## Company Registration No. 585247 (England and Wales)

## **Warwickshire Wildlife Trust Ltd**

(A Company Limited by Guarantee)

**CONSOLIDATED FINANCIAL STATEMENTS** 

FOR THE YEAR ENDED 31 DECEMBER 2008

(Registered Charity Number 209200)

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## Warwickshire Wildlife Trust Ltd LEGAL AND ADMINISTRATIVE INFORMATION

#### **DIRECTORS**

1

M Bunney Chairman
G R Harrison Vice Chairman
R W Hill Vice Chairman
B P Whittington Treasurer
Mrs K M Reeve Secretary

M F Bradley R V J Cadbury R G Gibbs R M Gledson

K A Graves Resigned 30/04/08
D Morphew Resigned 25/09/08
M A Holmes Resigned 25/09/08
J T Irvine

J R Roberts
Mrs V Roberts
S Batt Appointed 25/09/08
Ms B Gardner Appointed 25/09/08
A Lorimer Appointed 25/09/08
B Sherwin Appointed 25/09/08
N Harris Appointed 25/09/08

#### **COMPANY SECRETARY**

Mrs K M Reeve

#### REGISTERED OFFICE

Brandon Marsh Nature Centre Brandon Lane Coventry Warwickshire CV3 3GW

Telephone: 024 7630 2912 Fax: 024 7663 9556

Email: enquiries@wkwt.org.uk

#### **AUDITORS**

Thomas & Young LLP Chartered Accountants 240-244 Stratford Road Shirley Solihull B90 3AE

#### **BANKERS**

The Co-operative Bank 6 Warwick Row Coventry CV1 1EE

#### **SOLICITORS**

Moore & Tibbits 34 High Street Warwick CV34 5BE

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#### TRUSTEES' REPORT

For the year ended 31 December 2008

The Board of Trustees present their annual report together with the audited financial statements for the year ended 31st December 2008.

#### REFERENCE AND ADMINISTRATIVE DETAILS

Warwickshire Wildlife Trust is a registered charity (No 209200) and a company limited by guarantee (No 585247). It is a membership organisation, governed by its Memorandum and Articles of Association. The Trust is managed by a Council of Trustees, elected from its members, who provide the overall direction for the development of the Trust. On a day-to-day basis its work is carried out by a staff totalling 80 (including our consultancy subsidiary company Middlemarch Environmental Ltd). The Charity's head office is at Brandon Marsh Nature Centre near Coventry and it owns an Education Centre in Brueton Park, Solihull as well as leasing offices for Middlemarch Environmental Ltd.

Warwickshire Wildlife Trust is one of 47 independent charities which form a national partnership - The Wildlife Trusts, with over 750,000 members and 2,500 nature reserves throughout the UK. The Trust's junior membership is part of the national environment club — Wildlife Watch - which provides projects for members and affiliated schools, so involving them directly with environmental issues. During 2008 membership of the Trust rose to a record of 21,314. If you would like to join, or find out more, please contact us:

Warwickshire Wildlife Trust, Brandon Marsh Nature Centre Brandon Lane Coventry CV3 3GW

Tel: (024) 7630 2912 Fax: (024) 7663 *9556* 

Email: enquiries@wkwt.org.uk

Internet: www.warwickshire-wildlife-trust.org.uk or www.wkwt.org.uk

Registered Charity No. 209200

A list of all Trustees, staff and advisors is provided later in this report.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Board of Trustees**

The Council of Trustees is responsible for the overall governance of the Trust. Trustees are either co-opted during the year or elected at the Annual General Meeting, where one third retires by rotation and are eligible for reelection. Council elects one of its numbers to act as Chair for the year at their first meeting following the Annual General Meeting.

Effective partnership between Trustees and staff continues to contribute significantly to our success. Trustees have differing experiences and backgrounds and their roles and responsibilities require them to have an understanding of all aspects of the Charity's work. Trustees meet at four quarterly Council meetings each year, where they review strategy and operational performance and set policies, operating plans and budgets. New Trustees are offered an induction process to give them all the information they need about the Charity and its work. In addition Trustee training sessions are held as and when needed. Trustees are encouraged to attend appropriate external training events where these will help their role.

The Council delegates the exercise of certain tasks in connection with the management and administration of the Charity as set out in a written list of delegated responsibilities, reviewed annually. Council has an Executive Committee responsible for overseeing financial and personnel issues, and Working Groups of Trustees supporting staff in key areas.

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### Statement of Trustees' Responsibilities and Corporate Governance

The Trustees are responsible for their annual report and for the preparation of financial statements for each financial year, which give a true and fair view of the state of affairs of the Charity and of the net movement in funds of the Charity for that period. In preparing those financial statements, the Trustees:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue to operate.

The Trustees are responsible for ensuring that the Charity keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reasonable assurance that:

- the Charity is operating efficiently and effectively;
- all assets are safeguarded against unauthorised use or disposition and are properly applied;
- proper records are maintained and financial information used within the Charity, or for publication, is reliable;
- the Charity complies with relevant laws and regulations.

Processes are in place as part of the Trust's ISO 9001:2000 Quality Management System to ensure that performance is monitored and the appropriate management information is prepared and reviewed monthly by executive management and regularly by the Board of Trustees. A programme of internal audits is in place, linked to a comprehensive risk assessment process.

The systems of internal control are designed to provide assurances against material misstatement or loss. They include:

- a strategic five-year plan and annual budget and work-plan approved by the Trustees;
- regular consideration by the Trustees of financial results, variances from budget, non financial performance indicators and benchmarking reviews;
- · delegation of day to day management authority and segregation of duties;
- identification and management of risks.

In accordance with company law the Trustees certify that:

- So far as we are aware, there is no relevant audit information of which the Charity's auditors are unaware, and
- As the Trustees of the Charity we have taken all the steps that we ought to have taken to make ourselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### Risk Management

Internal risks are minimised by the implementation of a Risk Management Strategy, reviewed annually, and by procedures for the authorisation of all transactions and projects. Procedures are also in place within the Quality Management System to ensure compliance with health and safety of staff, volunteers, clients and visitors, and to minimise our environmental impacts.

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### **Public Benefit**

The advancement of environmental protection and improvement is recognised as a charitable purpose and is regarded universally as producing a public good. Warwickshire Wildlife Trust exists to promote the care and protection of the environment and therefore provides a clear public benefit. The Wildlife Trust's philosophy is based on the belief that the natural world deserves conserving for its own sake and, since this is widely perceived to be a worthy aim of public policy, it may fairly be regarded as a benefit to the public at large. However, the public benefits provided by Warwickshire Wildlife Trust go much further.

Firstly, our nature reserves are used by the public, and many have access on way-marked routes. At most sites information and interpretation is provided to visitors. There are a few cases where there may be a conflict between management requirements and unfettered access, but where this occurs we strive to keep any restrictions to a minimum.

Secondly, our education programmes are aimed at schools, colleges, adult groups and the wider public. Education is also, of course, recognised as a charitable activity in its own right.

Thirdly, our information gathering and provision of expert advice and opinion to local authorities and others helps to ensure that planning decisions are made on a rational basis taking full account of the public benefit of wildlife.

Fourthly, we can exert influence through our substantial membership at local level, and nationally through our membership of the Royal Society of Wildlife Trusts. It is also our belief that the involvement of many volunteers in our work provides an outlet for altruistic endeavour which is of special benefit to those involved as well as delivering benefits to the wider public.

Promoting the enjoyment of the natural world is an important part of what we do: contact with the natural world and the appreciation of wildlife and wild places provides great pleasure to many people and contributes towards wellbeing and health. Our nature reserves and activities are available to all and we try to make special provision for the disabled and disadvantaged wherever possible.

