RINGTONS LIMITED

DIRECTORS' REPORT AND ACCOUNTS
31 DECEMBER 1999

Registered number 572008



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24/06/00

DIRECTORS

REPORT OF THE DIRECTORS OF RINGTONS LIMITED

PNH Smith (Chairman) SM Smith

CJ Smith

P Dowson (resigned 19 November 1999) RJ Tucker (appointed 2 January 2000)

The directors present their report and audited accounts for the year ended 31 December 1999.

REGISTERED OFFICE

Algernon Road Newcastle upon Tyne

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PRINCIPAL ACTIVITIES OF THE COMPANY

The principal activities of the company comprise tea blending and packing, and tea and coffee retailing.

REVIEW OF AFFAIRS AND BUSINESS DEVELOPMENT

The company's affairs are considered to be satisfactory and progress in the development of the business continues.

RESULTS

	<u>1999</u>	<u>1998</u>
Profit available for distribution Ordinary dividend: - paid during the year	1,994,932	1,889,528
	(1,000,000)	(1,541,000)
		
Transfer to reserves	£994,932	£348,528

EMPLOYEES

The company continues to give consideration to applications for employment made by disabled persons, depending upon the nature of vacancies arising. Company policy provides where practicable for the continued employment of persons disabled in the normal course of their employment. Training facilities are available to all employees.

The directors have maintained their practice of formally publicising important developments and of promoting the common interests of the group and the staff by means of regular meetings and continuous individual contact.

CHARITABLE AND POLITICAL DONATIONS DURING THE YEAR

The company made donations for charitable purposes amounting to £Nil (1998 - £Nil).

REPORT OF THE DIRECTORS OF RINGTONS LIMITED (continued)

DIRECTORS

The directors shown at the head of this report served throughout the year except where stated. None of the directors held shares in the company at 31 December 1999. Their shares in the parent company are shown in that company's accounts.

YEAR 2000

Our year 2000 compliance programme was completed on time, all cost necessary was expensed in year. All software and hardware of a material nature to the efficient running of the business post year 2000 exhibited no significant issues.

We believe that as a result of the steps we have taken or plan to take, the year 2000 will not pose a material risk to our business.

DIRECTORS' RESPONSIBILITIES

In respect of the preparation of the financial statements:

The directors are required by UK company law to present financial statements for each financial period which give a true and fair view of the state of affairs of the company as at the end of the financial period and of the profit or loss of the company for the financial period.

The directors confirm that appropriate accounting policies, as described in the notes to the accounts, have been applied consistently and that reasonable and prudent judgements and estimates have been used in the preparation of the financial statements, which have been prepared under the going concern basis.

The directors are also responsible for ensuring that adequate accounting records have been kept and that appropriate procedures have been followed for safeguarding the assets of the company and preventing and detecting fraud and other irregularities.

AUDITORS

PricewaterhouseCoopers have indicated their willingness to continue in office and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

PNH SMITH Chairman

5 April 2000



PricewaterhouseCoopers 89 Sandyford Road Newcastle upon Tyne NE99 IPL Telephone +44 (0) 191 232 8493 Facsimile +44 (0) 191 261 9490

AUDITORS' REPORT TO THE MEMBERS OF RINGTONS LIMITED

We have audited the financial statements on pages 4 to 13 which have been prepared under the historical cost convention and the accounting policies set out on pages 6 and 7.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the Annual Report. As described on page 2, this includes responsibility for preparing the financial statements, in accordance with applicable United Kingdom accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 December 1999 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers Chartered Accountants

