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P.A. BARDEN & SONS LIMITED

The Directors have pleasure in presenting their report for the year ended 31st August, 1975.

1. Profit and Dividends:

The Profit for the year before taxation amounted to £47,977.54.

The Directors recommend that a dividend of £14 per Ordinary share be paid in respect of the year.

The balance on Profit and Loss Account has been added to Revenue Reserves.

2. Principal Activities of the Company:

The Company trades as civil engineers.

3. Valuation of Properties:

The Directors consider that the market value of the freehold property owned by the Company is £60,000.

4. State of Affairs:

The profit and loss account for the year ended 31st August 1975 and the balance sheet as at that date are attached, from which it will be seen that the company continued to trade satisfactorily.

5. Board of Directors:

The members of the Board of Directors at 31st August 1975 were as follows:

P.A. Barden
M.L. Barden
H.J. Galpin

No directors had any interest, either during or at the end of the financial year, in any contract which was significant in relation to the company's business.

6. Directors' Interests as Shareholders:

P.A. Barden
M.L. Barden
H.J. Galpin

Beneficial Interests

998
1
1
1000
Shares



P.A. BARDEN & SONS LIMITED

PROFIT AND LOSS ACCOUNT

Year ended 31st August, 1975

<u>1974</u>			<u>Note</u>				
309,928	36	<u>Turnover</u>	1			316,967	01
282,956	46	Trading Expenses		254,121	86		
20,845	96	Directors Remuneration	2	26,929	93		
956	79	Auditors Remuneration		1,338	87		
5,151	86	Depreciation		5,044	18	287,434	84
<u>309,911</u>	<u>07</u>						
17	29	<u>Trading Profit</u>				29,532	17
68	00	Profit on Sale of Assets				1,382	16
12,236	44	Income from Investments	3			17,063	21
12,321	73	<u>Profit before Taxation</u>				47,977	54
4,908	55	Taxation	4			24,350	00
7,413	18	<u>Profits after Taxation</u>				23,627	54
5,853	00	Proposed Dividend	5			14,000	00
1,560	18	<u>Unappropriated Profits Retained</u>				9,627	54
101,699	32	Retentions from previous years				103,259	50
103,259	50	<u>Accumulated Unappropriated Profits Retained</u>	7			112,887	04

P.A. BARREN & SONS LIMITED

BALANCE SHEET

31st August, 1975

<u>1974</u>		<u>Note</u>		
	<u>Shareholders Interests</u>			
1,000 00	Share Capital - Authorized and Issued		1,000 00	
103,259 50	Reserves and Unappropriated Profits	7	112,887 04	
104,259 50	<u>Total Shareholders Interests</u>		113,887 04	
	<u>Represented by:</u>			
	<u>Fixed Assets</u>	6		
5,069 65	Freehold Property: Weaving House		5,069 65	
14,037 00	Motor Lorries, Rollers, Sprayers		10,977 00	
308 00	and Concrete Mixers		433 00	
	Office Furniture and Fittings			
19,614 65			16,479 65	
	<u>Current Assets</u>			
10,694 90	Stock and Work-in-Progress	8	26,598 33	
20,044 18	Debtors and Prepayments		42,578 35	
17,100 20	Cash at Bank		17,268 25	
4 82	Cash in Hand		9 34	
115,000 00	Lloyds Bank Term Deposit	3	115,000 00	
10,000 00	Maldstone Borough Loans		- -	
172,844 10			201,454 27	
	<u>Current Liabilities</u>			
32,287 49	Trade and Sundry Creditors		39,002 62	
33,506 92	Directors Loan Account		25,544 26	
16,551 84	Corporation Tax	4	25,500 00	
5,853 00	Proposed Dividend: Year to 31st August 1975		14,000 00	
88,199 25			104,046 88	
64,644 85	<u>Net Current Assets</u>		97,407 39	
104,259 50	<u>Net Assets</u>		113,887 04	

P.A. HARDEN & SONS LIMITED

Notes on and forming part of the Accounts
for the year ended 31st August, 1975.

1. Turnover:

The figure for the turnover is the amount receivable for goods and services supplied by the Company during the year.

2. Directors' Remuneration:

<u>1974</u>		<u>1975</u>
20846	Emoluments as Directors	26930
530	Benefits-in-Kind for the current year	459
<u>21196</u>	<u>Total Emoluments</u>	<u>27389</u>

The number of Directors whose total emoluments fall into successive brackets of £2,500 is as follows:

<u>1974</u>		<u>1975</u>
1	Up to £2,500	1
1	£2,501 - £7,500	1
1	£7,501 - £12,500	-
-	£12,501 - £20,000	1
£13250	Total emoluments of the Chairman	£18000
£13250	Total emoluments of the highest paid Director	£18000

3. Investments:

Income from land and investments is made up as follows:

<u>1974</u>		<u>1975</u>
1800	Rents (less outgoings)	1800
<u>10436</u>	<u>Income from unquoted investments</u>	<u>15263</u>
<u>12236</u>		<u>17063</u>

Unquoted Investments:

<u>1974</u>		<u>1975</u>
125000	Held as Current Assets:- Cost	115000
125000	Value estimated by Directors	115000

4. Taxation:

The charge for taxation in the profit and loss account represents United Kingdom Corporation Tax at 52% on the profits and Capital Gains of the Company for the year. The whole of this amount is included in current liabilities and is payable on 1st January 1977.

The Directors are advised that the Company is a close Company under the terms of the Income and Corporation Taxes Act 1970. In their opinion no shortfall liability arises.

5. Distributions:

1974

3853 Dividends Recommended

1975

14000

6. Fixed Assets:

	<u>Cost</u>	<u>Additions</u>	<u>Depreciation</u>	<u>Book Value</u>
Property - Freehold	5,070			5,070
Plant and Machinery	45,262	265	44,606	921
Motor Vehicles	29,372	7,843	27,159	10,056
Office Furniture and Fittings	2,271	107	1,945	433
	<u>81,975</u>	<u>8,215</u>	<u>73,710</u>	<u>16,460</u>

1974

2832 Book Value of Fixed Assets scrapped or sold

1975

6306

7. Reserves and Other Unappropriated Profits:

1974

103259 Accumulated Unappropriated Profits Retained

1975

112887

8. Work-in-Progress:

Work-in-Progress has been valued at prime cost.

Report of the Auditors to the Members of P.A. Barden & Sons Limited:

In our opinion the annexed Balance Sheet, Profit and Loss Account and Notes give a true and fair view of the state of the Company's affairs at 31st August 1975 and of its Profit for the year ended on that date and comply with the Companies Acts 1948 and 1967.

BLAIR, MITCHELL & CO.,

Abacus House,

74A College Road,

Widderstone, Kent.

ME25 6SL.

14th February 1976.

Accountants & Auditors

This is the copy referred to in the annexed Certificate B.