#### **ACHIEVEMENTS AND PERFORMANCE**

#### Introduction

The year 2008 will be remembered as the start of the 'credit crunch' where many international financial systems started to unravel. However, for Warwickshire Wildlife Trust, 2008 was a year of continuing growth in terms of membership, turnover, and most importantly in delivery of conservation and education projects on the ground. This review highlights just some of the many achievements of the charity during the year, divided into our four operational headings: Wildlife Champions, Wildlife Havens, People & Wildlife, and managing our Business.

#### Wildlife Champions

To be an effective wildlife champion requires a detailed knowledge of the county's ecology. Fortunately, the Habitat Biodiversity Audit team fulfils this role admirably, updating site surveys and assessments for the managing partnership, which includes all the local authorities in Warwickshire, Coventry and Solihull, plus Natural England, the Environment Agency, Warwickshire Biological Records Centre and the Trust. During the year the team carried out extra survey and evaluation work for the Coventry Green Belt Ecological Review and also completed Warwick District Council's Ecological Review.

From this ecological data, the Trust has worked with partners in the Local Biodiversity Action Plan (LBAP) to develop a vision map for biodiversity at a landscape scale, following the publication of our regional map in January 2008. Partners were actively engaged during the year in developing sub-regional maps to identify areas to target for ecological enhancement and the creation or restoration of habitats. Key areas for us include all the river corridors, the Arden landscape character area and Princethorpe woodlands. Over 60 people attended the successful LBAP conference at Ragley Hall, which featured examples of local parish action for wildlife.

TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

Thanks to support from the Trust's Development Fund, a new planning post was established, which has already been very successful in building strong links with several community groups and with developers, often linking the two sections of the community together to reach agreement. Over 110 planning applications have been specifically commented on during the year, including several major cases in which the Trust secured enhancement of proposed habitats and mitigation for lost habitats. Detailed comments were submitted for all the new Local Development Frameworks being developed by local authorities, including Stratford District, Warwick District, Rugby Borough and Nuneaton and Bedworth Borough. Community strategies and Conservation Strategies for Warwickshire County Council and Solihull MBC, and Green Infrastructure plans for Coventry City Council were also commented on. The Trust has been active in the steering group discussion of mitigation for the potential runway extension at Birmingham airport.

Wetlands work was progressed on several fronts, with the development of a project to enhance areas to encourage breeding of snipe along the River Avon. This project worked with six farmers to identify suitable areas for creating wet scrapes, with funding from Higher Level Stewardship grants from Natural England to support long-term management of the land for biodiversity. Work with Coventry City Council to improve management of land and enhancement of habitat for water voles continued, with planning for new planting to connect existing water vole strongholds and further training days. The Water Vole Research project funded by Biffaward has completed initial baseline surveys of 4 comparative sites and has set up a training day for site managers in 2009. Input to Stratford District Council's Stour Vision Biodiversity project resulted in progression of a scheme for Barn Owl and bat boxes to be implemented with several landowners.

#### Wildlife Havens

The wildlife havens of our own nature reserves were improved thanks to record levels of volunteer input, although the wet summer made it difficult for our partners in the farming community to cut our hay meadows. Volunteer time was focussed mainly on undertaking habitat management, but species surveying also increased during the year. In total our midweek Nature Force volunteer group achieved a record 11,705 hours during 2008. This, combined with the hard work and dedication of our weekend volunteers, plus corporate work-parties created a total of just under 25,000 hours practical volunteer work (24,985, 2007: 20,524), an increase of 27%. The extra hours enabled us to undertake more habitat management on larger sites, and also habitat improvements to some of the smaller reserves which in the past have been under resourced.

Our work to progress Living Landscapes in the Tame Valley and Princethorpe woodlands continued, but changes in staffing and funding meant this was a year more of consolidation, with plans being developed for future implementation.

On the surveying and monitoring side the Trust invested in Map-Mate, a computer program designed to document species records on our nature reserves. Historically the Trust's records have been paper based so this new system will enable us to feedback species monitoring data into management plans, thereby improving the sites for the future. A report on our biodiversity monitoring work so far showed that all our SSSI sites are in 'favourable condition' status, the highest possible level, with several reserves improving in various conservation aspects.

In funding terms, 2008 marked the end of Natural England's Reserves Enhancement Scheme, which supported the management of our 16 SSSI nature reserves for more than a decade. Its replacement - the Higher Level Stewardship Scheme, also run by Natural England – requires us to submit new funding bids for different clusters of nature reserves, with the first one being accepted into the scheme in 2008. Three other clusters are currently being progressed through the application process and will hopefully be eligible for funding in 2009. There were also increased financial pressures due to the completion of tree safety works across all of our nature reserves, to ensure the safety of all.

Rough Hill Wood benefited from a grant form Carillion plc (through their Natural Habitats Fund) to improve the habitat for bluebells, improve access to the wood with the installation of bridges and hold an open day which attracted over 300 local visitors. The open day exhibited woodland management practices, chainsaw carving, heavy horse extraction, timber milling and displays on the work of the Trust.

TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

A 15 strong team from HSBC's Solihull Commercial Centre took a day away from lending money to lending support to build a new path at Clowes Wood. We are also grateful to many other companies for joining our corporate conservation work parties during the year. This year's Reserves Day was held at Radway Meadows in June, with talks followed by a very enjoyable guided walk around the new nature reserve, a first visit for many.

#### People and Wildlife

Our schools education work developed in 2008 with a review of quality and emphasis on curriculum-linked activities. The total number of children engaged in our activities rose at Brandon to over 13,000, and the year also saw the start of our involvement in the new Environment and Land-based 14-19 Diplomas. The education team developed a new course on alternative energies for launch in 2009 as part of a teacher inset programme. Our 'Really Wild' birthday parties have undergone a review with a planed new launch and 'Learn and Discover' branding in 2009. The team also linked with Coventry City Council's Eco-schools project and funding form Serco to provide support activities including Globe training for teachers, education visits to schools, schools memberships, and advice on school grounds development for wildlife.

Newly launched in 2008, with funding from Big Lottery and in partnership with three local authorities, the WildPlay project saw three rangers appointed, delivering fun-packed sessions to over 800 children during the year. North Warwickshire WildPlay successfully completed 130 sessions in its first year, followed by the later launches of Stratford District and Rugby Borough projects. We also developed close links with Play England and developed our partnership links with both Coventry and Solihull. This year also saw the introduction of 'Playing on the Range' training as part of our Play Ranger induction training programme, and a flurry of WildPlay sessions across the county on 6 August as part of the National Play Day.

The Trust's Forest School Project, run in partnership with the Education Departments of Warwickshire County, Coventry City and Solihuli Metropolitan Borough Councils, had a successful year with the first cohort of trainees successfully passing their level 3 Open College Network exams. Once back in school, the teachers can work outdoors in their school grounds or in local woodlands to support the teaching of child-centred learning, enabling pupils to think more imaginatively, become aware of woodlands as safe places, and most importantly enjoy the experience. Thanks to funding from Heritage Lottery Fund this project is proving to be highly successful and exceeding all its targets.

2008 also saw the launch of 'Nuts about Nature', our weekend club with hands-on activities and the opportunity to look at and discuss nature and wildlife. Practical craftwork is part of the offer, with pond dipping always a favourite. Aimed at the 5 - 11year age range, the sessions developed during the year and should take off further in 2009. Launched in February, the 'Toddler Trundle' offers sessions for 2 - 4 year olds, with the time split between outdoor and indoor activities, and by the year-end 227 children had attended.

Moving to an older age range, the Living Roots Project (supported by  $\mathbf{v}$ -involved) aims to engage young people from 16-25 with environmental activities, focusing on media and the arts. A competition was organised in 5 Coventry youth clubs, promoted on radio and in the papers, saw 89 young people entering to help name the project. The prize was a new logo painted on the wall at the City Farm, and at the same time the group decided to work on some lyrics to make a tune for the project.

