect of accelerated capital allowances.						
CALLED UP SHARE CAPITAL			1990	1080		

9.

Authorised	£	£
50,000 ordinary shares of £1 each	50,000	50.000
Allotted, called up and fully paid		
50,000 ordinary shares of £1 each	50,000	50,000

10.

			70,000	50,000
PROFIT AND LOSS ACCOUNT				
		Group	Co	mpany
	1990 £	1989 £	1990 £	1989 £
At 1 September 1989 Profit for the year (10a)	1,117,040	1,101,227 15,813	653,850 69,475	565.698 88.152
At 31 August 1990	1,136,547	1,117,040	723.325	653,850
Goodwill written off to reserves (note 3)	2,657	2,657		
	1,133,890	1,114,383		
Holding company Subsidiary company	723.325 413.222	653.850 463.190		
Goodwill written off	1,136,547	1,117,040		
to reserves (note 3)	2.657	2.657		
				

1,133,890 1,114,383

YEAR ENDED 31 AUGUST 1990

10a.	PROFIT ATTRIBUTABLE TO MEMBERS OF THE HOLDING COMPANY		
		1990	1989
		3	£
	Dealt with in the accounts of the holding company Retained by subsidiary company	69.475 (49.968)	88,152 (72,339)
		19,507	15.813

11. TURNOVER AND GROUP PROFIT ON ORDINARY ACTIVITIES DEFORE TAXATION

The turnover and group profit on ordinary activities before taxation may be attributed to the joint activities of word machining and moulding.

Group profit on ordinary activities is stated after charging

		1990	1989
		£	3
	Depreciation and amounts written off tangible fixed assets Profit on disposal of tangible fixed assets Directors' emoluments (note 15) Auditors' remuneration	92,792 (891) 125,665 11,400	99.589 (2.500) 124.626 13.826
12.	INTEREST PAYABLE		
		1990	1989
		3	3
	On loans repayable by instalments:		
	Loans repayable within 5 years Loans repayable partly in more than 5 years	93 2,146	339 2,272
		2,239	2,611

NOTES TO THE FINANCIAL STATEMENTS (Continued)
YEAR ENDED 31 AUGUST 1990

13. TAX ON PROFIT ON ORDINARY ACTIVITIES

The taxation charge is based on the profit for the year as follows

	_	position due year as rullows						
		Group		4444			Company	
		1990 £	1989 £	1990 £	1989 £			
	United Kingdom corporation							
	tax at between 25% and 35%	13.037	10,069	13.037	10,069			
	Deferred tax	(4.812)	(5,580)	2.060	227			
	Adjustment in respect of	8,225	4.489	15.097	10,296			
	prior year	93	(2,375)	3.711	1,220			
	Payment in respect of group relief surrendered	-	<u>-</u>	23.300	33,300			
		8.318	2,114	42.108	44.816			
14.	STAFF COSTS	-			<u> </u>			
	0			1990	1989			
	Staff costs during the year of Wages and salaries Social security costs Other pension costs Redundancy costs	comprised:-		£ 762,635 69,190 9,150	£ 831,221 75,800 8,432 1,728			
				840,975	917.181			
	The average weekly number of	employees du	ring the year	was as foll	.ows:-			
				1990	1989			
				No.	No.			
	Factory and shop Administration			56 12	હે9 12			
					——			
				68	81			

YEAR ENDED 31 AUGUST 1990

15. DIRECTORS' EMOLUMENTS

Directors' remuneration, included in staff costs above, was as follows:-

birectors remuneration, included in stail costs above	e, was as fo	llows:-
	1990	1989
	£	£
Directors' fees Pension paid to former director	106,095 3 ::00	106.095 3.000
	109,095	109,095
The emoluments of the directors, excluding pension follows:-	contributio	ns, were as
	1990	1989
	£	3
The chairman, who was also the highest paid director	39.243	38.099
Emoluments of the other directors fell within the following	lowing range:	5
	1990	1989
	No.	No.
£0 - £ 5.000	-	-
£ 5.001 - £10.000	1	1
£10,001 - £15,000	-	-
£15,001 - £20,000	1	1
£20,001 - £25,000	-	-
£25,001 - £30,000	2	2

16. CONTINGENT LIABILITIES

- a) The company has entered into cross guarantees in respect of bank borrowings of its subsidiary, the maximum liability under which amounted to finil (1989 finil) at the balance sheet date.
- b) The group has provided a guarantee to Midland Bank in respect of duty deferment to HM Customs and Excise, the maximum liability under which amounts to £1,000 (1989 £nil).

