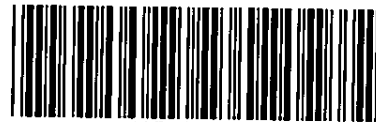


The Company is registered in England  
Registration Number 561997

**E FLETCHER (STOKE) LIMITED**  
**REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2007**

THURSDAY



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# **E FLETCHER (STOKE) LIMITED**

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## **REPORT OF THE DIRECTORS**

The directors present their report and the accounts of the company for the year ended 31 December 2007

### **Review of the business**

The company did not trade during the year

### **Directors and their interests**

The directors who served during the year were as follows

J F Bowater	(appointed 13 November 2007)
J K Retallack	(appointed 13 November 2007)
Beta Directors Limited	(resigned 13 November 2007)
Alpha Directors Limited	(resigned 13 November 2007)

The directors have no interests in the share capital of the company, or which otherwise require disclosure in these accounts

### **Auditors**

During the year the company remained exempt under section 249AA(1) of the Companies Act 1985 from the obligation to appoint auditors

By order of the Board



**M Ford**  
Company Secretary  
15 October 2008

## **E FLETCHER (STOKE) LIMITED**

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### **STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF ACCOUNTS**

Company law requires the Directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that year. In preparing those accounts, the Directors confirm that they have

- i) selected accounting policies which they consider to be suitable and have applied them consistently,
- ii) made judgements and estimates that are reasonable and prudent,
- iii) followed applicable accounting standards, and
- iv) prepared the accounts on the going concern basis

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the accounts comply with the Companies Act 1985. They have a general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

# **E FLETCHER (STOKE) LIMITED**

## **BALANCE SHEET AS AT 31 DECEMBER 2007**

	Notes	2007 £	2006 £
<b>CAPITAL AND RESERVES</b>			
Called up share capital	3	5,000	5,000
Profit and loss account		(5,000)	(5,000)
		<u>-</u>	<u>-</u>

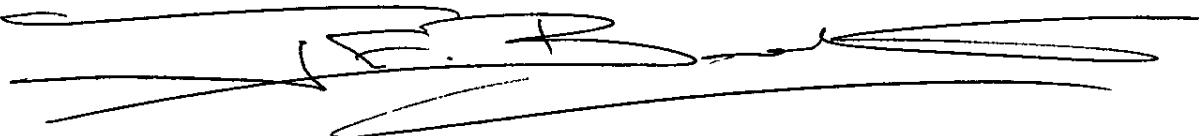
For the year ended 31 December 2007 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 249B(2)

The directors acknowledge their responsibility for

- a) Ensuring the company keeps accounting records which comply with section 221,
- b) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of its financial year, and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company

Approved by the Board of Directors  
15 October 2008



**J F Bowater**  
Director

## **E FLETCHER (STOKE) LIMITED**

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### **NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2007**

**1. Accounting convention**

The accounts have been prepared under the historical cost convention and in accordance with all applicable accounting standards

**2. Directors and employees**

The Directors have received no emoluments from the company during the year, and no staff were employed

**3. Share Capital**

	Authorised, allotted, called up and fully paid	
	2007	2006
	£	£
Ordinary shares of £1 each	<u>5,000</u>	<u>5,000</u>

**4. Ultimate parent company**

The company is included within the consolidated financial statements of Aggregate Industries Limited and the ultimate parent company is Holcim Limited which is incorporated in Switzerland

Copies of the accounts of Holcim Limited are available on [www.holcim.com](http://www.holcim.com) or from Holcim Limited Corporate Communications, Zurcherstrasse 156, CH-8645 Jona, Switzerland