Amongst the adult engagement activities, Castle Bromwich Library garden was improved, with help and funding from John Lewis, new entrance features were designed at East Street Pocket Park, Coventry, funded by Liveability, with a new fence with motifs made and installed by local young people, and ongoing community consultation over the former City Farm site attracted over 200 people to an open day event. As the year ended, funding of £25,000 was awarded by the Heritage Lottery Fund for the Brueton Park Heritage project which will start in 2009.

Overall the year 2008 was certainly the year of the volunteer, with over 440 people giving a total of over 31,000 hours of their time – equivalent to a staggering 17 full-time staff! (Total 31,260 hours, 2007: 29,253.) Rugby Area Group won the environmental category of Rugby in Bloom for their volunteering work on Rugby nature reserves, and Coventry University students set up monthly volunteering days at Claybrookes Marsh. Due to increasing volunteer numbers, Nature Force is now going out to work on our reserves every other Friday as well as Tuesdays and Wednesdays.

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

Both our Visitor Centres — at Brandon Marsh near Coventry and the Parkridge Centre in Brueton Park Solihull — continued to thrive, with visitor numbers increasing and an increasing range of events and activities. The Volunteer Fair and Open Day at Brandon in February attracted over 300 people with activities from volunteering demonstrations to children's pond dipping, and the Wildflower Sales later in the year were a great success too, raising over £220 for the Trust and Solihull Mind, the mental health charity.

The GLOBE Programme – which we co-ordinate on behalf of The Wildlife Trusts throughout the UK – completed the delivery of a unique project in the north east of England supported by Northumbrian Water, providing automated weather stations to 85 schools. The project marks a world first linking a company's need for local weather data in response to climate change with the active involvement of local schools, all facilitated by the Wildlife Trusts.

#### Managing our Business

Trustees and senior staff continued to work closely together to ensure the good governance of the charity, with Middlemarch's Board continuing that role for the company. Roger Cadbury stood down as Chair at the AGM in September with Mike Bunney elected to the role. Roger made a huge contribution over the years, and we are pleased that he is staying on in the new role of President. Following a review of our environmental impacts and environmental management systems at both Trust and Middlemarch, we became accredited to the international standard ISO14001 in early 2008, alongside re-accreditation to the quality standard ISO9001. We are proud to be the first Wildlife Trust and subsidiary consultancy to achieve both these accreditations, which affirm our professional approach and commitment to both quality and the environment.

Once again it is very pleasing to note the continuing growth in our membership, with a record 21,314 reached in 2008, an increase of 18% on last year (2007: 17,992). As members provide the charity with its main source of unallocated funding, it is even more impressive that so many members are now joining at Benefactor levels, making a real difference to our income and so to our charitable work. During 2008 the Trust also benefited from more legacies, with £31,161 received (2007: £19,485) and we thank both donors and executors for their support. Our media coverage declined through the year, possibly simply due to a lack of volunteers sending in cuttings (2008: 934 column inches, 2007: 1,231).

Despite the impact of credit crunch, 2008 was an excellent year for both Trust and our subsidiary company, although this is not easy to see in the required presentation of our Accounts. At the simplest level, the Consolidated Accounts for both charity and company together show income increasing by nearly a million pounds to £4.732M (2007: £3.892M) with expenditure also increasing to £4.504M (2007: £3.751M) providing a surplus of £227,249 (2007: £140,598 - see summary accounts overleaf). However these figures – excellent in themselves - mask a number of important details. Starting with the positive changes on the income side, membership income rose by over 18% to £378K (2007: £319K), Middlemarch's turnover rose by 19% to nearly £3.2M (2007: £2.695M), Visitor Centre income increased by 58% to £142K (2007: £89K) and grants rose by 38% to £763K (2007: £554K).

The excellent increase in income meant that we could spend more, including a 15% increase on direct charitable expenditure to £1.084M (2007: £940K). The net result of these changes was that the amount of charitable work that the Trust carried out for every £1 of membership subscription remained the same at £2.90 - value for money indeed! The expenditure figures also include contributions from our own Development Fund, where £76K was spent but £84K added to the fund during 2008, and an additional £43K was added to the Contingency Fund bringing it up to its target of £250K. Set against these achievements, the apparent loss of £51K on the Income & Expenditure Account is simply an accounting position.

On the Balance Sheet the debtor's increase is mainly due to Middlemarch's increased turnover, and positive efforts have reduced this figure in 2009. The cash position continues to be strong, with most of this money committed to allocated projects for future spending. Overall, the group is now in a better financial position than at any time in the past, providing a strong platform for any future challenges.

TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

**Investment Policy** 

The Charity retains all its surplus funds in a COIF account to maximise interest returns whilst providing a high level of security. The COIF Charity Funds (Registered Charities Nos 218873/803610/1046249/1093084) are common investment and deposit funds established under sections 24 and 25 of the Charities Act 1993 and managed by CCLA.

#### **Reserves Policy**

The Trustees believe that the Charity should hold financial reserves because:

- 1) It has no endowment funding and is entirely dependent for income on membership, donations, grants and legacies which can vary from year to year;
- 2) It requires protection against unforeseen setbacks and the ability to continue operating despite these circumstances; and
- 3) It requires the ability to be able to take advantage of change and opportunities to further its objectives.

The Trustees believe that the minimum level of unrestricted reserves should be the equivalent of 2 months' operating costs calculated and reviewed annually, and believe that the reserves should be built up to the desired level in stages consistent with the Charity's overall financial position and its needs to maintain and develop its charitable activities. At the end of 2008, a further £43,101 was allocated to the Contingency Fund, bringing it up to its target figure of £250,000.

**Employees** 

The Charity supports equal opportunities and has continued to maintain its Investor in People (IIP) status since 1998. The Trust's staff operates primarily from its headquarters office at Brandon Marsh Nature Centre with some out-posted staff in the Parkridge Centre Solihull as well as rented offices in Coventry and Warwick. Staff of Middlemarch Environmental Ltd operate from rented offices near Millisons Wood on the outskirts of Coventry. During 2008 there were a total of 84 staff, including 47 at the Trust and 37 at Middlemarch Environmental Ltd (2007: 81, split 47:34).

#### **Pensions**

The Charity operates a Group Personal Pension scheme, where contributions of 3% from employees are matched by 3% from the Charity or its trading company. The scheme is optional to all staff once they have completed a probationary period, and transportable should they leave.

#### **Thanks**

The Trust can only achieve all its many projects and activities with the continuing support from members and volunteers working alongside staff in a positive partnership. The final words must be those of thanks to everyone who has helped Warwickshire Wildlife Trust achieve such a good year – and wish you well for the future.

