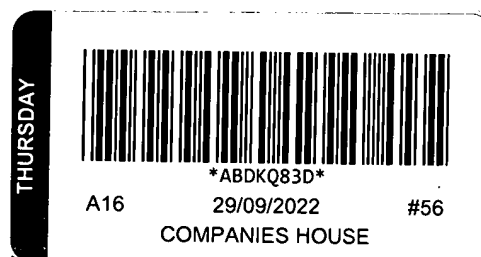


**COMPANY REGISTRATION NUMBER: 00602307**

**MONTESSAN CO. LIMITED**  
**FINANCIAL STATEMENTS**  
**31 DECEMBER 2021**



**COHEN ARNOLD**  
Chartered Accountants & statutory auditor  
New Burlington House  
1075 Finchley Road  
LONDON  
NW11 0PU

**MONTESAN CO. LIMITED**  
**FINANCIAL STATEMENTS**  
**YEAR ENDED 31 DECEMBER 2021**

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**MONTESSAN CO. LIMITED**  
**DIRECTORS' REPORT**  
**YEAR ENDED 31 DECEMBER 2021**

The directors present their report and the financial statements of the company for the year ended 31 December 2021.

**PRINCIPAL ACTIVITIES AND BUSINESS REVIEW**

The principal activity of the company is share investment. There has been no significant change in the nature of the company's business activities during the year under review, nor is any envisaged in the immediate future.

**DIRECTORS**

The directors who served the company during the year were as follows:

Mr B S E Freshwater  
Mr D Davis

The Articles of Association of the company do not require the directors to retire by rotation. Neither director has a service contract with the company.

The majority of the day-to-day management of the company's operations is carried out by Highdorn Co. Limited. Mr BSE Freshwater is a director of, but has no beneficial interest in the share capital of, Highdorn Co. Limited.

**RESULTS AND DIVIDENDS**

The results for the year are set out in the attached profit and loss account and explanatory notes. The financial position of the company at the year end is set out in the attached balance sheet and explanatory notes.

The company did not pay a dividend in the year (2020: £nil). The directors do not propose a final dividend for the year (2020: £nil).

**DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**MONTESSAN CO. LIMITED**  
**DIRECTORS' REPORT** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**DONATIONS**

During the year the company made no charitable donation nor political contribution.

**AUDITOR**

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

This report was approved by the board of directors on 21 September 2022 and signed on behalf of the board by:



**J S Southgate**  
Company Secretary

Registered office:  
Freshwater House  
158-162 Shaftesbury Avenue  
London  
WC2H 8HR

**MONTESSAN CO. LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MONTESSAN CO.**  
**LIMITED**  
**YEAR ENDED 31 DECEMBER 2021**

**OPINION**

We have audited the financial statements of Montessan Co. Limited (the 'company') for the year ended 31 December 2021 which comprise the profit and loss account and other comprehensive income, balance sheet, statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

**BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**CONCLUSIONS RELATING TO GOING CONCERN**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**MONTESSAN CO. LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MONTESSAN CO.**  
**LIMITED** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**OTHER INFORMATION**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

**MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION**

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report.

**MONTESAN CO. LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MONTESAN CO.**  
**LIMITED** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**RESPONSIBILITIES OF DIRECTORS**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company, and determined that the most relevant to the presentation of the financial statements are those that relate to the reporting legislation (UK GAAP and the Companies Act 2006), the relevant tax regulations in the United Kingdom, the UK General Data Protection Regulation (GDPR), Health & Safety Regulations and the Bribery Act. We understood how the company is complying with those frameworks through discussion with the directors and senior management, and by identifying the company's policies and procedures regarding compliance with laws and regulations. We also identified those members of management who have the primary responsibility for ensuring compliance with laws and regulations, and for reporting any known instances of non-compliance to the directors. We communicated these identified frameworks amongst our audit team and remained alert to any indications of non-compliance throughout the audit. We ensured that the engagement team had sufficient competence and capability to identify or recognise non-compliance with laws and regulations.
- We discussed with the directors and senior management the policies and procedures regarding compliance with these legal and regulatory frameworks.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur, by reviewing the company's identified risks and enquiry with the directors and senior management during the planning and finalisation phases of our audit. The susceptibility to such material misstatement was determined to be low.

