D.W. GENERAL WOOD MACHINISTS LIMITED

REPORT OF THE DIRECTORS

CHAIRMAN E.E. Dossett

DIRECTORS

A.E. Woodley
B. Dossett

Mrs I.J. Dossett Mrs M.R. Woodley

A. Howard

SECRETARY B. Dossett

REGISTERED OFFICE 55/857 High Road

Tottenham London N17

REGISTERED NUMBER 607717

FINANCIAL STATEMENTS

The directors submit their report and the audited financial statements of the group for the year ended 31 August 1987.

DIVIDEND

The directors do not recommend the payment of a dividend and the profit for the year has therefore been retained.

REVIEW OF THE BUSINESS

The group's principal activities during the year were those of wood machinists and wood moulders.

The group's reported operating profit compares favourably with the previous year, and whilst the level of turnover generated by the holding company reduced by approximately 14%, the group position was not adversely affected. Savings in production costs have assisted in the improvement of operating margins, although the margins of the previous year were materially affected by the change of depreciation policy increasing production costs and lowering margins for that year.

Operating costs have remained constant, with the exception of insurance charges, which reflect the increase in premiums payable associated with the industry, and increased charges for rates resulting from the development of the company's Tottenham factory.

The group reports a profit before taxation of £286,480 (1986 - £223,950).

FUTURE DEVELOPMENTS

The directors are confident that the group will continue to operate profitably and competitively, although a reduction in turnover and operating profit of the subsidiary, D W Mouldings Limited, is anticipated as a result of the current decline in business associated with the demand for moulded timber products.

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D.W. GENERAL WOOD MACHINISTS LIMITED

REPORT OF THE DIRECTORS (continued)

FIXED ASSETS

The principal items of capital expenditure in the year are detailed under note 8 of the financial statements, which reflects the continued investment by the group to provide for future expansion and growth.

Furthermore, additional factory premises have been acquired to expand the company's Tottenham factory, providing new production facilities, which should become available during the latter part of the current financial year.

DIRECTORS

The directors in office at the end of the year are as listed on page one, all of whom served on the board throughout the year.

Mrs M.R. Woodley has expressed her intention to formally retire from office at the forthcoming annual general meeting, and the Board wish to convey their appreciation for her long-standing service to the company.

I.J. Dossett retires by rotation and being eligible offers herself for re-election.

DIRECTORS' INTERESTS

The directors' interests in the share capital of the company at 31 August 1987 as recorded in the register maintained by the company in accordance with the provisions of the Companies Act 1985, were as follows

	fl Ordinar 31.8.87	y Shares 31.8.86
E.E. Dossett E.E. Dossett (Joint Trustee -	20,250	20,250
Grandchildren's Settlement)	5,976	-
A.E. Woodley	90	8,250
Mrs I.J. Dossett	1,666	1,666
Mrs M.R. Woodley	_	1,666
B. Dossett	11,459	10,784
A. Howard	8,059	7,384
	47,500	50,000

A Partner of Menzies, the company's auditors, is a Joint Trustee with Mr E.E. Dossett of the Grandchildren's Settlement which holds 5,976 fl ordinary shares in the company.

AUDITORS

Menzies, (formerly Menzies Middleton Hawkins & Co) have expressed their willingness to continue in office as auditors and in accordance with Section 384(1) of the Companies Act 1985 a resolution proposing their re-appointment will be submitted to the annual general meeting.

By order of the board

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REPORT OF THE AUDITORS TO THE MEMBERS OF D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY

We have audited the financial statements set out on pages four to eighteen in accordance with approved auditing standards.

In our opinion the financial statements, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the company and the group at 31 August 1987 and of the profit and source and application of funds of the group for the year ended on that date, and comply with the Companies Act 1985.

16 Mars. 1988

Farnham Surrey

Chartered Accountants

D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY
GROUP PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 AUGUST 1987

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	Note	1987 £	1986 £
TURNOVER	2	1,881,058	1,895,062
COST OF SALES		1,324,670	1,385,744
GROSS PROFIT		556,388	509,318
Distribution costs and administrative expenses	2	298,866	297,789
OPERATING PROFIT	2	257,522	211,529
Interest receivable		32,207	15,940
		289,729	227,469
Interest payable	3	3,249	3,519
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	286,480	223,950
Tax on profit on ordinary activities	4	99,555	81,783
RETAINED PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION FOR THE FINANCIAL YEAR	5	186,925	142,167