**Michael Bunney** 

Chairman

26 AUGUST 2009

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### **Management of the Trust 2008**

#### **PATRON**

The Earl of Aylesford

#### **COUNCIL OF TRUSTEES**

Michael Bunney (Chair 11.08)
Roger Cadbury (Chair to 11.08)
Graham Harrison (Vice Chair)

David Morphew (Vice Chair to 09.08)
Ron Hill (Vice Chair 11.08)
Kay Reeve (Hon Secretary)
Barry Whittington (Hon Treasurer)

Stephen Batt (09.08)

Martyn Bradley

Beth Gardner (09.08)

Robin Gibbs Michael Gledson

Ken Graves (to 04.08)
Neil Harris (09.08)
Maurice Holmes (to 09.08)

James Irvine

Alistair Lorimer (09.08)

John Roberts Val Roberts

Brian Sherwin (09.08)

#### REPRESENTATIVES ON COUNCIL

Anton Irving (English Nature)

Nina Knapman (Warks County Council)

#### **EXECUTIVE COMMITTEE**

Michael Bunney (Chair 11.08)
Roger Cadbury (Chair to 11.08)
David Morphew (Vice Chair to 09.08)

Graham Harrison (Vice Chair) Steve Batt (09.08)

Eamon Collins

Alistair Lorimer (09.08)

Kay Reeve Val Roberts Barry Whittington

Dr Andy Tasker (Staff)
Phil Dickin (Staff)
Gina Rowe (Staff)

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

**CONSERVATION POLICY WORKING GROUP** 

**Graham Harrison** 

(Chair)

Martyn Bradley Roger Cadbury Steven Falk Robin Gibbs Ron Hill

Anton Irving

David Morphew

(to 06.08)

Dr Peter Reeve John Roberts **Bob Slater** 

Beth Gardner Gina Rowe

(12.08)(Staff)

Sophie Leszczynska

(Staff to 08.08 - maternity leave)

**RESERVES WORKING GROUP** 

Chris Ivin

(Chair to 08.08)

Roger Cadbury **Howard Eccles** Ron Hill

James Irvine

Richard Wright

(Staff to 08.08 - maternity leave) Sophie Leszczynska

**Eddie Asbery** (Staff)

Bernie Higgins (Staff to 07.08)

Ian Jelley (Staff - Chair 08.08 to 12.08)

Lee Schofield (Staff 08.08) Caroline Bailey (Staff 09.08)

Steve Batt (04.08 - Chair 12.08)

Avon Gallois (04.08)

MARKETING WORKING GROUP

Alistair Lorimer (Chair)

Val Roberts Roger Cadbury Marc Sanderson

Pip Vigor (Staff) Jo Preston (Staff) Yvonne Stevens (Staff)

MIDDLEMARCH ENVIRONMENTAL LTD BOARD

**Eamon Collins** (Chair)

Michael Gledson Peter Hunter Paul Jarvis **Barry Whittington** 

Dr Andy Tasker (Staff) Dr Phil Fermor (Staff) David Smith (Staff)

TRUST SOLICITORS

Moore & Tibbits, Warwick

TRUST AUDITORS

Thomas & Young LLP, Solihull

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

Rugby

Steve Batt

Cyril Cleaver

Phil Parr

Margaret Richards Diana Forbes-Powney

Diana Forbes-Powr

Frank Ollerenshaw

(Chair)

(Reserve Warden)

(Treasurer)

(Conservation Officer)

(Secretary)

(Press & Publicity Officer)

Solihull

Ann Adams Colin Mason Andrea Jones Stella Jarman

Stella Jarman Ron Hill Louise Lewis Adrian Smith Naomi Stewart (Chair)

(Treasurer) (Secretary)

**Stratford on Avon** 

Tricia Scott

Sally Easton Zena Ivin George Yates

Chris Ivin

**Sutton Coldfield** 

Harvey Skelcher

Joe Lewis Bob Bradley

Barbara Pulsford

Sylvia Errington

Sarah Wager Ron Hawker

Jenny Lloyd

Rosemary Parslow

Victor Parslow

**MAGAZINE** 

Pip Vigor Dr Andy Tasker

Dave Payne

Elaine Skates

Jo Preston

Vera Brown

(Chair to 11.08)

(Chair)

(Editor)

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### **RESERVE WARDENS**

Alvecote Meadows **Alvecote Pools** Ashlawn Cutting Brandon Marsh **Brook Meadow** Claybrookes Marsh

Clowes Wood Cock Robin Wood Coxs Island Crackley Wood

Deans Green Draycote Meadows Earlswood Moathouse Eathorpe Marsh Elmdon Manor Glasshouse Spinney **Goldicote Cutting** Grove Hill

Hampton Wood Harbury Spoilbank Harvest Hill Henley Sidings Hunningham Meadow Kenilworth Common

Knowle Hill Leam Vailey Lion Wood Loxley Meadow Newbold Ouarry

Oakwood & BL Spinney Old Nun Wood Oxhouse Farm Parliament Piece Pinley Abbey **Priory Fields** Radway Meadows

River Arrow Rough Hill Wood Ryton Wood

Shadowbrook Meadows

Snitterfield Bushes Stockton Cutting

Stoke Floods

Stonebridge Meadows

Swift Valley Temple Balsall Tocil Wood Tysoe Island Ufton Fields Wappenbury Wood Derek Tattershall Adam Archer Cyril Cleaver Ken Bond Vacant

Stephanie Gaskin

Ron Hill Sue Leah Nick Eboral Jon Holmes

Harry and Mary Tipping

Roy Davies Mary Jowett **Roy Davies** Rod Franks Steve Smith Chris Ivin Gillian Nussey **Dave Solliss** Dr John Hancock Richard Bones Ted Read to 08.08 Andrew Phillips

**Howard Eccles** Richard Bones

The late Jack Watkins until 11.08, John Stephens from 12.08

Worcs WT Dave Solliss Richard Wright Stephen Budd Jeff Pendleton Miriam Gaskell John Wood David Kings Paul Curry

Robert Williams from 08.08

Steve Godfrey Val Kendrick Mike Slater Vacant

John Matthews

John Miles

Michael Childs/Colin Morris

Vacant Richard Wright John Clarke Stephen Trinder Peter Ramderson David Morphew

Bill Lilley & Linda Hutton

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

**RESERVE WARDENS (CONTINUED)** 

Welches Meadow Welcombe Hills Whitacre Heath Whitnash Brook Windmill Spinney Wyken Slough

٠.

The late Jack Watkins until 11.08, John Stephens from 12.08

James Hardiman Nigel Bailey

Joe Short until 11.08, Gareth Temple from 12.08

Vacant Jim Jobling

TRUST STAFF

Group Chief Executive Chief Executive's PA Director of Conservation Conservation Manager Reserves Manager

Planning & Biodiversity Officer Woodland Project Officer Reserves Volunteering Officer Assistant Reserves Officer Wetland project Officer Wildlife Sites Surveyor Assistant Sites Surveyor Reserves Biodiversity Officer

**Biodiversity Project Manager** 

**LBAP** Coordinator

GIS Survey Officer (HBA) Director of People & Wildlife Community Manager

Community Development Officer

Youth Engagement Officer Volunteer Development Officer

Fundraising Manager Education Manager Education Officers:-

**Education Assistants** 

Senior Forest School Coordinator Forest School Coordinators

Education Outreach Officer Birthday Party Organiser Wildplay Project Coordinator

Wildplay Rangers

Regional Corporate Manager

Campaigns Manager Membership Manager

Marketing Officer

Dr Andy Tasker Sue Pybus Gina Rowe

Sophie Leszczynska (Maternity Leave 08.08)

Ian Jelley (08.08)

Michelle Osbourn (to 11.08)

**Eddie Asbery** 

Ian Jelley (to 08.08) Lee Schofield (08.08) Louise Sutherland Jonathan Bowley Sarah Pullar

Bernie Higgins (to 07.08) Caroline Bailey (09.08) Sue Redfern (to 11.08) Ruth Moffatt (to 12.08) Lisa Worledge (12.08)

Ken Martin Phil Dickin Claire Cunniffe

Laura Kubasiewicz (to 09.08)

Julie Turner (10.08) Izumi Segawa Karen McAree (04.08) Amanda Henshaw

Kyi Muller Jen Jones

Katie Dodd (to 02.08) Robert Stewart (to 05.08) Nicole Armitage (04.08) Claire Mann (06.08) Vanessa Jones (05.08)

Sarah Klaes Sarah Capper Andy Matthews

Diane Hodkinson (to 05.08)

Suzanne Hunt Maddy Rees (03.08)

Victoria Eyre (03.08 to 07.08)

Sarah Honey (06.08) Claire Naysmith (07.08)

Yvonne Stevens

Joanne Preston (03.08)

Elaine Skates (Maternity Leave 10.08)

Pip Vigor (10.08) Pip Vigor (to 09.08) Vera Brown (10.08)

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

TRUST STAFF (CONTINUED)

Finance Manager Finance Officer

Chimene Graney Alison Constable

Lee Pettifor

Database Administrator:-

Donna Hook Clare Caruana

Systems Administrator Membership Recruiters Lynsey Kenneford (to 08.08) Kathryn Karakaya (03.08) Fiona Dunster (07.08) Kathleen Dray (10.08)

Senior Office/Centre Admin Asst. Office/Centre Admin Assts.