**MONTESSAN CO. LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MONTESSAN CO.**  
**LIMITED** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

- Based on this understanding we designed our audit procedures to identify non-compliance with the identified legal and regulatory frameworks, which were part of our procedures on the related financial statement items. Our procedures included reviewing the company's internal controls policies and procedures, reviewing the minutes of board meetings and correspondence with regulatory bodies including HMRC, testing transactions outside the normal course of the business and journal entries, and discussions with the directors and senior management.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



**MONTESSAN CO. LIMITED**  
**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MONTESSAN CO.**  
**LIMITED** *(continued)*

**YEAR ENDED 31 DECEMBER 2021**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**USE OF OUR REPORT**

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Joshua Neumann (Senior Statutory Auditor)

For and on behalf of  
Cohen Arnold  
Chartered Accountants & statutory auditor

New Burlington House  
1075 Finchley Road  
LONDON  
NW11 0PU

**21 SEP 2022**

**MONTESSAN CO. LIMITED**  
**PROFIT AND LOSS ACCOUNT AND OTHER COMPREHENSIVE INCOME**  
**YEAR ENDED 31 DECEMBER 2021**

		2021	2020
	Note	£	£
<b>TURNOVER</b>	<b>4</b>	<b>129,540</b>	<b>154,942</b>
<b>GROSS PROFIT</b>		<u><b>129,540</b></u>	<u><b>154,942</b></u>
Administrative expenses		<b>(2,032)</b>	<b>(2,336)</b>
Net valuation gain/(deficit) on investments		<u><b>290,311</b></u>	<u><b>(2,194,089)</b></u>
<b>OPERATING PROFIT/(LOSS)</b>	<b>5</b>	<u><b>417,819</b></u>	<u><b>(2,041,483)</b></u>
<b>PROFIT/(LOSS) BEFORE TAXATION</b>		<u><b>417,819</b></u>	<u><b>(2,041,483)</b></u>
Tax on profit/(loss)	<b>7</b>	<u><b>(339,778)</b></u>	<u><b>284,244</b></u>
<b>PROFIT/(LOSS) FOR THE FINANCIAL YEAR AND TOTAL COMPREHENSIVE INCOME</b>		<u><u><b>78,041</b></u></u>	<u><u><b>(1,757,239)</b></u></u>

All the activities of the company are from continuing operations.

The notes on pages 11 to 17 form part of these financial statements.

**MONTESSAN CO. LIMITED**

**BALANCE SHEET**

**31 DECEMBER 2021**

	Note	2021 £	2020 £
<b>FIXED ASSETS</b>			
Investments	8	5,628,037	5,337,726
<b>CURRENT ASSETS</b>			
Debtors	9	1,328,635	1,206,888
Cash at bank and in hand		<u>118,006</u>	<u>111,846</u>
		1,446,641	1,318,734
<b>CREDITORS: amounts falling due within one year</b>	10	<u>(2,029)</u>	<u>(2,016)</u>
<b>NET CURRENT ASSETS</b>		<u>1,444,612</u>	<u>1,316,718</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		7,072,649	6,654,444
<b>PROVISION FOR LIABILITIES &amp; CHARGES</b>	11	<u>(1,187,519)</u>	<u>(847,355)</u>
<b>NET ASSETS</b>		<u>5,885,130</u>	<u>5,807,089</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	13	500	500
Profit and loss account	14	<u>5,884,630</u>	<u>5,806,589</u>
<b>TOTAL EQUITY</b>		<u>5,885,130</u>	<u>5,807,089</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of directors and authorised for issue on 21 September 2022, and are signed on behalf of the board by:



**B S E Freshwater**  
Director

Company registration number: 00602307

The notes on pages 11 to 17 form part of these financial statements.