GROUP BALANCE SHEET

31 AUGUST 1987

	Note		1987 £	£	1986 £
FIXED ASSETS					
Tangible assets	8		695,232		681,455
CURRENT ASSETS					
Stock and work in progress Debtors Cash at bank and in hand		107,365 443,189 526,473		101,125 474,182 255,217	
CREDITORS: amounts falling due	1	,077,027		830,524	
within one year	12	558,877		487,687	
NET CURRENT ASSETS		•	518,150		342,837
TOTAL ASSETS LESS CURRENT LIABILITIES			1,213,382		1,024,292
CREDITORS: amounts falling due after more than one year	• 13		65,997		54,030
PROVISION FOR LIABILITIES AND CHARGES			1,147,385		970,262
Deferred taxation	14		132,070		141,872
			1,015,315		828,390
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	15 16		50,000 965,315		50,000 778,390
			1,015,315		828,390

The financial statements were approved by the board of directors on 16 March 1988.

DIRECTORS E.E. Dossett

A.E. Woodley

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D.W. GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY GROUP STATEMENT OF SOURCE AND APPLICATION OF FUNDS YEAR ENDED 31 AUGUST 1987

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]	L9 3 7	1986	
	2	£	£	£
SOURCE OF FUNDS				
Group profit on ordinary activities before taxation		286,480		223,950
Items not involving the movement of fu	ınds			
Depreciation and amounts written off tangible fixed assets		89,483		140,850
TOTAL GENERATED FROM OPENATIONS		375,963		364,800
FUNDS FROM OTHER SOURCES				
Proceeds from sale of tangible fixed a	ıssets	1,000 376,963		600 365,400
APPLICATION OF FUNDS		070,303		303,400
Purchase of tangible fixed assets Taxation paid	104,260 28,952		228,706 36,723	
NET INFLOW OF FUNDS		133,212 243,751		99,971
INCREASE (DECREASE) IN WORKING CAPITAL				
Stock and work in progress Debtors Creditors: amounts falling due within one year	6,240 (30,993) (5,819)		(18,373) 73,517 (62,908)	
Creditors: amounts falling due after more than one year				
arter more than one year	3,067		2,728	
		(27,505)		(5,036)
MOVEMENT IN NET LIQUID FUNDS				
Cash at bank and in hand		271,256		105,007
		243,751		99,971

D.W. GENERAL WOOD MACHINISTS LIMITED

BALANCE SHEET

31 AUGUST 1987

		1987		1986	
	Note	£	£	£	£
FIXED ASSETS					
Tangible assets Investment	8 9		564,535 7,657		529,146 7,657
CURRENT ASSETS					
Stock and work in progress Debtors Cash at bank and in hand		76,132 311,016 117,004		76,565 329,240 13,837	
CREDITORS: amounts falling due within one year	12	504,152 337,608		419,642 312,476	
NET CURRENT ASSETS			166,544		107,166
TOTAL ASSETS LESS CURRENT LIABILITIES			738,736		643,969
CREDITORS: amounts falling due after more than one year	13		65,997		54,030
PROVISION FOR LIABILITIES AND CHARGES			672,739		589,939
Deferred taxation	14		112,892		110,023
			559,847		479,916
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	15 16		50,000 509,847		50,000 429,916
			559,847		479,916

The financial statements were approved by the board of directors on 16 March 1988.

DIRECTORS E.E. Dossett

A.E. Woodley

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D.W. GENERAL WOOD MACHINISTS LIMITED

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

YEAR ENDED 31 AUGUST 1987

	£	1987 £	£	.986 £
SOURCE OF FUNDS				
Profit on ordinary activities before taxation		121,904		111,316
Items not involving the movement of fur	nds			
Depreciation and amounts written off tangible fixed assets		27,978		33,114
TOTAL GENERATED FROM OPERATIONS		149,882		144,430
FUNDS FROM OTHER SOURCES				
Proceeds on disposal of tangible fixed assets		_		600
		1.9,882		145,030
APPLICATION OF FUNDS				
Purchase of tangible fixed assets Taxation paid	63,367		154,362 36,723	
		73,367		191,085
NET INFLOW (OUTFLOW) OF FUNDS		76,515		(46,055)
INCREASE (DECREASE) IN WORKING CAPITAL				
Stock and work in progress Debtors Creditors: amounts falling due		(433) (79,276)		(13,182) 27,116
within one year Creditors: amounts falling due		(11,062)		2,187
after more than one year		3,067		2,728
INCREASE (DECREASE) IN CURRENT ACCOUNT		(87,704)		18,849
BALANCE WITH GROUP COMPANY		61,052		(20,397)
MOVEMENT IN NET LIQUID FUNDS				
Cash at bank and in hand		103,167		(44,507)
		76,515		(46,055)
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NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 1987

1. ACCOUNTING FOLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention.

The principal accounting policies of the group have remained unchanged from the previous year and are set out below.