Sue Browett Jackie Hearnden Hillion Fern

**Administration Assistants** 

Vera Brown (07.08 to 10.08)

Peter Thorne (09.08) Jenny Beardsmore (10.08)

Admin Assistant (Brueton)

Weekend Visitor Centre Assistants

Ann Colloby (05.08) Caroline Ashton

Mark Fyfe

Dave Weston

Graham Fardon

Sensory Gardener Gardener/handyman Sensory Gardener (Brueton)

Cleaner

Andrew Luffman Andy Gunton

**GLOBE Administrator** 

Lesley Davies (to 05.08)

#### MIDDLEMARCH ENVIRONMENTAL LIMITED

Managing Director

**Ecology & Landscape Director** 

**Associate Director** Principal Consultant

Principal Wetland Consultant

Principal Biodiversity Consultant

Senior Ecological Consultant:-

Dr Phil Fermor David Smith

Dr Katy Read (06.08)

Colin Bundy

James Calow

Dr Katy Read (to 05.08)

Nick Steggall Tim Hextell Helen Miller Jemma Gaskin

**Ecological Consultant:-**

Lee Miles Lucy Philpott Anna Dudley Hannah Roberts James Webster Tom Docker John Polley

Ecological Project Officer:-

Charlie Lea Lizzie Reffin Andrea Powell John Daw

Laurence Chittock (to 08.08)

Elizabeth Jacovou Jocelin Tillev

Kim Hambley (to 08.08)

Sophie Meredith Susanna Saari

GIS Officer

Senior and BREEAM Administrator

Fiona Chester

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### MIDDLEMARCH ENVIRONMENTAL LTD (CONTINUED)

Administration Assistant

Linda Bones (to 09.08)

Ruth Hardie Ann Waugh Tina Palmer

Operations Manager **Operations Assistant** 

Project Administrator

Wendy Jones (to 06.08) Helen Elliott (11.08)

Finance Administrator

#### Thanks to our Supporters

#### **CORPORATE MEMBERS 2008**

Gold

**BMW Plant Hams Hall** Jaguar and Land Rover National Grid

Birmingham International Airport

#### **Bronze**

Atmaana

Collins Extrusions

Consumer Insight

Dunlop Aerospace Braking Systems-a Meggit Group Company

Guy Salmons Land Rover (Coventry)

Lafarge Aggregates

Microstat

Rugby Borough Council

Rolls Royce plc

Serious Waste Management Ltd

Xoserve

#### **Standard**

Birse

Britannic Fire & Security Systems Ltd

Collins Extrusions

Conoco Phillips Ltd

Coventry and Warwickshire Chamber of Commerce

Country Artists Ltd

The Design Buro

Hanson Building Products

Harris and Sheldon

**Irwin Mitchell Solicitors** 

JLT Online

Keller Ground Engineering

North Warwickshire Borough Council

Pettifer Group

Solihull Borough Council

Sundial Venue and Events Group

Tarmac Limited

**Tompkins Construction** 

West Midlands and Widney Manor Golf Club

WHS Halo

#### TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### **SPONSORS & GRANTS**

Altro Flooring Ltd

**ARCO** 

Barclays Bank plc.

BBC Coventry and Warwickshire

**BBC Breathing Places** 

Big Lottery Fund

**Biffaward** 

Birmingham Airport

BKW

**BMW** 

Bravissimo

Carillion plc

Coventry Carers Centre

Coventry City Council

Coventry NDC

Coventry Refugee Centre

Coventry Telegraph

**Debenhams Coventry** 

**Environment Agency** 

**ERDF** 

**Excelerate Resources** 

Groundwork Coventry and Warwickshire

Heritage Lottery Fund

**HSBC** 

Irwin Mitchell Solicitors

John Lewis

LANTRA

Liveability

Midland Expressway Ltd

National Grid

Natural England

North Warwickshire Borough Council

Northumbrian Water Limited

Nuneaton & Bedworth Borough Council

On Track - Education and Childrens Service - Solihull

Parkridge Holdings Ltd

Rugby Borough Council

Severn Trent Water Ltd

Shakespeare Marquees

SITA Greenprints

Solihuli Area Groups

Solihull Metropolitan Borough Council

Stratford upon Avon District Council

Twycross Zoo

V. Charitable Trust

Warwick District Council

Warwickshire County Council

**WREN** 

Three Anonymous Charitable Trusts

TRUSTEES' REPORT (CONTINUED)

For the year ended 31 December 2008

#### **MIDDLEMARCH ENVIRONMENTAL LTD CLIENTS 2008**

As Middlemarch Environmental Ltd continues to grow, so our client base continues to expand, and now numbers over 450 clients across the UK. We are looking forward to working with all of these companies, as well as many new ones, in the forthcoming years.

#### INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF WARWICKSHIRE WILDLIFE TRUST LTD

For the year ended 31 December 2008

We have audited the financial statements of Warwickshire Wildlife Trust Ltd for the year ended 31 December 2008, which comprise the Consolidated Statement of Financial Activities, Consolidated and Parent Charity Income and Expenditure Accounts, the Balance Sheet and related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the charitable company's members, as a body, in accordance with section 235 of the Companies Act 1985. Out audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of trustees and auditors

The responsibilities of the trustees (who are also the directors of Warwickshire Wildlife Trust Ltd for the purposes of company law) for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Trustees' Report.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Annual Report is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the charitable company is not disclosed.

We read other information contained in the Annual Report, and consider whether it is consistent with the audited financial statements. This other information comprises only the Trustees Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF WARWICKSHIRE WILDLIFE TRUST LTD (CONTINUED)

For the year ended 31 December 2008

#### Opinion

#### In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted
  Accounting Practice, of the state of affairs of the charitable company and group as at 31 December 2008
  and of its incoming resources and application of resources, including its income and expenditure, for the
  year then ended: and
- the financial statements have been properly prepared in accordance with the Companies Act 1985.
- the information given in the Trustees Report is consistent with the financial statements

**THOMAS & YOUNG LLP** 

Registered Auditor Chartered Accountants 240-244 Stratford Road Shirley Solihull B90 3AE

Date:

28 August 2009

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31 December 2008

	Unrestrict Undesignated funds £		Restricted funds £	Endowment funds £	Total funds 2008 £	Total funds 2007 £
Note						
Incoming resources						
Incoming resources from generated funds:						
Subscriptions	377,860	-	-	-	377,860	318,792
Corporate Subscriptions	11,958	-			11,958	15,101
Donations and Gifts Income Tax recovered under	11,564	-	9,220	7,641	28,425	58,460
Gift Aid	102,821	-	-	-	102,82 <b>1</b>	97 <i>,7</i> 99
Legacies	31,161	-	-	-	31,161	19,458
Fundraising	8,127	-	-	-	8,127	19,087
Activities for generating funds: Trading turnover – Middlemarch						
Environmental Limited 1	3,213,000	_	-	-	3,213,000	2,694,769
Investment income	61,481	_	-	-	61,481	51,767
Regional recruitment	-	-	-	-	-	14,997
	3,817,972	-	9,220	7,641	3,834,833	3,290,230
Incoming resources from Charitable activities:						
Visitors Centres	141,750	-		-	141,750	89,640
Grants, projects & other income 2	161,050		601,754		762,804	554,140
	302,800	-	601,754	<u>-</u>	904,554	643,780
Total incoming resources, carried forward – page 21	4,120,772	-	610,974	7,641	4,739,387	3,934,010