**MONTESAN CO. LIMITED**  
**STATEMENT OF CHANGES IN EQUITY**  
**YEAR ENDED 31 DECEMBER 2021**

	Called up share capital £	Profit and loss account £	<b>Total £</b>
<b>AT 1 JANUARY 2020</b>	500	7,563,828	7,564,328
Loss for the year	—	(1,757,239)	(1,757,239)
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>	—	(1,757,239)	(1,757,239)
<b>AT 31 DECEMBER 2020</b>	500	5,806,589	<b>5,807,089</b>
Profit for the year	—	78,041	<b>78,041</b>
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>	—	78,041	<b>78,041</b>
<b>AT 31 DECEMBER 2021</b>	<u>500</u>	<u>5,884,630</u>	<u><b>5,885,130</b></u>

The balance on the profit and loss account at 31 December 2021 includes £4,367,898 of unrealised profits which are not available for distribution.

The notes on pages 11 to 17 form part of these financial statements.

**MONTESSAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 DECEMBER 2021**

**1. GENERAL INFORMATION**

Montessan Co. Limited (the "Company") is a company limited by shares and incorporated in the UK. The Company's Registered Office is Freshwater House, 158-162 Shaftesbury Avenue, London WC2H 8HR. The presentation currency of these financial statements is sterling.

**2. STATEMENT OF COMPLIANCE**

These financial statements have been prepared in compliance with the provisions applicable to companies subject to the small companies' regime and voluntarily adopting the disclosure requirements of FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

**3. ACCOUNTING POLICIES**

**Basis of preparation**

The financial statements have been prepared under the historical cost convention except that investments are measured at fair value.

While the impact of the Covid-19 pandemic on the Centremanor Limited group ("the group") has reduced in recent months, the war in Eastern Europe and the associated macro-economic factors, such as increases in inflation and interest rates, are having a negative impact on the economy. Therefore the directors have continued to focus on the group's going concern assessment and have considered the principal risks to the group. This assessment has considered the various probable outcomes of these events on the group's operations and its future financial performance over the next 12 months. The directors have also considered the likelihood of the group's loan covenants being breached in the coming 12 months and remedy packages if these covenants are breached. These risks are beyond the control of the group and represent uncertainty to the revenue and cashflow of the company for the foreseeable future.

Notwithstanding these uncertainties, the directors have concluded that it is appropriate for the financial statements to be prepared in accordance with the accounting principles appropriate to a going concern and that there is no material uncertainty to this position, as the directors have a reasonable expectation that the company has adequate resources under all plausible circumstances to continue in operational existence for the foreseeable future by meeting its liabilities and commitments as they fall due.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Judgements made by the directors, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in note 17.

**Disclosure exemptions**

The Company's intermediate parent undertaking, Centremanor Limited, includes the Company in its consolidated financial statements. The consolidated financial statements of Centremanor Limited are prepared in accordance with FRS102 and are available to the public and may be obtained from Freshwater House, 158-162 Shaftesbury Avenue, London WC2H 8HR.

**MONTESSAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**3. ACCOUNTING POLICIES** *(continued)*

**Disclosure exemptions** *(continued)*

In these financial statements, the company is considered to be a qualifying entity (for the purposes of this FRS) and has applied the exemptions available under FRS102 in respect of the following disclosures:

- Reconciliation of the number of shares outstanding from the beginning to the end of the period;
- Cash Flow Statement and related notes;
- Key Management Personnel compensation; and
- Basic and Other Financial Instruments.

**Turnover**

Turnover represents income from investments.

**Taxation**

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is expected tax payable or receivable on the taxable income or loss for the year, using rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Provision is made for consideration payable to or receivable from other group undertakings for the surrender of losses under group relief provisions.

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. The following timing differences are not provided for: differences between accumulated depreciation and tax allowances for the cost of a fixed asset if and when all conditions for retaining the tax allowances have been met. Deferred tax is not recognised on permanent differences arising because certain types of income or expense are non-taxable or are disallowable for tax or because certain tax charges or allowances are greater or smaller than the corresponding income or expense.

Deferred tax is provided in respect of the additional tax that will be paid or avoided on differences between the amount at which an asset (other than goodwill) or liability is recognised in a business combination and the corresponding amount that can be deducted or assessed for tax.

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date. For investments that are measured at fair value, deferred tax is provided at the rate and allowances applicable to the sale of investments.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**MONTESAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**3. ACCOUNTING POLICIES** *(continued)*

**Investments**

Investments are initially recorded at cost, and subsequently stated at fair value with changes in fair value being recognised in the profit and loss account.

