



**BLUEPRINT**  
Company Secretary

BB  
£15/793238

**363a**

## Annual Return

**Company Number** 590083

**Company Name in full** British Airways Associated Companies Limited



\* F 3 6 3 A C 5 0 \*

**Date of this return** (See note 1)

The information in this return is made up to

Day Month Year

13 10 98

**Date of next return** (See note 2)

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

Day Month Year

13 10 99

**Registered Office** (See note 3)

Show here the address **at the date of this return.**

**Waterside**

**PO Box 365**

Any change of registered office

**must** be notified on form 287.

Post town **Harmondsworth**

County / Region

Postcode **UB7 0GB**

**Principal business activities**

(See note 4)

Show trade classification code number(s) for the principal activity or activities.

7415

If the code number cannot be determined, give a brief description of principal activity.



A36 \*AT8UEAHA\* 697  
COMPANIES HOUSE 16/10/98

When you have completed and signed the form please send it to  
**Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff**  
for companies registered in England and Wales or  
**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**  
for companies registered in Scotland **DX 235 Edinburgh**

**Register of members** (See note 5)

If the register of members is not kept at the registered office, state here where it is kept.

**Waterside****PO Box 365**

Post town

**Harmondsworth**

County / Region

Postcode **UB7 0GB****Register of Debenture holders**

(See note 6)

If the register of members is not kept at the registered office, state here where it is kept.

**Waterside****PO Box 365**

Post town

**Harmondsworth**

County / Region

Postcode **UB7 0GB****Company type** (See note 7)

Public limited company

Private company limited by shares

Private company limited by guarantee without share capital

Private company limited by shares exempt under section 30

Private company limited by guarantee exempt under section 30

Private unlimited company with share capital

Private unlimited company without share capital

✓

Please mark the appropriate box

**Company Secretary** (See notes 1-5)

(Please photocopy this area to provide details of joint secretaries).

**Name**\* **Style / Title****Forename(s)****Surname**

\* Voluntary details.

**Previous forename(s)****Previous surname(s)****Address****Details of a new company secretary must be notified on form 288a.****Mr**\* **Honours etc****Paul Henry****Jarvis****Foxdale****195 Ambleside Road****Usual residential**

**address** must be given. In the case of a corporation, give the registered or principal office address.

Post town

**LIGHTWATER**

County / Region

**Surrey**

Country

Postcode **GU18 5UW**

**Directors** (See notes 1-5)*Please list directors in alphabetical order.***Details of a new directors must be notified on form 288a.**

<b>Name</b>	<b>* Style / Title</b>	<b>Mr</b>	<b>Day</b>	<b>Month</b>	<b>Year</b>
	<b>* Honours etc</b>		<b>Date of birth</b>	<b>03</b>	<b>08</b> <b>46</b>
	<b>Forename(s)</b>	<b>Robert John</b>			
	<b>Surname</b>	<b>Ayling</b>			
	<b>Previous forename(s)</b>				
	<b>Previous surname(s)</b>				
<b>Address</b>		<b>151 Hartington Road</b>			
<b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address.	<b>Post town</b>	<b>LONDON</b>			
	<b>County / Region</b>		<b>Postcode</b>	<b>SW8 2EY</b>	
	<b>Country</b>		<b>Nationality</b>	<b>British</b>	
	<b>Business occupation</b>	<b>Chief Executive</b>			
	<b>Other directorships</b>	<b>(See continuation sheet).</b>			

\* Voluntary details.

<b>Directors</b>	<b>Name</b>	<b>* Style / Title</b>	<b>Mrs</b>	<b>Day</b>	<b>Month</b>	<b>Year</b>
		<b>* Honours etc</b>		<b>Date of birth</b>	<b>03</b>	<b>01</b> <b>49</b>
		<b>Forename(s)</b>	<b>Gail Felicity</b>			
		<b>Surname</b>	<b>Redwood</b>			
		<b>Previous forename(s)</b>				
		<b>Previous surname(s)</b>				
	<b>Address</b>	<b>Herreway</b>				
		<b>Finchampstead Ridges</b>				
<b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address.	<b>Post town</b>	<b>WOKINGHAM</b>				
	<b>County / Region</b>	<b>Berkshire</b>	<b>Postcode</b>	<b>RG40 3SU</b>		
	<b>Country</b>		<b>Nationality</b>	<b>British</b>		
	<b>Business occupation</b>	<b>Barrister</b>				
	<b>Other directorships</b>	<b>(See continuation sheet).</b>				

**Issued share capital** (See notes 9)

Enter details of all the shares in issue at the date of this return.

**Class**  
(e.g. Ordinary/Preference)

**Number of  
shares issued**

**Aggregate  
Nominal Value**

(i.e. Number of shares issued multiplied by nominal value per share)

Ordinary Shares of £1 each

99,074,199

£99,074,199.00

**Totals**

99,074,199

£99,074,199.00

**List of past and present members**

(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.

(see note 10)

There were no changes in the period

on paper in another format

A list of changes is enclosed

A full list of members is enclosed

✓

**Elective resolutions**

(Private companies only)

(see note 11)

If at the date of this return an election is in force to dispense with annual general meetings, mark this box

✓

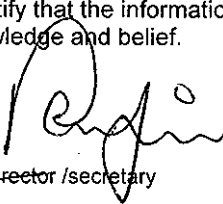
If at the date of this return an election is in force to dispense with laying accounts in general meetings, mark this box

✓

**Certificate**

I certify that the information given in this return is true to the best of my knowledge and belief.