Basis of consolidation

The group financial statements consolidate the financial statements of D.W. General Wood Machinists Limited and its subsidiary company, P.W. Mouldings Limited, made up to 31 August each year. No profit and loss account is presented for D.W. General Wood Machinists Limited as provided by Section 228(7) of the Companies Act 1985.

Goodwill arising on consolidation

Goodwill arising on consolidation, representing the excess of the purchase price over the fair value of the net assets acquired, has been written off in full against the group's profit and loss account reserve.

Deferred taxation

Provision is made for Jeferred taxation on the liability method for all short-term timing differences. Provision is also made for long-term timing differences, except to the extent that there is a reasonable probability of the tax not falling due for payment in the foreseeable future. Such tax not provided for is disclosed as a contingent liability.

Depreciation

Depreciation is charged on the cost of the group's tangible fixed assets at the following rates which are expected to reduce the assets to their net realisable values over their estimated useful lives.

Freehold land
Freehold premises
Leasehold property and factory
improvements
Plant and machinery
Fixtures and fittings
Motor vehicles

Over 100 years

Over the life of the lease Over 6 years 10% per annum on net book values 25% per annum on net book values

Profits and losses arising on the disposal of tangible fixed assets are included in the depreciation charge for the year.

With effect from 1 September 1985, the basis on which depreciation was charged in relation to plant and equipment had been changed. Details of the changes made and the effect on the group's financial statements are shown under note 2.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

1. ACCOUNTING POLICIES (continued)

Stock and work in progress

Stock and work in progress is valued at the lower of cost and net realisable value.

In the case of raw materials and consumable stores, cost means purchase price calculated on a first in, first out basis. In the case of work in progress and finished goods, cost consists of direct materials, direct labour and attributable production and other overheads. Where relevant, the amount of work in progress has been reduced by progress payments.

Net realisable value means estimated selling price less all further costs to completion and all costs to be incurred in marketing, selling and distribution.

Turnover

Turnover is the total amount receivable by the group in respect of work carried out during the year, excluding value added tax, trade discounts and intra group turnover.

2. TURNOVER AND GROUP PROFIT

a) The turnover and group profit on ordinary activities before taxation may be attributed to the joint activities of wood machining and moulding.

Group profit on ordinary activities is stated after charging

		1987 £	1986 £
	Auditors' remuneration	5,700	5,300
	Depreciation and amounts written off tangible		
	fixed assets	89,483	140,850
	Directors' emoluments (note 6)	119,531	114,873
	Interest payable (note 3)	3,249	3,519
	Exceptional item - Bad debt in respect of		
	customer in liquidation	_	16,800
b)	DISTRIBUTION COSTS AND ADMINISTRATIVE EXPENSES		
		1987	1986
		£	£
	Distribution costs	25,437	45,319
	Administrative expenses	173,707	167,335
	Other operating costs	99,722	85,135
		298,866	297,789

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

2. TURNOVER AND PROFIT (continued)

c) DEPRECIATION

The directors were of the opinion that the basis on which depreciation had been charged in relation to plant and equipment had overstated the useful life of the underlying assets, resulting in an understated charge for depreciation against the group's profit. To provide a more realistic basis for the charge the rates applied in computing depreciation had been changed, and was reflected in the group's financial statements for the year ended 31 August 1986. The effect on the group's reported profits for that year was as follows.

Plant and Equipment	Original Holding Company	Basis Subsidiary Company	Revised 7	Basis
General	10% p.a. NBV	Over 10 years	Over 6 ;	years
Fork lift trucks	10% p.a. NBV	Over 6 years	0ver 6	years
Cranes	10% p.a. NBV	Over 8 years	Over 6	years
			Group î	Company £
Depreciation charge Depreciation charge	50,049 118,180	7,762 20,296		
Reduction in profits	68,131	12,534		
Depreciation in resp	6,958			
Aggregate reduction additional charge fo	75,089	12,534		

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

3. INTEREST PAYABLE

	1987 £	1986 £
In respect of loans repayable by instalments - repayable within 5 years, - repayment wholly or partly in more than 5 years	760 2,489	936 2,583
•	3,249	3,519