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)

For the year ended 31 December 2008

	Undesignate funds £	ed Designated funds £	Restricted funds £	Endowment funds £	Total funds 2008 £	Total funds 2007 £
Not Total incoming resources	e					
as bought forward – page 20	4,120,772	<del></del>	610,974	7,641	4,739,387	3,934,010
Resources expended						
Costs of generating funds:	62.240	10.022			92.042	62 970
Marketing Membership servicing 3	63,210 301,284	18,833	- -	-	82,043 301,284	62,870 255,420
Fundraising trading - Middlemarch					2 042 407	2 242 755
Environmental Ltd 1 Regional recruitment	2,842,107 8,356	-	<del>-</del> -	- -	2,842,107 8,356	2,243,755 23,010
regional recruitment						
	3,214,957	18,833			3,233,790	2,585,055
Charitable activities:						
Direct Charitable expenditure 4		42,575	702,189	-	1,083,411	939,670
Visitors Centres	145,015	-	-	8,625	153,640	151,860
Governance costs	27,735	14,546	<u>-</u>	-	42,281	88,682
	511,397	57,121	702,189	8,625	1,279,332	1,180,212
Total resources expended	7 3,726,354	75 054	702,189	8,625	4,513,122	3,765,267
expended	7 3,726,354	75,954 ————	702,109		1,313,122	3,703,207
Net incoming/(outgoing) resources before transfers	394,418	(75,954)	(91,215)	(984)	226,265	168,743
Transfer between funds 2	1 (127,016)	127,016	-	-	-	-
Net incoming/(outgoing)		<del></del>				-
resources being net movement in funds	267,402	51,062	(91,215)	(984)	226,265	168,743
Total funds brought forward at						
1 January 2008	923,444	348,965	230,845	1,128,376	2,631,630	2,462,887
Total funds carried						
forward at 31 December 2008	1,190,846	400,027	139,630	1,127,392	2,857,895	2,631,630

CONSOLIDATED AND PARENT CHARITY INCOME AND EXPENDITURE ACCOUNTS

For the year ended 31 December 2008

	Gro	up	Ct	arity
	2008 £	2007 £	2008 £	2007 £
Income from continuing operations				
Incoming resources from generated funds Charitable activities	3,827,192 904,554	3,248,288 643,780	585,082 904,554	534,837 643,780
Total income from continuing operations	4,731,746	3,892,068	1,489,636	1,178,617
Expenditure on continuing operations	2 222 700	2 FOE AFE	391,683	341,300
Costs of generating funds Direct charitable expenditure Governance costs	3,233,790 1,228,426 42,281	2,585,055 1,077,733 88,682	1,228,426 42,281	1,077,733 88,682
Total expenditure on continuing operations	4,504,497	3,751,470	1,662,390	1,507,715
Net income/(expenditure) for the year – group	227,249	140,598	(172,754)	(329,098)
<b>Donations under gift aid from subsidiary</b> During the year At the year end			- 121,259	85,000 184,613
Net (expenditure) income for the year – parent charity			(51,495)	(59,485)

Total income comprises £4,120,772 for unrestricted funds and £610,974 for restricted funds.

Turnover of non-charitable trading activities amounted to £3,213,000 with no inter-company sales to the Trust.

A detailed analysis of the trading results is shown in Note 1.

Total expenditure comprises £3,802,308 from unrestricted funds and £702,189 from restricted funds. Endowment fund expenditure is excluded above.

This income and expenditure account is provided for Companies Act purposes.

**BALANCE SHEET** 

For the year ended 31 December 2008

		Gro			narity
		2008 £	2007 £	2008 £	2007 £
	Note				
Fixed assets Tangible assets Investments	9 10	1,504,756 -	1,489,191	1,451,857 100	1,457,112 100
		1,504,756	1,489,191	1,451,957	1,457,212
Current assets				40.007	7.44
Stocks	11	13,027	7,644	13,027	7,644 158,096
Debtors Cash at bank and in hand	12 13	1,109,390 1,459,139	879,328 1,362,681	237,306 924,810	891,707
		2,581,556	2,249,653	1,175,143	1,057,447
Creditors: amount falling due within one year	14	(1,225,301)	(1,107,214)	(517,127)	(352,207)
Net current assets		1,356,255	1,142,439	658,016	705,240
Total assets less current liabilities		2,861,011	2,631,630	2,109,973	2,162,452
Provision for liabilities	15	(3,116)	-	-	-
Net assets	19	2,857,895	2,631,630	2,109,973	2,162,452
Funds					
Endowments	16	1,127,392	1,128,376	1,127,392	1,128,376
Restricted Revenue funds	17	139,630	230,845	139,630	230,845
Unrestricted designated funds Unrestricted funds	18	400,027 442,924	348,965 454,266	400,027 442,924	348,965 454,266
Non-charitable funds		442,924 747,922	469,178		- - -
Total Funds		2,857,895	2,631,630	2,109,973	2,162,452

Approved by the Council on 26 Ayust 20-5 and signed on its behalf by:

M BUNNEY Chairman

#### **ACCOUNTING POLICIES**

For the year ended 31 December 2008

#### **Basis of preparation**

The accounts have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice on Accounting and Reporting by Charities: the Charities SORP 2005 and applicable accounting standards.

#### Consolidation

The group financial statements consolidate the financial statements of the charity and its subsidiary Middlemarch Environmental Ltd. Intra-group transactions are eliminated on consolidation. The results of the subsidiary are consolidated on a line by line basis.

#### **Incoming resources**

Income is recognised in the period in which the group is entitled to receipt and the amount can be measured with reasonable certainty. Income is deferred only when the charity has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

#### **Voluntary Income**

Voluntary income is received by way of donations, gifts, subscriptions, covenants and fund raising activities. This income is credited to the income and expenditure account on a receipts basis.

#### Legacies

Legacies are taken into account when notified and their amount is reasonably certain. This is normally when received.

#### Capital grants

Capital grants, including Government Grants, received for the purchase of Freehold and Leasehold Land are credited to the Trust's restricted funds in the year of receipt. Leasehold land and property is written off over the expected useful life of the relevant asset in equal annual instalments.

#### Allocation of expenditure

Expenditure in the Statement of Financial Activities is allocated in line with the Statement of Recommended Practice "Accounting and Reporting by Charities". Expenditure is included within costs of generating funds, charitable activities and governance costs and is allocated on an item by item basis with the inclusion of an appropriate proportion of attributable overheads.

#### Retirement benefits

The company operates a defined contribution scheme. The amount charged to the income and expenditure account in respect of pension costs and other post retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### **Fixed assets**

Equipment costing less than £1,000 per individual item is written off in the period of acquisition. All other equipment is capitalised at cost.

Depreciation is provided on tangible fixed assets at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows:-

Motor vehicles

33% per annum

Tractors

15% per annum

Equipment

10% to 20% per annum

Leasehold property

over lease term

Computer equipment

50% per annum

#### **ACCOUNTING POLICIES**

For the year ended 31 December 2008

#### Leased assets and obligations

Where assets are financed by lease agreements that give rights approximating to ownership ("finance leases"), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as obligations to the lessor.

Lease payments are treated as consisting of capital and interest elements, and the interest is charged to the income and expenditure account in proportion to the remaining balance outstanding.

All other leases are "operating leases" and the annual rentals are charged to resources expended on a straight line basis of the lease term.

#### Stocks

Stocks are valued at the lower of cost and net realisable value.