**Financial instruments**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all its financial liabilities.

**Basic financial instruments**

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits.

Trade and other debtors

Trade and other debtors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate for a similar debt instrument.

Trade and other creditors

Trade and other creditors are recognised initially at transaction price less attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate for a similar debt instrument.

**Income and expenses**

Interest receivable and interest payable:

Interest income and interest payable are recognised in the profit and loss account as they accrue, using the effective interest method.

Borrowing costs that are directly attributable to the acquisition, construction or redevelopment of an asset that takes a substantial time to be prepared for use are expensed as incurred.

Interest receivable and similar income include interest receivable on intercompany loans and late payment charges.

**Related party transactions**

The company has taken advantage of the exemptions in FRS102 in order to dispense with the requirements to disclose transactions with other companies in the Centremenor Limited group.

**MONTESAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**4. TURNOVER**

Turnover arises from:

	2021	2020
	£	£
Dividends receivable	<u>129,540</u>	<u>154,942</u>

Dividends receivable include amounts of £123,351 (2020: £147,750) received from unlisted investments, Daejan Holdings Limited (see note 15).

The whole of the turnover is attributable to the principle activity of the company wholly undertaken in the United Kingdom.

**5. OPERATING PROFIT**

Operating profit or loss is stated after charging:

	2021	2020
	£	£
Fees payable for the audit of the financial statements	<u>1,750</u>	<u>1,800</u>

Amounts receivable by the company's auditor in respect of services to the company, other than the audit of the company's financial statements, have not been disclosed as the information is required instead to be disclosed on a consolidated basis in the consolidated financial statements of the company's intermediate parent undertaking, Centremanor Limited.

**6. PARTICULARS OF EMPLOYEES**

No salaries or wages have been paid to the directors during the year (2020: £nil).

The staff provided by the administrative management company, Highdorn Co. Limited, are engaged under joint employment contracts with a fellow subsidiary undertaking of the company and their costs subsequently recharged to the company at a level appropriate to the activity of the company. No recharges were made during the year (2020: £nil).

**7. TAX ON PROFIT/(LOSS)**

Major components of tax expense/(income)

	2021	2020
	£	£
<b>Current tax:</b>		
Consideration receivable for group relief	(386)	(444)
<b>Deferred tax:</b>		
Origination and reversal of timing differences	72,578	(416,877)
Impact of change in tax rate	<u>267,586</u>	<u>133,077</u>
Total deferred tax	<u>340,164</u>	<u>(283,800)</u>
<b>Tax on profit/(loss)</b>	<u>339,778</u>	<u>(284,244)</u>

All tax is recognised in the profit and loss account.



**MONTESAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**7. TAX ON PROFIT/(LOSS)** *(continued)*

**Reconciliation of tax expense/(income)**

The tax assessed on the profit/(loss) on ordinary activities for the year is higher than (2020: higher than) the standard rate of corporation tax in the UK of 19% (2020: 19%).

	2021 £	2020 £
Profit/(loss) on ordinary activities before taxation	<u>417,819</u>	<u>(2,041,483)</u>
Profit/(loss) on ordinary activities by rate of tax	79,386	(387,882)
Non-taxable income	(24,613)	(29,439)
Timing differences on unrealised gains	17,419	–
Impact of change in tax rate	<u>267,586</u>	<u>133,077</u>
Tax on profit/(loss)	<u><u>339,778</u></u>	<u><u>(284,244)</u></u>

**Factors that may affect future tax expense**

An increase in the main UK corporation tax rate to 25% (effective from 1 April 2023) was substantively enacted on 24 May 2021. This will increase the Company's future tax charge accordingly.

The deferred tax liability at 31 December 2021 has been calculated based on the rate of 25% (2020: 19%).