and Registered Auditors Newcastle upon Tyne 5 April 2000

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1999

	<u>1999</u>	<u>1998</u>
TURNOVER (Note 2) Cost of sales	29,110,396 <u>(15,586,663</u>)	29,226,663 (16,479,395)
GROSS PROFIT Distribution costs Administrative expenses Other operating income	13,523,733 (7,678,079) (3,291,940) 242,181	12,747,268 (7,378,542) (3,118,309)
OPERATING PROFIT	2,795,895	2,470,949
Profit on sale of fixed assets Interest receivable and similar income Interest payable and similar charges Amounts written off investments	12,491 134,956 (46,473)	68,972 234,027 (41,420) (31,419)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION (Note 3)	2,896,869	2,701,109
Taxation on profit on ordinary activities (Note 6) PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION (Note 15)	(901,937) 1,994,932	<u>(811,581)</u> 1,889,528
DIVIDENDS (Notes 7 and 15)	_(1,000,000)	(1,541,000)
AMOUNT TRANSFERRED TO RESERVES (Note 16)	£994,932	£348,528
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STATEMENT OF RECOGNISED GAINS & LOSSES

There are no recognised gains and losses other than those shown in the profit and loss account.

RECONCILIATION OF HISTORICAL COST PROFITS

There is no material difference between reported profits and historical cost profits for 1999 or 1998.

CONTINUING OPERATIONS

The results for the year to 31 December 1999 relate entirely to continuing operations.

BALANCE SHEET - 31 DECEMBER 1999

		<u> 1999</u>		1998
FIXED ASSETS Tangible assets (Note 8) Investments (Note 9)		7,926,600 1,819,466		8,316,875 1,739,401
		9,746,066		10,056,276
CURRENT ASSETS Stocks (Note 10) Debtors (Note 11)	3,025,523 1,711,112	-,,	2,943,274 1,744,620	,,
Short-term deposits and cash at bank and in hand	1,647,315		4,359,044	
	6,383,950		9,046,938	
CREDITORS amounts falling due within one year (Note 12)	<u>(4,161,947)</u>		(8,130,077)	
NET CURRENT ASSETS		2,222,003		916,861
TOTAL ASSETS LESS CURRENT LIABILITIES		11,968,069		10,973,137
PROVISIONS FOR LIABILITIES AND CHARGES (Note 13)		(140,000)		(140,000)
, ,		£11,828,069		£10,833,137
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CAPITAL AND RESERVES Called up share capital (Note 14) Profit and loss account (Note 15)	ı	438,290 11,389,779		438,290 10,394,847
EQUITY SHAREHOLDERS' I (Note 16)	FUNDS	£11,828,069		£10,833,137
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The financial statements on pages 4 to 13 were approved by the Board of Directors on 5 April 2000 and are signed on their behalf by:-

PNH SMITH) DIRECTORS

SM SMITH)

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999

1 ACCOUNTING POLICIES

(a) Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

(b) Turnover

Turnover represents the value of sales and services invoiced to customers net of value added tax.

(c) Deferred taxation

Provision is made using the liability method for tax deferred by accelerated capital allowances and other timing differences to the extent that a liability is expected to arise in the foreseeable future.

(d) **Depreciation**

The annual rates of depreciation applied to write off tangible fixed assets in equal annual instalments over their estimated useful lives are:

Freehold and long leasehold land and buildings	2%
Plant and machinery	10% - 25%
Motor vehicles	20%
Furniture and fittings and computer equipment	10% - 25%

(e) Stocks and work in progress

Stocks are stated at the lower of cost and net realisable value where cost comprises the price paid for raw materials.

(f) Pensions

The cost of pensions in respect of the Ringtons Limited Discretionary Retirement Plan is charged to the profit and loss account so as to spread the cost over the service life of the employees in the scheme. Variations from the regular cost are spread over the expected remaining service lives of current employees in the scheme. The pension cost is assessed in accordance with the advice of qualified actuaries.

The cost of pensions in respect of the money purchase schemes are charged to the profit and loss account in the period in which the contributions are payable.

(g) Cash Flow Statement

The company is exempt from the requirement of Financial Reporting Standard No. 1 (revised) to prepare cash flow statement as it is a wholly owned subsidiary undertaking of Ringtons Holdings Limited, and its cash flows are included within the consolidated cash flow statement of that company.

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

1 ACCOUNTING POLICIES (continued)

(h) Group accounts

Group accounts have not been prepared as the company is a wholly owned subsidiary of Ringtons Holdings Limited, a company incorporated in the UK.