4. TAX ON PROFIT ON ORDINARY ACTIVITIES

The taxation charge is based on the profit for the year as follows

		Group		Company	
		1987 £	1986 £	1987 £	1986 £
	United Kingdom corporation tax at between 27% and 40%	109,386	83,319	39,113	24,079
	Deferred tax	(9,802)	(7,547)	2,869	14,918
	Adjustment in negative	99.584	75,772	41,982	38,997
	Adjustment in respect of prior year	(29)	6,011	(9)	6,011
		99,555	81,783	41,973	45,008
5.	DDOCTO AUTOTOLOGICO DO MEMBERO OF A	TIP HOLDEN	COMPANY		
Э.	PROFIT ATTRIBUTABLE TO MEMBERS OF 1	HE HOLDING	SOMPANY	1987 £	1986 £
	Dealt with in the accounts of the h	olding comp	oany	79,931	66,308
	Retained by subsidiary company			106,994	75,859
	-			186,925	142,167

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

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6.	DIRECTORS AND EMPLOYEES	1987	1986
	Staff costs during the year comprise	£	£
	Wages and salaries Social security costs Other pension costs	838,245 85,572 3,980	815,918 78,216 6,305
		927,797	900,439
	The average number of employees during the year was as	follows	
		1987 No	1986 No
	Factory and shop Administration	86 14 100	86 12 98
	The emoluments of the directors, excluding pension confollows	ributions, 1987 £	were as
-	The chairman, who was also the highest paid director	37,048	37,131
	Other directors	1987 £	1986 £
	£0 - £ 5,000 £ 5,001 - £10,000 £10,001 - £15,000 £15,001 - £20,000 £20,001 - £25,000 £25,001 - £30,000	1 1 - 1 - 2	1 1 - 1 2 -
7.	INTANGIBLE ASSETS	1987	1986
	Goodwill arising on consolidation	£	£
	1 September 1986 Written off to reserves	2,657 (2,657)	2,657 (2,657)
	31 August 1987		

Goodwill represents the excess of cost over the fair value of the net assets acquired on the acquisition of D.W. Mouldings Limited, the company's wholly owned subsidiary.

D W GENERAL WOOD MACHINISTS LIMITED AND ITS SUBSIDIARY COMPANY NOTES TO THE FINANCIAL STATEMENTS (continued)
YEAR ENDED 31 AUGUST 1987

8. TANGIBLE ASSETS

Movements during the year are summarised as follows

GROUP	Plant and Equipment £	Motor Vehicles £	Fixtures and Fittings £	Leasehold Property Over 50 Years £	Freehold Propertie £	es Total £
COST 1 September 1986 Additions Disposals	499,283 56,253 (750)	47,922 13,320 (7,828)	42,446 4,212 -	315,424	142,111 30,475	1,047,186 104,260 (8,578)
31 August 1987	554,786	53,414	46,658	35	5	1,142,868
DEPRECIATION 1 September 1986 Charged Released	298,334 72,884 (750)	25,753 8,612 (6,783)	14,725 3,238		- 1 40	365,731 89,438 (7,533)
31 August 1987	370,468	27,582	17,963	23,515	8,108	447,636
NET BOOK VALUE	<u> </u>			1		-
1 September 1986	200,949	22,169	27,721	295,186	135,430	681,455
31 August 1987	184,318	25,832	28,695	291,909	164,478	695,232
COMPANY						
COST 1 September 1986 Additions Disposals	96,267 28,680 (750)	28,184 - -	42,446 4,212 -	315,424	142,111 30,475 -	624,432 63,367 (750)
31 August 1987	124,197	28,184	46,658	315,424	172,586	687,049
DEPRECIATION 1 September 1986 Charged Released	38,945 16,664 (750)	14,697 3,372 -	14,725 3,238 -	20,238 3,277 -	6,681 1,427 -	95,286 27,978 (750)
31 August 1987	54,859	18,069	17,963	23,515	8,108	122,514
NET BOOK VALUE			Cincia (aliania)	·		
1 September 1986	57,322	13,487	27,721	295,186	135,430	529,146
31 August 1987	69,338	10,115	28,695	291,909	164,478	564,535

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

9. FIXED ASSET INVESTMENT

At 31 August 1987 D.W. General Wood Machinists Limited held 100% of the issued share capital of D.W. Mouldings Limited, a company incorporated in the United Kingdom, whose principal activities are those of wood moulders.

Investment in subsidiary company (unquoted)	1987 £	1986 £
At cost	7,657	7,657

The directors are of the opinion that the market value of the investment is not less than cost.

10. STOCK AND WORK IN PROGRESS

	Group		Company	
	1987	87 1986	1987	1986
	£	£	£	£
Raw materials and consumable				
stores	37,510	31,715	34,177	29,765
Work in progress	19,029	25,093	19,029	25,093
Finished goods and goods for				
resale	50,826	44,317	22,926	21,707
	107,365	101,125	76,132	76,565
			-	-

There were no significant differences between the replacement cost and the values disclosed for all categories of stock.

