REPORT OF THE DIRECTORS for the year ended 31 December 1988

The directors present the accounts of the Company for the year ended 31 December 1988.

Review of Activities

The Company did not trade during the year.

Directors

The directors of the Company at 31 December 1988 and throughout the year were:-

P C Audrain

K W T Edwards

J N Randle

Directors' Interests

The interests, including family interests, of the directors at 31 December 1988 in the Ordinary share capital of the holding company (Jaguar plc) are detailed below:-

talian in the state of the stat		Ordinary	Shares of	<u>25p each</u>
	31 Dece	mber 1988	31 Dece	mber 1987
	Shares	Options	Shares	Options
F C Audrain	300	59,390	300	47,235
J N Randle	33,598	64,876	10,000	122,235

During the year J N Randle exercised options for 57,818 shares at 165p each. P C Audrain and J N Randle have also been allocated 761 Ordinary shares in accordance with the rules of the Employee Share Scheme. These are held in trust for a minimum of two years.

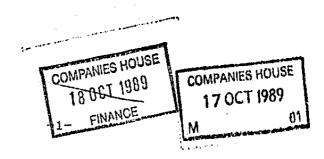
Interests held by K W T Edwards are detailed in the accounts of Jaguar $\operatorname{plc.}$

By opder of the Board

M.W.T. EDWARDS

Secretary

15 March 1989



BALANCE SHEET at 31 December 1988

Notes .	<u>1988</u> £	1987 £
Amount owed by parent company	101	101
	101	101
Capital and reserves Called-up share capital 3	100 1	100
Profit and loss account		1
	101	101

The Company was dormant (within the meaning of Section 252, Companies Act 1985) throughout the year ended 31 December 1988.

Signed on behalf of the Board

K.W.T. EDWARDS Alloward

J.N. RANDLE

Directors

15 March 1989

NOTES TO THE ACCOUNTS for the year ended 31 December 1988

NOTE 1:

Profit and Loss Account

The Company did not trade during the year and has made neither profit nor loss. Therefore, no profit and loss account is attached.

NOTE 2:

Directors' Emoluments

None of the directors received remuneration for their services to the Company during the year ended 31 December 1988.

NOTE 3:

Called-up Share Capital

	Ordinary	Shares of £1 each
끝드리는 전투 이 가장을 보고 있는 것 같은 것 같다.	1988	1987
	. £	£
Authorized	5,000	5,000
Allotted, called-up and fully paid	100	100

NOTE 4:

Ultimate Holding Company

The ultimate holding company is Jaguar plc, which is incorporated in England.

3315T

THE LANCHESTER MOTOR COMPANY LIMITED

REPORT OF THE DIRECTORS for the year ended 31 December 1989

The directors present the accounts of the Company for the year ended 31 December 1989.

Review of Activities

The Company did not trade during the year.

Directors

The directors of the Company at 31 December 1989 and throughout the year were:-

P C Audrain

K W T Edwards

J N Randle

Directors' Interests

Directors' interests held by P C Audrain and J N Randle are detailed in the accounts of Jaguar Cars Limited.

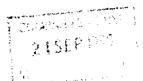
Interests held by K W T Edwards are detailed in the accounts of Jaguar Limited.

By order of the Board

R M Grant

Secretary

28 Marc! 1990



BALANCE SHEET at 31 December 1989

	Notes	1989 £	1988 £
Amount owed by parent company		101	101
		101	101
Capital and reserves			
Called-up share capital	3	100	100
Profit and loss account		1	1
		101	101

The Company was dormant (within the meaning of Section 252, Companies Act 1985) throughout the year ended 31 December 1989.

Signed on behalf of the Board

P C Audrain Director J N Randle Director

28 March 1990

NOTES THE THE ACCOUNTS for the year ended 31 December 1989

NOTE 1:

Profit and Loss Account

The Company did not trade during the year and has made neither profit nor loss. Therefore, no profit and loss account is attached.

NOTE 2:

Directors' Emoluments

None of the directors received remuneration for their services to the Company during the year ended 31 December 1989.

NOTE 3:

Called-up Share Capital

	Ordinary Sha	res of £1 each
	1989	1988
	£	£
Authorized	5,000	5,000
Allotted, called-up and fully paid	100	100
	·	

NOTE 4:

Ultimate Holding Company

The ultimate holding company is Ford Motor Company, which is incorporated in the United States of America.