**Signed**



**Date**

14/10/18

† Please delete as appropriate.

† a director / secretary

When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to **Companies House.**

This return includes

3

continuation sheets.

(enter number)

Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query.

Chrissy Atkinson  
British Airways Plc  
Waterside HBA3  
Harmondsworth UB7 0GB

0181 738 5116

**Directors** (Continued)

Please list directors in alphabetical order.

Details of a new directors must be notified on form 288a.

<b>Name</b>	<b>* Style / Title</b>	<b>Mr</b>	<b>Day</b>	<b>Month</b>	<b>Year</b>
	<b>* Honours etc</b>		<b>Date of birth</b>	<b>13</b>	<b>11</b> <b>38</b>
	<b>Forename(s)</b>	<b>Derek Maurice</b>			
	<b>Surname</b>	<b>Stevens</b>			
	<b>Previous forename(s)</b>				
	<b>Previous surname(s)</b>				
<b>Address</b>		<b>62 Dukes Avenue</b>			
		<b>Chiswick</b>			
<b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address.	<b>Post town</b>	<b>LONDON</b>			
	<b>County / Region</b>		<b>Postcode</b>	<b>W4 2AF</b>	
	<b>Country</b>		<b>Nationality</b>	<b>British</b>	
	<b>Business occupation</b>	<b>Company Director</b>			
	<b>Other directorships</b>	<b>(See continuation sheet).</b>			

\* Voluntary details.

<b>Directors</b>	<b>Name</b>	<b>* Style / Title</b>	<b>Day</b>	<b>Month</b>	<b>Year</b>
		<b>* Honours etc</b>	<b>Date of birth</b>		
		<b>Forename(s)</b>			
		<b>Surname</b>			
		<b>Previous forename(s)</b>			
		<b>Previous surname(s)</b>			
	<b>Address</b>				
<b>Usual residential address</b> must be given. In the case of a corporation, give the registered or principal office address.	<b>Post town</b>				
	<b>County / Region</b>		<b>Postcode</b>		
	<b>Country</b>		<b>Nationality</b>		
	<b>Business occupation</b>				
	<b>Other directorships</b>				

Company Number 590083

Company Name in full British Airways Associated Companies Limited

Current directorships for Mr Robert John Ayling

British Tourist Authority

Business in the Community

Concorde International Pty Ltd

Millennium Central Ltd

Qantas Airways Limited

Royal & Sun Alliance Insurance Group plc

World Aviation Services (Australia) Pty Ltd

Past directorships for Mr Robert John Ayling

USAir Inc (10-Feb-1997)

Current directorships for Mrs Gail Felicity Redwood

BritAir Holdings Limited

British Airways (No.1) Limited

Past directorships for Mrs Gail Felicity Redwood

ProShare Board (25-May-1994)

Web Travel Systems Limited (05-May-1998)

Current directorships for Mr Derek Maurice Stevens

Air Russia

CGU plc

Commercial Union

Galileo International Inc

Qantas Airways Limited

Past directorships for Mr Derek Maurice Stevens

Britair Acquisitions Inc (18-May-1997)

Legal & General Recovery Investment Trust Plc (01-Sep-1996)

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The Galileo Company Limited (14-Mar-1994)

US Air Group Inc (28-Jan-1997)

USAir Inc (10-Feb-1997)

**List of past and present members  
Schedule to form 363a and 363b**

**Company Number** 590083

**Company Name in full** British Airways Associated Companies Limited

Number of shares  
or amount of  
stock held by  
existing members  
at date of this  
return.

Particulars of shares or stock transferred since  
the date of the last return (or in the case of the  
first return, since the incorporation of the  
company) by  
(a) persons who are still members, and  
(b) persons who have ceased to be members.

Name and address	Number or amount currently held	Number or amount Transferred	Date of registration of transfer	Remarks
Mr Robert John Ayling				
151 Hartington Road, LONDON, SW8 2EY				
Ordinary Shares of £1 each	1			
		1	30-Jun-1998	
British Airways Plc				
Waterside, PO Box 365, Harmondsworth, UB7 0GB, England				
Ordinary Shares of £1 each	99,074,196			
Lord Colin Marsh Marshall of Knightsbridge				
Berkeley Square House, Berkeley Square, London, W1X 6BA, England				
Ordinary Shares of £1 each	0			
		1	30-Jun-1998	
		1	30-Jun-1998	



**List of past and present members  
Schedule to form 363a and 363b**

**Company Number 590083**

Number of shares  
or amount of  
stock held by  
existing members  
at date of this  
return.

Particulars of shares or stock transferred since  
the date of the last return (or in the case of the  
first return, since the incorporation of the  
company) by  
(a) persons who are still members, and  
(b) persons who have ceased to be members.

Name and address	Number or amount currently held	Number or amount Transferred	Date of registration of transfer	Remarks
Mrs Gail Felicity Redwood				
Herreway, Finchampstead Ridges, WOKINGHAM, Berkshire, RG40 3SU				
Ordinary Shares of £1 each	1			
Mr Derek Maurice Stevens				
62 Dukes Avenue, Chiswick, LONDON, W4 2AF				
Ordinary Shares of £1 each	1			