(i) Foreign currencies

Assets purchased in foreign currencies are expressed in sterling at the rates of exchange ruling at the dates of transaction. Exchange gains or losses are taken to the profit and loss account immediately.

2 TURNOVER

All of the company's turnover was in the United Kingdom.

3 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit on ordinary activities before taxation is after charging:

	1999 f	1998 f
Depreciation	986,248	908,380
Auditors' remuneration -statutory audit of the company Interest payable on bank and other borrowings	18,000	18,000
repayable within five years	46,473	41,420

4 DIRECTORS' EMOLUMENTS

	<u>1999</u>	<u>1998</u>
Directors' emoluments including pension	£256,631	£232,443
Highest paid director	£154,259	£139,504

Three directors have benefits accruing under the Ringtons Limited Discretionary Retirement Plan (1998: three).

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

5 STAFF COSTS

Staff costs comprise:	<u>1999</u>	<u>1998</u>
Wages and salaries Social security costs Other pension costs	7,206,269 562,526 374,992	7,019,286 548,983 450,235
	£8,143,787	£8,018,504

The average number of persons employed by the company was 603 (1998 - 577).

The company participates in the Ringtons Limited Discretionary Retirement Plan and the Ringtons Limited 1998 Pension Plan.

The Ringtons Limited Discretionary Retirement Plan is of the defined benefit type providing benefits to certain employees within the company and the assets are held separately from the Company's assets.

The latest actuarial valuation of the Ringtons Limited Discretionary Retirement Plan was carried out as at 1 December 1996 and an actuarial valuation is currently in progress. Details of the actuarial valuation are contained in the financial statements of Ringtons Holdings Limited.

The Ringtons Limited 1998 Pension Plan is a defined contribution scheme providing benefits to certain employees within the company and the assets are held separately from the Company's assets.

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6 TAXATION

The taxation charge based on the profit for the year comprises:

	Comment years commention toy marrials at	<u>1999</u>	1990
	Current year corporation tax payable at 30.25% (1998 – 31%) on the profit for the year Tax attributable to franked investment income Over provision in respect of prior year	920,000 10,230 (28,293)	841,999 15,476 (45,894)
		£901,937	£811,581
			
7	DIVIDENDS		
	On equity shares:	<u>1999</u>	<u>1998</u>
	Paid £2.28 (1998: £3.52) per £1 ordinary share	£1,000,000	£1,541,000

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

8 TANGIBLE FIXED ASSETS

Cost	Freehold land & buildings	Long leasehold land & buildings	Plant & machinery	Motor <u>vehicles</u>	Fixtures and <u>fittings</u>	Computer equipment	<u>Total</u>
At 1 January 1999 Additions Disposals	5,317,905 24,758 (29,950)	326,664	3,341,765 88,650 (66,198)	2,300,277 402,474 (288,517)	654,770 111,246 (3,984)	327,444 83,897 (74,547)	12,268,825 711,025 (463,196)
At 31 December 1999	5,312,713	326,664	3,364,217	2,414,234	762,032	336,794	12,516,654
Accumulated Depreciation							
At 1 January 1999 Charge for the year Disposals	933,027 104,703 (399)	69,547 6,533	1,706,525 297,476 (55,771)	661,719 462,634 (215,885)	358,844 60,710 (2,462)	222,288 54,192 (73,627)	3,951,950 986,248 (348,144)
At 31 December 1999	1,037,331	76,080	1,948,230	908,468	417,092	202,853	4,590,054
Net book amount	,						
At 31 December 1999	£4,275,382	£250,584	£1,415,987	£1,505,766	£344,940	£133,941	£7,926,600
At 31 December 1998	£4,384,878	£257,117	£1,635,240	£1,638,558	£295,926	£105,156	£8,316,875

At 31 December 1999 there were no contractual commitments of the company for expenditure. (1998 - £Nil).