11. DEBTORS

	Group		Company											
	1987	1987	1987	1987	1987	1987	1987	1987	1987	1987	1987	1986	1987	1986
	£	£	£	£										
Amounts due from subsidiary compar	ay –	-	136,293	75,241										
Trade debtors	391,427	439,173	151,207	242,871										
Prepayments and accrued income	51,310	34,618	23,064	10,737										
Other debtors	452	391	452	391										
	 -													
	443,189	474,182	311,016	329,240										

All amounts included above are considered receivable within one year of the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

12. CREDITORS: amounts falling due within one year

	Group		Company	
	1987	1986	1987	1986
	£	£	£	£
Amounts due to group company	_	_	27,433	29.016
(trade) Trade creditors	120,706	139,187	68,173	61,371
Current corporation tax	134,611	69,240	24,070	10,000
Other taxes and social security costs	73,071	51,323	15,334	12,189
Directors' loans (12a)	146,520	149,400	146,520	149,400
Mortgage (secured) (note 13)	1,111	1,008	1,111	1,008
Other loans (note 13)	1,938	1,722	1,938	1,722
Other creditors	18,412	15,324	18,412	15,413
Accruals	62,508	60,183	34,617	32,357
				
	558,877	487,687	337,608	312,476
				-

a) Directors' loans

At present there are no specific provisions for the repayment of the directors' loans, which represent a medium term, interest free, source of finance for the company.

13. CREDITORS: amounts falling due after more than one year

	Group and		
	Holding Company		
	1987 19		
	£	£	
Mortgage (secured) (13a)	24,128	25,136	
Loans (unsecured) (13b)	5,805	7,545	
	29,933	32,681	
Amounts due for repayment within one year as shown under note 12	3,049	2,730	
	26,884	29,951	
Corporation tax	39,113	24,079	
	65,997	54,030	

a) Mortgage

The mortgage is secured on the leasehold property at Sandy in Bedfordshire, and is repayable by half yearly instalments of £1,748, including interest charged at 10% per annum on the outstanding reducing balance.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

13. CREDITORS: amounts falling due after more than one year (continued)

b) Loans (unsecured)

The unsecured loan is repayable by quarterly instalments of £625, including interest at 11% charged on the outstanding reducing balance.

The mortgage and loans are rapayable as follows

	1987	1986
	Group and	Group and
	Holding Company	Holding Company
	£	£
Within 1 year	3,049	2,730
Between 1 and 5 years	9,575	10,999
After 5 years	17,309	18,952
	29,933	32,681
	23,333	

14. DEFERRED TAXATION

	Group		Company	
	1987	1986	1987	1986
	£	£	£	£
l September 1986	141,872	149,419	110,023	95,105
Transfer for the year	(9,802)	(7,547)	2,869	14,918
31 August 1987	132,070	141,872	112,892	110,023

The balance at 31 August 1987 represents the full potential liability and is entirely in respect of accelerated capital allowances.

15. CALLED UP SHARE CAPITAL

The authorised and issued share capital consists of 50,000 ordinary shares of fl each fully paid.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 1987

16. PROFIT AND LOSS ACCOUNT

PROFIT AND LOSS ACCOUNT	Company		Group	
	1987 £	1986 £	1987 £	1986 £
		_	_	
1 September 1986 Retained profit for the year	429,916 79,931	363,608 66,308	781,047 186,925	638,850
31 August 1987	309,847	429,916	967,972	781,047
Goodwill written off			2,657	2,657
			965,315	778,390
				
Holding company			509,847	429,916
Subsidiary company			458,125	351,131
			967,972	781,047
Goodwill written off to reserves			2,657	2,657
			965,315	778,390
				-

17. CONTINGENT LIABILITIES

The company has entered into cross guarantees in respect of bank borrowings of its subsidiary, the maximum liability under which amounted to fnil (1986 - fnil) at the balance sheet date.

18. PERSION COMMITMENTS

The group operates a pension plan for certain of its senior employees, the costs of which are calculated annually and charged in the profit and loss account when they arise. Costs for 1987 amounted to £3,980 (1986 - £6,305).

19. CAPITAL COMMITMENTS

	Group		Company	
	1987	1986	1987	1986
	£	£	£	£
Contracted	300,000	35,000	300,000	10,000
Authorised but not contracted	181,000	***	181,000	-
	·			
	481,000	35,000	481,000	10,000
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20. CHARGED ASSETS

In addition to the second mortgage in respect of the company's leasehold property at Sandy, the company's bank, Midland Bank plc, hold a fixed charge on the group companies book debts in relation to any bank borrowings. Borrowings at 31 August 1987 amounted to fnil (1986 - fnil).