**8. INVESTMENTS**

	Unlisted investments £	Listed investments £	Total £
<b>Fair value</b>			
At 1 January 2021	5,150,900	186,826	5,337,726
Revaluations	271,100	19,211	290,311
<b>At 31 December 2021</b>	<u>5,422,000</u>	<u>206,037</u>	<u>5,628,037</u>
<b>Impairment</b>			
At 1 January 2021 and 31 December 2021	–	–	–
<b>Carrying amount</b>			
At 31 December 2021	<u>5,422,000</u>	<u>206,037</u>	<u>5,628,037</u>
At 31 December 2020	<u>5,150,900</u>	<u>186,826</u>	<u>5,337,726</u>

Unlisted investments comprise shares in Daejan Holdings Limited, which were valued by the directors as at 31 December 2021 using a combined discounted net asset and dividend yield approach, based on a recent independent professional valuation.

**Historical cost model**

The historical cost of investments at 31 December 2021 is £72,620 (2020: £72,620).

**MONTESSAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**9. DEBTORS**

	2021	2020
	£	£
Amounts owed by group undertakings	1,328,249	1,206,444
Other debtors	386	444
	<u>1,328,635</u>	<u>1,206,888</u>

All debtors are repayable within one year or repayable on demand. Amounts owed by group undertakings are interest-free sterling loans repayable on demand.

**10. CREDITORS: amounts falling due within one year**

	2021	2020
	£	£
Other creditors	<u>2,029</u>	<u>2,016</u>

All creditors are repayable within one year or repayable on demand.

**11. PROVISION FOR LIABILITIES & CHARGES**

	Deferred tax (note 12) £
At 1 January 2021	847,355
Charge for the year	340,164
<b>At 31 December 2021</b>	<u><b>1,187,519</b></u>

**12. DEFERRED TAX**

The deferred tax included in the balance sheet is as follows:

	2021	2020
	£	£
Included in provision for liabilities & charges (note 11)	<u>1,187,519</u>	<u>847,355</u>

The deferred tax account consists of the tax effect of timing differences in respect of:

	2021	2020
	£	£
Revaluation of investments	<u>1,187,519</u>	<u>847,355</u>

**13. CALLED UP SHARE CAPITAL**

**Issued, called up and fully paid**

	2021		2020	
	No.	£	No.	£
Ordinary shares of £1 each	500	500	500	500

**MONTESSAN CO. LIMITED**  
**NOTES TO THE FINANCIAL STATEMENTS** *(continued)*  
**YEAR ENDED 31 DECEMBER 2021**

**14. CAPITAL AND RESERVES**

Called-up share capital represents the nominal value of shares that have been issued.

Profit and loss account includes all current and prior period retained profits and losses.

**15. RELATED PARTY TRANSACTIONS**

The majority of the day-to-day management of the company's operations is carried out by Highdorn Co. Limited ("Highdorn"). Mr BSE Freshwater is a director of, but has no beneficial interest in the share capital of, Highdorn.

During the year £480 (2020: £240), including VAT, was payable to Highdorn for the full range of management and administrative services which were charged for at normal commercial rates. The amount owing to Highdorn at 31 December 2021 for these services was £240 (2020: £240).

Unlisted investments relate to Daejan Holdings Limited, a company in which Mr B S E Freshwater and Mr D Davis are directors and are also interested in its share capital.

**16. PARENT COMPANY AND CONTROLLING PARTY**

The company is controlled by its immediate parent undertaking, Freshwater Family Enterprises Limited, a company registered in England and Wales.

The parent undertaking of the largest and smallest group of undertakings for which group financial statements are drawn up is Centremenor Limited, a company registered in England and Wales.

Copies of these financial statements can be obtained from the following address:

Freshwater House, 158-162 Shaftesbury Avenue, London WC2H 8HR.

The ultimate parent undertaking is Linnet Limited, a company incorporated in the Isle of Man and controlled by trusts.

**17. ACCOUNTING ESTIMATES AND JUDGEMENTS**

Unlisted investments valuations

The valuation of the company's unlisted investments is subjective, depending on many factors, including comparator dividend yields and net asset values, assumed rationale of prospective share purchasers, and the deemed impact of entity specific conditions on the aforementioned measures. Significant judgement is also required when selecting comparator companies to be included in the population from which expected yields and discounted net asset values are derived. Therefore, the valuations are subject to a degree of uncertainty and are made on the basis of assumptions which may not prove to be accurate, particularly in periods of difficult market or economic conditions. As noted in note 8 above, the company's unlisted investments were valued by the directors, based on the recent valuation of an external valuer with appropriate qualifications and experience.