#### Restricted funds

The charity's restricted funds are those where the donor has imposed restrictions on the use of the funds. Endowment funds represent gifts and donations of or to acquire capital assets whilst other restricted funds represent funds received for revenue purposes.

#### **Designated funds**

Designated funds are unrestricted funds set aside by the trustees and earmarked to meet future costs. The designated development fund includes amounts set aside towards future projects, whilst the designated contingency fund represents an amount set aside to meet unforeseen future costs.

#### Research and development

Expenditure on research and development incurred in the year is charged to the SOFA.

#### NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

#### Net income from activities of trading subsidiary 1.

The charity has a wholly owned trading subsidiary which is incorporated in the UK. The principal activity of Middlemarch Environmental Ltd is to provide ecological consultancy services. The company pays its taxable profits to the Trust by way of Gift Aid. A summary of its trading results is shown below. Audited financial statements are filed with the Registrar of Companies.

	2008 £	2007 £
Turnover (including £NIL intercompany - 2007: £NIL) Cost of sales	3,213,000 (281,490)	2,694,769 (250,957)
Gross profit Other operating expenses Investment income Interest payable	2,931,510 (2,473,507) 29,110	2,443,812 (1,926,670) 18,682 (15)
Net profit Taxation	487,113 (87,110)	535,809 (66,113)
Gift Aid donation to Warwickshire Wildlife Trust Ltd	400,003 (121,259)	469,696 (269,613)
Retained in subsidiary	278,744	200,083

#### 2.

Grants project and other income	Unrestricted funds £	Restricted funds £	Total funds 2008 £	Total funds 2007 £
Nature Reserves	93,066	43,449	136,515	95,615
Wider Countryside	-	60,769	60,769	47,449
Habitat Biodiversity Audit	-	99,092	99,092	79,204
Life Long Learning	10,609	152,287	162,896	119,866
Education	54,388	182,578	236,966	148,977
The Globe Programme	2,927	45,806	48,733	52,994
Other income	60	· -	60	20
Landfill Tax	<u> </u>	17,773	17,773	10,015
	161,050	601,754	762,804	554,140

# Warwickshire Wildlife Trust Ltd NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

3.	Membership servicing			Unrestr	icted Funds	Total	Total
				Designated £	Undesignat £	ed 2008 £	2007 £
	Membership costs Magazine costs Membership salaries Overhead reallocation			: : :	139,610 38,068 81,847 13,943 27,816	139,610 38,068 81,847 13,943 27,816	105,310 33,237 80,524 15,019 21,330
	RSNC subscription			·	301,284	301,284	255,420
4.	Direct charitable expenditure					Total	Total
		Unrest Designated £	ricted funds Undesignated £	Restricted funds	Endowmen funds £	t funds 2008 £	funds 2007 £
	Nature reserves	-	130,025	50,023	-	180,048	188,203
	Wider countryside	42,575	26,482	91,993	-	161,050 99,092	242,057 79,203
	Habitat Biodiversity Audit Life Long Learning	-	91,831	99,092 125,497		217,328	194,051
	Education	-	90,309	185,627	-	275,936	181,299
	The Globe Programme	-	-	45,806	-	45,806	51,201
	Landfill Tax	-	-	104,151	-	104,151	3,656
	Nature Reserves appeal Depreciation and cost of minibus	-					
				· <del></del> ·			

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

5.	Total resources expended					
		Staff Costs £	Depreciation £	Other Co	Total osts 2008 £	Total 2007 <i>£</i>
	Direct Charitable Expenditure	648,359	3,619	431,433	1,083,411	939,670
	Marketing, membership servicing and Brandon costs Governance costs	174,950 29,103	11,531 394	358,842 12,784	545,323 42,281	493,160 88,682
		852,412	15,544	803,059	1,671,015	1,521,512
	Middlemarch Environmental Limited	2,060,842	23,297	757,968	2,842,107	2,243,755
		2,913,254	38,841	1,561,027	4,513,122	3,765,267
		<del></del>				
6.	Staff Costs				2008 £	2007 £
	Wages and salaries Social Security Costs Pension Costs				2,603,460 273,057 36,737	2,205,405 130,867 30,809
	·				2,913,254	2,367,081
	The average number of employees, analysed	d by function, was:			2008 No	2007 No
	Trust activities				33 5	34 5
	Fundraising and publicity Management and administration Subsidiary trading company				9 37	8 34
	, -				84	81
	The above average number of employees co	omprise:				
	Warwickshire Wildlife Trust				47 37	47 34
	Middlemarch Environmental Limited				84	81

#### NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

#### 6. Staff cost (continued)

The following members of the Council of Trustees received a remuneration during the year :-

R M Gledson £3,600 (2007: £3,043) B P Whittingham £5,000 (2007: £3,043)

All other members of the Council of Trustees act in an unpaid capacity and received £Nil expenses (2007: £NIL).

Higher paid staff

Employees remuneration (excluding pension contributions) in excess of £60,000 for the year fell within the following bands:

	2008 No	2007 No
£60,001 - £70,000	4	2
£70,001 - £80,000	1	-
£100,001 - £110,000	-	1
£110,001 - £120,000	1	1
£120,001 - £130,000	1	-
£170,001 - £180,000	-	1
£180,001 - £190,000	1	-
£210,001 - £220,000	-	1
£240,001 - £250,000	1	-
LZTUJUUI LZDUJUUU	<del></del>	

#### Highest paid director (subsidiary undertaking)

The highest paid director received £249,465 (2007: £215,248) and had £3,000 (2007: £2,070) added to their pension.

	£	E
Pension contributions in respect of the above nine employees are	18,945	13,095
The number of employees accruing retirement benefits included above is	9	6

#### 7. Net incoming/(outgoing) resources

is stated after charging:

Depreciation and amounts written off tangible fixed assets:		
Depreciation - owned assets	38,841	39,467
- leased assets (Profit) on disposal	(1,065)	(5,103)
Directors' emoluments Auditors remuneration	629,001 7,500	554,344 7,500
Operating lease rentals: - land and buildings	31,880	31,880

#### 8. Taxation

There is a corporation tax liability of £87,110 (2007: £66,113) payable by the subsidiary undertaking as shown in note 1.

#### **NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 31 December 2008

#### 9. Tangible fixed assets

Group	Freehold property £	Leasehold property £	Plant and Equipment £	Vehicles £	Total £
Cost 1 January 2008 Additions Disposals	626,554	923,252 - -	194,731 13,703 (9,695)	76,868 43,438 (23,494)	1,821,405 57,141 (33,189)
31 December 2008	626,554	923,252	198,739	96,812	1,845,357
<b>Depreciation</b> 1 January 2008 Charge for the year Disposals	- - -	99,019 10,154 -	192,090 3,327 (9,695)	41,105 25,360 (20,759)	332,214 38,841 (30,454)
31 December 2008	<u></u>	109,173	185,722 	45,706	340,601
Net book value 31 December 2008	626,554	814,079	13,017	51,106	1,504,756
31 December 2007	626,554	824,233	2,641	35,763	1,489,191
Charity					
Cost 1 January 2008 Additions Disposals	626,554 - 	923,252 - -	172,150 7,273 (4,978)	28,957 3,500 (9,995)	1,750,913 10,773 (14,973)
31 December 2008	626,554	923,252	174,445	22,462	1,746,713
Depreciation 1 January 2008 Charge for year Disposals 31 December 2008	-	99,019 10,154 109,173	169,861 1,741 (4,978) 166,624	24,921 3,649 (9,511) 19,059	293,801 15,544 (14,489) ————————————————————————————————————
Net book value 31 December 2008	626,554	814,079	7,821	3,403	1,451,857
31 December 2007	626,554	824,233	2,289	4,036	1,457,112

