

554130

53.

P.A. BARDEN & SONS LIMITED

DIRECTORS' REPORT AND ACCOUNTS

31ST OCTOBER, 1981

---

PEAT, MARWICK, MITCHELL & CO.,  
1 Puddle Dock, Blackfriars, London EC4V 3PD.

PEAT MARWICK MITCHELL & CO.

P.A. BARDEN & SONS LIMITEDREPORT OF THE DIRECTORS

The directors have pleasure in submitting their annual report, together with the accounts for the year ended 31st October, 1981.

**Results:**

Net profit for the year	£ 26,111
Taxation	<u>13,593</u>
Profit after taxation	12,518
Balance brought forward	<u>132,411</u>
Balance carried forward	<u>£144,929</u>

The directors do not recommend the payment of a dividend for the year (1980:£nil).

**Activities:**

The principal activity of the company is that of civil engineering contractors.

**Valuation of properties:**

The directors consider that the market value of the freehold property owned by the company is £240,000.

**Directors:**

The directors throughout the year were:

H.G. Galpin

G.J. Roper (Chairman)

No directors had an interest in any shares of the company or in any shares or debentures of other companies in the Ward Holdings Limited group.

**Auditors:**

A resolution for the re-appointment of Peat, Marwick, Mitchell & Co. as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the Board



Secretary

AUDITORS' REPORT TO THE MEMBERS OF  
P.A. BARDEN & SONS LIMITED

We have audited the accounts on pages 3 to 7 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared on the basis of the accounting policies set out on page 6, give a true and fair view of the state of the company's affairs at 31st October, 1981 and of its profit and source and application of funds for the year to that date and comply with the Companies Acts 1948 to 1981.

LONDON

- 2 MAR 1982

*Pear A. I.*

Chartered Accountants

P.A. BARDEN & SONS LIMITED

PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED 31ST OCTOBER, 1981

	Note	Year ended 31st October, 1981	14 months ended 31st October, 1980
TURNOVER	1	<u>£303,288</u>	<u>£353,744</u>
PROFIT BEFORE TAXATION	2	26,111	9,870
Taxation	3	<u>13,593</u>	<u>5,600</u>
PROFIT AFTER TAXATION		12,518	4,270
Balance brought forward		132,411	129,141
Capitalised as share capital		-	(1,000)
BALANCE CARRIED FORWARD		<u>£144,929</u>	<u>£132,411</u>

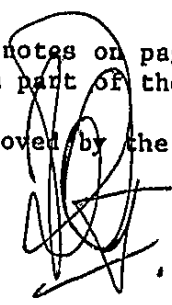
The notes on pages 6 and 7  
form part of these accounts.

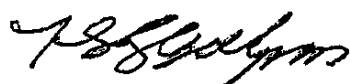
P.A. BARDEN & SONS LIMITEDBALANCE SHEET AT 31ST OCTOBER, 1981

	Note	1981	1980
EMPLOYMENT OF CAPITAL			
Fixed assets	4	£ 10,915	£ 11,090
Current assets:			
Land held for development	1	£ 875,000	£ -
Stock and work in progress	1	7,884	5,912
Debtors		25,349	13,370
Bank balances and cash		5,981	41,798
Amount due from holding company		100,000	100,000
Amount due from fellow subsidiary		1,364	364
		<u>1,015,578</u>	<u>161,444</u>
Current liabilities:			
Creditors		£ 40,670	£ 22,670
Corporation tax		452	10,971
Amount due to fellow subsidiaries		838,442	1,904
		<u>879,564</u>	<u>35,545</u>
Net current assets		136,014	125,899
Deferred liability:			
Corporation tax (payable 1st January, 1982)		-	(2,578)
		<u>£146,929</u>	<u>£134,411</u>
CAPITAL EMPLOYED			
Issued share capital	5	£ 2,000	£ 2,000
Revenue reserve:			
Profit and loss account		144,929	132,411

The notes on pages 6 and 7 form part of these accounts.

Approved by the Board on 23 FEB 1982

 )  
 ) Directors



£146,929

£134,411

P.A. BARDEN & SONS LIMITEDSTATEMENT OF SOURCE AND APPLICATION OF FUNDS  
FOR THE YEAR ENDED 31ST OCTOBER, 1981

	Year ended 31st October, 1981	14 months ended 31st October, 1980
<b>SOURCE OF FUNDS</b>		
Profit before taxation	£26,111	£ 9,870
Adjustments for items not involving the movement of funds:		
Depreciation	£ 175	£ 1,282
Profit on sale of fixed assets	(345)	(110)
	(170)	1,172
	25,941	11,042
<b>FUNDS FROM OTHER SOURCES</b>		
Sale of fixed assets	£ 345	£ 10,383
Repayment of local authority loan	-	100,000
	345	110,383
	26,286	121,425
<b>APPLICATION OF FUNDS</b>		
Tax paid	£ 13,097	£ 3,835
Group relief payable	13,593	-
Dividend paid	-	5,000
Loan to holding company	-	100,000
	26,690	108,835
	(£ 404)	£ 12,590
<b>(DECREASE)/INCREASE IN WORKING CAPITAL</b>		
Increase in land held for development	£875,000	£ -
Increase/(decrease) in stock and work in progress	1,972	(9,269)
Increase/(decrease) in debtors	11,979	(31,054)
(Increase)/decrease in creditors	(18,000)	24,856
(Increase) in inter-company balances	(835,538)	(1,540)
	35,413	(17,007)
Movement in net liquid funds: (Decrease)/increase in cash balances	(35,817)	29,597
	(£ 404)	£ 12,590

P.A. BARDEN & SONS LIMITEDNOTES ON THE ACCOUNTS

## 1. ACCOUNTING POLICIES

Accounting convention:

The accounts have been prepared under the historical cost convention.

