

The Company is registered in England  
Registration Number 561997

**E FLETCHER (STOKE) LIMITED**  
**REPORT AND UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2010**

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## **E. FLETCHER (STOKE) LIMITED**

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## **E. FLETCHER (STOKE) LIMITED**

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### **DIRECTORS AND ADVISORS**

#### **Directors**

J F Bowater

J Atherton-Ham

#### **Secretary**

M Ford

#### **Registered office**

Bardon Hall

Copt Oak Road

Markfield

Leicestershire

LE67 9PJ

## **E. FLETCHER (STOKE) LIMITED**

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### **REPORT OF THE DIRECTORS**

The directors present their annual report on the affairs of the company, together with the unaudited financial statements, for the year ended 31 December 2010

#### **Review of the business**

The company has been dormant as defined in section 1169 of the Companies Act 2006 throughout the year and preceding financial period. It is anticipated that the company will remain dormant for the foreseeable future. Key performance indicators are not considered necessary for an understanding of the development, performance or position of the business of the company. There are no risks or uncertainties facing the company including those within the context of the use of financial instruments.

#### **Directors and their interests**

The directors who served during the year and subsequently were as follows

J F Bowater

J K Retallack (resigned 30 June 2011)

J Atherton-Ham (appointed 1 July 2011)

The directors have no interests in the share capital of the company

Approved by the Board and signed on its behalf by



**Mrs M Ford**  
*Secretary*

Bardon Hall  
Copt Oak Road  
Markfield  
Leicestershire  
LE67 9PJ

18 July 2011

## **E. FLETCHER (STOKE) LIMITED**

**Company Registration No. 561997**

### **BALANCE SHEET AS AT 31 DECEMBER 2010**

	Notes	2010 £	2009 £
<b>CAPITAL AND RESERVES</b>			
Called up share capital	4	<b>5,000</b>	5,000
Profit and loss account		<b>(5,000)</b>	(5,000)
		<u>-</u>	<u>-</u>

The company did not trade during the current preceding period and has made neither profit nor loss, nor any other recognised gain or loss

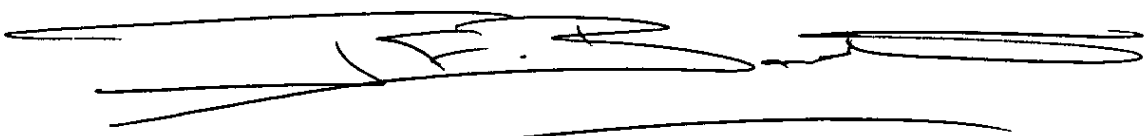
For the year ended 31 December 2010 the company was entitled to exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These financial statements on pages 3 and 4 were approved and authorised for issue by the Board of Directors on 18 July 2011

Signed on behalf of the Board of Directors



**J F Bowater**  
Director  
18 July 2011

## **E. FLETCHER (STOKE) LIMITED**

### **NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2010**

#### **1. Accounting policy**

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom law and accounting standards

#### **2. Profit and loss account**

No profit and loss account is presented with these financial statements because the company has not received income, incurred expenditure or recognised any gains or losses during either the year under review or the preceding financial year. There have been no movements in shareholders' funds during the year under review or the preceding year.

#### **3. Information regarding directors and employees**

The company had no employees during the current and preceding year.

No emoluments were payable to the directors of the company during the current and preceding financial year.

#### **4. Called up share capital**

	Authorised, allotted, called up and fully paid	
	2010	2009
	£	£
Ordinary shares of £1 each	<u>5,000</u>	<u>5,000</u>

#### **5. Related party transactions**

The cost of the annual return fee was borne by the company's parent company without any right of reimbursement.

#### **6. Ultimate parent company**

The directors regard Holcim Ltd, a company incorporated in Switzerland, as the ultimate parent company and the ultimate controlling party.

This is the smallest and largest group in which results are consolidated.

Copies of the accounts of Holcim Ltd are available on [www.holcim.com](http://www.holcim.com) or from Holcim Ltd Corporate Communications, Zurcherstrasse 156, CH-8645 Jona, Switzerland.