Freehold property shown above is in respect of the Trust's Nature Reserves which are essentially held for the charitable objects of the Trust. These assets cannot therefore be readily sold and it is therefore not considered appropriate to show them at market value.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

10.	Investments				
	The Trust owns 100% of the equity of the following company:			2008 £	2007 £
	Middlemarch Environmental Limited, incorporated in England 100 ordinary shares of £1 each			100	100
11.	Stocks	Group 2008 £	Group 2007 £	Charity 2008 £	Charity 2007 £
	Goods for resale	13,027	<u>7,644</u>	13,027	7,644
12.	Debtors				
	Trade Debtors Amount due from subsidiary undertaking	1,047,340	837,345	204,932	137,569 -
	Other debtors Prepayments	28,124 33,926	14,400 27,583	24,834 7,540	14,400 6,127
		1,109,390	879,328	237,306	158,096
13.	Cash at bank and in hand		<del></del>		
	C O I F Charities Deposit Fund Other bank deposits Other bank accounts and cash	885,855 2,912 570,372 1,459,139	835,344 2,651 524,686 1,362,681	885,855 2,912 36,043 924,810	835,344 2,651 53,712 891,707
14.	Creditors due within one year				
	Bank overdraft	-	<u>-</u>	-	_
	Membership loans Trade creditors Amounts due to subsidiary undertaking Other taxation and social security	46,393 - 185,286	83,116 - 157,839	29,539 312,119 569	66,491 167,321 532
	Finance leases Other creditors and accruals Deferred income	867,643 125,979	- 772,719 93,540	48,921 125,979	24,323 93,540
	Deferred INCOME	1,225,301	1,107,214	517,127	352,207
			<del></del>		

Deferred income represents grants in advance in respect of 2009 projects.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

#### 15. Provision for liabilities

Deferred taxation	Group 2008 £	Group 2007 £	Charity 2008 £	Charity 2007 £
Balance at 1 January 2008 Profit & loss account	3,116	- -	-	- -
Balance at 31 December 2008	3,116	-	-	-
The deferred tax liability is made up as follows:				
Accelerated capital allowances	3,116		-	

#### 16. Endowments

	Balance 31 Dec	Movement i	Balance 31 Dec		
	2007 £	Incoming £	Outgoing £	Transfer £	2008 £
Wappenbury Woods	135,033	-	-	-	135,033
Brandon Marsh Headquarters	38,417	-	(1,130)	_	37,287
Whitacre Heath	29,707	-	-	-	29,707
Meadows appeal	30,868	-	-	-	30,868
Rough Hill Wood	54,339	-	-	-	54,339
Endowment land fund	41,489	7,641	-	-	49,130
Cock Robin Wood	12,884	-	(151)	-	12,733
Wire Hill	1,760	-	` <u>-</u>	_	1,760
Alvecote Pools	49,623	-	-	-	49,623
Brandon Marsh Visitor and					•
Education Centre	411,860	-	(4,654)	-	407,206
Conway Meadow	-	-	-	_	-
Parkridge Centre	251,515	-	(2,690)	-	248,825
Radway Meadow	70,881	<u> </u>			70,881
	1,128,376	7,641	(8,625)	-	1,127,392

Endowment funds represent gifts and donations of, or to acquire, capital assets.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

17.	Restricted Revenue funds	Balance 31 Dec 2007 £	Movement Incoming £	in Resources Outgoing £	Transfer £	Balance 31 Dec 2008 £
	Education	10,154	182,578	(185,627)	-	7,105
	Nature Reserves	6,575	43,448	(50,023)	-	=
	Habitat Biodiversity Audit	_	99,092	(99,092)	-	-
	Wider Countryside Project	88,441	60,769	(91,993)	-	57,217
	Life Long Learning	11,579	152,287	(125,497)	-	38,369
	The Globe Programme	-	45,806	(45,806)	-	-
	BAP Appeal	_	-	-	-	-
	Nature Reserve Appeal	_	-	=	_	-
	• •	9,662	_	-	-	9,662
	Wetland Appeal	13,119	_	_	=	13,119
	Ratty Appeal	13,117	9,221	_	-	9,221
	Sowe Valley Appeal	91,315	17,773	(104,151)	_	4,937
	Landfill Tax Fund	91,313	17,773	(10.7151)	_	, -
	Adopt a Species Appeal Education Appeal	<u>-</u>				
		230,845	610,974	(702,189)	-	139,630

Restricted revenue funds represent unspent income received for revenue purposes where the funder or donor has imposed restrictions.

#### 18. Designated funds

	Balance 31 Dec 2007 £	Resources Incoming £	Resources Outgoing £	Balance Transfers In £	31 Dec 2008 £
Development funds Contingency fund	142,066 206,899	83,915 43,101	(75,954) -	-	150,027 250,000
· ·	348,965	127,016	(75,954)	-	400,027

The transfers to designated funds originate from donations under Gift Aid from the Charity's subsidiary company Middlemarch Environmental Limited. Of the total £127,016 transferred £89,484 is earmarked for projects covering people and wildlife, nature reserves and website.

A further £43,101 has been added to the contingency fund.

#### NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

#### 19. Analysis of group net assets between funds

	Tangible fixed assets £	Net current assets £	Total £
Endowments Wappenbury Woods Brandon Marsh Headquarters Whitacre Heath Meadows Appeal Rough Hill Wood Endowment land fund Cock Robin Wood Wire Hill Alvecote Pools Brandon Marsh Headquarters Conway Meadow Parkridge Centre Radway Meadow	135,033 407,206 29,707 30,868 54,339 - 12,733 1,760 49,623 37,287 - 248,825 70,881	- - - 49,130 - - - - -	135,033 407,206 29,707 30,868 54,339 49,130 12,733 1,760 49,623 37,287
	1,078,262	49,130	1,127,392
Restricted funds Education Wider Countryside Life Long Learning Nature Reserves Nature Reserve Appeal Wetland Appeal Ratty Appeal Sowe Valley Appeal Landfill Tax	- - - - - - - -	7,105 57,217 38,369 - 9,662 13,119 9,221 4,937	7,105 57,217 38,369 9,662 13,119 9,221 4,937
Designated Funds Development fund Contingency fund	- - -	150,027 250,000 400,027	150,027 250,000 400,027
Unrestricted funds Charitable Non-charitable trading	373,596 52,898 426,494	69,328 695,024 764,352	442,924 747,922 1,190,846
Total	1,504,756	1,353,139	2,857,895

#### NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2008

#### 20. Guarantees and other financial commitments

Financial commitments under non-cancellable operating leases will result in the following payments falling due in the year to 31 December 2009.

	Group 2008 £	Group 2007 £	Charity 2008 £	Charity 2007 £
Land and buildings				
Expiring between two and five years Expiring after five years	6,500 25,380 	6,500 25,380 ————————————————————————————————————		
Other equipment		=======================================		
Other equipment				
Expiring between two and five years	2,226	2,226	2,226	2,226

#### 21 Transfers between funds

The trustees have this year designated £89,484 (2007 : £87,150) to the development fund and £43,101 (2007: £37,581) to the contingency fund. There is also a debit adjustment re 2007 of £5,569 making a total of £127,016 (2007: £124,731).

#### 22 Share capital

The company is limited by guarantee and does not have any share capital. The liability of each member is limited to £1.

#### 23 Capital commitments

As at 31 December 2008, the Trust had no capital commitments.

#### 24. Contingent liabilities

The Trust Council was not aware of any contingent liabilities at the balance sheet date (2007: £NIL ).

#### 25. Related party transactions

A Tasker, a director of Middlemarch Environmental Limited, is also a director of Priority People Limited from whom the Company made purchases of £6,453 (2007 : £4,300) during the year.

At the year end £1,877 (2007: £nil) was payable to Priority People Limited.