Turnover:

This represents amounts receivable in respect of goods supplied and services rendered.

Land held for development:

Land held for development has been valued at the lower of cost and estimated net realisable value.

Stock and work in progress:

Stock £3,861 has been valued at the lower of cost and estimated net realisable value. Work in progress £4,023 has been valued at prime cost.

Depreciation:

Depreciation is provided at a rate of 25% of fixed assets other than freehold buildings on which it is provided at a rate of 2%.

## 2. PROFIT BEFORE TAXATION

This is arrived at after crediting and charging the following:

	Year ended 31st October, 1981	14 months ended 31st October, 1980
Crediting:		
Interest receivable	£2,767	£12,298
Charging:		
Auditors' remuneration	£ 898	£ 1,852
Depreciation	175	1,282
Directors' emoluments:		
As executives	£9,725	£20,885
Ex-gratia payment	-	20,000
	£9,725	£40,885
Representing:		
Chairman	£ -	£30,500
Highest paid director	9,725	30,500
Others:	No.	No.
£0 - £ 5,000	-	1
£5,001 - £10,000	-	1

P.A. BARDEN & SONS LIMITEDNOTES ON THE ACCOUNTS  
(continued)

## 3. TAXATION

The charge for taxation represents an amount payable at 52% for losses to be surrendered by another group company (1980:corporation tax on profits for the period at 52%).

As all assets qualifying for accelerated capital allowances are fully depreciated no provision is required for deferred taxation.

## 4. FIXED ASSETS

	<u>Freehold property</u>	<u>Plant and machinery</u>	<u>Motor vehicles</u>	<u>Office furniture and equipment</u>	<u>Total</u>
Cost:					
At 1st November, 1980	£11,294	£45,284	£20,788	£2,624	£79,990
Disposals	—	(345)	—	—	(345)
At 31st October, 1981	£11,294	£44,939	£20,788	£2,624	£79,645
Depreciation:					
At 1st November, 1980	£ 204	£45,284	£20,788	£2,624	£68,900
Charged in year	175	—	—	—	175
Disposals	—	(345)	—	—	(345)
At 31st October, 1981	£ 379	£44,939	£20,788	£2,624	£68,730
Net book amount:					
At 31st October, 1981	£10,915	£ —	£ —	£ —	£10,915
At 31st October, 1980	£11,090	£ —	£ —	£ —	£11,090

## 5. SHARE CAPITAL

	<u>Authorised Ordinary shares of £1 each</u>	<u>Issued and fully paid Ordinary shares of £1 each</u>	<u>Deferred shares of £1 each</u>
At 31st October, 1981 and 1980	<u>2,000</u>	<u>1,000</u>	<u>1,000</u>

## 6. CONTINGENT LIABILITY

The company's freehold property has been charged to secure advances made to other companies within the group. The group indebtedness at 31st October, 1981 was £5,525,000 (1980:£4,447,000).

## 7. ULTIMATE HOLDING COMPANY

The company's ultimate holding company is Ward Holdings Limited a company incorporated in the United Kingdom.



P.A. BARDEN & SONS LIMITED

TRADING AND PROFIT AND LOSS ACCOUNT  
FOR THE YEAR ENDED 31ST OCTOBER, 1981

	Year ended 31st October, 1981	14 months ended 31st October, 1980
Sales	£303,288	£353,744
Cost of sales:		
Purchases and haulage	£134,429	£ 95,356
Sub-tractors	10,426	117,026
Wages and national insurance	<u>76,640</u>	<u>68,659</u>
	<u>221,495</u>	<u>281,041</u>
GROSS PROFIT	81,793	72,703
Interest received	£ 2,767	£ 12,298
Rent received	<u>2,535</u>	<u>3,271</u>
	<u>5,302</u>	<u>15,569</u>
	87,095	88,272
EXPENSES		
Wages and salaries	£ 8,005	£ 12,741
Directors' remuneration	5	20,885
Ex-gratia payment	-	20,000
Audit and accountancy	898	1,852
Heat, light and water	1,240	1,054
Rates and insurance	3,609	3,580
Repairs and renewals to plant	1,536	1,540
Petrol and oil	7,152	7,468
Motor expenses	5,482	5,074
Stationery, post and telephone	979	1,223
Bad debts	1,416	-
General expenses	1,089	1,813
Depreciation	175	1,282
Stamp duty, legal fees etc.		
re purchase of land	19,203	-
Profit on sale of assets	<u>(345)</u>	<u>(110)</u>
	60,984	78,402
	<u>£ 26,111</u>	<u>£ 9,870</u>