D W GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY

NOTES TO THE FINANCIAL STATEMENTS (Continued)

YEAR ENDED 31 AUGUST 1990

17. PENSION COMMITMENTS

The group operates a pension plan for certain of its senior employees costs of which are calculated annually and charged in the profit and account when they arise. Costs for 1990 amounted to £6,150 (1989 - £5,432)

18. CHARGED ASSETS

In addition to the second mortgage in respect of the company's leas property at Sandy, the group's bank, Midland Bank PLC, hold a fixed charthe group companies' book debts in relation to any bank borrowings. Borro at 31 August 1990 amounted to £nil (1989 - £nil).

REPORT OF THE DIRECTORS

CHAIRMAN

E E Dossett

DIRECTORS

A E Woodley

B Dossett

A Howard

SECRETARY

B Dossett

REGISTERED OFFICE

855/857 High Road

Tottenham London N17

REGISTERED NUMBER

607717

FINANCIAL STATEMENTS

The directors submit their report and the audited financial statements of the group for the year ended 31 August 1991.

DIVIDEND

The directors do not recommend the payment of a dividend and the profit for the year has been retained.

REVIEW OF BUSINESS

The group's principal activities during the year were those of wood machinists, wood moulders, and general timber merchants.

Group turnover has remained in line with that of the previous financial year, and operating margins have shown a small improvement.

The volume of business and associated financial risk have been greatly affected by the current economic recession, ecological pressures and the continued decline in demand for moulded timber products associated with the group's major customers.

Although in total operating costs have remained in line with the previous year, administrative costs have been reduced following a reduction in directors' remuneration, and selling and distribution costs have increased due to bad debts.

The results of the group's subsidiary company. D W Mouldings Limited, although improved in relation to the previous financial year, continue to reflect a decline in business connected with moulded limber products. That said, the directors have successfully expanded the volume of business associated with timber sales which previously represented a small proportion of the company's business.

In summary, group turnover amounted to £1.714.615 (1990 - £1.718.967), and the group reports a profit before taxation of £41.242 (1990 - £27.825).

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REPORT OF THE DIRECTORS

FUTURE DEVELOPMENTS

The continuing problems brought about by the current economic recession remain cause for concern. The volume of business must increase to historical levels to ensure that the group can operate efficiently and cost effectively.

The directors will continue to promote timber sales to attract further business but recognise the additional associated financial risks.

Although expected to be a difficult year of trading, the directors are confident that the group can improve overall profitability.

FIXED ASSETS

The movements in fixed assets are as shown in the notes to the financial statements.

The directors do not consider that there is any significant difference between the market value and net book value of the group's tangible fixed assets.

DIRECTORS

With the exception of Mrs I J Dossett, who retired from the board of directors on 22 October 1990, the directors in office at the end of the year are as listed on page one, all of whom served on the board throughout the financial year ended 31 August 1991.

The board of directors wish to convey their appreciation for the services provided to the group by Mrs I J Dossett during her term of office.

B Dossett retires by rotation, and being eligible, offers himself for re-election at the forthcoming annual general meeting.

REPORT OF THE DIRECTORS

DIRECTORS' INTERESTS

The directors' interests in the share capital of the company at 1 September 1990 and at 31 August 1991 as recorded in the register maintained by the company in accordance with the provisions of the Companies Act 1985, were as follows

Ord/nary shares of £1 each

	31 August 1991	1 September 1990
E E Dossett E E Dossett (Joint Trustee	5,416	20.250
Grandchildren's Settlement)	4,980	5.976
A E Woodley	90	90
B Dossett and family	16,959	11,459
A Howard and family	13.559	8,059
I J Dossett	-	1,666
	41,004	47,500

A partner of Menzies, the company's auditors, is a joint trustee with E E Dossett of the Grandchildren's Settlement which holds 4,980 £1 ordinary shares in the company.

At 31 August 1990 and 31 August 1991, E E Dossett, A E Woodley, B Dossett and A Howard each held one £1 ordinary share in D W Mouldings Limited as nominee for D W General Wood Machinists Limited.

AUDITORS

Menzies have expressed their willingness to continue in office as auditors and in accordance with Section 385(2) of the Companies Act 1985, a resolution proposing their re-appointment will be submitted at the forthcoming annual general meeting.

By order of the Board

B Dont

B Dossett Secretary

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28 January 1992