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

9 INVESTMENTS

	Unlisted investments	Listed investments	Total
At 1 January 1999	53,624	1,685,777	1,739,401
Additions	-	371,465	371,465
Disposals	-	(31,495)	(31,495)
Decrease in deposits	-	(259,905)	(259,905)
At 31 December 1999	£53,624	£1,765,842	£1,819,466

Ringtons Limited holds 45% of the issued share capital of Motionobject Limited, a company incorporated in England and Wales. Motionobject Limited and its subsidiaries supply and maintain electric vehicles.

The directors do not consider the fair value of the investments to be less than their carrying value in the financial statements.

10 STOCKS

<u>1999</u>	<u>1998</u>
1,786,128 1,239,395	1,842,401 1,100,873
£3,025,523	£2,943,274
	1,786,128 1,239,395

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

11 DEBTORS

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	<u>1999</u>	<u>1998</u>
Amounts falling due within one year Trade debtors Amounts owed by associated undertaking Other debtors Mortgage debt falling due within one year Prepayments and accrued income	1,406,867 33,532 65,806 82,071	1,359,250 102,428 4,768 72,399
Amounts falling due after more than one	1,588,276	1,538,845
year Amounts owed by associated undertaking Mortgage debt	122,836	156,923 _48,852
	122,836	205,775
	£1,711,112	£1,744,620
CREDITORS (amounts falling due within o	one year)	
	<u>1999</u>	<u>1998</u>
Trade creditors Amount owed to group undertakings Corporation tax Other taxation and social security Other creditors Accruals and deferred income	1,459,420 1,135,092 621,792 261,469 232,743 451,431	2,015,810 4,442,643 839,997 255,007 244,209 332,411
	£4,161,947	£8,130,077

NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

13 PROVISIONS FOR LIABILITIES AND CHARGES

Provisions for liabilities and charges comprise:

				<u>1999</u>	<u>1998</u>	
	Taxation deferred b other timing differe			£140,000	£140,000	
	The full potential deferred tax liability not provided for amounts to:					
				<u>1999</u>	<u>1998</u>	
	Taxation deferred by other timing differen			£589,000	£579,000	
14	SHARE CAPITAL		1999	_	1998	
	Shares of £1	Authorised	Allotted and Fully Paid	Authorised	Allotted and Fully Paid	
	Non equity 4.55% (formerly 6.59 Cumulative 'A' First Preference	%) 78,300	-	78,300	-	
	4.20% (formerly 6%) Cumulative 'B' First Preference	32,490	-	32,490	-	
	4.55% (formerly 6.5% Cumulative 'C' Secon Preference		-	47,500	-	
	<u>Equity</u> Ordinary	2,341,710	438,290	2,341,710	438,290	
		£2,500,000	£438,290	£2,500,000	£438,290	
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NOTES TO THE ACCOUNTS - 31 DECEMBER 1999 (continued)

15 RESERVES

	Profit and <u>loss reserve</u>
At 1 January 1999 Retained profit for the year Dividends	10,394,847 1,994,932 (1,000,000)
At 31 December 1999	£11,389,779

16 RECONCILIATION OF MOVEMENTS IN EQUITY SHAREHOLDERS' FUNDS

	<u>1999</u>	<u>1998</u>
Profit on ordinary activities after taxation Dividends	1,994,932 (1,000,000)	1,889,528 (1,541,000)
Net addition to shareholders' funds	994,932	348,528
Shareholders' funds at 1 January	10,833,137	10,484,609
Shareholders' funds at 31 December	£11,828,069	£10,833,137

17 CONTINGENT LIABILITIES

The company has no contingent liabilities at 31 December 1999 (1998: £Nil).

18 ULTIMATE PARENT UNDERTAKING AND RELATED PARTY TRANSACTIONS

The ultimate parent undertaking, and the ultimate controlling party is Ringtons Holdings Limited, a company registered in England. The group accounts of that company are available from Algernon Road, Newcastle Upon Tyne, NE6 2YN.

Transactions with other companies within the Ringtons Group are not disclosed as the company has taken advantage of the exemption available under Financial Reporting Standard No 8 "Related Party Disclosures".